Why CUs Want To Extend The Value Of CRM To See ROI

Chris Palmer, VP Product Vision & Strategy, Doxim Sean Kennelly, Director, Solutions Consulting, Doxim



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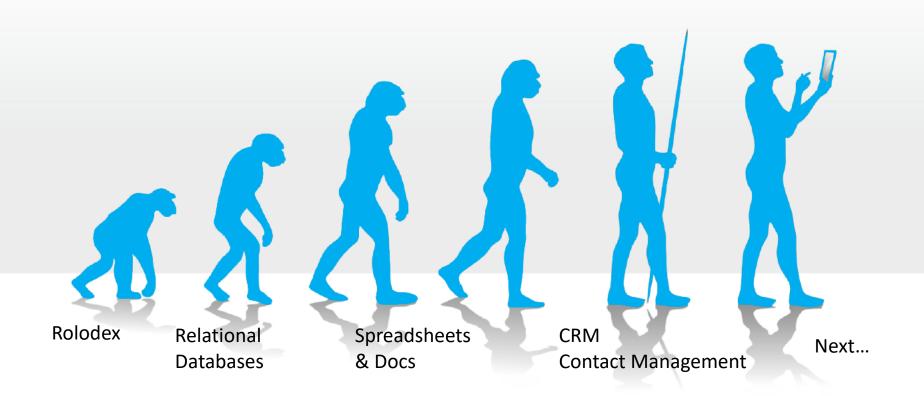


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Why CUs Want To Extend The Value Of CRM To See ROI



CRM Has Evolved



Evolution Doesn't Mean Adoption



91% of Companies With 10 or More Employees Have a CRM – CRM Magazine
22% of Salespeople Don't Know What a CRM Is – HubSpot
45% of Organizations Use CRM to Store Their Lead and Customer Data – HubSpot
Less than 40% of Organizations Use CRM to Store Their Lead and Customer Data – HubSpot

- 91% of Companies With 10 or More Employees Have a CRM CRM Magazine
- 22% of Salespeople Don't Know What a CRM Is HubSpot
- Only 45% of Organizations Use CRM to Store Their Lead and Customer Data HubSpot
- Less Than 40% of Businesses Have a CRM Adoption Rate Over 90% CSO Insights
- Manual Data Entry Is the No. 1 CRM Adoption Challenge HubSpot

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Employees spend an average of 8.8 hours per week searching for information



Sales reps explicitly called out CRM as their biggest frustration.

CRM Adoption Challenges

- Member data is not consolidated in the CRM – too much searching in other systems
- Too much manual effort & data entry
- Lack of data insight the analysis is manual
- Lack of integration into other systems

Changing Member Behavior & Expectation

- 1. Expect more based on richer experience outside banking
- 2. Have a voice social media allowed single consumer to amplified their reach
- **3. Trust their peers** via word to month, influencers and social media
- 4. Informed due to easy access to research, data and expert views "self directed"
- 5. Have choices alternative products outside traditional banking is now straightforward



47% of polled CRM users said customer satisfaction was significantly impacted by their CRM.



- Capterra

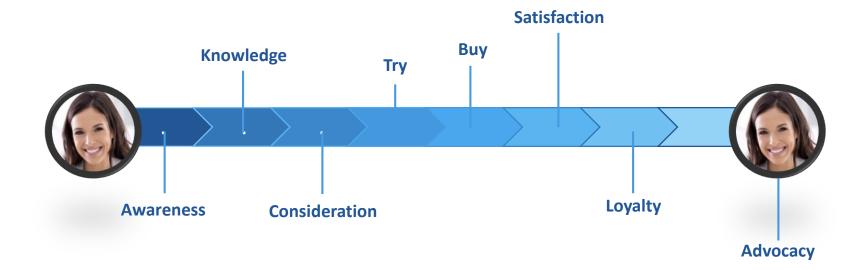


The top driver for customer attrition is poor service quality.

- EY Global Consumer Banking Study 2012 as cited in CEB Enterprise Content Management Diagnostic Anatomy

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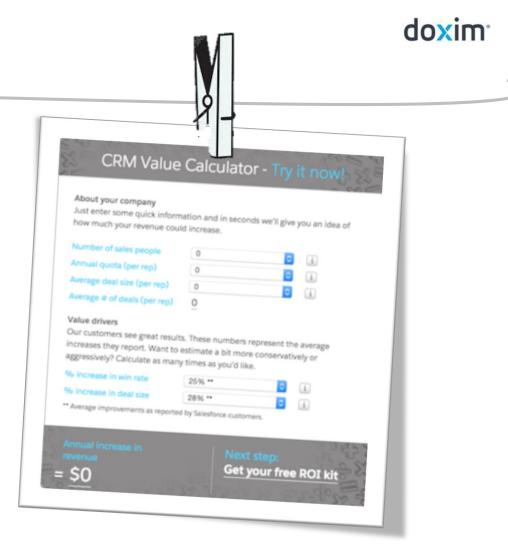
CRM should deliver an exceptional experience to every user, every member, every time



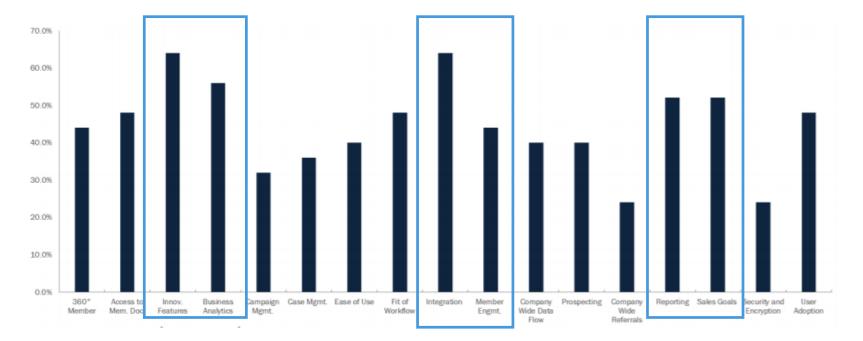
CRM ROI: OLD

Sales buyer

- Sales user
- 100% focused on sales performance improvements



Organizations are Unsatisfied with their CRM



Source: Credit Union CRM Report, Doxim, Callahan & Associates

CRM ROI ANALYSIS: NEW

GOALS	BENEFITS	STAKEHOLDERS	CRM CAPABILITIES		
Financial	 Reduce cost of sales Increase share of wallet Reduce operational expenses 	CEO CFO CRO VP Lending VP Marketing	 Member 360 view for all departments Analytics for personalized marketing Cloud solution 		
Operational	 Streamline cross company process Implement new process Meet compliance and regulatory requirements 	Branch Manager VP Operations VP Sales VP Security/Compliance	 One CRM platform for all users Packaged workflows for onboarding & lending etc. Logging and reporting for compliance 		
Strategic	 Modernize the business Manage competitors/defense strategy Provide better insight and reporting on members 	CEO VP IT VP Innovation & Strategy Branch Manager VP Marketing	 Integration into ecosystem Extensible APIs for extended value User friendly tools for analytics and personalized marketing 		
Customer Satisfaction	 Improve member experience/remove friction Omni-channel delivery model Stabilize and ensure member retention 	VP Operations VP Customer Experience VP Sales VP Security/Compliance	 One source of member story Track member concerns with automated flagging Insight into channel interactions and signs of attrition 		



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75% of all cross-selling takes place in the first few months of new customer acquisition. Although cross-sell potential will be high during this period, unfortunately customer loyalty will be at its lowest.

• - BAI entitled 'Quest for Deposits: The Ninety Day Window of Opportunity

Customers are nearly three times more likely to show attrition during the first ninety days of opening a new account.



• - J.D. Power and Associates



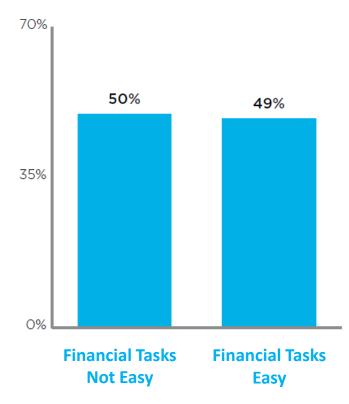
Building Loyalty Through Engagement



• What Drives Loyalty?

 Task ease is important, however it only mitigates disloyalty

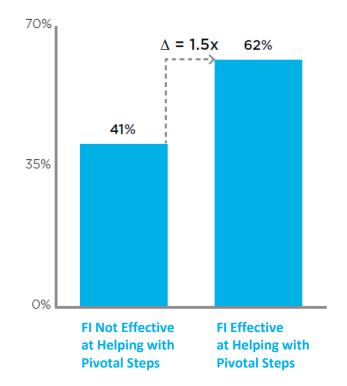
Percentage of Customers Who Are Loyal, by Perception of Task Ease



Building Loyalty Through Engagement

- Helping with pivotal steps builds loyalty
- Pivotal Steps
 - Financial planning
 - Purchasing products
 - Staying on track
- The FI needs to be fully engaged with customer in the initial weeks and months to support pivotal steps

Percentage of Customers Who Are Loyal, by Perception of Pivotal Step Support





On-Board: Building Loyalty Through Engagement





- Use CRM workflows to the manage your on-boarding process
 - Get an understanding of the client and their financial goals/needs
 - Differentiate your FI through how you engage them in the early days of the relationship
 - Introduce the client to how they can access their products and services through your digital channels

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71% of North American customers consider their banking relationship merely transactional. The majority want their bank to proactively recommend products and services. Among those – 55% said it would strongly increase their loyalty to the bank.

- Accenture – Digital disruption in banking





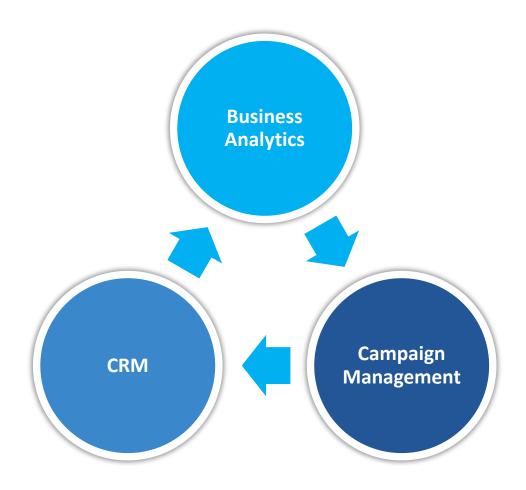


- Use Business Analytics to create a targeted list
- Load list into CRM via Campaign Management
- Manage sending outbound messages through Campaign Management



Grow

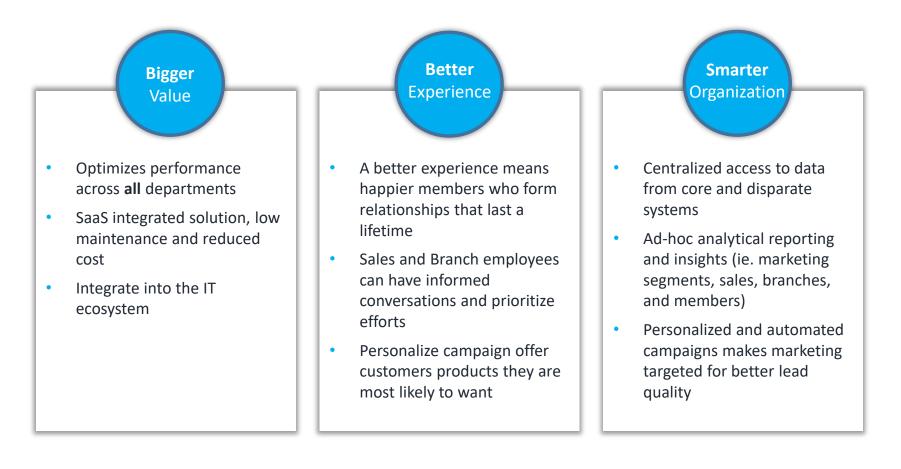




Discover The Benefits of a Modern CRM Platform



Enabling the organization with a member centric view.







- SaaS Solution Provider
- Dedicated to Financial Services for the past 17 years
- Helping companies engage customers across their lifecycle
- Over 1700 customers servicing
 25 million end customers

Chris Palmer, Vice President *Product Vision & Strategy Doxim*