

VA Time and Attendance System Update

April 23, 2015

National Partnership Council





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- 2. VATAS Overview
- VATAS Engagement, Communications and Training Strategies
- 4. Path Forward
- 5. Question and Answer



Purpose and Objectives

Purpose

This briefing will provide a status update related to the deployment of VATAS including the current, comprehensive approaches to the following:

- System Enhancements
- Communications/ Engagement
- Training



What is VATAS?

VATAS is a web-based time system that will replace outdated technology and centralize and standardize time and attendance data to support effective, accurate pay for all VA employees

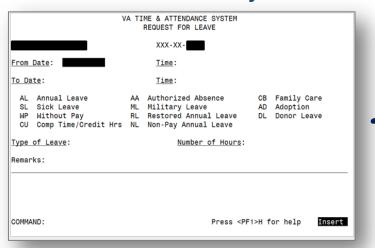
Objectives

To inform the National Partnership Council of the status of and challenges facing the VATAS project, adequately speak to the project team's current and planned activities as VATAS is deployed to the remaining Administrations in VA and address the Council's questions regarding VATAS.

Why VA Time and Attendance System (VATAS)?

- VATAS allows for greater responsiveness in implementing and accommodating system/policy changes that pose significant liability to VA
- Through integrated data, VA can increase transparency of information sharing, enabling the Department to extract critical HR data and provide more meaningful information to VA leadership to drive business decisions

ETA's DOS-Based System



VATAS' Web-Based System

WEB TA ™ Employee Supervisor		Inbox [53] Settings Help L
pervisor Main Menu		
Employees	Schedule	
Employee Leave Requests	Employee Schedules - List View	
Employee Premium Pay Requests	Emplayee Schedules - Grid View	
Certify All	Schedule Requests	
Select Employees	Tours Of Duty	
Reports		
Reports		
My Saved and Scheduled Reports		
Continuation of Pay(COP)		
COP Recipients		
Part Time Physicians		
Memos of Senice Level Expectations		

VATAS Overview: System Roles

VATAS users fall into four primary categories: employees, timekeepers, supervisors/ TL approvers, and payroll technicians but the system also provides insight valuable to VA management and the larger Department.

VATAS System Roles and Interactions

Employee

- Inputs leave requests, views work schedule, tracks the approval process of requests
- Works with timekeeper to get timesheets in accurately and on time

Timekeeper/ TL Approvers

- Timekeepers enter, monitor, and adjust time, work schedule, and premium pay requests, ensuring that entries match actuals
 - Supervisors and TL Approvers certify timesheets and approve leave requests, premium pay, and work schedules

Payroll <u>Technician</u>

Creates and manages schedules and timesheets, creates COP accounts and manages TL Unit, station, and duty station

Possesses working knowledge of local processes and policies for employees

Management/ VATAS Program

- Identifies patterns of specific timekeepers or stations timesheets that need corrections
- Identifies errors occurring consistently
- Detects trends of delayed approval for corrected timesheets





VATAS Overview: Project and System Update

During the previous VATAS deployment, several system performance issues occurred which inhibited adoption of VATAS. **These risks have been addressed by the VATAS implementation team in the following ways:**

Project

- Gathered expert team of cross-functional subject matter experts to support system enhancements and deployments.
- Adopted an integrated approach to employee engagement; improved communications and provided robust training for a seamless user transition.
- Recommended coordination between HRSMART and VATAS implementations.

System

Based on feedback and input from previous deployments, long-term users and internal audits, the system has been modified to:

- Increase functionality and user satisfaction through successive builds;
- Address System 508 compliance after audit revealed deficiencies (in progress);

Results

- The Project Team continues to validate **newly identified requirements and test enhancements to increase functionality** and user-friendly menus and tasks.
- 26 enhancements are scheduled for April release based on user requests.
- Have successfully deployed to both DMC and VACO.



VATAS Overview: Deployment Schedule

The new VA Time and Accounting System will be deployed to all of VA in phased rollouts throughout 2015 and 2016.

VACO

March 23, 2015

Pre-Deployment Training: 2/23-3/20/15

Go-Live Support:

3/23-4/3/15

Post-Deployment Training: 4/6-4/17/15

VBA

April - October, 2015

Eastern Go-Live: 4/19/15

Southern Go-Live: 6/14/15

Central Go-Live: 7/26/15

Western Go-Live: 10/18/15

All deployments will have pre, during, and post-deployment support/

training

VHA Amarillo VAMC

August 2015

VHA Pilot will be conducted at this facility to better prepare us for the VHA rollout. Dates will be finalized once P1 requirements are scheduled for implementation

VHA*

Sept 2015 -Dec 2016

Deployments will occur one - three VISNs at a time. All deployments will have pre, during, and post-deployment support/training

* Schedules have not been finalized.



VATAS Engagement, Communication, and Training Strategies



Engagement Strategy

Before resuming deployments, the VATAS project team developed a Change Management Strategy to engage with stakeholders at all levels, listen to their feedback, make adjustments, and prepare them as best as possible prior to go-live.



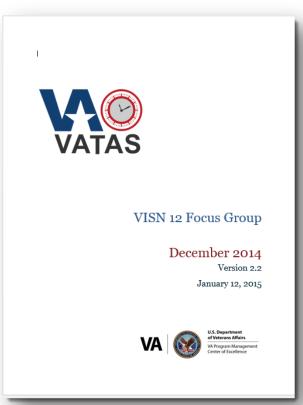


Engagement Spotlight: VISN 12 Focus Groups

To gain a greater understanding of the issues and understanding, the VATAS project team visited VISN 12 and conducted several role-based focus groups to gather information for review and analysis.

Key findings included:

- Lack of communication on the reason for change
- Employees can not cancel their approved leave in the system until a supervisor reverts it to pending
- Employees dislike having to annotate their lunch hour when submitting a leave request
- Extend log-off time beyond 5 minutes
- Additional support materials are needed





Engagement Spotlight: VISN 1 Focus Groups

Members of the VATAS project team visited VISN 1 to meet with local leadership and conduct nine focus groups in preparation for further VHA deployments. Groups were divided by payroll/ timekeepers, supervisors/TL approvers, employees, and nurses.





Communications Strategy

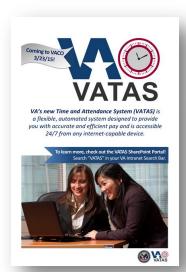
Based on feedback from the previous deployment, a more robust, engaging communications package has been developed and is being deployed. The following channels have been developed to inform and engage each of VATAS' key audiences:

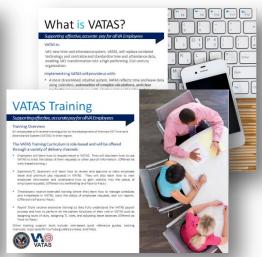
Communication Toolkits (Deployment-Specific)

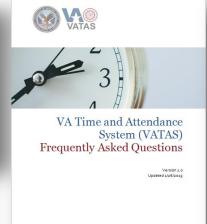
- VATAS Poster
- · Benefits 1-pager
- Training 1-pager
- ETA to VATAS Change Impact Overview
- Elevator Speech

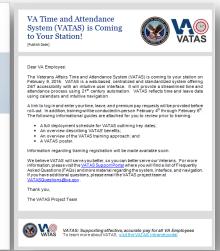
- VATAS Commercial
- Frequently Asked Questions
- Rollout Announcement
- Pre Go-Live Email
- Manager's Playbook

- Password Notification Email
- Training Evaluation Email
- Post Go-Live Email
- Leadership Memos











Communications Spotlight: SharePoint Site

The VATAS SharePoint portal, a one-stop-shop for all VATAS information, was launched in January 2015 as a part of the VATAS team's improved communications strategy.

VATAS SharePoint Portal Overview

- Includes VATAS overview information
- Provides links to promotional material
- Describes VATAS rollout process
- Includes deployment and training calendar with links and signup

Statistics

- 1,400 hits per day
- 250 new users per day
- 43,000 views since launch

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Access the SharePoint portal at:

https://vaww.portal.fsc.va.gov/FOS/PSSD/CVATASOPS2/VATAS Support/

VATAS deployment training curriculum has been enhanced to include role-based course offerings, performance support tools, and an increased cadre of experienced instructors.

- Changed approach to training curriculum to include instructor-led and virtual instructor-led courseware for each system role scheduled around go-live dates (pre, during, and post go-live)
- Created robust performance support tools; some are provided at the time of instruction and others are available anytime, from anywhere, on the VATAS SharePoint Portal. Support tools include:
 - Role-based training guides;
 - Quick reference guides (job aids); and
 - Quick Hit Videos (just-in-time-training tutorials)
- Created post-course evaluation survey to measure learner satisfaction and course effectiveness; actionable evaluation results will help improve future instances of training
- Improved registration approach leverages VA's TMS and local TMS resources



This guide is intended to be a quick reference for common VATAS tasks; store it with your ID cards.

Visit the VATAS SharePoint Portal

Access job aids, tutorials, and updates:

https://vaww.portal.fsc.va.gov/FOS/PSSD/CVAT ASOPS2/VATAS%20Support

HINT: Add this link to your web favorites.

Logging-in

- 1. Visit: https://vatas.va.gov/webta/login
- 2. Enter your User ID and Password

HINT: Search for "VATAS" in Google.

Checking your leave balance

- From the employee main menu, select Leave Balances.
- Select Pay Period from the Balances for Pay Period list; select GO.
- 3. Find the leave type you want to see (ex, Annual Leave) and review balance.

HINT: Leave balance shown reflects approved leave requests; may differ from actual balance.



Training Spotlight: VACO Results

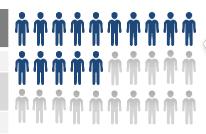
VACO training reached 7,000+ persons with an average training evaluation response of 4.85 on a scale of 1 to 6 (6 being the highest).

VATAS Training Results Overview

Total Employees Trained

Training Course	# Trained	% Reached	Variance from Target
Employee	5,756	89%	-11%
Supervisor/ TL Approver	1,207	90%	-10%
Timekeeper	781	95%	-5%

Training Evaluations



4//₀
Completed an evaluation

Training Feedback

"The availability of training documents/files are effective in addition to the live trainings."

"Excellent and knowledgeable instructor; very patient and thorough while teaching and in question and answer time."

"The training was presented very well and my questions were answered. I have recommended this training to others in my department."



Training Spotlight: VBA Eastern Results

VBA Eastern Training Figures by User Role

Number of employees trained

2,101/4,138

Number of supervisors trained

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388/388

Number of timekeepers trained

307/322

Number of payroll technicians trained



50/50

Facility Completion Rates

Philadelphia 57% **Boston** 58% **Buffalo** 60%

Cleveland 57% Detroit

55%

Indianapolis 58%

Newark 64% **Pittsburgh** 56%

Baltimore 73%

New York 54%

Wilmington 78% **Manchester** 71%

Hartford 60%

Providence 55%



Training Spotlight: VBA Eastern Results

Training Feedback

"We feel very well prepared for VATAS golive."

- VBA Eastern P2P Liaison "The trainers did an excellent job at our facility. They accommodated changes on the fly that we really appreciated."
- VBA Fastern P2P

"Training was great. Thank you!"

- VBA Eastern P2P Liaison

VBA Eastern Training Feedback vs. VACO Lessons Learned

Liaison

- Improve Training Logistics: very little disruption and technical issues; improvements made a large difference in overall satisfaction
- Promote Post-Deployment Support: promoted pre-deployment training and postdeployment training support opportunities early, increasing awareness and use of resources
- Leverage Local Resources: VBA Eastern P2P Liaisons took ownership role in deployment, increasing success and local TMS administrators reduced burden on FSC

Our next steps...

Continued Stakeholder Engagement

- Continue providing Go-Live support to VBA Eastern staff
- Distribute post-deployment assessment and analyze results
- Engage with the VBA leadership and workforce through strategic communications
- Mobilize remaining VBA Peer to Peer networks

Finalize and Execute Deployment Schedule

- Continue discussions with VHA to finalize deployment schedule and refine training strategy
- Release information to stakeholders
- Engage with VHA leadership and key stakeholders



Question and Answer