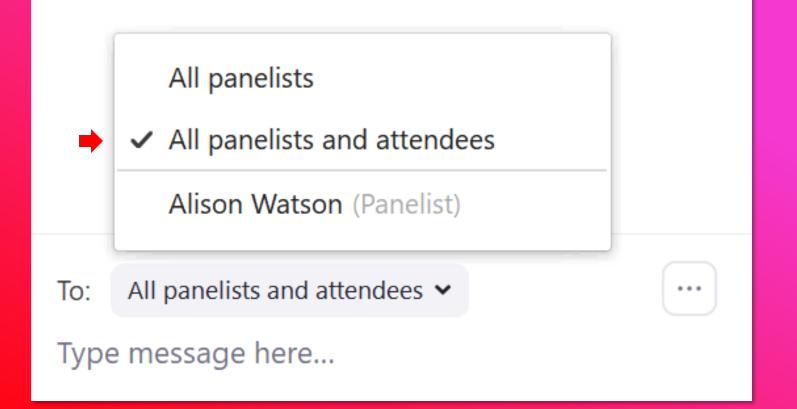
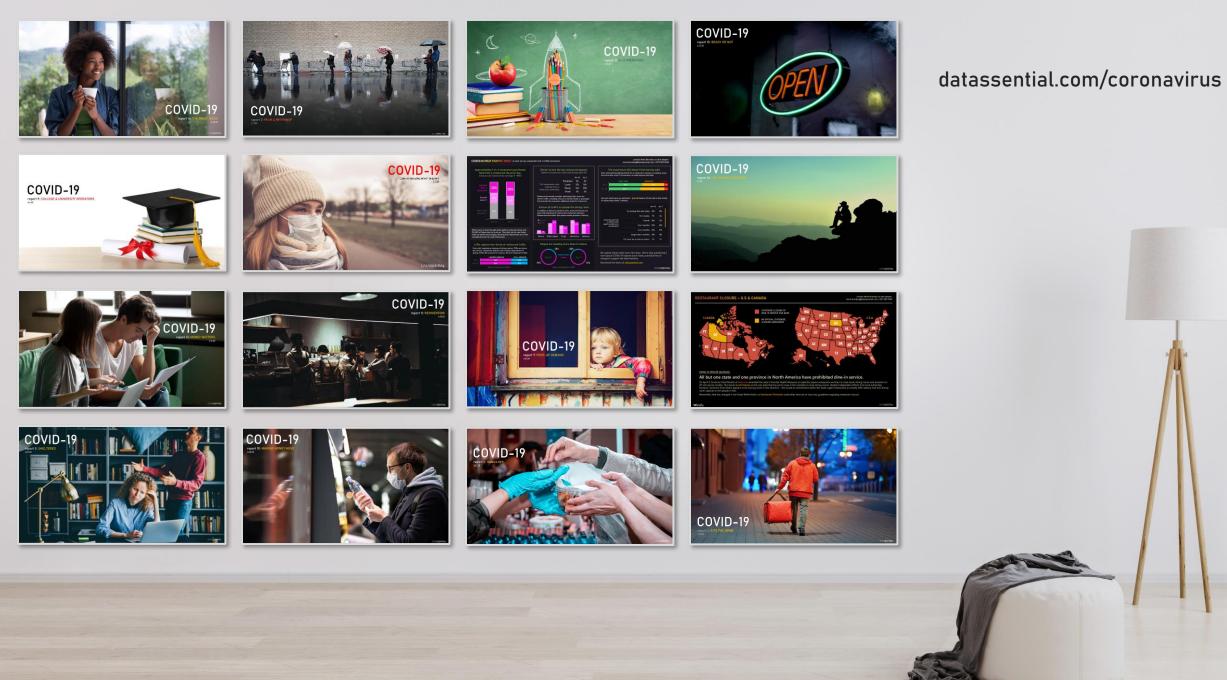
SIMPLY SMARTER

















The Food Network's Recipe for Popcorn Salad Is Branded a 'Monstrosity'

People Have Very Strong Opinions on Molly Yeh's Midwestern 'Popcorn Salad'

The now-viral recipe includes a mayo-based dressing, crunchy veggies, and of course, popcorn

'I'm calling the police': Viral 'popcorn salad' horrifies Twitter

The Internet Is Roasting The Hell Out Of This Woman's Soggy Popcorn Salad

Popcorn salad?! Haven't we suffered enough this year?!!!

















COMPETITION

MLB Food Tester – Get Paid \$500 to Eat Hot Dogs and Watch Baseball



by Fintan Costello on April 05, 2021

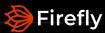




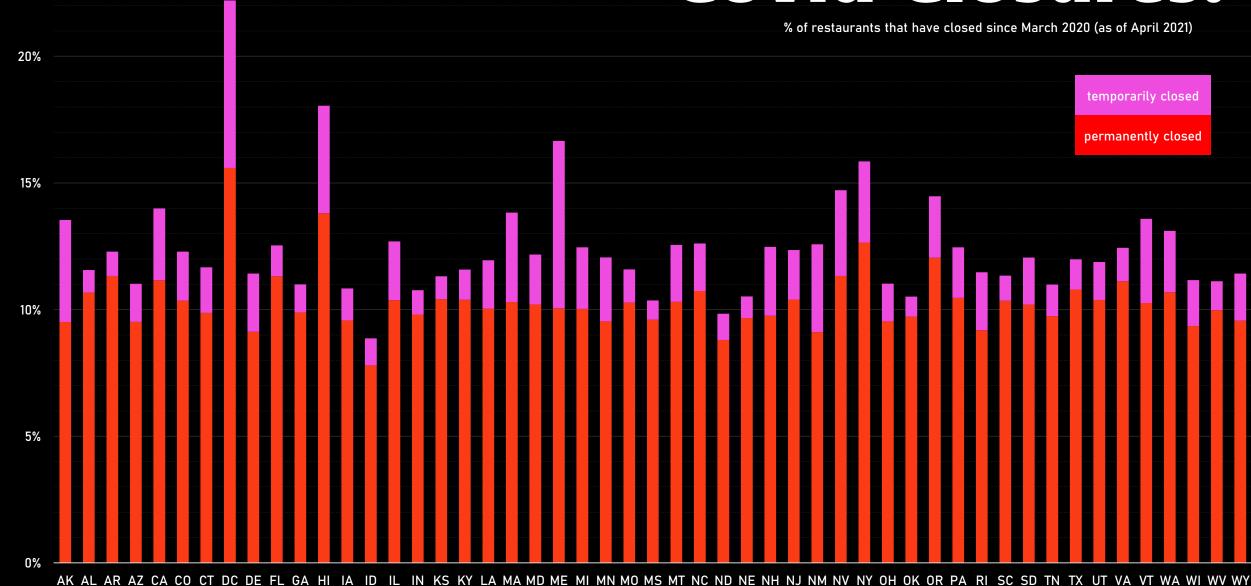




	Temporarily Closed	Permanently Closed	Total Closed
May 2020	8.2%	3.3%	11.5%
July 2020	3.1%	4.5%	7.6%
Sep 2020	2.9%	5.0%	8.0%
Dec 2020	2.5%	9.2%	11.6%
Apr 2021	2.0%	10.7%	12.7%



Covid Closures.



	Total Restaurants	Permanently Closed
Miami	11,524	12.67%
Portland OR	10,492	12.60%
New York	58,455	12.28%
San Francisco	23,248	12.20%
Washington DC	16,425	11.62%
Orlando	10,484	11.26%
Los Angeles	49,586	11.20%
Seattle	15,292	10.96%
Houston	16,550	10.75%
Dallas	18,801	10.64%
Denver	12,389	10.57%
Philadelphia	19,656	10.55%
Chicago	23,388	10.52%
Detroit	10,715	10.45%
Boston	17,129	10.40%
Tampa	10,982	10.39%
Atlanta	16,228	10.24%
Sacramento	10,134	10.20%
Phoenix	12,533	9.70%
Minneapolis	10,029	9.54%



TOP 20 METROS

BASED ON TOTAL SIZE



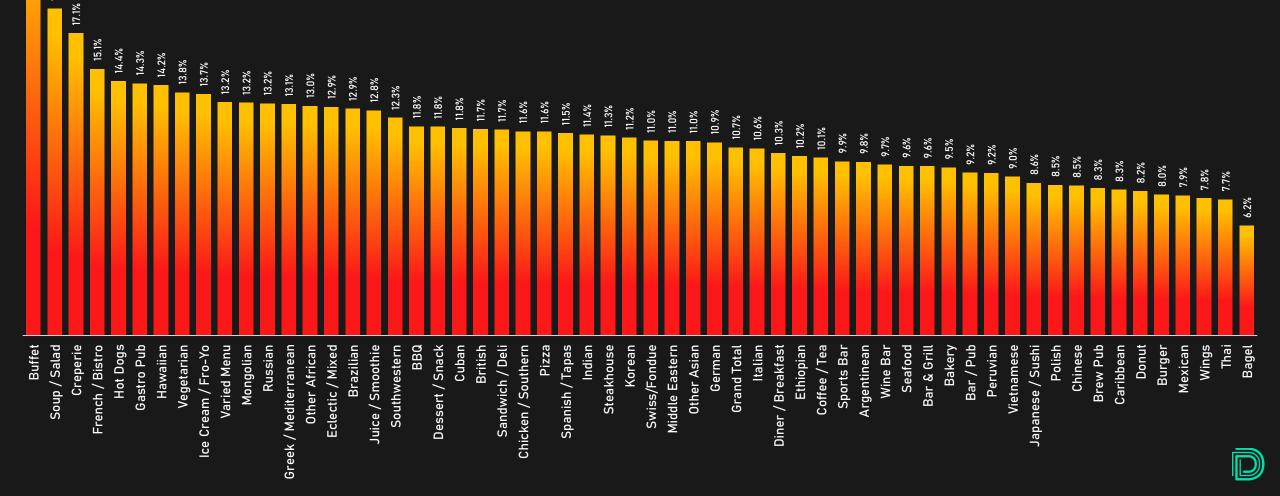
	Total Restaurants	Permanently Closed
QSR	343,080	10.69%
Fast Casual	88,465	10.22%
Midscale	125,973	10.09%
Casual Dining	202,459	10.28%
Fine Dining	8,497	10.93%
Food Truck	13,992	22.67%

SEGMENTS

What's Closed.

% of restaurants either permanently or temporarily closed as of April 2021





23.8%

18.5%



MAY 2020

	Temporarily Closed	Permanently Closed	Total Closed
Urban	11.2%	3.7%	15.0%
Suburban	3.4%	7.2%	10.6%
Rural	2.7%	4.7%	7.4%

APRIL 2021

	Temporarily Closed	Permanently Closed	Total Closed
Urban	2.6%	11.7%	14.3%
Suburban	1.4%	10.2%	11.6%
Rural	1.7%	9.5%	11.2%

There is tremendous disparity at the local level.

MOST CLOSED

(among zips with at least 100 restaurants)

Zip	Neighborhood	Temporarily Closed	Permanently Closed	Total Closed
94105	Central Embarcadero Piers (SF)	24.2%	23.7%	47.9%
94104	Financial District	25.0%	20.2%	45.2%
94111	San Francisco	20.4%	22.7%	43.1%
60603	Chicago Loop	20.2%	21.8%	42.0%
60606	Chicago Loop	18.2%	23.5%	41.7%
55402	Downtown Minneapolis	16.3%	24.4%	40.6%
97205	Goose Hollow (Portland)	9.6%	30.9%	40.4%
02210	West Broadway (South Boston)	15.2%	24.0%	39.2%
60601	Chicago Loop	21.0%	16.7%	37.6%
96815	Diamond Head (Honolulu)	15.3%	21.6%	36.9%
92802	Disney Area (Anaheim)	25.5%	11.3%	36.9%
97204	Downtown Portland	9.6%	26.4%	36.1%
20006	West End (DC)	13.3%	22.5%	35.8%
10017	Murray Hill / Manhattan (NYC)	13.5%	22.2%	35.7%
10010	Grammercy-Flatiron / Manhattan (NYC)	10.7%	24.0%	34.7%

MOST OPEN

(among zips with at least 100 restaurants)

Zip	Neighborhood	Temporarily Closed	Permanently Closed	Total Closed
30120	Cartersville (GA)	0.0%	2.0%	2.0%
30281	Stockbridge (GA)	0.0%	3.3%	3.3%
32720	Deland (FL)	0.9%	2.6%	3.5%
19130	Fairmount District (Philadelphia)	0.9%	2.7%	3.5%
76028	Burleson (TX)	0.0%	4.0%	4.0%
46123	Avon (IN)	0.0%	4.0%	4.0%
45840	Findlay (OH)	0.0%	4.1%	4.1%
30041	Cumming (GA)	0.0%	4.3%	4.3%
91762	South Ontario (CA)	0.0%	4.4%	4.4%
43130	Lancaster (OH)	0.9%	3.5%	4.4%
23456	Virginia Beach (VA)	0.9%	3.5%	4.4%
17701	Williamsport (PA)	0.7%	3.7%	4.5%
97703	Old Bend (OR)	0.7%	3.7%	4.5%
73013	East Side (Oklahoma City)	0.0%	4.5%	4.5%
75149	Mesquite (TX)	0.9%	3.7%	4.7%

Activities with the highest potential for remote work include updating knowledge and interacting with computers.

Potential share of time spent working remotely for select activity Theoretical maximum \otimes Task that cannot be done remotely categories in the United States, % Processing, analyzing, Updating Interacting with Thinking Communicating knowledge computers creatively with and guiding and interpreting and learning colleagues or clients information ••••• ••••• 82-91 70-75 43 - 6843-63 54-61 ⊘ Attend online Create electronic Ø Design layouts for O Discuss business ⊘ Analyze industry seminar data backup print publications strategies trends ⊗ Set up computer \otimes Create physical \otimes Direct fire fighting \otimes Attend surgical \otimes Analyze crime skills course hardware prototypes or prevention scene evidence

Communicating and	Performing		Monitoring processes,	Selling to or
establishing inter-	administrative and		surroundings, or	influencing
personal relationships	organizational activities		use of resources	others
29–57	39–52	6-47	34-46	24-41
 Answer telephones	 Arrange facility	⊘ Instruct college	 Monitor market	 Market products,
to direct calls	schedules	students	conditions or trends	services, or events
⊗ Represent clients	⊗ Operate cash	S Train food-	⊗ Patrol properties to maintain safety	⊗ Distribute
in legal proceedings	registers	service personnel		samples
Measuring	Assisting	Equipment,	Handling	Controlling machines
products or	and caring	materials, and	and moving	and mechanical
surroundings	for others	machinery	objects	equipment
24–33	8–12	•• 2	0	0
∠4–>>⊘ Estimate building costs	O−12 ⊘ Make travel arrangements	 Test software performance 	Ø ⊘ No examples	Ø ⊘ No examples
\otimes Measure water	\otimes Provide assistance	⊗ Inspect cargo	\otimes Collect dirty	⊗ Operate

Source: McKinsey & Co.

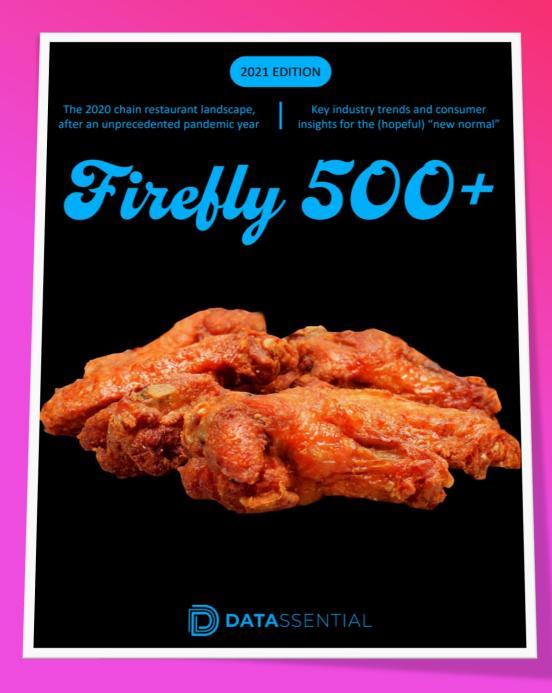


VARIABLE working population POPULATION = RATIO = resident population

NATIONAL AVERAGE = 0.39

Zip	Neighborhood	Total Restaurants	Working Population	Resident Population	Variable Population Ratio	% Professional Services
90071	Grand Central Market (Downtown LA)	77	40,527	15	2,701.8	79%
32830	Lake Buena Vista (Orlando)	239	49,790	26	1,915.0	20%
11430	Jamaica / Queens (NYC)	80	25,504	53	481.2	2%
94104	Financial District (SF)	84	41,538	286	145.2	70%
55402	Downtown Minneapolis	121	58,826	429	137.1	66%
60603	Chicago Loop	93	44,334	480	92.4	62%
24011	Roanoke (VA)	56	8,198	119	68.9	77%
60606	Chicago Loop	143	115,313	2,123	54.3	71%
35233	Five Points South (Birmingham)	90	20,595	594	34.7	25%
78205	River Walk (San Antonio)	197	29,752	898	33.1	33%
60602	Chicago Loop	72	36,183	1151	31.4	57%
91210	Glendale Galleria (LA)	59	6,049	194	31.2	8%
02110	Financial District (Boston)	94	48,457	1,586	30.6	73%
98134	Industrial District (Seattle)	81	26,258	872	30.1	20%
95113	Downtown (San Jose)	142	20,192	713	28.3	48%
10018	Midtown West / Manhattan (NYC)	310	126,973	5,290	24.0	35%
15222	Troy Hill (Pittsburgh)	197	59,247	2,706	21.9	53%
92121	Sorrento Valley (San Diego)	129	95,937	4,398	21.8	53%
72201	Downtown (Little Rock)	81	22,103	1,021	21.6	60%
97204	Downtown (Portland)	152	29,195	1,538	19.0	56%

D



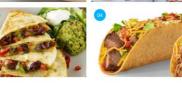


04 TACO JOHN'S Sirloin Steak Taco Perfecto

A 9-inch taco shell stuffed with sirloin steak, shredded cheddar cheese, house

salsa, shredded lettuce and diced tomato...

99 SUPERSTAR





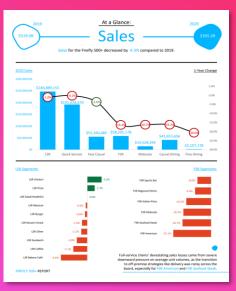
Sports bars score surprising unit growth.

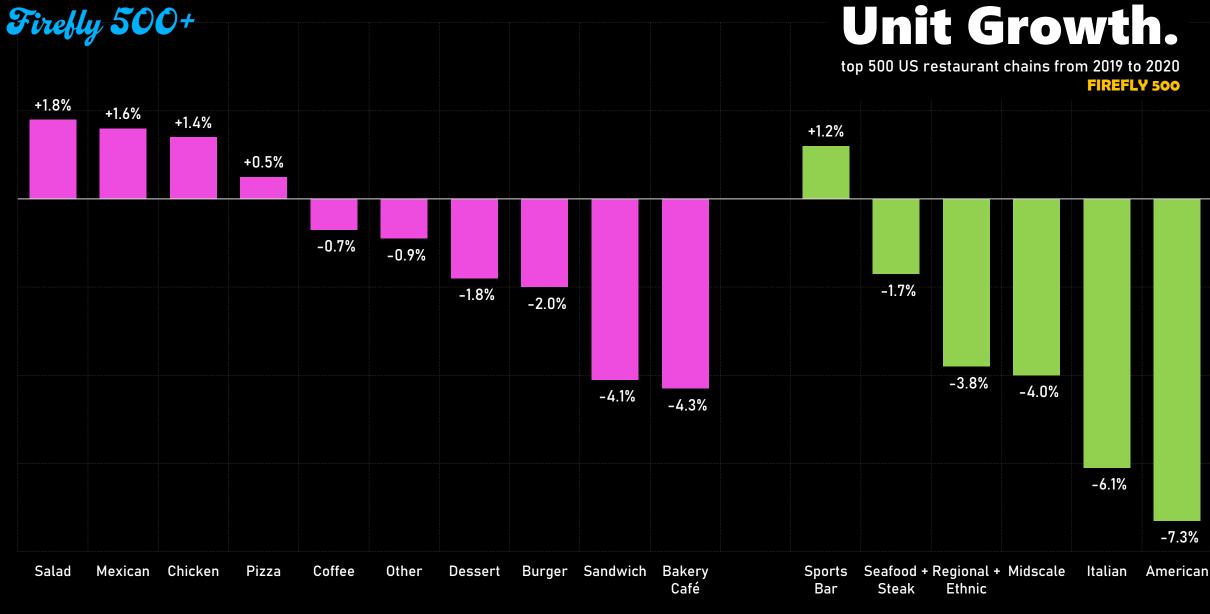
The FS don't lar agenet was in indexig days in the any inning of the pandwink. With lar gards that down, the standard standard large standar

The FSR Sports Bar segment's 9% decline in sales reflected the outsize effect COVID had on eatertainment brand Dave & Butter's. But the segment's newest member, Walk On's Sports Butreaux, contributed 12 restaurant openings and a 13% gain in annual sales to an estimated 90.05 million in its rokeis season in the Firefly 500.







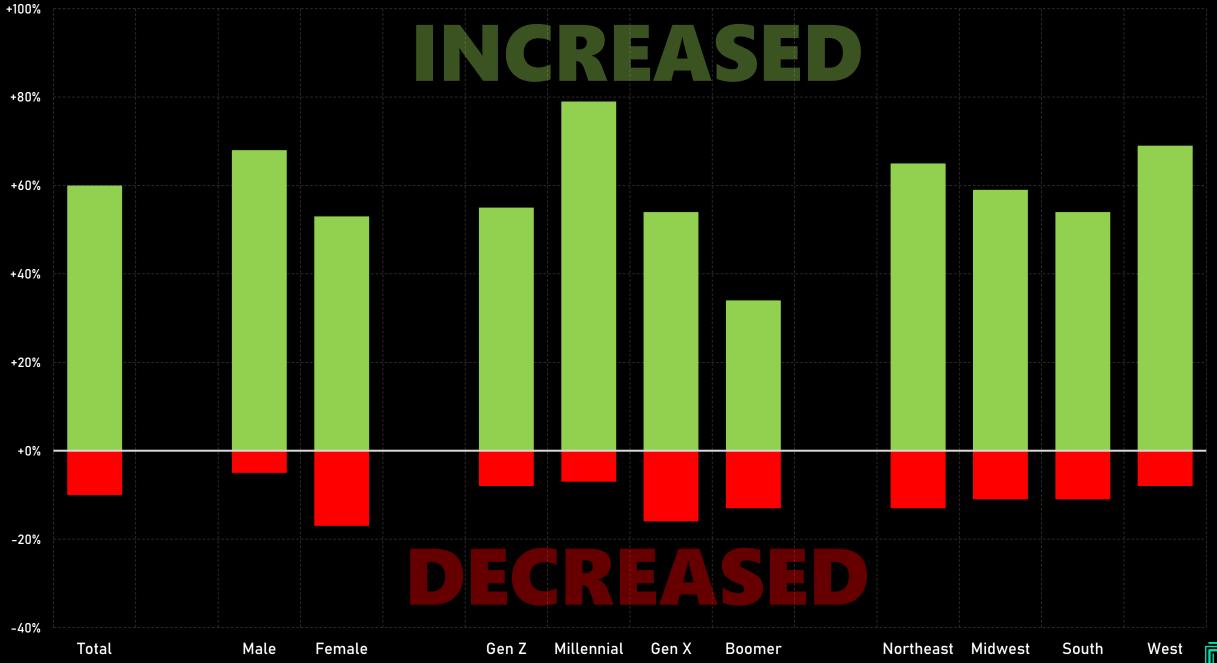




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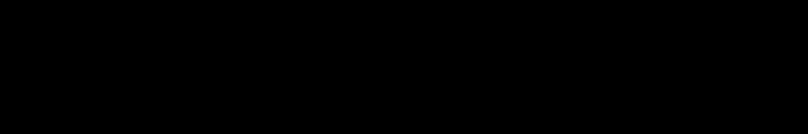
90% have changed their delivery behavior as a result of Covid.

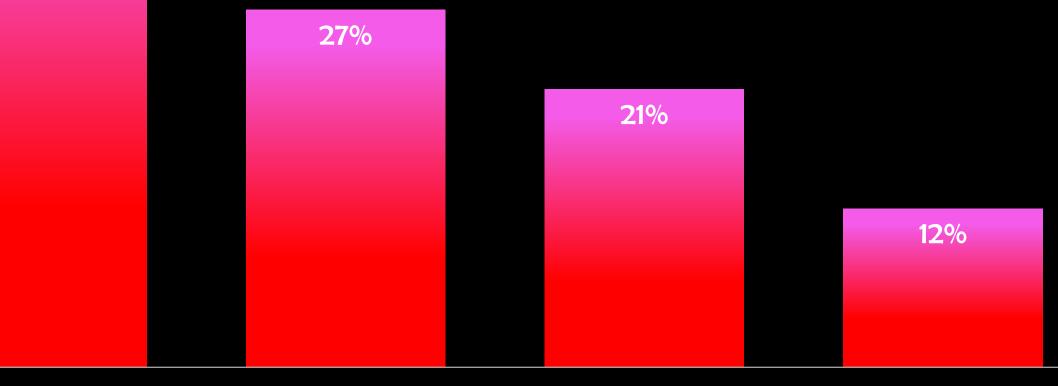


	LSR
	LSR De
	LSR San
	LSR
	FSR Mic
	LSR Me
	FSR Spor
Firefly 500+	LSR CI
	LSR Baker
% of chain locations offering delivery	LSR (
	FSR Am
	LSR E
	FSR Regional +
	LSR
	FSR Seafood +

	June 2020	Dec 2020	% change
LSR Salad	32.7%	75.6%	+42.9%
LSR Dessert	25.8%	66.0%	+40.2%
LSR Sandwich	50.3%	78.3%	+28.0%
LSR Other	57.8%	84.5%	+26.7%
FSR Midscale	61.0%	84.9%	+23.9%
LSR Mexican	57.5%	80.9%	+23.4%
FSR Sports Bar	61.5%	84.8%	+23.3%
LSR Chicken	53.0%	73.0%	+20.1%
LSR Bakery Café	63.4%	83.0%	+19.6%
LSR Coffee	31.9%	50.8%	+18.9%
FSR American	66.1%	82.0%	+16.0%
LSR Burger	58.0%	73.5%	+15.5%
FSR Regional + Ethnic	69.7%	85.0%	+15.3%
LSR Pizza	65.3%	79.6%	+14.2%
FSR Seafood + Steak	60.3%	70.4%	+10.1%
FSR Italian	88.9%	92.4%	+3.6%

Preferred Ordering Method.





Third Party

40%

Phone

Restaurant Website

Restaurant App

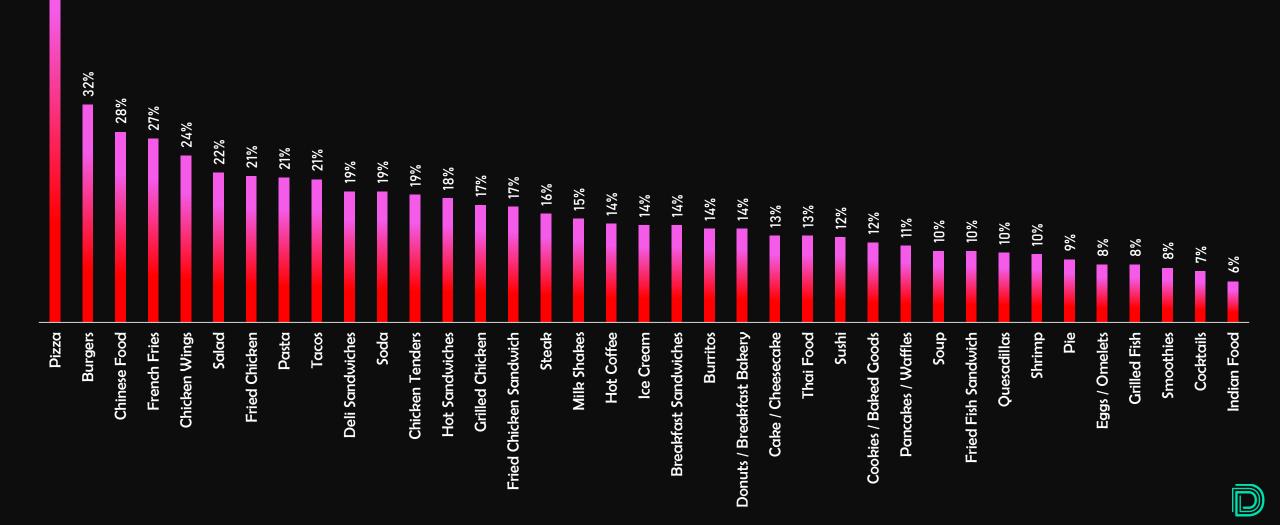
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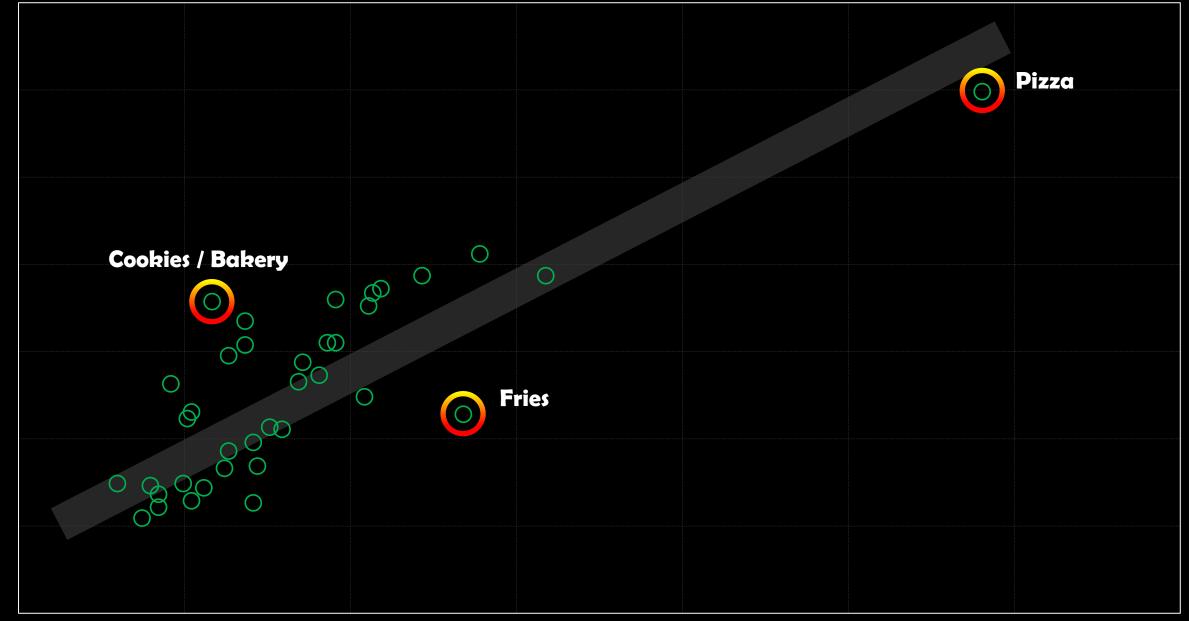
PREFER TO ORDER BY PHONE

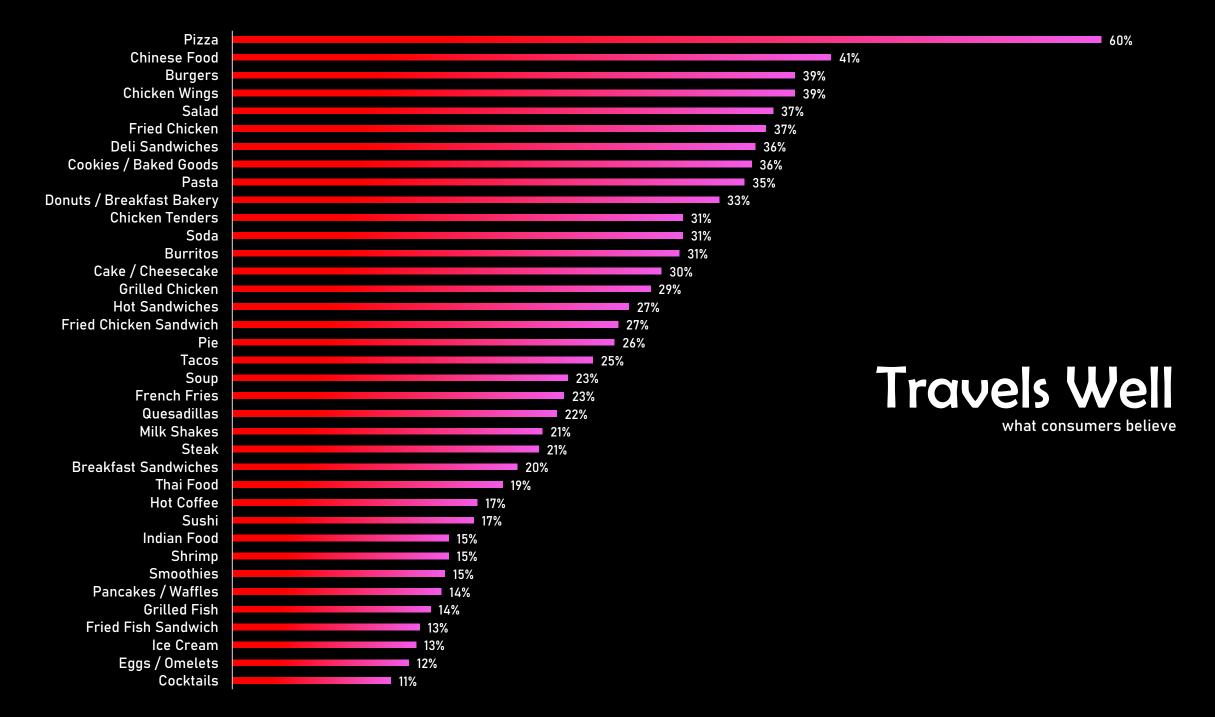
Gen Z	Gen Y	Gen X	Boomer+
18%	10%	30%	61%



Ordered For Delivery In The Past Month.











EXPECTED 33 minutes or less

D

ANNOYED 47 minutes or more



GHOST KITCHEN

a space with no physical storefront that's used to prepare and send delivery food

VIRTUAL BRAND

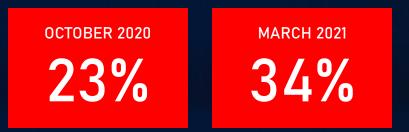
a delivery-only brand where food is prepared in an existing kitchen

VIRTUAL BRAND AWARENESS



HAVE ORDERED FROM A VIRTUAL BRAND

 \square



92%

want virtual brands properly identified on delivery apps

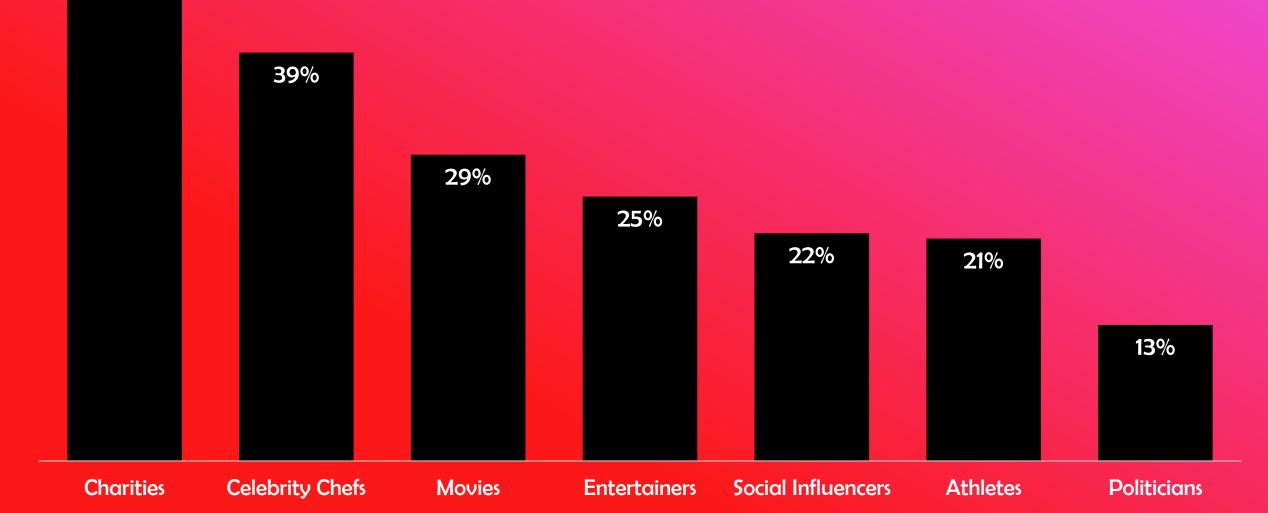
73% want to know which restaurant / kitchen is preparing the food

MOSTLY THE SAME?

0



INTEREST IN VIRTUAL BRANDS CONNECTED TO...



49%

interest in virtual brands connected with movies

Gen Z	Gen Y	Gen X	Boomer+
40%	41%	24%	7%

FTAIL



interest in virtual brands connected with charities

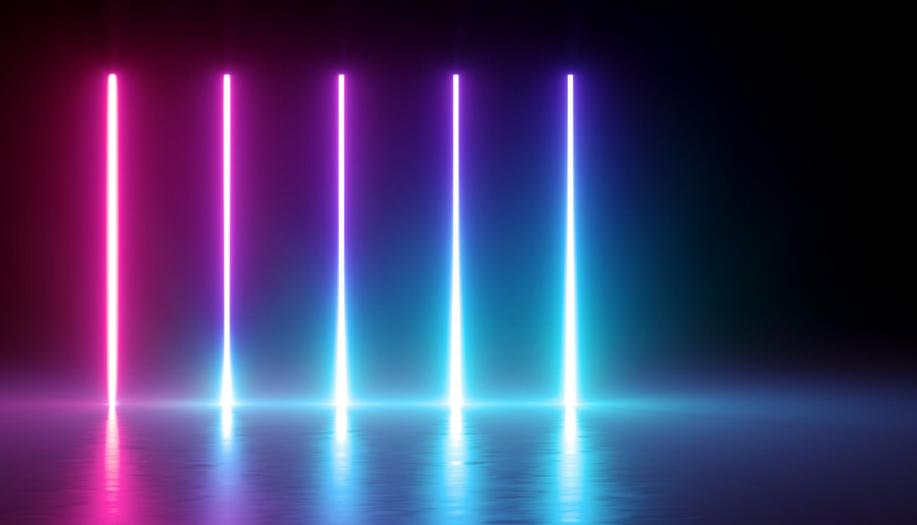
Gen Z	Gen Y	Gen X	Boomer+
50%	47%	45%	58%



interest in virtual brands connected with celebrity chefs

Gen Z	Gen Y	Gen X	Boomer+
35%	38%	41 %	38%

virtual brands can help target audiences with laser-like precision



 \square



April 29 EVERY OTHER THURSDAY @ 12pm CST







GET STARTED