

Shelby County Schools Teacher Career Pathways & Compensation RecommendationsUpdate

Dorsey E. Hopson II, Esq. Superintendent

Trinette Small
Chief of Human Resources

January 27, 2014



HISTORY OF SCS STRATEGIC TEACHER COMPENSATION & CAREER PATHWAY (CPC) WORK

- Discussion of a performance-based compensation system began with the Gates Foundation grant application for legacy Memphis City Schools.
- In April 2013, the SCS School Board voted to stop compensating teachers for advanced degrees in order to lay the foundational work for a performance-based compensation system.

Great teaching changes lives.

For **80**% of high school seniors to graduate SCS college or career ready, **90**% to graduate from SCS on time, and for

100% of graduates who are college and career-ready and ready to enroll in a post-secondary opportunity,

Our students need to have effective teachers.

And we MUST to have a strong strategy for recruiting and retaining them.



Education Level

Step/Years of Experience	Bachelors	Masters	Masters+ 45	EdS	EdD
0	\$42,343	\$45,778	\$49,328	\$50,023	\$51,862
1	\$43,206	\$46,845	\$50,568	\$51,273	\$53,046
2	\$44,258	\$47,873	\$51,748	\$52,450	\$54,224
3	\$45,241	\$48,860	\$52,903	\$53,608	\$55,377
4	\$46,160	\$49,863	\$54,168	\$54,876	\$56,702
5	\$46,975	\$50,717	\$55,168	\$55,843	\$57,696
6	\$48,127	\$51,940	\$56,584	\$57,267	\$59,117
7	\$48,717	\$52,566	\$57,532	\$58,247	\$60,023
8	\$49,677	\$53,613	\$58,665	\$59,400	\$61,153
9	\$50,133	\$54,111	\$59,377	\$60,100	\$62,293
10	\$51,137	\$55,203	\$60,596	\$61,292	\$63,102
11	\$52,527	\$56,679	\$62,417	\$63,079	\$64,935
12	\$53,791	\$57,939	\$63,787	\$64,519	\$66,281
13	\$55,074	\$59,182	\$65,303	\$65,995	\$67,852
14	\$56,272	\$60,512	\$66,656	\$67,389	\$69,140
15	\$57,559	\$61,730	\$68,130	\$68,852	\$70,646
16	\$58,133	\$62,305	\$68,705	\$69,427	\$71,222
17	\$58,709	\$62,881	\$69,280	\$70,002	\$71,796
18 (MAX)	\$59,517	\$63,775	\$70,304	\$71,041	\$72,870
% of Teachers	36%	36%	18%	6%	1.1%

Annual base salary amounts, based on 200-day/10-month work year



Years of Experience

Education Level

Step/Years of Experience	Bachelors	Masters	Masters+ 45	EdS	EdD
0					
1	\$863	\$1,067	\$1,240	\$1,250	\$1,184
2	\$1,052	\$1,028	\$1,180	\$1,177	\$1,178
3	\$983	\$987	\$1,155	\$1,158	\$1,153
4	\$919	\$1,003	\$1,265	\$1,268	\$1,325
5	\$815	\$854	\$1,000	\$967	\$994
6	\$1,152	\$1,223	\$1,416	\$1,424	\$1,421
7	\$590	\$626	\$948	\$980	\$906
8	\$960	\$1,047	\$1,133	\$1,153	\$1,130
9	\$456	\$498	\$712	\$700	\$1,140
10	\$1,004	\$1,092	\$1,219	\$1,192	\$809
11	\$1,390	\$1,476	\$1,821	\$1,787	\$1,833
12	\$1,264	\$1,260	\$1,370	\$1,440	\$1,346
13	\$1,283	\$1,243	\$1,516	\$1,476	\$1,571
14	\$1,198	\$1,330	\$1,353	\$1,394	\$1,288
15	\$1,287	\$1,218	\$1,474	\$1,463	\$1,506
16	\$574	\$575	\$575	\$575	\$576
17	\$576	\$576	\$575	\$575	\$574
18	\$808	\$894	\$1,024	\$1,039	\$1,074
Avg. Increase (\$)	\$954	\$1,000	\$1,165	\$1,168	\$1,167
Avg. Increase (%)	1.9%	1.9%	2%	2%	1.9%

\$0

\$2,000





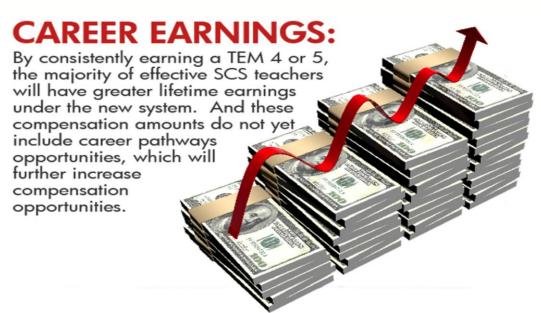
NEW ANNUAL BASE SALARY MAXIMUM: \$73,000*

\$1,200 exceeds the average annual increase available under the old system for <u>all</u> levels of degree attainment. Teachers from all backgrounds will have the opportunity for faster salary progression.

^{*}Annual base salary amount, based on 200-day/10-month work year

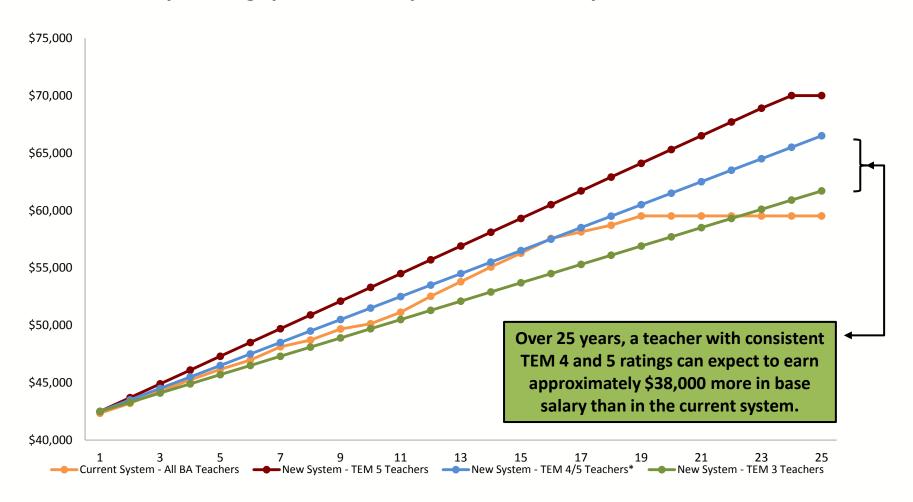


Prior Experience	Current SCS Starting Salaries	Proposed SCS Starting Salaries		
0	\$42,343	\$42,500		
1	\$43,206	\$43,500		
2	\$44,258	\$44,500		
3	\$45,241	\$45,500		
4	\$46,160	\$46,500		
5	\$46,975	\$47,500		
6	\$48,127	\$48,500		
7	\$48,717	\$49,500		
8	\$49,677	\$50,500		
9	\$50,133	\$51,500		
10	\$51,137	\$52,500		
MAXIMUM	\$73	\$73,000		





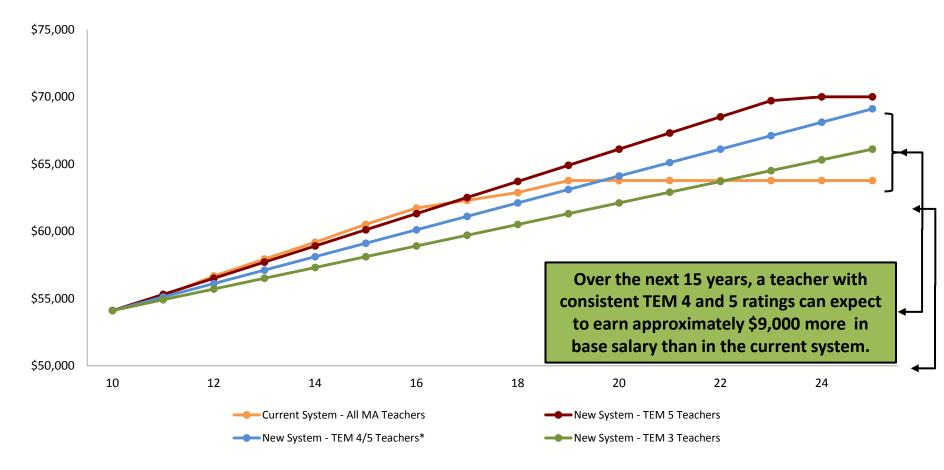
Salary earnings potential comparison for a newly-hired SCS teacher:



^{*}TEM 4/5 scenario assumes teacher earns equal number of TEM 4 and 5 ratings over career (i.e., \$1,000 average raises).



Salary earnings potential comparison for a 10th year SCS teacher with a Master's degree:



^{*}TEM 4/5 scenario assumes teacher earns equal number of TEM 4 and 5 ratings over career (i.e., \$1,000 average raises).



Teachers and other stakeholders have been engaged at various points throughout the development process. The final stage in compensation design was driven by the Cabinet, though teachers will be fully involved in career pathways design in 2015.

2013 2014 2015

- Towers Watson (TW) leads the CPC work as part of the larger Teacher Effectiveness Initiative (summer).
- TW collects feedback from the TEI Working Groups and Steering Committee (summer).
- TW involves <u>4,466</u> survey participants, <u>150</u> focus group participants, and 10 executive interviews (summer).
- The M-SCEA was represented throughout the TEI process.

- The Office of Talent Management surveys 90 teacher leaders to learn more about the kinds of support they provide their schools (April).
- Members of the CPC/Core Committee facilitate five "small group discussions" with a total of <u>115</u> teachers to provide feedback on compensation design (May).
- The M-SCEA was involved in identifying and inviting teachers to the small group discussions.
- A Core Team and Steering Committee representing different central office departments work with TNTP to make design recommendations.
- A Cabinet "Decision Team" leads the final design of the compensation system.

Anticipated Engagement Strategies

- Select a group of teachers to participate in a "Design Team," which will inform the teacher leader roles created and other aspects of roles, such as selection and intended goals.
- School leaders engaged through focus groups to inform role creation and ways to integrate teacher leaders into school leadership teams.



Before July of 2015, we will:

- Design our career pathways framework
- Engage teachers and school leaders in design
- Create a plan to roll out the framework over the next few years
- Select teacher leaders for the roles that will be new in school year 2015-2016

Timeline

February - March	 Create the career pathways framework and define leadership roles Develop roll-out plan for the career pathways framework Meet with teacher and school leader advisory groups to inform design
March	 Present career pathways plan to the Board Communicate new, full-time career pathways opportunities to teachers
March - April	Select teachers for new, full-time roles available for 2015-2016
April	Communicate new, limited release time roles
May – June	Select teachers for new, limited release time roles available for 2015-2016