

**ACCA**

Think Ahead

# Autumn Update for Accountants

24–26 October 2019

The Midland Hotel

Manchester

**EARLY BIRD  
BOOKING**  
save **£100** on  
bookings made  
by 24/09

# Welcome

**ACCA UK's Autumn Update for Accountants provides a relaxed environment in which to update your skills, benefiting from the experience of your peers as well as from our expert speakers. Delegates can attend 11 out of 29 sessions – mix and match between business and finance, taxation and law and professional development to gain maximum benefit from the conference while fulfilling your annual CPD requirements.**

## KEY FEATURES

### convenient

A great way to gain 21 verifiable\* CPD units in one event, minimising the time spent out of the office.

### informative

Reference material from all 29 sessions to take away and refer to after the Update has finished. Soft copies are now sent out after the event.

## INFORMATION

### venue details

The Update will take place at The Midland Hotel in Manchester. Accommodation is of a four-star deluxe standard. The hotel is easily accessible by road and rail and has ample free parking nearby.

### cancellations

Cancellations made before 24 September 2019 will be refunded less an administration fee of £50. Cancellations made after 24 September 2019 will not be refundable. An organisation may, however, substitute an alternative delegate to the one originally named, at any time prior to the start of the Update. Please note that all cancellations and substitutions must be notified in writing.

ACCA reserves the right to cancel or reschedule events without prior notice and to alter published programmes, accommodation and lecturers.

## BOOKING

### fee

Residential – £1,689  
Non-residential – £1,389

### early booking discount

Take advantage of our early booking discount and save £100. Book before 24 September 2019 and pay £1,589 for a residential place or £1,289 for a non-residential place.

### how to book

Book online at

<https://events.accaglobal.com>

\*provided the content is relevant to your professional development.



*“Have been on several of these courses and the content is very good”*

#### **Gary Walsh FCCA**

general manager/financial controller, *Shakespeare Monofilament UK Ltd*



*“Offers a variety of topics and covers the latest updates from business to professional development”*

#### **Erdinch Buhara FCCA**

reporting specialist/consultant



*“Good choice of topics, excellent presenters, good location and met all of my CPD requirements in one go”*

#### **Tom Lawson FCCA**

project accountant, *Nuclear Decommissioning Authority*

# Lecturers

**A**

business and finance

**STEVE COLLINGS FMAAT FCCA**

Partner, Leavitt Walmsley Associates Limited

**DR STEPHEN HILL BSc (Hons), MLPI CIIP PhD**

Managing director, Hill Bingham Ltd

**HELEN KERRIGAN**

Director, Future Finance Training Ltd

**JOHN MCKENZIE MBA (Cranfield)**

Independent lecturer and consultant

**NARAYANAN VAIDYANATHAN**

Portfolio head – business futures, ACCA

**MARK WOOLHOUSE**

Managing director, Capital City Training Ltd

**B**

taxation and law

**LOUISE DUNFORD LLM LLB**

Barrister, director LD Consultancy Ltd and consultant for CompleteHR Ltd

**MALCOLM GREENBAUM ACA CTA**

Director, Greenbaum Training & Consultancy Limited

**SIMONE HURST**

Principal consultant VATease International Limited

**TIM PALMER CTA ATT**

Senior partner, Palmer Consultancy Partnership

**C**

professional development

**DUNCAN BRODIE FCMA CGMA CPCC**

Director, Goals and Achievements Ltd

**MAGGIE GEORGOPOULOS**

Author and international speaker, MAGS Inspires

**ANDY GIFFORD FCCA**

Senior trainer, Finance Training Academy

**PETER MILLIGAN, BA (HONS PSYCH), MAPS, MEMCC, MPSA**

Founder, New Generation Leaders

**ANNA NEWCOME**

Presentation and communication skills coach, CTS Presentations

# Thursday 24 October

11.00 – 12.30

A1

## Why we should care about cash flow reporting

Helen Kerrigan

Cash is vital to all organisations, but the reporting of cash flow is often not afforded sufficient attention. In this session we will discuss:

- current disclosure requirements, including the availability of choice in the presentation of items
- new developments in disclosure, focusing on the IASB's current work plan and the emergence of additional performance measures
- the analysis of cash flow information, including additional performance measures and cash as an organisational and managerial 'care-about'.

B1

## Business law update

Louise Dunford

- company law update, including new cases on articles of association, personal liability of directors and unfair prejudice
- GDPR - where are we now?
- exiting the business – SPAs, developments in TUPE and restrictive covenants
- reform of Companies House
- some interesting commercial contract cases.

C1

## Enhanced strategic thinking

Andy Gifford

- what strategic thinking is (and is not)
- step by step guide to improving strategic thinking skills
- bringing the theory of a strategic thinking model to life
- applying these concepts to the workplace of the participants and their own personal roles
- expect to get involved!

13.15 – 14.45

A2

## IFRS Financial Reporting Update

Helen Kerrigan

We all know that GAAP continues to evolve. For example, 3 major new IFRSs have become mandatorily effective in 2018 and 2019 and there is more change on the way. What have the Board been up to? What are the practical implications of new standards?

- a look at the IASB's work plan for the future
- key recent IFRS changes – practical implications of the new mandatory IFRS16 standard.

B2

## Employment law update

Louise Dunford

- employment status, the gig economy cases and what they mean
- sick pay, holiday pay and minimum wage
- what is happening on IR35?
- monitoring employees' electronic communications and other social media issues, vicarious liability
- recent developments in discrimination.

C2

## Business negotiation skills

Andy Gifford

- the importance of preparing for effective negotiations
- how to structure questions to gain advantage
- interpretation of non-verbal communication
- how to avoid 'dirty-tricks'
- ways to increase your influence over the other side
- classic bargaining tips.

*"The conference is very good value for money given the course content is always current and of a high standard"*

**Monique Muller FCCA**

commercial finance manager  
Bravura Solutions

15.15 – 16.45

**A3****Financial modelling – the best practice framework for excel models**

Mark Woolhouse

Please bring your own laptop to this session

- golden rules of financial modelling and how models should be structured
- how to achieve consistent looking models with easily applied bespoke style templates
- modelling debt linked to cash, and dealing with circularity in models
- time management and turning monthly / quarterly into annual data
- a model review checklist to take away.

**B3****VAT Update**

Simone Hurst

- nobody is perfect! What to consider when adjusting for errors in VAT
- the B word, (Brexit) – a summary of where we stand in respect to VAT and international trading
- summary of VAT changes over the last 12 months
- the current status of MTD
- what areas are HMRC currently looking at?

**C3****Embracing change in uncertain times**

Peter Milligan

“Things are getting better and better, and worse and worse, faster and faster.”  
Tom Atlee’s quote sums up the challenge of living and leading in this fast-changing world. This session is for business professionals wanting to respond more effectively to rapid change.

- develop the mindset essential to confidently face and embrace change
- why certainty is a short-term friend and your long-term enemy
- learn to recognise and navigate the 4 stages of the change cycle
- take advantage of the powerful interplay between order and chaos
- why the desire to feel in control and look good can inhibit growth
- how to bring along others as willing participants in any change journey.

17.00 – 18.15

**A4****Financial modelling continued – how do you build an integrated b/s cash flow and income statement model in practice?**

Mark Woolhouse

Please bring your own laptop to this session

- how do we ensure quality? Building in balance
- managing scenarios – not using the excel scenario manager
- sensitivity analysis – the clever tools in excel and making them even more clever using scenarios.

**B4****VAT on Properties**

Simone Hurst

- the conundrum of VAT and service charges
- tax misconceptions and misunderstandings including anti-avoidance rules that can unwittingly catch people out
- the importance of licence to occupy characteristics
- capital goods scheme awareness and deregistration issues – how to avoid the traps whilst meeting your responsibilities
- an overview of VAT rates on construction services including the new reverse charge.

**C4****Organisational politics and power**

Peter Milligan

Power and politics at work have the potential to help or harm you, and so it is best to understand and engage effectively with them.

- understanding and dealing with different agendas
- how to get better results in the long run with less resistance
- working with the ‘hidden’ side of organisational life
- the essential keys to effective stakeholder relationships
- building immunity from the political game playing of others
- a real case study for participants to discuss.

# Friday 25 October

09.00 – 10.30

**A5**

## **Brexit – what does it all now mean?**

John McKenzie

It's been over 3 years in the making. So what does Brexit now mean for both the UK as a whole and for its business community? This session looks at the overall outcome and its implications.

- a brief review of the Withdrawal Agreement and Political Declaration
- political issues to be resolved
- trade issues to be resolved
- the short and long-term effects:
  - tariff and non-tariff impacts
  - ease of movement issues
  - impact of future domestic political change.

**B5**

## **Importing and exporting goods**

Malcolm Greenbaum

- VAT treatment of importing and exporting goods and possible changes after Brexit
- customs duties payable on imports
- inward and outward processing reliefs
- administrative requirements both before and after movement of goods
- alternative methods of operating post-Brexit to minimise duties.

**C5**

## **Managing mental health in the workplace as a team leader**

Maggie Georgopoulos

- how to create an open culture around mental health
- develop skills to effectively manage and support your teams
- understand how managers affect staff and identify positive attributes to assist in this
- manage difficult conversations
- active listening
- support options that your organisation can employ to help staff with managing and understanding stress, anxiety and depression.

10.45 – 12.15

**A6**

## **Successful finance business partnering**

John McKenzie

Being a finance business partner is challenging. This session considers what a great F&A business partner should be focused on and how to re-engineer our F&A processes to create more value for operational management.

- the roles of a Finance Business Partner
- understanding your internal business "customer's" needs and wants
- proven partnering structures and essential role clarity
- building essential skills and broadening business understanding
- making finance processes leaner and more management friendly
- adding value in reporting.

**B6**

## **Group and international tax update**

Malcolm Greenbaum

- different definitions of groups for different purposes
- refresher of group loss reliefs including losses brought forward
- group capital gains implications and de-grouping charges
- UK tax exposure of non-resident companies
- taxation of foreign income and availability of double tax relief
- latest developments for companies with controlled foreign companies.

**C6**

## **Up The Ladder In A Skirt – looking at the rungs to leadership success**

Maggie Georgopoulos

The author of the Amazon Bestseller *Up The Ladder In A Skirt* will lead you through lessons learned in her own career in male dominated industries to help you put together your own leadership toolbox, be a better leader and grow your career.

- understanding the voices in your head and how they impact your career
- learning the art of saying NO in working smarter
- being a mentor and a coach as a leader and being mentored and coached
- understanding where your genius lies and how best to use it to expand your career.

13.00 – 14.30

**A7****Data protection and cybercrime**

Stephen Hill

- understanding the current threats of cybercrime
- examining the type of cyber-attacks aimed at accountants
- how to safeguard your data
- how is the digital environment challenging data protection?
- Data Protection Act 2018 and GDPR – focus on Principle 6
- IT Risk Management and governance as a best practice approach.

**B7****Employment taxes**

Tim Palmer

- tax efficient benefits in kind for directors and employees
- company car tax review
- payrolling benefits in kind
- NIC update and planning
- practical tax case studies
- general overview.

**C7****Is anyone really listening?  
A workshop on presentations**

Anna Newcome

- face to face communication vs the written word
- what makes a presentation great, and what will be remembered?
- the power of storytelling – how to do it well, and where it's needed
- giving the perfect pitch – structure and techniques for producing an enticing and persuasive pitch
- delivery techniques
- the use of slides – how they can hinder or enhance your presentation.

*“A very busy year meant completing CPD requirements in one conference was very helpful”*

**Clayton Freedland FCCA**  
financial controller, Nabim

14.45 – 16.15

**A8****The Internet for accountants**

Stephen Hill

- search engines, meta browsers and deep web databases
- director and company search techniques
- tools to assist with due diligence and KYC checks
- geo-location tools for social media and photos
- protecting your privacy when going online
- secure web browsers, VPNs and TOR.

**B8****Business tax update**

Tim Palmer

A practical refresher relating to business and corporate taxes.

- tax planning ideas and strategies to reduce the tax burden for sole traders, partnerships and companies
- tax and NIC efficient extraction of funds from the business
- what business expenditure can be allowed and what cannot
- practical case studies
- general overview.

**C8****Leadership for professionals**

Duncan Brodie

- the roles of the finance leader
- common myths about being a leader in finance
- common reasons why many brilliant finance professionals struggle to lead
- the challenges of leading fellow finance professionals and finance business partners
- what makes a finance leader effective and ineffective?
- the skills, strategies and attributes to succeed as a leader in finance.

*“Enjoy time out from work, whilst learning new skills and information”*

**Kirstie Timmins FCCA**  
director  
Proceed Archiving Solutions Ltd

16.30 – 17.45

**A9**

## Machine learning and accountancy

Narayanan Vaidyanathan

Artificial intelligence (AI) has widely been talked about as taking over the world. But what do we actually mean when we say AI or Machine Learning? And how relevant are these developments for accountancy? It is time to separate the hype from the reality. Narayanan Vaidyanathan will share perspectives from ACCA's recent report on AI, *Machine Learning: more science than fiction*. The session will give you:

- an insight into what machine learning is
- how machine learning is used in accountancy
- the ethical dimensions of machine learning
- implications for the skills of professional accountants.

**B9**

## Business tax update – continued

Tim Palmer

- business expenditure continued – what a company can claim successfully and what they cannot
- capital allowances review and planning
- the impact of making tax digital
- tax efficient sale of the business
- practical tax case studies
- general overview.

**C9**

## Being an effective manager

Duncan Brodie

- the role of the manager
- effective and ineffective managers
- managing yourself
- managing teams.

09.00 – 10.30

**A10**

## Accounting standards update

Steve Collings

Mandates of the FRC's triennial review will come into effect for accounting periods commencing on or after 1 January 2019 (i.e. December 2019 year ends onwards) and so we will consider some of the triennial review amendments which companies are considering implementing and how to deal with them.

In this first session we will examine some of the more contentious issues that are causing companies problems.

- FRS 101 – updates to the standard and future plans for the FRS 101
- FRS 102 – problem areas including property revaluations, accounting policy disclosures, triennial review implementation, financial instruments and accounting issues for tax
- FRS 105 – disclosure requirements and the effects of the triennial review
- future plans for UK GAAP including an update on the effects of Brexit.

11.00 – 12.30

**A11**

## Accounting standards update – continued

Steve Collings

In this session the focus will be on how IFRSs 9 and 15 have been implemented and the problems faced by preparers in these respects.

- IFRSs 9 and 15 – how did it go?
- IFRS 16 – how is it expected to go? What are the main accounting issues for the standard?
- amendments to IFRSs and IFRIC Interpretations effective in 2018/19
- IFRS 17 in the UK and the problems with company law
- update on activity at the IASB.

STREAMS

**A** business and finance

**B** taxation and law

**C** professional development



The ACCA logo consists of the letters 'ACCA' in white, bold, sans-serif font, centered within a solid red square.

**ACCA**

Think Ahead

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