6.2 Functions and Responsibilities of a Project Manager

The project manager is responsible for the following key roles during implementation:

- **Planning**: looking ahead to implementation and determining the elements of the project; for each element, scheduling durations, resources, costs, etc. (see subsection 3.2: Planning the Project);
- Organizing: selecting the project team and determining the team's responsibilities;
- **Managing**: coordinating activities of the project team, contractors, consultants, clients, and/or financing agency(ies);
- **Supervising**: implementing control techniques for design reviews, construction checks, milestone assessments, progress meetings, and reports, both informal and formal; and
- **Financial controlling**: administering financial aspects such as invoice approvals, progress certificates, payment of accounts, etc.

• • •

The project manager is ultimately responsible for implementing and completing the project on time, within budget and in accordance with technical requirements.

• • •

The project manger must be fully familiar with the ADB Anticorruption Policy as set out in *Anticorruption* and ADB's *Integrity Principles and Guidelines*

At all times the project manager must ensure that ADB's Anticorruption Policy and *Integrity Principles and Guidelines* are fully adhered to by all personnel involved in the project, including the project team, EA staff, contractors, and consultants.