

PRINCIPAL SUBSIDIARIES AND AFFILIATES

(AS OF MARCH 31, 2014)

BUSINESS SERVICE GROUP

COMPANY NAME	VOTING RIGHTS (%)	MAIN BUSINESS
<Subsidiaries>		
IT Frontier Corporation (Japan)*	100.00	IT-related business solutions, system integration services, IT management services and product marketing, etc.
<Equity-method affiliates>		
SIGMAXYZ Inc. (Japan)	34.00	Provision of consulting services
Infosec Corporation (Japan)	40.00	General service provider in the field of information security
Bewith, Inc. (Japan)	40.00	Outsourcing service provider (Contact Center)

* IT Frontier Corporation merged with Tata Consultancy Services Japan and formed a joint venture between MC and Tata Consultancy Services Limited on July 1, 2014.

GLOBAL ENVIRONMENTAL & INFRASTRUCTURE BUSINESS GROUP

COMPANY NAME	VOTING RIGHTS (%)	MAIN BUSINESS
<Subsidiaries>		
TRILITY GROUP PTY LTD (Australia)	60.00	Water business
MCKG Port Holding Corporation (Japan)	60.00	Management of investment in port business
Diamond Generating Europe Limited (U.K.)	100.00	Independent power producer
Diamond Solar Corporation (Japan)	100.00	Independent power producer
Diamond Transmission Corporation Limited (U.K.)	100.00	Power transmission business
Mitsubishi Corporation Power Systems, Inc. (Japan)	100.00	After-sales services for power plants in Japan
Diamond Generating Corporation (U.S.A.)	100.00	Independent power producer
Diamond Generating Asia, Limited (Hong Kong)	100.00	Independent power producer
DGA Ho Ping B.V. (The Netherlands)	100.00	Independent power producer
DGA Ilijan B.V. (The Netherlands)	100.00	Independent power producer
Mitsubishi Corporation Machinery, Inc. (Japan)	100.00	Export, import and domestic trading of plant equipment
<Equity-method affiliates>		
Swing Corporation (Japan)	33.33	Water business
Chiyoda Corporation (Japan)	33.73	Plant engineering business
Lithium Energy Japan (Japan)	41.94	Manufacturing and sales of lithium-ion batteries
ELECTRICIDAD SOL DE TUXPAN, S. de R.L. de C.V. (Mexico)	50.00	Independent power producer

INDUSTRIAL FINANCE, LOGISTICS & DEVELOPMENT GROUP

COMPANY NAME	VOTING RIGHTS (%)	MAIN BUSINESS
<Subsidiaries>		
Alternative Investment Capital Ltd. (Japan)	51.00	Asset management business (Investment management, etc.)
Diamond Realty Investments, Inc. (U.S.A.)	100.00	Real estate investment
Diamond Realty Management Inc. (Japan)	100.00	Asset management business (Investment management)
Healthcare Management Partners, Inc. (Japan)	66.00	Asset management business (Investment management)
MC Asset Management Holdings, LLC. (U.S.A.)	80.00	Asset management business (Investment management)
MC Aviation Partners Americas Inc. (U.S.A.)	100.00	Aircraft leasing and management services business
MC Aviation Partners Inc. (Japan)	100.00	Aircraft leasing and management services business
MC Engine Leasing Limited (U.K.)	80.00	Aircraft engines leasing business
MC Asset Management Americas Ltd. (U.S.A.)	100.00	Asset management business (Placement)
MCAP Europe Ltd. (Ireland)	100.00	Aircraft leasing and management services business
Mitsubishi Corporation Asset Management Ltd. (Japan)	100.00	Asset management business (Placement, etc.)
Mitsubishi Corporation LT, Inc. (Japan)	100.00	Total logistics business, international intermodal transport, warehousing business
Mitsubishi Corporation Urban Development, Inc. (Japan)	98.66	Development & operating of commercial properties
Mitsubishi Corp.-UBS Realty Inc. (Japan)	51.00	Asset management business (Investment management)
New Century Insurance Co., Ltd. (Bermuda, British overseas territory)	100.00	Insurance business
Seto Futo Co., Ltd. (Japan)	61.65	Dry bulk terminal business, warehousing business
TorreyCove Capital Partners LCC (U.S.A.)	100.00	Asset management business (Investment consulting)
MC Asset Management Europe Ltd. (U.K.)	100.00	Asset management business (Investment management/placement)
Double Bridge Infrastructure Inc. (Japan)	100.00	Infrastructure fund management business
DBI Management Inc. (Japan)	100.00	Infrastructure fund management business
Diamond Bulk Carriers Pte. Ltd. (Singapore)	100.00	Dry bulk carrier logistics
Yokohama Akarenga Inc. (Japan)	51.00	Commercial property operations
MC Asset Management Asia (Hong Kong)	100.00	Asset management business (Placement, etc.)
MC Aviation Corporation (Japan)	100.00	Aircraft leasing company
<Equity-method affiliates>		
AJIL Financial Services Company (Saudi Arabia)	20.00	General leasing business
Deucalion MC Engine Leasing Ltd. (Ireland)	40.00	Aircraft engines leasing business
Ekim Turizm Ticaret Ve Sanayi A.S. (Intercity) (Turkey)	35.80	Automobile leasing business
Marunouchi Capital Co., Ltd. (Japan)	50.00	Asset management business (Investment management)
Mitsubishi Auto Leasing Holdings Corporation (Japan)	50.00	Auto leases, installment sales and other financial services through subsidiaries
Mitsubishi UFJ Lease & Finance Company Ltd. (Japan)	20.00	Leasing, installment sales, other financing
Mitsubishi Ore Transport Co., Ltd. (Japan)	40.28	Owner and operator of dry bulk carriers and pure car carriers
TES Holdings Limited (U.K.)	35.00	Aircraft engine maintenance & engine parts sales business
AGP Corporation (Japan)	26.81	Supply of airport ground power, maintenance of airport facilities, manufacture and sale of food carts
MC PineStreet Investment Advisory Co., Ltd. (Korea)	50.00	Asset management business (Investment consulting)
One Rock Capital Partners, LLC. (U.S.A.)	40.00	Asset management business (Investment management)

COMPANY NAME	VOTING RIGHTS (%)	MAIN BUSINESS
<Subsidiaries>		
Angola Japan Oil Co., Ltd. (Japan)	51.00	Exploration, development and production of oil
Cordova Gas Resources Ltd. (Canada)	67.50	Exploration, development, and production of shale gas in Canada
Cutbank Dawson Gas Resources Ltd. (Canada)	100.00	Investment company for shale gas business in Canada
Diamond Gas Holdings Sdn. Bhd. (Malaysia)	100.00	Stockholding company for GTL (Gas to liquid) project in Malaysia
Diamond Gas Netherlands B.V. (The Netherlands)	80.00	Stockholding company for Malaysia III project
Diamond Gas Niugini B.V. (The Netherlands)	100.00	Exploration and development of hydrocarbon in Papua New Guinea
Diamond Gas Operation Co., Ltd. (Japan)	100.00	LNG business agent and provider of information on natural gas and other relevant industry data
Diamond Gas Sakhalin B.V. (The Netherlands)	100.00	Stockholding company for Sakhalin II project in Russia
Diamond LNG Canada Ltd. (Canada)	100.00	Development of LNG Project in Western Canada
Diamond Resources (Canning) PT (Australia)	100.00	Exploration and development of oil and natural gas in Australia
Diamond Resources (Fitzroy) PT (Australia)	100.00	Exploration and development of oil and natural gas in Australia
MC Energy, Inc. (Japan)	100.00	Marketing and sales of asphalt and petroleum products
MCX Dunlin (UK) Limited (U.K.)	100.00	Exploration, development and production of oil
MCX Exploration (USA) LLC (U.S.A.)	100.00	Exploration, development and production of oil and natural gas
MCX Osprey (UK) Limited (U.K.)	100.00	Exploration, development and production of oil
MI Berau B.V. (The Netherlands)	56.00	Stockholding company for Tangguh project in Indonesia
Mitsubishi Shoji Sekiyu Co., Ltd. (Japan)	100.00	Marketing and sales of petroleum products
Mitsubishi Corporation Exploration Co., Ltd. (Japan)	100.00	Oil and gas exploration and development company
<Equity-method affiliates>		
Astomos Energy Corporation (Japan)	49.00	Import, trading, domestic distribution and sales of LPG
Brunei LNG Sendirian Berhad (Brunei)	25.00	Manufacturing and sales of LNG
Encore Energy Pte. Ltd. (Singapore)	39.40	Stockholding company for P.T. Medco Energi Internasional (Indonesia)
Japan Australia LNG (MIMI) Pty. Ltd. (Australia)	50.00	Development and sales of resources (LNG, LPG, condensate and crude oil)


METALS GROUP

COMPANY NAME	VOTING RIGHTS (%)	MAIN BUSINESS
<Subsidiaries>		
Metal One Corporation (Japan)	60.00	Steel products operations
Mitsubishi Corporation RtM International Pte. Ltd. (Singapore)	100.00	Integrated subsidiary in metals resource trading
Mitsubishi Corporation RtM Japan Ltd. (Japan)	100.00	Trading company for metals resources bound for Japan
Triland Metals Ltd. (U.K.)	100.00	Commodity broker on the London Metal Exchange (LME)
Mitsubishi Development Pty Ltd (Australia)	100.00	Investment, production and sales of coals and other metals resources
M.C. Inversiones Limitada (Chile)	100.00	Metals resource operating company in Latin America
MC RESOURCE DEVELOPMENT LTD. (U.K.)	100.00	Investment in Anglo American Sur, S.A. (Chile)
JECO Corporation (Japan)	70.00	Investment company for Escondida copper mine in Chile
MC Copper Holdings B.V. (The Netherlands)	100.00	Investment company for Los Pelambres copper mine in Chile
Hernic Ferrochrome (Pty) Ltd. (Republic of South Africa)	50.98	Mining of chrome ore, production and sales of ferrochrome
Ryowa Development Pty., Ltd. (Australia)	100.00	Investment company for BOYNE aluminum smelter and sales of aluminum
Ryowa Development II Pty., Ltd. (Australia)	100.00	Investment company for BOYNE aluminum smelter and sales of aluminum
<Equity-method affiliates>		
Furuya Metal Co., Ltd. (Japan)	20.30	Precious metals processing
NIKKEI MC ALUMINIUM Co., Ltd. (Japan)	45.00	Manufacturing and sales of secondary aluminum alloy ingots
Iron Ore Company of Canada (Canada)	26.18	Iron ore production and sales
Compania Minera del Pacifico S.A. (Chile)	25.00	Iron ore production and sales
JECO 2 Ltd. (U.K.)	50.00	Investment company for Escondida copper mine in Chile
Strand Minerals (Indonesia) Pte. Ltd. (Singapore)	30.00	Company investing in PT Weda Bay Nickel, which manages the Weda Bay Project
Mozal SA (Mozambique)	25.00	Production and sales of aluminum ingots
<Metal One Subsidiaries>		
Metal One Structural Steel & Resource Corporation (Japan)	100.00	Steel (building materials) processing and sales
Metal One Holdings America, Inc. (U.S.A.)	80.00	Holding company of steel processing and sales business
M.O. TEC CORPORATION (Japan)	94.56	Construction materials rentals and sales
Metal One Specialty Steel Corporation (Japan)	100.00	Special steel processing and sales
Isuzu Corporation (Japan)	56.60	Steel processing and sales
MC Metal Service Asia (Thailand) Co., Ltd. (Thailand)	100.00	Steel processing and sales
Sus-Tech Corporation (Japan)	64.48	Steel (stainless) processing and sales
Metal One Pipe & Tubular Products Inc. (Japan)	100.00	Pipe and tubular product trading company
Kyushu Steel Corporation (Japan)	55.00	Steel (building materials) manufacturing
Tamatsukuri Corporation (Japan)	97.31	Steel (thick plates) processing and sales
Metal One Steel Service Corporation (Japan)	90.00	Steel processing and sales
Metal One Ryowa Corporation (Japan)	100.00	Steel processing and sales
Kyushu Steel Center Co., Ltd. (Japan)	55.29	Steel (thick plates) processing
<Metal One Equity-method affiliates>		
Solutions Usiminas (Brazil)	20.00	Steel processing and sales
Keiyo Blanking Kogyo Co., Ltd. (Japan)	40.41	Steel (thick plates) processing and sales


MACHINERY GROUP

COMPANY NAME	VOTING RIGHTS (%)	MAIN BUSINESS
<Subsidiaries>		
MC Machinery Systems, Inc. (U.S.A.)	100.00	Sales and service of machine tools and industrial machinery
Mitsubishi Corporation Technos (Japan)	100.00	Sales of machine tools and industrial machinery
MSK Farm Machinery Corporation (Japan)	100.00	Sales and service of agricultural machinery and facilities
Nikken Corporation (Japan)	96.83	Rental and sales of construction machinery and other equipment
Diamond Camellia S.A. (Panama)	100.00	Ship owning and chartering
Diamond Star Shipping Pte. Ltd. (Singapore)	100.00	Ship owning and chartering
MCE Bank GmbH (Germany)	100.00	Automobile finance
Mitsubishi Motors Malaysia Sdn. Bhd. (Malaysia)	52.00	Distribution of automobiles
P.T. Dipo Star Finance (Indonesia)	95.00	Automobile finance
The Colt Car Company Ltd. (U.K.)	100.00	Distribution of automobiles
MC Factoring Rus LLC. (Russia)	100.00	Automobile finance
Zao MC Bank Rus (Russia)	100.00	Automobile finance
P.T. Berlian Sistem Informasi (Indonesia)	90.00	Computer services
MC Automobile (Europe) N.V. (The Netherlands)	100.00	Automobile-related business
Spitalgate Dealer Services Ltd. (U.K.)	100.00	Automobile finance
MMC Car Poland Sp. z o.o. (Poland)	100.00	Distribution of automobiles
Tri Petch Isuzu Leasing Co., Ltd. (Thailand)	93.50	Automobile finance
Tri Petch Isuzu Sales Co., Ltd. (Thailand)	88.73	Distribution of automobiles
Isuzu UTE Australia Pty Ltd (Australia)	100.00	Distribution of automobiles
<Equity-method affiliates>		
FF Sheffe B.V. (The Netherlands)	49.00	Automobile-related holding company
Mitsubishi Motor Sales (China) Co., Ltd. (China)	50.00	Distribution of automobiles
MMC Chile S.A. (Chile)	40.00	Distribution of automobiles
P.T. Krama Yudha Tiga Berlian Motors (Indonesia)	40.00	Distribution of automobiles
P.T. Krama Yudha Ratu Motor (Indonesia)	31.00	Automobile assembly
MC Autos del Peru S.A. (Peru)	41.00	Distribution of automobiles
P.T. Mitsubishi Krama Yudha Motors and Manufacturing (Indonesia)	32.28	Manufacturing and distribution of automobile engines and sheet metal parts
Vina Star Motors Corporation (Vietnam)	25.00	Automobile assembly and distribution
Mitsubishi Motors de Portugal, S.A. (Portugal)	50.00	Distribution of automobiles
Isuzu Motors Co., (Thailand) Ltd. (Thailand)	27.50	Manufacturing of automobiles
Isuzu Motors International Operations (Thailand) Co., Ltd. (Thailand)	49.00	Automobile exports & sales
Isuzu Motors India Pvt Ltd (India)	38.00	Manufacturing and sales of automobiles


CHEMICALS GROUP

COMPANY NAME	VOTING RIGHTS (%)	MAIN BUSINESS
<Subsidiaries>		
Chuo Kasei Co., Ltd. (Japan)	100.00	Marketing of chemical products
KOHJIN Holdings Co.,Ltd. (Japan)	100.00	KOHJIN Film & Chemicals Co., Ltd. and other holdings companies
Mitsubishi Shoji Agri-Service Corporation (Japan)	100.00	Marketing of fertilizer
MC Ferticom Co., Ltd. (Japan)	72.83	Manufacturing of fertilizers
Chuo Kagaku Co., Ltd. (Japan)	60.59	Manufacturing of plastic food containers
Mitsubishi Shoji Plastics Corp. (Japan)	100.00	Marketing of synthetic raw materials and plastics
KIBIKASEI Co., Ltd. (Japan)	100.00	Marketing of synthetic raw materials and plastics
Mitsubishi Shoji Chemical Corp. (Japan)	100.00	Marketing of solvents, paints, coating resins, silicones
Mitsubishi International PolymerTrade Corporation (U.S.A.)	100.00	Sales of specialty chemicals and synthetic resins
MC Life Science Ventures, Inc. (U.S.A.)	100.00	Investments and loans in Bio fields
Mitsubishi Corporation Life Sciences Limited. (Japan)	100.00	Holding company with assets in the food chemicals industry
Mitsubishi International Food Ingredients, Inc. (U.S.A.)	100.00	Sales of food chemicals (sweeteners, functional ingredients, etc.)
MC Food Specialties Inc. (Japan)	81.02	Production of seasonings, food chemicals, etc.
<Equity-method affiliates>		
SPDC Ltd. (Japan)	30.39	Investment and petroleum and petrochemicals-related businesses
Meiwa Corporation (Japan)	33.05	Trading company
Petronas Chemicals Aromatics Sdn. Bhd. (Malaysia)	30.00	Manufacturing of benzene and paraxylene
Exportadora de Sal, S.A de C.V. (Mexico)	49.00	Salt production
Thai Chemical Corporation Ltd. (Thailand)	40.00	Manufacturing of plasticizers, adhesives, and formalin
Metanol de Oriente, METOR, S.A. (Venezuela)	25.00	Manufacturing of methanol
Fosfatos del Pacifico S.A. (Peru)	21.00	Phosphoric ore extraction / Manufacturing of bricks
UBE-MC Hydrogen peroxide Ltd. (Japan)	49.00	Manufacturing of hydrogen peroxide
Dia Resibon (Thailand) Co.,Ltd. (Thailand)	40.00	Manufacturing of whetstones and polishing disks
Tosoh Hellas A.I.C. (Greece)	35.00	Manufacturing of battery materials
Tri-Pack Films Ltd. (Pakistan)	25.00	Manufacturing of BOPP films
DM Color Mexicana S.A. de C.V. (Mexico)	35.00	Manufacturing of plastic compound and coloring agent
Tatsuno Chemical Industries, Inc. (Japan)	44.00	Manufacturing of PVC film and sheets
Rimtec Corporation (U.S.A.)	49.00	Manufacturing of PVC compounds
Amfine Chemical Corporation (U.S.A.)	40.00	Manufacturing of stabilizers and additives for plastics
Sun Ace Kakoh (Pte.) Ltd (Singapore)	20.00	Manufacturing of additives for plastics
BML Life Science Holdings, Inc. (Japan)	35.00	Food and hygiene inspections, clinical trials
Liling Fine Chemicals Co., Ltd. (China)	29.78	Contracted manufacturing of agrochemical intermediates and active ingredients
Deccan Fine Chemicals (India) Ltd. (India)	20.00	Contracted manufacturing of agrochemical intermediates and active ingredients
FUJIFILM Diosynth Biotechnologies UK Limited (U.K.)	20.00	Contracted manufacturing of biopharmaceuticals
FUJIFILM Diosynth Biotechnologies U.S.A., Inc. (U.S.A.)	20.00	Contracted manufacturing of biopharmaceuticals
Tartaros Gonzalo Castello, S.L (Spain)	30.00	Production of tartrates

<Chuo Kasei Subsidiaries>		
Chuo Silika Co.,Ltd. (Japan)	98.50	Silica manufacturing
<KOHJIN Holdings Subsidiaries>		
KOHJIN Film & Chemicals Co.,Ltd. (Japan)	100.00	Manufacturing of films and chemicals
<Mitsubishi Shoji Chemical Subsidiaries>		
MC Yamasan Polymers Co.,Ltd. (Japan)	90.00	Sales of solvents, coating resins, etc.
<Chuo Kagaku Subsidiaries>		
Huanling Chuo Kagaku Co., Ltd. (China)	60.59	Coordination of 6 Chuo Kagaku subsidiaries in China
<Mitsubishi Corporation Life Sciences Subsidiaries>		
Mitsubishi Shoji Foodtech Co., Ltd. (Japan)	100.00	Production of sweeteners, medical foods, seasonings, and functional ingredients
KOHJIN Life Sciences Co.,Ltd. (Japan)	100.00	Production of yeast extract and functional ingredients
<MC Food Specialties Inc. Subsidiaries>		
MC Freeze Drying Foods Co., Ltd. (Japan)	81.02	Production of freeze-dried food, seasonings, etc.
Ohland Foods Co., Ltd. (Japan)	81.02	Production of bread dough and frozen foods
JIANGYIN WEIXI KYOWA FOODS CO., LTD. (China)	81.02	Production of amino acid seasonings and other products
PT. Fermentech Indonesia (Indonesia)	81.02	Production of nucleic acid and curdlan
<Mitsubishi Shoji Foodtech Subsidiaries>		
MC-Towa International Sweeteners CO.,Ltd. (Thailand)	100.00	Production of maltitol (sweetener)
<Mitsubishi Shoji Foodtech Equity-method affiliates>		
Pt.Sorini Towa Berlian Corporation (Indonesia)	49.90	Production of sorbitol (sweetener)

LIVING ESSENTIALS GROUP

COMPANY NAME	VOTING RIGHTS (%)	MAIN BUSINESS
<Subsidiaries>		
Princes Limited (U.K.)	100.00	Manufacturing of food products and soft drinks
Mitsubishi Shokuhin Co., Ltd. (Japan)	62.00	Wholesale of food products
MITSUBISHI CORPORATION FASHION (Japan)	100.00	Design, manufacturing and sales of apparel products
MC Healthcare, Inc. (Japan)	80.00	Back-office support for hospital management, sales of medical equipment and pharmaceuticals
Mitsubishi Shoji Packaging Corporation (Japan)	92.15	Sales and marketing of packaging materials, paper, paperboard and corrugated containerboard, as well as export of paper and paperboard
Alpac Forest Products Inc. (Canada)	70.00	Manufacturing and sales of pulp
AGREX, Inc. (U.S.A.)	100.00	Receiving and sales of grain
Dai-Nippon Meiji Sugar Co., Ltd. (Japan)	100.00	Manufacturing and wholesale of sugar products
TH FOODS, Inc. (U.S.A.)	56.16	Manufacturing of rice crackers
Toyo Reizo Co., Ltd. (Japan)	81.92	Processing and sales of marine products
California Oils Corporation (U.S.A.)	100.00	Manufacturing and sales of processed vegetable oils and fats
Nitto Fuji Flour Milling Co., Ltd. (Japan)	64.44	Flour miller
Nihon Shokuhin Kako Co., Ltd. (Japan)	59.90	Manufacturing of corn starch and related processed products
Riverina (Australia) Pty., Ltd. (Australia)	100.00	Marketing of grains and manufacturing of animal feed and its marketing
YONEKYU CORPORATION (Japan)	71.02	Sales of meats, manufacturing and sales of processed foods
Indiana Packers Corporation (U.S.A.)	80.00	Processing and sales of pork
Foodlink Corporation (Japan)	99.42	Sales of meat and meat products
Mitsubishi Shoji Construction Materials Corporation (Japan)	100.00	Marketing of construction materials and contracting of related construction work
Nippon Care Supply Co., Ltd. (Japan)	74.78	Rental and sales of nursing care equipment and items
Nosan Corporation (Japan)	100.00	Manufacturing and marketing of livestock feed
Kentucky Fried Chicken Japan Ltd. (Japan)	65.97	Fast-food restaurant chain and home-delivery pizza stores
Cape Flattery Silica Mines Pty., Ltd. (Australia)	100.00	Mining, refining, and sales of silica sand
Southern Cross Seafood S.A. (Chile)	99.50	Salmon and trout farming
Agrex do Brasil Comercio e Exportacao de Graos Ltda. (Brazil)	81.54	Receiving and sales of grain
<Equity-method affiliates>		
LAWSON, INC. (Japan)	32.48	Franchise chain of LAWSON convenience stores
MCC Development Corporation (U.S.A.)	30.00	Holding company of ready-mixed concrete companies
Itoham Foods, Inc (Japan)	23.19	Manufacturing and sales of meats and processed foods
Matsutani Chemical Industry Co., Ltd. (Japan)	30.00	Processing of starch
Life Corporation (Japan)	21.08	Supermarket chain stores
Mitsubishi Cement Corporation (U.S.A.)	28.71	Manufacturing and marketing of cement
ROKKO BUTTER CO., LTD. (Japan)	20.77	Manufacturing and sales of cheese products
Kadoya Sesame Mills, Inc. (Japan)	26.35	Manufacturing and sales of sesame oil and sesame
HIMARAYA Co., Ltd. (Japan)	20.02	Retail sales of sports equipment
KOKUSAI Bulk Terminal CO.,LTD. (Japan)	48.41	Harbor transportation and warehousing business
SINOPHARM GROUP BEIJING HUAHONG CO.,LTD. (China)	20.00	Pharmaceutical wholesales
Kanro Co.,Ltd. (Japan)	29.33	Manufacturing and sales of confectioneries

NUMBER OF CONSOLIDATED SUBSIDIARIES AND EQUITY-METHOD AFFILIATES BY OPERATING SEGMENT

	GLOBAL ENVIRONMENTAL & INFRASTRUCTURE BUSINESS GROUP	INDUSTRIAL FINANCE, LOGISTICS & DEVELOPMENT GROUP	ENERGY BUSINESS GROUP	METALS GROUP	MACHINERY GROUP	CHEMICALS GROUP	LIVING ESSENTIALS GROUP	BUSINESS SERVICE GROUP	CORPORATE STAFF SECTION	REGIONAL SUBSIDIARIES	Total
No. of Consolidated Subsidiaries and Equity-Method Affiliates	61	87	91	28	131	54	110	7	13	44	626

- Number of employees at parent company and all of its consolidated subsidiaries: 68,383
- Number of employees at parent company alone: 5,651
- Companies affiliated with subsidiaries are not included in the number of consolidated subsidiaries and equity-method affiliates.