### XYZ CONSTRUCTION CO., INC.

### **FINANCIAL STATEMENTS**

**DECEMBER 31, 20X1** 

SAMPLE FINANCIAL STATEMENTS

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### JONES, HENLE . SCHUNCK

An Accompany Corporation

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The Board of Directors XYZ Construction Co. Inc. Danville and Irvine, California

We have reviewed the accompanying balance sheet of XYZ Construction Co., Inc. as of December 31, 20X1 and the related statements of income and retained earnings, and cash flows for the year then ended, in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. All information included in these financial statements is the representation of the management of XYZ Construction Co., Inc.

A review consists principally of inquiries of company personnel and analytical procedures applied to financial data. It is substantially less in scope than an audit in accordance with generally accepted auditing standards, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in conformity with generally accepted accounting principles.

Our review was made for the purpose of expressing limited assurance that there are no material modifications that should be made to the financial statements in order for them to be in conformity with generally accepted accounting principles. The supplemental information accompanying the financial statements is presented only for supplementary analysis purposes and has been subjected to the inquiry and analytical procedures applied in the review of the basic financial statements. We did not become aware of any material modifications that should be made thereto.

JONES, HENLE & SCHUNCK An Accountancy Corporation

February 22, 20XX

XYZ Construction Co., Inc. is afictitious entity. The accounts and balances have been developed for illustrative purposes.

# XYZ CONSTRUCTION CO., INC. BALANCE SHEET DECEMBER 31, 20X1

### **ASSETS**

CURRENT ASSETS Cash Contract receivables Costs and estimated earnings in excess of billings on uncompleted contracts Other assets  Total current assets	\$ 125,971 605,050 29,314 133,533 893,868
EQUIPMENT - net	276,792
TOTAL ASSETS	 1,170,660
LIABILITIES AND STOCKHOLDERS' EQUITY	
CURRENT LIABILITIES Accounts payable Line of credit Billings in excess of costs and estimated earnings on uncompleted contracts Accrued expenses Income taxes payable Current portion of notes payable	\$ 247,335 75,000 44,153 18,342 46,660 31,747
Deferred income taxes  Total current liabilities	 78,460 541,697
NOTES PAYABLE - less current portion NOTE PAYABLE - STOCKHOLDER	95,219 107,248
Total liabilities  STOCKHOLDERS' EQUITY Capital stock \$ 45,000 Additional paid-in capital 50,000	744,164
Retained earnings 331,496  Total stockholders' equity	 426,496
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$ 1,170,660

### XYZ CONSTRUCTION CO., INC. STATEMENT OF INCOME AND RETAINED EARNINGS YEAR ENDED DECEMBER 31, 20X1

CONTRACT REVENUES	\$	3,946,862
CONTRACT COSTS		3,305,519
GROSS PROFIT		641,343
GENERAL AND ADMINISTRATIVE EXPENSES		337,334
OPERATING INCOME		304,009
OTHER EXPENSE - net		26,980
INCOME BEFORE PROVISION FOR INCOME TAXES		277,029
PROVISION FOR INCOME TAXES		105,400
NET INCOME		171,629
RETAINED EARNINGS, beginning of year		159,867
RETAINED EARNINGS, end of year	_\$	331,496

### XYZ CONSTRUCTION CO., INC. STATEMENT OF CASH FLOWS YEAR ENDED DECEMBER 31, 20X1

### CASH FLOWS FROM OPERATING ACTIVITIES

Cash received from customers Cash paid to subcontractors, suppliers and employees Interest paid Income taxes paid	\$ 3,700,093 (3,557,839) (26,900) (43,280)
Net cash provided by operating activities	72,074
CASH FLOWS FROM INVESTING ACTIVITIES	
Purchase of equipment	(4,395)
Net cash used in investing activities	(4,395)
CASH FLOWS FROM FINANCING ACTIVITIES	
Advances on line of credit Repayments on line of credit Repayment of notes payable	75,000 (75,000) (38,378)
Net cash used in financing activities	(38,378)
NET INCREASE IN CASH	29,301
CASH, beginning of year	96,670
CASH, end of year	\$ 125,971

### XYZ CONSTRUCTION CO., INC. STATEMENT OF CASH FLOWS YEAR ENDED DECEMBER 31, 20X1

## RECONCILIATION OF NET INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES

Net income	\$ 171,629
Adjustments To Reconcile Net Income To Net Cash Provided By Operating Activities	
Depreciation	62,303
(Increase) decrease in: Contract receivables Costs and estimated earnings in excess of	(257,168)
billings on uncompleted contracts Other assets	3,357 (10,958)
Increase (decrease) in: Accounts payable Billings in excess of costs and estimated	35,404
earnings on uncompleted contracts Accrued expenses	3,311 2,076
Income taxes payable Deferred income taxes	 25,120 37,000
Net cash provided by operating activities	\$ 72,074
SUPPLEMENTAL DISCLOSURE OF NON-CASH FINANCING AND INVESTING ACTIVITIES	
Equipment purchased with notes payable	\$ 18,856

### NOTE 1 ORGANIZATION

XYZ Construction Co., Inc. (Company) is a general contractor specializing in heavy industrial construction principally in California. The Company was incorporated in California in 1993.

### NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

The Company performs its work under fixed-price and modified fixed-price contracts, which may be modified by incentive and penalty provisions. The lengths of the Company's contracts vary but are typically less than one year. In accordance with normal practice in the construction industry, the Company includes asset and liability accounts relating to construction contracts, including related deferred income taxes, in current assets and liabilities even when such amounts are realizable or payable over a period in excess of one year.

Revenues from construction contracts are recognized on the percentage-of-completion method, measured by the percentage of costs incurred to date to estimated total costs for each contract. Revenues from construction claims are recognized when realization is probable and can be reliably estimated.

Contract costs include all direct material, labor costs, equipment and those indirect costs related to contract performance, such as indirect labor, supplies, tools, repairs and depreciation costs. General and administrative costs are charged to expense as incurred. Provisions for estimated losses on uncompleted contracts are made in the period in which such losses are determined. Changes in job performance, job conditions and estimated profitability, including those arising from contract penalty provisions and final contract settlements may result in revisions to costs and income and are recognized in the period in which the revisions are determined.

The asset "costs and estimated earnings in excess of billings on uncompleted contracts" represents revenues recognized in excess of amounts billed. The liability "billings in excess of costs and estimated earnings on uncompleted contracts" represents billings in excess of revenues recognized.

### NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

The Company grants credit to customers in the normal course of operations. Contract receivables are based on management's evaluation of outstanding receivables at year end. Allowance for doubtful accounts, if any, is provided based on the review of outstanding receivables, historical experience and economic conditions. Uncollectible accounts are expensed in the period such amounts are determined.

The Company's financial instruments include cash, contract receivables, other assets and accounts payable. The Company's value of these financial instruments approximates fair value due to their short-term nature.

Financial instruments that potentially subject the Company to credit risk include cash and contract receivables. The Company maintains its demand deposits in commercial banks with Federal Deposit Insurance Corporation limits. The Company may apply a mechanic's lien against any unpaid contract receivables in accordance with state law.

Equipment is stated at cost. Depreciation is provided using the straight line method of depreciation over the estimated useful lives of five to seven years.

Income taxes are provided based on current enacted and applicable income tax rates. Current and deferred income taxes are calculated based on an asset and liability approach to financial accounting and reporting for income taxes. Deferred income tax assets and liabilities are computed annually for differences between the financial statement and tax bases of assets and liabilities that will result in taxable or deductible amounts in the future based on enacted tax laws and rates applicable to the periods in which the differences are expected to affect taxable income. Valuation allowances are established when necessary to reduce deferred tax assets to the amount expected to be realized.

### NOTE 3 CONTRACT RECEIVABLES

Contract receivables consist of the following:

Contract receivables\$ 429,785Retention receivables175,265

\$ 605,050

### NOTE 4 EQUIPMENT

Equipment consists of the following:

Vehicles	\$ 118,758
Construction equipment	235,773
Office equipment	<u> 17,940</u>
	372,471
Less accumulated depreciation	(95,679)
	<u>\$ 276,792</u>

### NOTE 5 ACCOUNTS PAYABLE

Accounts payable consists of the following:

Accounts payable Subcontractor retention payable	\$ 157,335 90,000
	\$ 247,335

### NOTE 6 LINE OF CREDIT

The Company has a \$300,000 bank line of credit. The line bears interest at prime plus 1% per annum. It is secured by all Company assets and personal guarantees by the stockholders of the Company. The line of credit expires in June 20X5 and it is management's intention to renew the facility. The Company is in compliance with certain financial covenants imposed by the line of credit agreement. At December 31, 20X1, the outstanding balance was \$75,000.

### NOTE 7 NOTES PAYABLE

Note with a bank, monthly payments of \$2,319 including interest at 5.25% per annum. The note is secured by construction equipment and matures May 20X6.	\$ 95,744
Note with a finance company, monthly payments of \$1055 including interest at 5.50% per annum. The note is	

25,970

secured by company vehicles and matures April 20X5.

### NOTE 7 NOTES PAYABLE (continued)

Unsecured note, monthly payments of \$328 including interest		
at 4.50% per annum. The note matures July 20X6.		5,252
· · · · · · · · · · · · · · · · · ·		126,966
Less current maturities		(31,747)
	<u>\$</u>	<u>95,219</u>
Maturities of notes payable are as follows:		
December 31, 20X2	\$	31,747
December 31, 20X3		33,697
December 31, 20X4		26,494
December 31, 20X5		25,158
December 31, 20X6		9,870
	<u>\$</u>	126,966

### NOTE 8 NOTE PAYABLE - STOCKHOLDER

Note payable to officer and stockholder at 9% interest per annum, matures January I, 20X6. The outstanding balance at December 31, 20X1 was \$107,248.

### NOTE 9 CAPITAL STOCK

Capital stock consists of 1,000,000 shares \$1 par value common stock authorized, 45,000 shares issued and outstanding.

### NOTE 10 EMPLOYEE BENEFIT PLANS

The Company has a profit sharing plan whereby it may contribute up to 25% of eligible compensation for all eligible participants. The plan covers all employees who have worked a minimum of 1,000 hours and have completed one year of service, and includes salary deferral provisions. Employer matching contributions are discretionary up to 100% of the employee salary deferrals and vest ratably over five years. For the year ended December 31, 20X1, the Company made matching contributions of approximately \$12,700.

### NOTE 10 EMPLOYEE BENEFIT PLANS (continued)

The Company also contributes to union trusteed pension plans under industry wide agreements. Contributions made to the plan are based on hours worked by employees covered under the agreement and are charged to contract costs. The collective bargaining agreement with the unions will begin to expire in May 20Xl. Management does not anticipate any issues with the renegotiations of the agreements. For the year ended December 31, 20Xl, contributions of approximately \$84,400 were made to the plans which is included in "contract costs" on the statement of income.

Under the Employee's Retirement Income Security Act of 1974, as amended in 1980, the Company may be liable, on termination or withdrawal from the plan, for an allocated share of the plan's unfunded benefits. Information with respect to the Company's portion of the value of net assets available for plan benefits and actuarial present value of vested accumulation plan benefits was not available from the plans' administrators. However, management of the Company is not aware of any unfunded vested benefits to which they are a party. The Company currently has no intention to terminate or withdraw from the plans.

### NOTE 11 LEASE COMMITMENTS

The Company leases its office facilities under non-cancelable operating leases. The lease agreement requires the Company to pay property taxes, insurance, common area expenses and maintenance costs. The lease expires in December 20X6. Total lease expense for the year ended December 31, 20X1 was \$15,125.

Future minimum lease payments under operating leases are approximately as follows:

December 31, 20X2	\$ 15,200
December 31, 20X3	16,300
December 31, 20X4	16,500
December 31, 20X5	15,300
December 31, 20X6	15,300

### NOTE 12 COSTS AND ESTIMATED EARNINGS ON UNCOMPLETED CONTRACTS

Costs incurred on uncompleted contracts Estimated earnings  Less billings to date	1	,560,846 <u>271,655</u> ,832,501 ,847,340)
	<u>\$</u>	(14,839)
The foregoing balance is included in the accompanying balance sheet under the following captions:		
Costs and estimated earnings in excess of billings on uncompleted contracts	\$	29,314
Billings in excess of costs and estimated earnings on uncompleted contracts		(44,153)
	<u>\$</u>	(14,839)

The above balances are included on the schedule of contract revenues, costs and profits as "under billings" and "over billings".

### NOTE 13 CONTRACT BACKLOG

The Company has contract backlog as follows:

Estimated gross revenue on contracts in progress	
at December 31, 20X1	\$ 3,838,441
Less amounts earned at December 31, 20X1	<u>(1,832,501)</u> 2,005,940
Additional contracts entered into as of	
February 22, 20X2	4,623,275
	\$ 6,629,215

### NOTE 14 PROVISION FOR INCOME TAXES

Income tax expense for the year ended December 31, 20X1 consists of the following:

	<u>Federal</u>			State	Total		
Current Deferred	\$	53,400 26,000	\$	15,000 11,000	\$	68,400 37,000	
	<u>\$</u>	79,400	<u>\$</u>	26,000	<u>\$</u>	105,400	

Deferred income taxes are provided on timing differences between financial statement and income tax reporting, principally from the use of the percentage of completion method of accounting for financial statements and the completed contract method of accounting for tax reporting purposes. **At** December 31, 20X1, deferred income is approximately \$272,000.

# XYZ CONSTRUCTION, INC. SCHEDULES OF EARNINGS FROM CONTRACTS AND CONTRACT COSTS YEAR ENDED DECEMBER 31, 20X1

### **EARNINGS FROM CONTRACTS**

	Contract Revenues	Contract Costs	Gross Profit		
Completed contracts	\$ 2,324,361	\$ 1,860,811	\$ 463,550		
Contracts in progress	1,622,501	1,363,276	259,225		
Unallocated indirect costs		81,432	(81,432)		
Totals	\$ 3,946,862	\$ 3,305,519	\$ 641,343		
	CONTRACT COSTS				
Materials			\$ 1,896,945		
Labor and burden			468,752		
Subcontracts			622,432		
Equipment			215,375		
Depreciation			47,155		
Other costs			54,860		
Total contract costs			\$ 3,305,519		

# XYZ CONSTRUCTION CO., INC. SCHEDULES OF GENERAL AND ADMINISTRATIVE EXPENSES AND OTHER (INCOME) EXPENSE YEAR ENDED DECEMBER 31, 20X1

### GENERAL AND ADMINISTRATIVE EXPENSES

Salaries and benefits	\$ 234,163
Insurance	3,170
Professional fees	16,893
Travel and promotion	7,234
Office expense	12,277
Occupancy	30,475
Depreciation	15,148
Vehicle expense	10,930
Other expense	 7,044
Total general and administrative expenses	\$ 337,334
OTHER (INCOME) EXPENSE	
Interest expense	\$ 26,900
Interest income	(2,620)
Other expense	2,700
Other expense - net	\$ 26,980

# XYZ CONSTRUCTION CO., INC. SCHEDULE OF CONTRACT REVENUES, COSTS AND PROFITS YEAR ENDED DECEMBER 31, 20X1

Over Billings			8,650 16,300 19,203	44,153	44,153			
Under Billings			\$ 25,410 3,904	29,314	29,314 \$			
Billings To Date	857,750 614,896 217,683 1,380,425 1,670,000	4,740,754	467,900 242,500 \$ 278,540 472,500 385,900	1,847,340	6,588,094 \$			
Revenues Earned	857,750 \$ 614,896 217,683 1,380,425 1,670,000	4,740,754	459,250 267,910 262,240 476,404 366,697	1,832,501	6,573,255 \$		(2,626,393)	\$ 3,946,862
	55,523 \$ 62,940 3,597 127,356	463,550	90,926 50,482 21,716 50,404 33,697	29,2 25	72,7 75	(ZE <b>4</b> E		641,343 \$
Gross Margin Recognized Prior Current Years Year	23,522 \$ 174 10,606 52,644 65,360	152,306	11,125	12,430	164,736			89
Estimated Gross Gross Margin	79,045 \$ 63,114 14,203 180,000 198,062	534,424	121,516 59,188 130,000 70,400 118,000	499,104	\$ 1,033,528 \$			
υ	100.0% \$ 100.0% \$ 100.0% \$ 100.0% 100.0%		84.0% 87.5% 21.3% 71.6% 33.6%		€9			
Contract Costs Percent To Date Complet	\$ 778,705 551,782 203,480 1,200,425 1,390,506	4,124,898	357,213 216,109 234,524 426,000 327,000	1,560,846	5,685,744	81,432	(2,461,657)	\$ 3,305,519
Estimated Contract Costs	778,705 551,782 203,480 1,200,425 1,390,506	4,124,898	425,409 246,928 1,100,000 595,000 972,000	3,339,337	\$ 7,464,235		1	
Contract Amount C	\$ 857,750 \$ 614,896 217,683 1,380,425 1,670,000	4,740,754	546,925 306,116 1,230,000 665,400 1,090,000	3,838,441	\$ 8,579,195			
Contract Description	Completed Contracts City of Rio Bravo Half Moon Bay Town of Colima Central Washington Water Agency Duke Airport	Total completed contracts  Contracts In Progress	RAD Lab Central Station Bart Extension Railroad Avenue Tri-Valley Sanitation	Total contracts in progress	Total all contracts	Unallocated indirect costs	Contracts in progress at December 31, 20X0	Current year revenues, costs and profits
Contract Number	1012 1034 1056 1078 1090		1205 1210 1215 1220 1225					