

UGU SOUTH COAST TOURISM

MID-TERM REPORT

January 2020

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EXECUTIVE SUMMARY

Guided by economic development objectives; Ugu South Coast Tourism (USCT) continued its efforts to position the South Coast as a tourist destination of choice to potential visitors, extend the geographical spread of tourists to the rural areas and encourage transformation. In order to deliver on the business plan, USCT leveraged mainly on partnerships as well as focused publicity to put the KZN South Coast as a top of mind destination, completing a successful 6 months with

- The expansion of the geographical footprint for the region's tourism through our Great Drives Out routes. Focus was placed on the diverse experiences of the destination paying more attention on rural and agri-tourism development. The KwaNzimakwe Multi-Trails, in particular, have been very well-received and we expect to see more progress in this area.
- The KZN South Coast was also well-represented at the Lilizela Tourism Awards, taking four wins and a finalist for the regional awards, as well as two finalists and a winner - The Gorge Private Game Lodge & Spa in the Five-star Lodge Category - at nationals. These awards show both the national and international audience the elevated tourism offerings available within the KZN South Coast.
- As a way to meet the diverse needs of businesses in our region, USCT launched its two-tiered membership package – the affordable Basic Membership package, as well as a Classic Membership package. The new membership programme allows for innovation that will enable tourism establishments to market their businesses in a cost-effective and reasonable manner.
- To showcase the diversity of the destination USCT launched new and fresh digital platforms that are representative of the destination. The destination website <u>www.visitkznsouthcoast.co.za</u> demonstrates an inclusive destination as it covers the diverse offerings of the KZN South Coast. In December we also welcomed the launch of the of our free 'Explore KZN South Coast' app, available from Google Play and Apple stores. The app uses geo location and GPS so visitors can find their preferred tourism product or sites within KZN South Coast.

 We also welcomed a local advertising agency and public relations' consultancy on board to ensure USCT is able to generate maximum exposure for the destination. This has proven to be a valuable partnership and we are looking forward to a really productive 2020.

It is also unfortunate to report that due to the lack of funds as municipalities continue not delivering to the requirement for them to sign the SLAs and pay the necessary grants, USCT could not fully deliver on the scorecard. The inability to fully deliver to the scorecard certainly affects the overall objective of driving tourism growth in the KZN South Coast. Due to the lack of funds; in addition to a number of targets that could not be met, USCT

- Could not implement the program to facilitate the grading of establishments by the Tourism Grading Council of South Africa. The objective of grading is to ensure that the establishments visited by tourists offer excellent client service, thus improve the destination's service offerings and make it attractive. Participation in platforms such as the Lilizela Awards where applicable, is subject to grading. Service excellence is stated in the National Tourism Sector Strategy as one of the strategic thrusts for tourism growth in South Africa. The overall objective of service excellence is to create a service-oriented culture to ensure that the destination provides visitors with a world class experience.
- Could not implement the program to generate leads for business tourism. Focusing on the niche markets such as business tourism address challenges related to seasonality, length of stay and tourist spend. It is widely recognized that major Meetings, Incentives, Conferences and Events (MICE) contribute significantly towards increasing tourist traffic and driving economic development in a region. As a result, bidding and hosting for such events have become an integral component of the overall tourism growth strategies of many towns and cities globally. As USCT aims to attract business (MICE) tourists to the destination; it is essential that there is a bidding process is in place and that the necessary resources and support are made available. This will reinforce positive perception of the destination as a primary and desired host destination of MICE activities.

DESTINATION MARKETING & COMMUNICATIONS

BRAND POSITIONING

USCT used different platforms to position the South Coast as an accessible, yearround, leisure and business destination of choice in South Africa, with diverse experiences. The following platforms were utilized:

Diverse experiences

Using different media that include print and digital platforms, USCT advertised and featured articles in a number of exclusive magazines to show the diversity of experiences and offerings in the South Coast. The advertising opportunities also allowed for 'free' PR exposure separate from the paid for adverts in these publications.





Animation Frame 4



Animation Frame 2



Animation Frame 3 South Coast BOASTING 11 IMMACULATE golf courses LUSH hinterland & cultural excursions BEACHSIDE fun IN THE SUN BEACHSIDE fun IN THE SUN

6 | P a g e

Adverts and articles were featured in the publications below:

- 1. Complete Golfer exclusive article
- 2. Complete Golfer Advert Copy and Proof
- 3. Mzanzi Travel Hidden Gems
- 4. Mzanzi Travel Editorial
- 5. Leading Venues Piece x 2 articles
- 6. Leading Venues Social Media Copy x 4
- 7. Event Planner's Guide Thought Leader
- 8. Event Planner's Guide Regional Showcase
- 9. Hello Joburg Article
- 10. Event Africa Newsletter
- 11. Business Event Africa
- 12. Tourism Tattler Article
- 13. Escapes
- 14. SAFair Inflight Magazine
- 15. Khuluma Magazine Kulula airline in-flight magazine
- 16. Explore SA

Niche Products

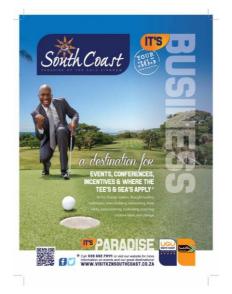
Business Tourism (MICE)

To position the KZN South Coast as a business tourism destination and as a build-up leading to Meetings Africa and Travel Markets Experts Johannesburg; in 2020 USCT utilized the following platforms to generate Meetings, Incentives, Conferences & Events (MICE) leads:

- 1. Leading Venues
- 2. Leading Venues Social Media Copy
- 3. Event Planner's Guide Thought Leader article prepared which will feature in January
- 4. Event Planner's Guide Regional Showcase copy was prepared and will be feature in January
- 5. Event Africa Newsletter copy was prepared and will be feature in December/ January
- 6. Business Event Africa copy was prepared and will be feature in January

Advertising





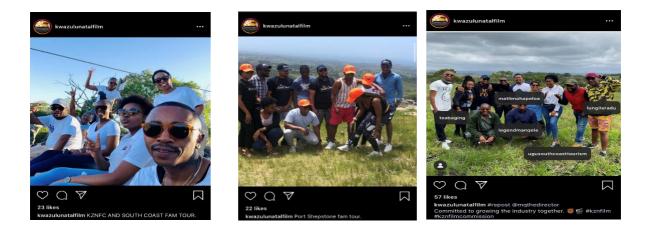
Copy writing:



Film Tourism

USCT collaborated with the KZN Film Commission in hosting some of South Africa's top filmmakers from the 01 – 03 November 2019, the objective of the fam trip was to display the South Coast as a film destination and also encourage the growth of films being produced in the destination. Products such as the Vernon Crookes Nature Reserve and the Gorge Swing (Oribi Gorge Wild 5 Adventure) are just a few that were showcased.

To highlight the landscape, adventure and rural offerings of the South Coast, filmmakers were taken to KwaNzimakwe to witness the launch of the Multi-Trails, they were shown where the 4x4 and hiking trails will take place and got to see some of the off-road bikers in action.



Images and a deep caption titled 'Film industry enjoys tour of the KZN South Coast' were disseminated to a variety of relevant media houses.



Following the Fam Trip, the KZN Film Commission screened a KZN produced local movie at the Marburg Sports Complex on 2nd November 2019.

Golf Tourism

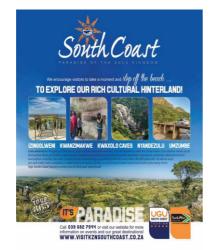




In addition to advertising, the destination was featured in an exclusive article presented in the December issue and social media platforms of the Compleat Golfer magazine to highlight the "Golf Coast" courses.

Agri & Rural Tourism

As USCT is focusing on positioning the South Coast as a destination with diverse experiences and offerings; adverts and articles featuring the hinterland were presented on different platforms. The launch of KwaNzimakwe Multi-trail as a unique South Coast offering attracted media interest and attention and generated 32 free media articles.





Adventure Tourism

Adventure is one of the offerings of the South Coast; through adverts and written articles featured on different platforms, potential visitors were encouraged to explore and experience the destination differently.



Trade Shows and Exhibitions

South African Association for the Conference Industry (SAACI)



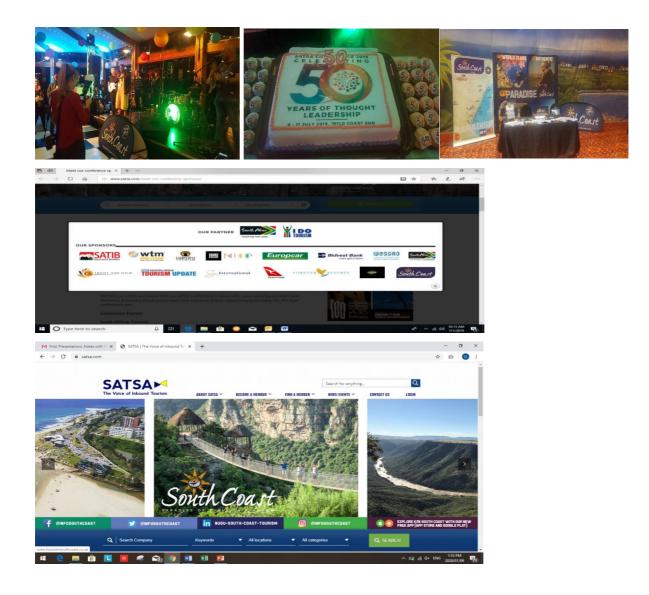
USCT has identified business tourism as a strategic growth market for the KZN South Coast and is proactively positioning the area as an emerging MICE destination to attract meetings, conferences, events; including tourism investments. In attracting business tourism market, this will require USCT to fulfil the functions of a Convention & Events Bureau (CEB) in order to provide all the necessary support and services to domestic and international conference and meeting buyers - from the inception of the bidding process to the final conclusion of the conference/meeting. This will reinforce positive perception of the destination as a primary and desired host destination of major national and international MICE activities and managing customer satisfaction. Being a member of SAACI provides USCT with the maximum opportunity to network and mix with the best in the business and make most of business development opportunities. USCT CEO attended the annual SAACI Congress 2019 which took place on 28 – 30 July at Elangeni hotel in Durban. As the platform was attended mainly by specialists in the MICE sector, it provided educational highlights for those destinations that seek to attract this market as sector specialists shared their professional experiences and provided advise to emerging business tourism destinations.

Southern Africa Tourism Services Association (SATSA)

SATSA is a member-driven association that offers inbound tourism services companies the highest level of quality in the tourism industry. The 50th Annual SATSA AGM and Conference were held at the Wild Coast Sun from the 9-11 July 2019. The conference was open to SATSA members, industry stakeholders, including government, industry leaders in Southern Africa's inbound tourism sector. The SATSA annual conference is the largest inbound tourism industry event in Southern Africa, and the only one that focusses on discussing the industry's key challenges in one sitting.

As a member of SATSA, USCT found it important to be involved as one of the sponsors of an event of this magnitude, given that it was hosted on our doorstep and attracted 300 National delegates. There were various packages of sponsorship available and the best/affordable one that made an impact was the *Birthday Celebration Sponsorship* package which included

- Two Delegate tickets to the conference.
- A 5-minute slot for the CEO on the program at the Birthday celebration
- Content for two SATSA newsletters
- A web banner on the SATSA website
- South Coast logo on all Conference Material



Durban International Film Festival (DIFF)

DIFF took place from the 18-28 July 2019, and USCT participated through representation by a local film producer, Sollywood Films. Back to back meetings were arranged between key industry practitioners and executives of Ugu Film Festival (non-profit division of Sollywood Films Pty Ltd). A film programmer was invited by Sollywood Films in order to secure films for the Ugu Film Festival.

South African Tourism Speed Marketing Events

In partnership with South African Tourism (SAT); Ugu South Coast Tourism hosted the annual SAT speed marketing roadshow. Through this platform, local SMMEs from various sectors of the tourism industry, accommodation, tour operators and tour guides among them, were given a platform for exposure to a bigger market. These stakeholders were able to engage directly with high-profile buyers with access to an international audience. Members and non-members were given the opportunity to market themselves using a 5min PowerPoint presentation or one on one meeting setup. The buyers included some 15 travel agents and tour organisers from across the country who target the global tourism market.

As a marketing platform *Speed Marketing* assists in increasing provincial distribution, spend and arrivals. Once Tour Operators are exposed to new products and regions, they are able to package them more effectively. This has an arrivals revenue impact on both domestically and internationally. Over and above this, PR value is created with local newspapers in the area, which increases the positive sentiment about the work done by SA Tourism to stimulate tourism growth in the region. This event exposed the region as a tourist destination and what it has to offer to increasing demand of experiencing something new and different in SA.

There were three networking sessions planned along the coast to accommodate all interested businesses. The three, 2hour sessions took place from:

San Lameer on the 11 September 2019 Umthunzi Hotel – 12 September 2019 Blue Marlin – 13 September 2019



Trade Fam Trip

A detailed itinerary was prepared for buyers to explore some of our coastal and hinterland offerings during their 3 day/2 nights stay in the South Coast.

| Category | Buyers List | Markets Operating In |
|---------------|--------------------------------|--|
| Tour Operator | Ascot Tours | UK, France, Brazil |
| Tour Operator | ATC African Travel Concept | Europe, UK, Australia, S America, USA |
| Tour Operator | Ates Africa | Spanish, Local |
| Tour Operator | Compass line Africa | |
| Tour Operator | Divine Tours | Europe, Africa |
| Tour Operator | East Cape Tours & Safari's | Indian Ocean Islands, Africa |
| Tour Operator | Fagala Voet | International and Local Hiking Tours |
| Tour Operator | Golf Holidays in South Africa | International and Local Golf Tours |
| Tour Operator | Green Corridors | Germany, Local |
| Tour Operator | Idube Elihle Tours | USA, France, Swaziland, Lesotho, Sweden |
| Tour Operator | Individual Travel Desk | Belgian/Dutch |
| Tour Operator | LX Tours and Travel | France, Local |
| DMC | Propel Africa | Scandinavian, Europe, South America |
| Tour Operator | Safari Studio | Poland, Eastern Europe |
| Tour Operator | Touch Lets go Travel and Tours | Local |
| Tour Operator | Tshuku's Transport and Tours | International/Local |

Below is a list of buyers who were hosted:

The Speed Marketing platform was also attended by the representatives of the Grading Council of South Africa who came to educate and create awareness about the importance of grading.

Post Event Feedback

Subsequent to the event; USCT marketing department received enquiries from some of the buyers who have interests in bringing Golf, Adventure and Walking/Nature Trails to the South Coast.

Seasonal Campaigns & Activations

The Spring Campaign (Spring Fling Activation)

The launch of the Spring Campaign coincided perfectly with school holidays. This being the period when families were visiting our destination from around the country; our focus was directed mainly on communicating Things to Do in the South Coast during this period. Our communication included the following events:

- The South Coast Fever Mountain Biking Series, which gives cyclists and trail runners the chance to enjoy four diverse terrains - desert, beach, forest and game reserve – concluded with the Lake Eland Classic on Sunday, 22 September.
- The annual Matat2Pont Enduro motorbike ride running from Friday, 20 to Sunday, 22 September.
- The first-ever Spring Fling with holiday activities in the beaches and hinterland
- The not-to-be-missed South Coast Carnival 27 to 29 September.

The *Spring Fling Activation* took place at the beaches and hinterland; it included balanced sports and games/fun for people of all ages to enjoy either as individuals or as families. The following Main Beaches where used for activations Margate, St Michaels, Port Edward, Hibberdene and Scottburgh.





The Summer Sizzle

For the Summer Campaign, a pre-publicity photoshoot took place and press releases around the *Summer Sizzle* beach and hinterland activations were issued in December. A piece focusing on the 10 reasons to visit the South Coast was sent to various media houses ahead of the December holiday season. This generated interest and attracted the attention of radio stations who requested interviews with the CEO enquiring about what would be happening in the South Coast during the season.



South Coast Summer Kick Off

The annual mayoral roadblock took place on the 13th of December 2019, at the Hibberdene offramp. This event sees the mayor of Ray Nkonyeni Municipality welcoming and interacting with tourists as they enter the destination. Hosted by Ray Nkonyeni Municipality and supported by Ugu South Coast Tourism, the activation was joined by GagasiFM, Tourism KZN, SAPS and the KZN Transport Department.

Visitors were delighted to be welcomed by the Mayor and some of the key players in the tourism industry in KwaZulu-Natal such as CEO of Ugu South Coast Tourism (Phelisa Mangcu), TKZN Board Chairperson (Sthembiso Madlala) and the Managing Director of Gagasi FM (Vukile Zondi). There was also a live broadcast by Gagasi FM Mid-Morning Hangout crew (Khulekani Mbambo and Zisto) and performance by the Tourism KZN flash mob. Visitors were given goodie bags which included refreshments and a copy of the Southern Explorer which could come in handy during their stay on the South Coast.



Tourism KZN – used the same platform through their partnership with Gagasi FM to launch the provincial Summer Campaign. On Saturday the 14th December 2019, they hosted a media round table where they were joined by local and provincial media. In attendance were the: Acting MEC Ravi Pillay, RNM Mayor, Chairman of Planning & Economic Development portfolio at Ugu District Municipality and the CEO of TKZN.

The media roundtable was followed by the flash mob activation at corner Marine Drive and Izotsha Road traffic lights in Shelly Beach. Supported by USCT promotional material to the visitors were handed and the activation became a huge drawcard as flash mob was dressed in attractive yellow shirts attracting the attention of visitors and locals alike. Further activations by the flash mob took place at Zuri Beach in Margate.





Signature Events Promotion

USCT has identified five signature events that have the potential to highlight or showcase the destination's diverse offerings and attract attention to the South Coast. These include Ugu Film Festival, the Bike Fest, Uvukile Gospel Music Festival, the MTB Series and the Ugu Jazz. During the reported period USCT focused on the following events:

The Bike Festival

The Bike Festival is one of the identified signature events that USCT supports as it has the potential to attract visitors and grow tourism in the district. As USCT is no longer involved in the operations and management of the South Coast Bike Fest[™]; the focus of the article was also to communicate USCT's support of the current and newly established Bike Festival concept that has been developed by the private sector and is planned to take place in Port Edward. The owners of Bike Fest SA have the financial support of Ray Nkonyeni Municipality as the event will still be taking place within this municipality. A press release and images focusing on the 2020 Bike Fest SA was sent out to a variety of media, 19 'free' media exposure articles were received.



Ugu Film Festival

Ugu Film Festival has the potential to position the South Coast as a film location and highlight the destination's scenic and natural beauty. By identifying Ugu Film Festival; USCT is aiming to draw attention, attract film makers and producers and therefore

create awareness about the South Coast as a top of mind destination for shooting films. The Ugu Film Festival was scheduled to take place from the 12-15 September 2019; however, as the event is highly dependent on sponsorships, a delay in commitment by a major sponsor resulted in the event being postponed. In August 2019 USCT placed a single page advert in the Callsheet magazine to publicize the event and highlight the destination's potential as a film location. Callsheet is Africa's leading film industry publication. It is available in both digital and print formats. Preparations are currently underway for the event to take place on 24 – 26 January 2020 at Margate Hotel.





MTB Series

The South Coast Fever MTB & Trail Run Series, a four-part cycling race, came to an exciting end on Sunday, 22 September at Lake Eland Game Reserve. This was the fourth year of The South Coast Fever MTB & Trail Run Series and it continues to be one of the region's biggest tourism drawcards.



This uniquely contested race gives riders and trail runners the chance to challenge themselves across four diverse terrains - the red desert (Sardine MTB Race at Port Edward Holiday Resort), the beach (the Sappi Scottburgh MTB & Trail Run Weekend at Scottburgh Beach), the forest (The Ingeli MTB & Trail Run) and the game reserve (The Lake Eland Classic at the Lake Eland Game Reserve). Our incredibly diverse terrain, beautiful climate and welcoming communities will see this event attract even more visitors in the years to come.

The MTB Series was finalized in September and full coverage in the form of press releases and wrap articles were featured in October.



PUBLIC RELATIONS

Trade and Media Trips

KwaNzimakwe Fam Trip

The launch of KwaNzimakwe Multi-trail took place on 3 November 2019. On the 2nd and 3rd November, USCT hosted media on a two-day familiarization trip (fam trip) that included film producers. Various media houses were invited and journalists from the following publications were present:

- Ilanga Newspaper
- MegaZone Radio/Durban Youth Radio (DYR)
- Entertainment Technology Motoring Tabloid Media WOZAWeekend
- The Rising Sun



Tourism Tattler Fam Trip

On 17th – 20th November the publisher, travel writer and the executive editor of the Tourism Tattler Des Langkilde was invited to experience a bespoke fam trip on the South Coast. The fam trip focused on showing the diversity of the destination which included a driving experience on KwaNzimakwe Multi-trail. Overall the South Coast received a comprehensive exposure through an article and online advertising that appeared in the publication.





USCT – A Thought-Leader in Tourism

For the entity to be recognized as a body that is mandated to drive tourism growth in the Ugu District, it is imperative that USCT as an entity develops its identity in the market. A new USCT corporate logo that is separate from the destination logo was developed (refer to Marketing Material, page 43). The new corporate logo is a representation of who the organization is; i.e. a municipal owned entity, supported by the different local municipalities, covering the different landscapes of the Ugu District.

In support of this, the CEO has a bi-monthly column *Tourism Focus* in the South Coast Fever where she communicates the implementation of the strategy to grow tourism in the South Coast to the local tourism stakeholders and the general public.

In addition to the column, opinion pieces and interviews of the CEO as the face and spokesperson of USCT are facilitated across numerous media platforms. During this period, out of the 81 articles almost all of them included a comment from the CEO positioning her as an authority and opinion leader in the tourism industry representing USCT.

CEO columns and clippings:



TOURISM FOCUS TOURISM FOCUS TOURISM FOCUS



Media Exposure

Press Releases

In addition to the CEO's column in the South Coast Fever, USCT issued direct communication to the media houses through prepared press releases. The following are some of the press releases that were prepared:

- Agri Tourism and SCCCI Partnership
- USCT Membership Programme
- New Quarter Plans
- Heritage Day and World Tourism Day focus on the KwaNzimakwe Multi-Trails and KwaXolo Caves
- SAT Speed Marketing Initiative
- South Coast Fever MTB & Trail Series a major Tourism drawcard for the South Coast,
- Rural Areas as Rich in Fun for Tourists as the Beaches.
- SAT Speed Marketing
- Spring Fling Beach & Hinterland Activations
- South Coast Carnival
- Ugu South Coast Tourism has a lot to celebrate this World Tourism Day,
- MTB & Trail Run Series Wraps up

Radio & Newspaper Interviews

We received exposure through the following national and regional media platforms

- Cape Times
- Sunday Tribune (Business Report)
- The Sunday Tribune (Sports Matters)
- News24 (Traveller24)
- SAFM Radio
- Channel Africa Radio
- East Griqualand Fever
- The Witness

- South Coast Fever
- Weekly Gazette (South Coast)
- Durban Youth Radio
- Ugu Youth Radio
- Online Exposure.

Details of the Free Media can be viewed on the Newsclip Redbook on this link: https://www.redbook.co.za/share/book/f479556ce2cf630c113ff4fce7514720

Sample: Print and Online Exposure

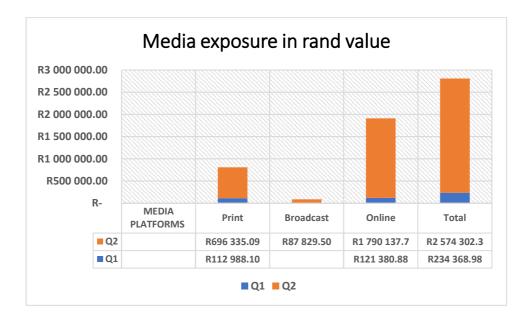


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Brand Tracking

Newsclip is a brand tracking and media monitoring service which is highly recommended. They are a proudly South Africa brand tracking company built on 35 years of technological innovation. They monitor all media channels across South Africa and 53 countries throughout Africa with the aim of measuring the performance of the brand. Newsclip offers immediate access to media coverage and statistical reports. They also track adverts and social media.

Below is the free media coverage and brand exposure generated between 16 August – 12 December as recorded through Newsclip monitoring. The list of media coverage includes the Advertising Value Equivalent (AVE) figures – this is rand for rand of what one would have spent to appear in these publications, online platforms and broadcast media, had these been 'paid for'. Overall Ugu South Coast Tourism received 246 mentions in print, broadcast and online platforms during this period.



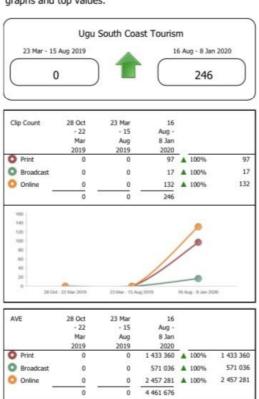
16 Aug - 8 Jan 2020

Cara Giraudeau - 13 Jan 08:44

An overview of the clip count and AVE for three reporting periods, including trend graphs and top values.



Period Statistical Report 16 Aug 2019 - 8 Jan 2020 (146 days)



Overview:

Overall clip count for Ugu South Coast Tourism increased in 16 Aug - 8 Jan 2020 compared to 23 Mar - 15 Aug 2019 by 246 mentions or as a difference of 100%

Clip Count

16 Aug - 8 Jan 2020's individual service result shows that print has increased by 97 (100%) clippings to 97, broadcast is up by 17 (100%) to 17, and online increased by 132 (100%) to 132 - The total combined for 16 Aug - 8 Jan 2020 was 246, up on the previous period of 0.

AVE

16 Aug - 8 Jan 2020's individual service result shows that print AVE has increased by R1 433 360 (100%) to R1 433 360, broadcast is up by R571 036 (100%) to R571 036, and online increased by R2 457 281 (100%) to R2 457 281 - The total combined for 16 Aug - 8 Jan 2020 was R4 461 676, up on the previous period of R0.



Byline Broadcast

AVE Media Type

Clip Count

TV Station

Region

Online

AVE

Website

Byline

Clip Count

Radio Station

16 Aug - 8 Jan 2020

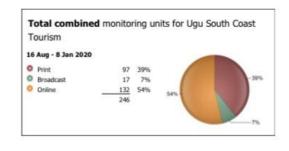
Clip Count AVE Publication Media Type Media Group Region

97

R 1 433 359.87 South Coast Fever (24) Local Urban Newspaper (67) Community (75) KwaZulu-Natal (84) Supplied (7)

17 R 571 035.67 PBS (8) ENCA (1) Channel Africa (5) South Africa (10) 132 R 2 457 280.77

R 2 457 280.77 Ehowzit (15) Quintin Van Jaarsveld (13)



newsclip

Statistical Report 9.101.0.0.0.11

16 Aug - 8 Jan 2020

1



Displays the most frequently mentioned words for the selected date range, highlighting key topics and trends within the media coverage.



Period Statistical Report 16 Aug 2019 - 8 Jan 2020 (146 days)

| 23 Mar - 15 Aug 2019 | 16 Aug - 8 Jan 2020 |
|----------------------|---------------------|
| | |
| 0 | 246 |

Overview:

Overall clip count for Ugu South Coast Tourism increased in 16 Aug - 8 Jan 2020 compared to 23 Mar - 15 Aug 2019 by 246 mentions or as a difference of 100%

support reserve offer september nkonyeni mayor hinterland chance tourist natal programme region experience sites facebook sunday ray activities enjoy port beaches trail four usct visit diverse trails UQU mountain tourism place beach area great dav include www CeO south information local number events holiday new one fun COast **7n** family vear destination mangcu world visitors event phelisa multi gives run outdoor kwazulu municipality 2019 adventure kwanzimakwe

newsclip

Statistical Report 72.101.0.0.0.11

16 Aug - 8 Jan 2020 Cara Giraudeau - 13 Jan 08:45

A list of media coverage across all services, including AVE and circulation.



Period Statistical Report 16 Aug 2019 - 8 Jan 2020 (146 days)

Ugu South Coast Tourism

| ~ | Print | 97 | | | | 41,245. | 1 433 359.87 |
|---|--------------------------------------|-----------------|--|--|----------|---------|--------------|
| P | KZN Business Report (Sunday Tribune) | 25 Aug 19 | South Coast culture awaiting discovery | p.2 | SUN | 658 | R 42 796.32 |
| P | Daily News (Deadline Edition) | | Visitors flock to our province | p.3 | DAI | 875 | R 64 242.50 |
| P | Independent on Saturday | 02 Nov 19 | WHAT'S ON GET ON THE TRAIL | p.S | SAT | 117 | R 8 459.10 |
| P | The Mercury (First Edition) | 23 Sep 19 | Bathing banned at St Michael's, Uvongo b | нр.3 | DAI | 480 | R 30 004.80 |
| 8 | The Mercury (First Edition) | 19 Dec 19 | Scottburgh beach closed for safey reason | sp.4 | DAI | 128 | R 8 001.28 |
| P | The Mercury (First Edition) | 02 Jan 20 | Zikalala's praise for the festive season | p.1 | DAI | 230 | R 14 377.30 |
| P | Sunday Tribune (Final) | 08 Dec 19 | Ugu prepared for festive season tourists | p.3 | SUN | 146 | R 14 305.08 |
| ₽ | Sunday Tribune (Final), Sport | 22 Sep 19 | SPORTS MATTERS | p.29 | SUN | 1,021 | R 100 037.58 |
| P | Ilanga | 30 Dec 19 | IMICIMBI YOKUHLUKANISA UNYAKA | p.7 | WEE | 170 | R 11 233.60 |
| ð | Witness Weekend | 21 Dec 19 | 10 REASONS to visit the KZN South Coast | p.11 | SAT | 1,039 | R 37 601.41 |
| ð | Southern Star | 24 Sep 19 | A touch of colour on Arbor Day | p.1 | UCP | 500 | R 18 695.00 |
| P | Southern Star | 24 Sep 19 | Speed marketing campaign has commend | p.5 | UCP | 161 | R 6 019.79 |
| ð | Southern Star | 01 Oct 19 | Ugu Tourism boss has big plans to attract | tp.7 | UCP | 358 | R 13 385.62 |
| P | Southern Star | 17 Dec 19 | Thousands of holidaymakers expected to | ip.11 | UCP | 821 | R 30 697.19 |
| ø | Kokstad Advertiser | | The South Coast Fever MTB a Trail Run S | | RCP | 406 | R 11 229.96 |
| P | Kokstad Advertiser | | The South Coast Fever MTB & Trail Run S | | RCP | 349 | R 9 653.34 |
| p | Kokstad Advertiser | | Ugu South Coast Tourism Welcomes Bike | • 0.8% | RCP | 356 | R 9 846.96 |
| p | South Coast Fever | | TOURISM FOCUS | p.10 | UCP | 196 | R 5 829.04 |
| p | South Coast Fever | | Ugu: not just a coastal gem | p.1 | UCP | 248 | R 7 375.52 |
| P | South Coast Fever | | TOURISM FOCUS | p.10 | UCP | 241 | R 7 167.34 |
| p | South Coast Fever | | Editor's note | p.12 | UCP | 98 | R 2 914.52 |
| , | South Coast Fever | | TOURISM FOCUS | p.9 | UCP | 191 | R 5 680.34 |
| , | South Coast Fever | | Editor's note | p.10 | UCP | 159 | R 4 728.66 |
| p | South Coast Fever | | Don't miss the MTB Series finale this wee | | UCP | 252 | R 7 494.48 |
| p | South Coast Fever | | MTB 2019 champions crowned at Lake El | | UCP | 435 | R 12 936.90 |
| | South Coast Fever | | Building a better future through tourism | | UCP | 397 | R 11 806.78 |
| • | South Coast Fever | | | 1000 | UCP | 245 | R 7 286.30 |
| 0 | South Coast Fever | STO 12 12 19 19 | Bike fest aims to attract visitors from two Editor's note | p.8 | UCP | 125 | R 3 717.50 |
| | | | | | UCP | | |
| 2 | South Coast Fever | | Living up to the true Lake Eland tradition | | | 512 | R 15 226.88 |
| | South Coast Fever | | Hinterland sporting highlights | p.32 | UCP | 258 | R 7 672.92 |
| | South Coast Fever | | TOURISM FOCUS | p.10 | UCP | 295 | R 8 773.30 |
| 2 | South Coast Fever | | Ugu to launch multi- trail park | p.20 | UCP | 298 | R 8 862.52 |
| 2 | South Coast Fever | | TOURISM FOCUS | p.14 | UCP | 249 | R 7 405.26 |
| 2 | South Coast Fever | | South Coast wins big at regional Lilizela T | | UCP | 312 | R 9 278.88 |
| P | South Coast Fever | | TOURISM FOCUS | p.10 | UCP | 297 | R 8 832.78 |
| P | South Coast Fever | 28 Nov 19 | TOURISM FOCUS | p.12 | | 246 | R 7 316.04 |
| P | South Coast Fever | | TOURISM FOCUS | p.10 | UCP | 134 | R 3 985.16 |
| P | South Coast Fever | 12 Dec 19 | PHELISA MANGCU UGU SOUTH COAST TO | Cp.10 | UCP | 66 | R 1 962.84 |
| P | South Coast Fever | | 'SAFETY: our number one priority' | p.1 | UCP | 448 | R 13 323.52 |
| P | South Coast Fever | 19 Dec 19 | TOURISM FOCUS | p.8 | UCP | 244 | R 7 256.56 |
| P | South Coast Fever | 19 Dec 19 | Summer holidays set to sizzle | p.28 | UCP | 244 | R 7 256.56 |
| P | South Coast Sun | 08 Nov 19 | New Bike Fest 2020 | p.7 | UCP | 308 | R 8 513.12 |
| P | Rising Sun (Mid South Coast) | 03 Sep 19 | Unemployed graduates attend employme | rp.13 | UCP | 234 | R 4 710.42 |
| 2 | The Bugle Regional Magazine | 08 Nov 19 | KZN South Coast wins big at this year's re | 2p.3 | UCP | 418 | R 7 908.56 |
| • | The Bugle Regional Magazine | 08 Nov 19 | KwaNzimakwe Multi-Trail Launch a Succe | ≤p.8 | UCP | 341 | R 6 451.72 |
| • | Mid South Coast Mail | 20 Dec 19 | Umdoni Municipality urges all road users | tp.8 | UCP | 1,085 | R 21 059.85 |
| P | South Coast Herald | 30 Aug 19 | Spotlight on success stories | p.20 | UCP | 163 | R 4 547.70 |
| P | South Coast Herald | 04 Oct 19 | MTB and Trail Run series wraps up | p.31 | UCP | 203 | R 5 947.90 |
| P | South Coast Herald | 25 Oct 19 | KwaNzimakwe multi-trail park on track | p.8 | UCP | 433 | R 12 686.90 |
| ρ | South Coast Herald | 25 Oct 19 | A boost for tourism | p.10 | UCP | 137 | R 4 014.10 |
| ρ | South Coast Herald | | Head inland for park paradise | p.5 | UCP | 435 | R 12 745.50 |
| p | South Coast Herald | | Passport to fun at new multi-ark | p.32 | UCP | 620 | R 18 166.00 |
| p | South Coast Herald | | Huge honour for top local establishments | - C. | | 351 | R 10 284.30 |
| p | South Coast Herald | | Talking tourism ahead of crucial summer | | UCP | 606 | R 17 755.80 |
| p | South Coast Herald | | Mayor meets and greets at festive roadbi | | UCP | 289 | R 8 467.70 |
| p | South Coast Herald | | Summer beach programme set to sizzle | - O | UCP | 158 | R 4 629.40 |
| p | South Coast Herald | | Umdoni Municipality launches festive seas | | UCP | | R 128 070.30 |
| | anner Guast Heidig | 20 Dec 19 | ormastic manifupancy iduntates resulte sed | p.29 | CHERKER. | 4,371 | R 31 438.90 |
| | | | | p.29 | | 2,163 | R 63 375.90 |
| | | | | p.32 | | 1,135 | R 33 255.50 |

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Olivia Jones Communications 16 Aug - 8 Jan 2020 Carla Graudeau - 13 Jan 08:45



Period Statistical Report 16 Aug 2019 - 8 Jan 2020 (146 days)

| P | South Coast Herald | 20 Dec 19 | South Coast summer sizzlers | p.50 | UCP | 508 | R 14 884.40 |
|----|--|------------|--|--------------|-----|------------|----------------------------|
| P | South Coast Herald | 27 Dec 19 | Game lodge lands top tourism prize | p.5 | UCP | 187 | R 5 479.10 |
| P | South Coast Herald | 27 Dec 19 | South Coast sizzles | p.8 | UCP | 384 | R 11 251.20 |
| s | Bike SA | 01 Nov 19 | Ugu South Coast Tourism welcomes refre | sp.4 | CON | 538 | R 17 958.44 |
| P | Getaway | 01 Dec 19 | OUTDOOR ACTION | p.22 | CON | 340 | R 37 641.40 |
| 8 | SA 4 X 4 | 01 Dec 19 | KWANZIMAKWE MULTI TRAIL PARK | p.95 | CON | 96 | R 6 584.64 |
| ø | Hello Joburg | 01 Jan 20 | THE KZN SOUTH COAST | p.55 | CON | 540 | R 16 783.20 |
| 8 | Rising Sun (Overport) | 07 Nov 19 | KwaNzimakwe multi-trail launch a succes | sp.10 | UCP | 380 | R 13 581.20 |
| ø | East Grigualand Fever | 06 Sep 19 | Ugu: so much more than just a coastal g | ep.7 | RCP | 428 | R 11 273.52 |
| 8 | East Grigualand Fever | | Ugu to launch multi-trail park | p.11 | RCP | 296 | R 7 796.64 |
| P | Ilanga, Impilo | 07 Nov 19 | Bagabisa ngezasemakhaya kwezokuvaka | slp.13 | UCP | 430 | R 28 414.40 |
| 8 | Ilanga, Impilo | | KUKHOMYE UG KOWEZOKUVAKASHA | p.13 | UCP | 230 | R 15 198.40 |
| 8 | Wildside | 01 Nov 19 | JRONWOOD LODGE | p.28 | CON | 766 | R 20 536.46 |
| | | | | p.28 | | 375 | R 10 053.75 |
| | | | | p.29 | | 391 | R 10 482.71 |
| P | Hillcrest Fever | 17 Sep 19 | Spring into Tourism Month | p.12 | UCP | 249 | R 3 456.12 |
| P | Hillcrest Fever | 01 Oct 19 | Fourth annual MTB and trail run series w | r.p.11 | UCP | 487 | R 6 759.56 |
| ø | Ride Fast | 01 Jan 20 | SOUTH COAST TALENT | p.78 | CON | 1,141 | R 20 264.16 |
| | | | | p.78 | | 565 | R 10 034.40 |
| | | | | p.79 | | 576 | R 10 229.76 |
| P | Amanzimtoti Fever | 2018 12:00 | MTB and trail run series offers a real cha | | RCP | 386 | R 5 357.68 |
| P | Eyethu Ugu | 13 Sep 19 | Kuqeqeshwe abasoGwini | p.7 | RCP | 323 | R 9 211.96 |
| e | Eyethu Ugu | | Umdoni Municipality urges all road users | 0.005 | RCP | 1,035 | R 30 998.25 |
| P | The Filmmaker's Guide (FMG) | 01 Aug 19 | KWAZULU-NATAL: MAKING WAVES | p.80 | 828 | 967 | R 52 208.33 |
| | | | | p.80 p.81 | | 495 472 | R 26 725.05 R 25 483.28 |
| | Constant (IN Column) 117- | 22.0 | 10L.CO.ZA YOU MAY LIKE | | DAI | 83 | R 8 004.52 |
| | Cape Argus (AM Edition), Life | | | p.11 | DAI | | |
| | The Star, Life | | IOL.CO.ZA YOU MAY LIKE | p.13 | UCP | 43 | R 6 560.08 R 16 618.92 |
| | Weekly Gazette (South Coast) | | MTB and Trail Run Series will be a compe | | UCP | 591 | |
| | Weekly Gazette (South Coast) | | Church's labour of love | p.1 | UCP | 519 | R 14 594.28 |
| | Weekly Gazette (South Coast) | | Speed marketing campaign | p.6 | | 347 | R 9 757.64 |
| 8 | Weekly Gazette (South Coast) | | Umdoni Municipality's Mayoral Imbizo | p.7 | UCP | 185 | R 5 202.20 |
| | Weekly Gazette (South Coast) | | Land Reform Programme must include to | | UCP | 182 | R 5 117.84 |
| | Weekly Gazette (South Coast) | | All set for Trail Park launch | p.7 | UCP | 409 | R 11 501.08 |
| a. | Weekly Gazette (South Coast) | 11 Nov 19 | Unique Multi-Trails opened | p.1 | UCP | 1,073 | R 30 172.76 R 20 443 24 |
| | | | | p.1 p.6 | | 346 | R 9 729.52 |
| 8 | Weekly Gazette (South Coast) | 11 Nov 19 | Big accolades for Ugu Tourism | p.4 | UCP | 267 | R 7 508.04 |
| 8 | Weekly Gazette (South Coast) | | Big win for Ugu South Coast Tourism | p.4 | UCP | 236 | R 6 636.32 |
| P | Cape Times (First Edition) | | Pedal power gives South Coast a boost | p.6 | DAI | 186 | R 14 465.22 |
| æ | Escapes | | DECEMBER | p.7 | CUS | 553 | R 27 373.50 |
| æ | Sports Express | | Sports Express | p.1 | UCP | 66 | R 80.52 |
| 0 | Sports Express | | The South Coast Fever MTB & Trail Run S | S | UCP | 418 | R 509.96 |
| æ | Sports Express | | The South Coast Fever MTB & Trail Run S | | UCP | 332 | R 405.04 |
| æ | Sports Express | | KwaNzimakwe Multi Trail Launch a Succe | | UCP | 274 | R 334.28 |
| | South Coast Herald Bonus | | Tis the season to be merry | p.8 | UCP | 497 | R 12 777.87 |
| | South Coast Herald Bonus | 08 Jan 20 | | p.6 | UCP | 1.064 | R 27 355.44 |
| | Isolezwe Ngesonto (KZN), Ezokungcebeleka | | Ishumi lamashumi | p.6 | SUN | 1,064 | R 2 108 60 |
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| Broadcast | | 17 | | | | R 571 035.67 |
|------------------|------------------------|-------------|---|---------|----------|--------------|
| SAFM | Life Happens | 27 Sep 19 | Phelisa Mangcu talks about World Tourism Day | PBS | 00:06:53 | R 26 019.00 |
| East Coast Radio | ECR Business Watch | 19 Sep 19 | World Tourism Day | COMMERC | 00:00:19 | R 4 987.50 |
| East Coast Radio | East Coast Breakfast v | v 20 Sep 19 | World Tourism Day | COMMERC | 00:00:18 | R 9 297.00 |
| East Coast Radio | Thandolwethu | 16 Dec 19 | aQuelle Beach Watch Report | COMMERC | 00:01:39 | R 18 265.50 |
| Metro FM | Main News @ 12:00 | 19 Dec 19 | Shark nets out of place at KZN's Scottburgh Bea | COMMERC | 00:00:43 | R 15 781.00 |
| & SFM | Main News @ 12:00 | 19 Dec 19 | Shark nets out of place at KZN's Scottburgh Bea | COMMERC | 00:00:43 | R 5 977.00 |
| Lotus FM | Newsbreak | 12 Nov 19 | New hiking and 4x4 trail in the South Coast | PBS | 00:02:26 | R 9 782.00 |
| Lotus FM | Main News @ 12:00 | 19 Dec 19 | Shark nets out of place at KZN's Scottburgh Bea | PBS | 00:01:00 | R 2 340.00 |
| | E-nuus | 18 Dec 19 | Scottburgh beach closed | PAID | 00:01:30 | R 141 000.00 |
| & ENCA | eNCA Today | 18 Dec 19 | Scottburgh beach closed | PAID | 00:05:56 | R 118 666.67 |
| P DYR 105.1 FM | VIP Lifestyle | 27 Sep 19 | World Tourism Day | COMMUN | 00:05:26 | R 6 520.00 |
| P Channel Africa | Africa Midday | 27 Sep 19 | Ugu-South Coast Tourism celebrates World Tour | PBS | 00:03:34 | R 30 816.00 |
| Channel Africa | Africa Rise & Shine | 31 Dec 19 | South Coast set to sizzle this holiday | PBS | 00:07:52 | R 33 984.00 |

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Statistical Report 20.101.0.0.0.11

2 16 Aug - 8 Jan 2020

16 Aug - 8 Jan 2020 Cara Giraudeau - 13 Jan 08:45



Period Statistical Report 16 Aug 2019 - 8 Jan 2020 (146 days)

| ð | Channel Africa | Africa Midday | 01 Jan 20 | Ugu-South Coast Tourism holiday program | PBS | 00:07:52 | R 67 968.00 |
|---|-----------------|---------------------|-----------|---|--------|----------|-------------|
| P | Channel Africa | Africa Rise & Shine | 02 Jan 20 | South Coast set to sizzle this holiday | PBS | 00:07:52 | R 45 312.00 |
| P | Channel Africa | Africa Rise & Shine | 02 Jan 20 | Ugu South Coast Tourism | PBS | 00:07:51 | R 33 912.00 |
| P | Radio Al-Ansaar | Main News @ 12:00 | 23 Sep 19 | Holidaymakers warned | COMMUN | 00:00:51 | R 408.00 |

| Online | 132 | | | 12 457 280.77 |
|---------------------------|-----------|---|-----|---------------|
| PIOL | 25 Aug 19 | Rural areas as rich in fun for tourists as the bear | CUR | R 38 913.60 |
| P 10L | 23 Sep 19 | Bathing banned at St Michael's, Uvongo beaches | CUR | R 22 036.30 |
| P 10L | 26 Sep 19 | Lots to do on the KZN south coast these holiday. | CUR | R 38 692.50 |
| P IOL | 06 Dec 19 | 10 reasons to visit the South Coast this summer | CUR | R 40 019.10 |
| P IOL | 20 Dec 19 | Explore KZN's South Coast on your phone with li | CUR | R 25 721.30 |
| P IOL | 20 Dec 19 | Ugu South Coast Tourism launches innovative ni | CUR | R 24 394.70 |
| P IOL | 02 Jan 20 | Premier's praise for the festive season | CUR | R 34 933.80 |
| P News24 | 25 Dec 19 | 'Do KZN, do summer' - 20 things to do in KZN I | CUR | R 93 967.50 |
| P SABC News | 19 Dec 19 | Scottburgh Beach, South of KZN, to re-open | CUR | R 18 277.60 |
| ^p Media Update | 21 Oct 19 | USCT brings Bike Fest 2020 to Port Edward | ENT | R 60 159.58 |
| P The Otizen | 18 Dec 19 | Shark nets out of place at KZN's Scottburgh Bea | CUR | R 14 740.00 |
| P East Coast Radio | 19 Dec 19 | Poor water quality shuts down Scottburgh Beach | ENT | R 20 277.41 |
| East Coast Radio | 20 Dec 19 | Scottburgh beach open again | ENT | R 24 087.93 |
| P Getaway | 24 Oct 19 | SA's 45 Blue Flag beaches for this summer | SER | R 43 041.60 |
| P Accidents | 18 Oct 19 | KwaNzimakwe Multi-Trail Park on KZN South Co- | SER | R 9 278.99 |
| Good Guides | 27 Sep 19 | Spring Fling holiday programme - Ugu South Co. | ENT | R 21 467.46 |
| P Good Guides | 30 Sep 19 | The South Coast Fever MTB & Trail Run Series V | ENT | R 13 237.62 |
| P Good Guides | 23 Oct 19 | KwaNzimakwe Multi-Trail Park KZN, a treat for n | ENT | R 17 818.38 |
| P Good Guides | 23 Oct 19 | Ugu South Coast Tourism welcomes refreshing r | ENT | R 23 369.64 |
| P Insurance Chat | 11 Sep 19 | The South Coast Fever MTB & Trail Run Series a | SER | R 5 296.56 |
| P Tourism Biz | 27 Sep 19 | Ugu South Coast Tourism has a lot to celebrate ! | SER | R 48 293.04 |
| P Tourism Biz | 30 Sep 19 | The South Coast Fever MTB & Trail Run Series V | SER | R 22 134.31 |
| P Tourism Biz | 23 Oct 19 | KwaNzimakwe Multi-Trail Park KZN, a treat for n | SER | R 29 793.69 |
| P Tourism Biz | 23 Oct 19 | Ugu South Coast Tourism welcomes refreshing r | SER | R 39 075.82 |
| P My PR | 11 Sep 19 | Lindani-Shusha | CUR | R 466.29 |
| P My PR | 11 Sep 19 | The South Coast Fever MTB & Trail Run Series a | CUR | R 11 570.90 |
| P My PR | 19 Sep 19 | Fun-filled Spring Fling holiday programme launch | CUR | R 10 068.41 |
| P My PR | 19 Sep 19 | KwaXolo-Caves-1 | CUR | R 414.48 |
| P My PR | 19 Sep 19 | SpringFling2019_030 | CUR | R 379.94 |
| P My PR | 19 Sep 19 | Ugu South Coast Tourism has a lot to celebrate ! | CUR | R 13 384.25 |
| P My PR | 30 Sep 19 | The South Coast Fever MTB & Trail Run Series V | CUR | R 6 372.63 |
| P My PR | 18 Oct 19 | KwaNzimakwe Multi-Trail Park on KZN South Co- | CUR | R 9 671.20 |
| P My PR | 23 Oct 19 | 2010BikeFest_Oct2019_004 | CUR | R 379.94 |
| P My PR | 23 Oct 19 | KwaNzimakwe Multi-Trail Park on KZN South Co. | CUR | R 8 669.54 |
| P My PR | 23 Oct 19 | Ugu South Coast Tourism welcomes refreshing r | CUR | R 10 897.37 |
| P My PR | 08 Nov 19 | Film industry enjoys tour of the KZN South Coas | CUR | R 6 148.12 |
| P My PR | 05 Dec 19 | 10 Reasons to Visit the KZN South Coast this hol | CUR | R 12 572.56 |
| Travel Write | 21 Oct 19 | Revving up for Bike Fest | SER | R 11 195.25 |
| P ENCA | | KZN beach closed after storms dislodge shark ne | CUR | R 7 959.60 |
| P Tourism Tattler | 28 Oct 19 | New Multi-Trail Park to Launch in KZN South Col | SER | R 38 881.09 |
| P Tourism Tattler | 13 Nov 19 | KZN South Coast Takes Top Honours at 2019 Lil | SER | R 32 844.46 |
| P Tourism Tattler | 04 Dec 19 | Review: KZN South Coast Multi-Trail Park and Ky | SER | R 66 792.39 |
| ^P Big Events | 30 Sep 19 | The South Coast Fever MTB & Trail Run Series V | ENT | R 17 541.04 |
| P Big Events | 23 Oct 19 | Ugu South Coast Tourism welcomes refreshing r | ENT | R 30 966.88 |
| P Tabloid Newspapers | | Thousands of holidaymakers expected to flock to | | R 11 499.60 |
| P My Durban | 11 Sep 19 | The South Coast Fever MTB & Trail Run Series a | COM | R 14 962.80 |
| P My Durban | 20 Sep 19 | Fun-filled Spring Fling holiday programme launch | COM | R 13 031.40 |
| P My Durban | | Ugu South Coast Tourism has a lot to celebrate ! | | R 17 271.60 |
| P My Durban | 03 Oct 19 | The South Coast Fever MTB & Trail Run Series V | COM | R 8 280.60 |
| P My Durban | 18 Oct 19 | KwaNzimakwe Multi-Trail Park on KZN South Co. | COM | R 12 520.80 |
| P My Durban | | KwaNzimakwe Multi-Trail Park on KZN South Co. | | R 11 211.00 |
| P My Durban | | Ugu South Coast Tourism welcomes refreshing r | | R 14 074.80 |
| P My Durban | | Film industry enjoys tour of the KZN South Coas | | R 7 969.80 |
| P My Durban | | 10 Reasons to Visit the KZN South Coast this hol | | R 16 228.20 |
| | | | | |
| Marketing Spread | | The South Coast Fever MTB & Trail Run Series a | SER | R 33 785.64 |

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16 Aug - 8 Jan 2020 Cara Giraudeau - 13 Jan 08:45



Period Statistical Report 16 Aug 2019 - 8 Jan 2020 (146 days)

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R 13 754.79

R 11 290 78

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R 8 702.01

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R 14 097.88

R 2 557.58 R 4 896.83

R 5 863.72 R 14 874.00

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R 14 652.00

R 14 896.20

R 16 716.60

R 10 722.60 R 5 550.00

R 15 340.20

R 23 376 60

R 15 295.80

R 3 463.20

R 2 730.60

R 8 125.20

R 5 061.60

R 32 526.60

R 6 947.85

R 29 444.09

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R 34 552.23

R 11 180.08

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R 7 769.58

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Samples of Print and Online Exposure

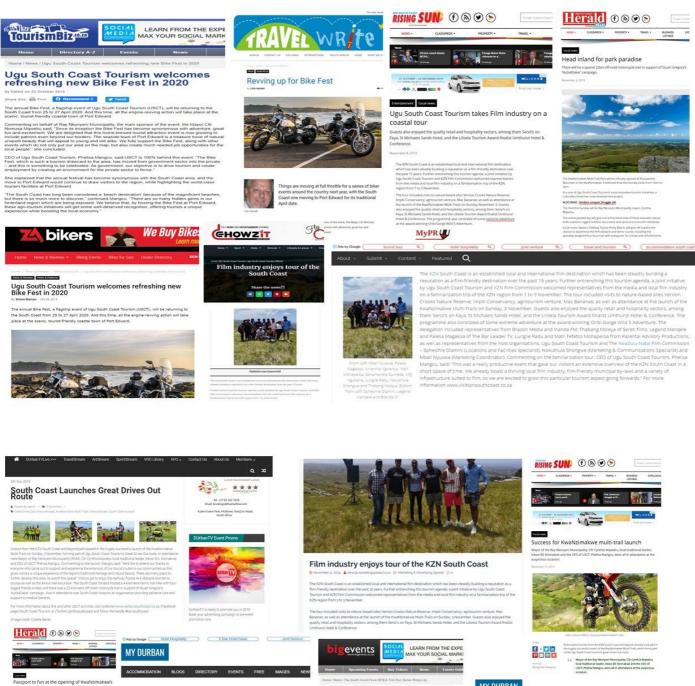






Samples of Online Exposure

I V DURBAN Places To Stay Things To Do 👻 Places To Go 👻 Herald TOS KZN South Coast wins big a rism Awards KZN, held on Wednesday, 30 Octobe **MAK** • andou said "This really se ugh to the inordinate number of outdoor activities and cultural experiences. We look Local news ing our destination at the national Lilizela Awards in Gauteng next week" Big wins for local establishments ber with the Lilizela Na KZN South Coast wins big at this year's regional Lilizela the only countrywide celebration of tourism excellence in South Africa. Tourism Awards ately to deliver a world-class product or ng South Africa's global destina weness. The Lilizela Tourism Award judges are hand-picked from as the industry, all of whom are experts in MY DURBAN RISING SUN ACCOMMODATION BLOGS DIRECTORY EVENTS FREE IMAGES NEWS KZN South Coast wins big at this year's regional Lilizela Tourism Awards Film industry enjoys tour of the KZN South Coast Four South Coast establishments were ranked among the provinc tourism businesses at the KwaZula-Natal Ulizela Tourism Awards I Fairmont Zimbali in Balito recentlu. KZN South Co The KZN South Coast is an established local and international film destination which has been steadily building a reputation as a film-friendly destination over the past 15 years. Further entrenching this fourtien agenda, a joint initiative by Ugu South Coast Tourism and KZN Film commission assignment descendentions from the are din are MyPR joint initiative by Ugu South Coast. Tourism and KZN Fim Commission welcomed representatives from the media and local film industry on a familiarization trip of the KZN region from 1 to 3 November. The tour included visits to nature-based sites Vernon Crocks Nature Reserve; Impil Conservancy; agritourism venture, Mac Banamas; as well as attendance at the launch of the KAN/makkek Multi-Traitis on Sunday; 3 November. Guests also enjoyed the quality Two-star Self-Catering Exclusive Category: Dolphin Five-star Country House Calegory: Days at Sea Beach Lodg Pive-star Lodge Category: The Gorge Private Game Lodge & Spi Finalist) Hotel Category Umburus Hotel & Conference



The South Coast Fever MTB & Trail Run Series Wraps Up

e South Coast Fever MTB & Trail Run Series Wracs Up



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et MTB & Trait Run Series Wates Lite The South Coast Fever MTB & Trait Run Series, a four-part opting race, came to an exciting end on Sunday, 22 Septer at Lake Band Game Reserve. In the men's division, the horsours went to Andrew Hill and Bennan Andreson, occhampions for 2019, and it was Hayley Snith who took the division the composition. This year also saw the crowing of Division teacheman. This year also saw the crowing of the composition of the context of the composition of the context of the four teacheman.

The winning athletes were awarded medals, ribbons

The South Coast Fever MTB & Trail Run Series Wraps Up

by Editor on 20 September 2019 Share this: @ Proc. O Recommend 0

The South Coast Fever NTB & Trail Run Serves, a four part cycling race, came to an exciting end on lunday, 22 September at Lake Eland Came Reserve. In the mem's division, the horocurs went to Andi if and Therman Anterion, no charageneous for 2016, and an us lively shimit hand too the Italiade frampositing. This year also saw the crowing of new 25-kionethe champions. Taylee Ruding and lake Smith.

ning attletes were avoided medial, ribbons ing/was and caregory price transp and the overall is neceived an additional RS 000 in prize money and biougents of flowers at a well-attended may periodid over by MC, Mann Benter. He extended a warm velocime to all attendees, includer "guests, the CED of UGU South Ceast Tourism. Previsa Mangou, editor-in-chief of South Ceast Namerer Resolution and or publishing at South Ceast Flower. Manno Genomier: and Allan Hall, the Namerer Manno.

secus forwardce. This unguery contested race gives nets and train numers the chance to homselves across load verses terms - the red desirt (Sadiet MTR Race at Pert Edward sort), the beach (the Sappi Scotburgh MTB & Trail Run Weekend at Scotburgh Beach), the inguit MTB & Trail Run) and the game reserve (The Lake Eland Classic at the Lake Eland end).

CEO. Probas Mangou, commende the organisers for another festastic event. This is now the year of the South Card Fervir IIIB a Nat Bulk Series and or contrivues to be and the region's stourism diseasche. Dur incredibly diverse terms, beauful climate and welcoming communities doublediry see this event attract even more valutions in the years to come?

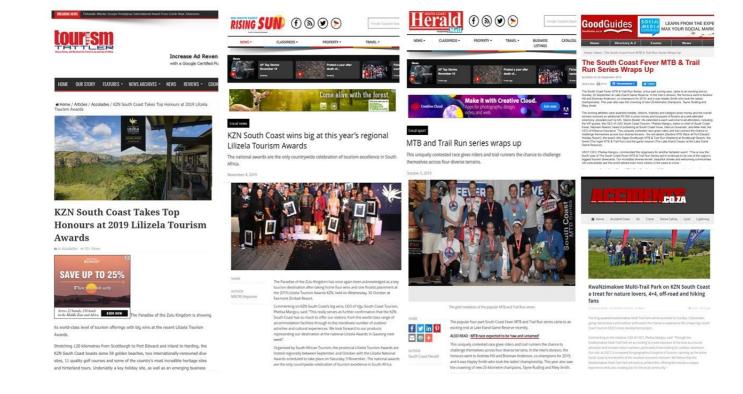
gade the bound coaler have write as have not been, upour have a number of excelling haves certrary of upoung The K2N forget at Dears South CoaleR Recording on 28 Sectember. The ing Fixing from 20 to 29 Sectember. For more information, viel wave tourismouthicoalet op zeries facebook Pager. South Coast Tourism. MY DURBAN

KwaNzimakwe Multi-Trail Park on KZN South Coast a treat for nature lovers, 4×4, off-road and hiking fans



te long-wwated KwaNzmakwe Multi-Trail Park Ibe fausched on Sunday. 3 November, giving ture-lovers and outdoor enthusiants the chance experience this unique Ugu South Coast umm (USCT) round development project: commenting on the initiative, CEO of USCT, netisa Mangus, said: "Through the watkrimakwe Multi-Trail Park we are looking to experience of the initiative of the initiative of the second watkrimakwe Multi-Trail Park we are looking to

<u>Online</u>







USCT brings Bike Fest 2020 to Port Edward 21 Oct 2019 14:45 Publicity # 124

The flagship event of Ugu South Coast Tourism (USCT), the Bike Fest, will be returning to the South Coast from Saturday, 25 to Monday, 27 April 2020. The event will take place at the coastal town of Port Edward.



Commenting on behalf of Ray Nicoryeni Municipality, the main sponsor of the event, the mayor Citr Normaa Nepretru says, "Since its incorport, the Base Fees has become synorymous with adventure; great fun and excitement."

"We are delighted that this home-brewed tourist att ide town of Port Edward is now growing to include patrons even beyond our ide town of Port Edward is a treasure trove of natural unspolled beauty that will nd old alike," Mqwebu adds.

We fully support the Bike Fest, along with other events thath do not only put our area on the map but iso create much-needed job opportunities for the local people," she says.

sa Mangou, CEO of USCT, says, "The Bike Fest, which is such a tourism drawcard to th noved from government sector into the private — and this is something to be celebrated

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I V DURBAN



Online



KwaNzimakwe Multi-Trail Park a treat for nature lovers, 4×4, off-road and hiking fans The event will be hosted by the Mayor of Ray Nkonyeni Municipality (RNM) Cynthia Mowebu.



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rail Park to Launch in KZN South Coast





Ugu South Coast Tourism welcomes refreshing new Bike Fest in 2020

O October 23, 2019 🔺 news@m co.za 😂 Travel & Tourism Spread 00

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d our borders. The seaside town of Port E we fully support the Bike Fest, along w id job opportunities for the local people"



KwaNzimakwe Multi-Trail Park on KZN South Coast a treat for nature lovers, 4×4, off-road and hiking fans

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KwaNzimakwe Multi-Trail Park on KZN South Coast a treat for nature lovers, 4×4, off-road and hiking fans



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Ugu South Coast Tourism welcomes refreshing new Bike Fest in 2020

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Ugu South Coast Tourism welcomes refreshing new Bike Fest in 2020

Ugu South Coast Tourism welcomes refreshing new Bike Fest in 2020

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SA's 45 Blue Flag beaches for this summer

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a has a number of beaches that receive internation 46 beaches with Blue Flag status, while this year the

All Blue Flag beaches have to meet strict international criteria an WESSA (the Wildlife and Environmental Society of South Africa). Castle Beach, Stilbaai Wes, Jongesnfontein and Glentana in the Western Cape received Blue Flag statu

for the first time, while Buffalo Bay in Knysna dropped off the list

ch in the Eastern Cape's Amathole district no longer has Blue Flag status and K s Ramsgate (which did not pass the water quality requirements this year, a sperson Vincent Shacks), Lucien and Westbrook also lost their blue flags. Natal's R ents this year, according to WESSA

ow in its 32nd year in South Africa, focuses on the

News

nt of marine and coastal habitats



KwaNzimakwe Multi-Trail Park KZN, a treat for nature lovers

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KwaNzimakwe Multi-Trail Park KZN, a treat for nature lovers

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awaited KwaNzimakwe Multi-Trail Park will be launched on Sunday, 3 November, giving ers and outdoor enthusiasts the chance to experience this unique Ugu South Coast Tourism use development project.

ing on the initiative, CED of USCT, Phelisa Mangcu, aad. Through the K patholication of the second second second second second second patholication of the looking for outdoor adventure. Our role, as USCT is to call footprint of tourism, opening up the entities South Coast to the benefits instream. We believe that the KvaAizmakwe Multi-Trail Park will work to a unique experience while allow creating tops for the local community." ion and CT, is to exp henefits of

The la ich is the first step in developing this area into a major draw ard for los coa

snyem Municopane, revenue and the second aged to bring their 4x4 vehicles and experience the 4x4 obstacle of demo course, organised by local motor dealers, Halfway Toyota, This includes the option of enring the specially-designed 4-hour bal with a stopport for a brain and refershments. Also on the grainmes the 10-Monitories that run hosted by the South Cease Striders, as well as the fun 4-as special 22km of noda motorycick train is support of Stata Gregory's Nuts/Dakar' campaign. Food where refershments will be provided by the local community. Visitors and den traversir program kilometri be a spe and othe

GoodGuides



Ugu South Coast Tourism welcomes refreshing new Bike Fest in 2020

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er Fest, a flagship event of Ugu South Coast Tou on 25 to 27 April 2020. And this time, all the engi-

ting on behalf of Ray Nkonyeni Municipality, the mu Mowebu said, "Since its inception the Bike Fest has sotement. We are delighted that this home-brewed termine is inception the Bike Fest has beca-benerity. We are delighted that this home-berwed tours may that will appeal to young and old alite. We fully sup th do not only but our areas on the map, but also create all, the concluded.

South Coast Tourism, Phelisa Mangcu, said USC s such a tourism drawcard to the area, has move something to be celebrated. As government, our by creating an environment for the private sector

Aared that the ahrwali festival has become synonymous with the South Coasil area, and the Port Edward would continue to draw visitors to the region, while highlighting the world-class







GoodGuides

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Directory A-Z Events

KwaNzimakwe Multi-Trail Park KZN, a treat for nature lovers

VISITOR INFORMATION SERVICES

The Southern Explorer Magazine

As part of the strategy to provide information about the destination in an inclusive and transformative manner; USCT undertook to facilitate the production and distribution of the Southern Explorer magazine as the official marketing publication of the entity. A bidding process to appoint a service provider was finalized and a preferred bidder was identified. However, due to an objection that was received from one of the bidders, the appointment could not be finalized and this certainly resulted in a delay to deliver the magazine. As an interim measure USCT printed 5000 copies that were distributed throughout the Summer Season.

In light of the above developments USCT management and Southern Explorer Association agreed to terminate the agreement that was signed in April 2019. At the meeting of the Board of Directors dated 6 December 2019 the board adopted the decision made by the parties. The Board further resolved that the Southern Explorer is the recognized route for the region and that USCT will work with any other publication whose aim is to market tourism businesses in the KZN South Coast.

Marketing Material

Corporate Identity Manual

USCT as an entity has never had its own brand identity but has been using the destination logo as its identity. For the organization to gain its own identity and recognition as a body that is driving tourism growth in the Ugu District; it is imperative that a corporate identity is developed. Through our PR and Ad Agency different logo options were developed. The logos were workshopped with staff, senior management, board representative and the agencies to recommend the best logo for USCT.

A voting process was undertaken and majority voted for option 1. Once the manual has been confirmed it will be incorporated on the corporate site, stationery and

adverts. The USCT corporate logo is a representation of USCT as a municipal owned entity representing the different landscapes of Ugu District.

Corporate Logo Options



Most Votes were received for the below logo:



Tourism Investment Prospectus:

As USCT is also aiming to attract tourism investors; a Tourism Investment Prospectus has been produced. The information is available on the USCT website as a PDF document and can printed as and when necessary.

Membership Prospectus

The Membership Prospectus has been produced as a marketing material that it is going to be used to sell membership. A print version will be distributed to prospective members for information on membership. It is also available on USCT Website under Member Zone as a PDF document.

High Resolution Images

To support our marketing efforts, we have to ensure that we have fresh, new material that is representative of the destination. On an ongoing basis, through our agencies

a photographer is appointed to capture high res images to be used for Marketing and Communications, including the website.

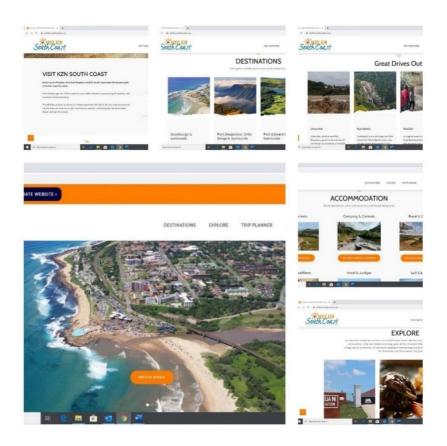
Events Calendar

On a weekly basis the events calendar is updated on the website by the Digital Agency. A total of 48 events covering the broader South Coast from Scottburgh, Port Edward and inland were posted between July and December. The events calendar has been improved with a new look and feel.

DIGITAL PLATFORMS

Website:

USCT launched a new and fresh website that is inclusive of all the destination offerings and experiences: <u>https://www.visitkznsouthcoast.co.za</u>. The site also includes a Member Zone where all USCT paid up members details can be found. For marketing their businesses, members are encouraged to sign up for the USCT's Explore KZN South Coast App through the different membership options.



Explore KZN South Coast App –

As part of the drive to enhance the accessibility of all KZN South Coast Tourism offerings and experiences, on Friday, 20 December USCT launched its free, innovative and user-friendly App – *Explore KZN South Coast*. The App is one of the marketing initiatives that will promote the many KZN South Coast tourism sites, products and events. It has been designed to ensure absolute ease of use while providing both local residents, tourism establishments and our many holidaymakers with a wealth of vital information that will make their KZN South Coast experience inherently more enjoyable.



Explore KZN South Coast App:

- Is available for free download from Google Play and Apple stores.
- Features more than 200 KZN South Coast tourism products categorized according to 'See & Do', 'Shop', 'Eat', 'Sleep' and 'Must See Attractions' providing visitors with all the necessary tourism information.
- Navigation is made simple with the app as the South Coast region is divided into geographic areas with the available tourism products listed per area.
- Uses geo location and GPS so visitors can easily find their preferred tourism product or locate various sites within KZN South Coast with ease.
- Using the geo location, the app will immediately identify tourism products in the immediate vicinity for enhanced tourism offerings.
- Alongside the many benefits for local residents and holidaymakers, the 'Explore KZN South Coast' app also provides local tourism establishments with a farreaching marketing platform that will drive business.

Social Media

USCT has identified the social media as one of the tools that will be used to create exposure for the destination. The following social media platforms have been identified and are active: Facebook, Instagram, twitter, LinkedIn, You Tube.

USCT MEMBERSHIP

USCT revamped its membership program to introduce a two-tiered membership package. USCT membership now consists of *Basic and Classic Membership*. Both membership options offer full member accreditation, business development and support as well as marketing exposure. The membership program meets the different needs of potential member establishments. Basic members get to be listed on the destination website *Member Zone* while for those who opt for the Classic membership package there is further exposure through listing on the *Explore KZN South Coast* App in addition to the Member Zone.

The membership programme ensures that all tourism business sizes and budgets are accommodated. This format is consistent with other tourism organizations in the country.

The USCT membership programme tiers include:

- Basic R48.91 monthly or R575 annually
 OR
- Classic R517.50 monthly or R6 210 annually

Basic Membership

This includes all the benefits of the current USCT membership such as:

- Full USCT member accreditation
- Business development and support; and
- Marketing exposure of the destination
- Listing on the destination website (<u>www.visitkznsouthcoast.co.za</u>) in the Member Zone

Classic Membership

This includes all the benefits of the basic membership package with some upgraded features, including:

- Maximum business exposure on the USCT mobile app; and
- Listing on the destination website (<u>www.visitkznsouthcoast.co.za</u>) in the Member Zone making your business easy to find for potential visitors.

Membership Engagements:

USCT undertook a membership/stakeholder engagement drive in order to:

- inform stakeholders about what USCT is doing to grow tourism in the district and how are we marketing the destination.
- introduced the newly developed two-tier USCT membership programme,
- inform stakeholders about our digital platforms (new destination website and App).
- encourage non- members to become members of USCT.





Stakeholder/membership engagement sessions were held at the Blue Marlin in Scottburgh on 6 November 2019 and at MacBanana in Port Edward on 13 November 2019.

A new membership prospectus detailing the membership options has also been produced and will be distributed as an information tool about USCT membership during member engagement drives.

TOURISM DEVELOPMENT

PRODUCT DEVELOPMENT

In order to promote the diversity of tourism products in the South Coast, Ugu South Coast Tourism has identified areas with the potential of attracting tourists in different local municipalities. This will encourage extending the geographical spread of tourists to the rural areas and encourage transformation in line with USCT's Key Priority II. Scoping exercises were undertaken in the following areas to determine their potential as attractions:

- Umdoni/Dududu: KwaQiko Execution Rock
- Umzumbe: Isivivane seNkosi uShaka, Ntelezi Msani Heritage Centre and the Nazareth Baptist Church
- Ray Nkonyeni/KwaNyuswa: The Maidens Ceremony

The results are hereby presented for each area:



Dududu – KwaQiko Execution Rock

Working with Umdoni Local Municipality LED Department; USCT identified KwaQiko Execution Rock as a historical and heritage site that has the potential to become a

tourist attraction. On the 24th of July 2019 USCT together with Umdoni LED, visited the KwaQiko Execution Rock. This was an insightful visit, as the team got to experience the distance and identify areas that would need to be addressed in order develop and promote the route.

The following observations were made:

- a) The 45min drive between Scottburgh and the Execution Rock site cuts through Dududu and Amandawe Communities. The drive to the far off attraction may be very long for a tourist; entertainment stopover experiences will have to be identified in the communities leading to the rock.
- b) Clearing of the road leading to the rock the tarred pathway/driveway is not accessible by car as it is full of shrubs.
- c) The accommodation facilities that were built closer to the Rock are dilapidated and revamping them will require serious investment. In light of that, it is recommended to support the development of homestays in the closer communities.
- d) It was established that there is no known written historical information or narrative about KwaQiko Execution Rock. In order to promote the rock and the surrounding areas as tourist attractions. This information needs to be researched in order establish what makes it a place to visit.
- e) The visit was extended to conservancies and nature reserves in Umdoni area and these were were found to be deserving of more attention. Even though it was not possible to visit all that were identified, the ones that were visited like the Pennington, Nkomba and Mpithi, respectively, are well managed and could do with more support from USCT.

It is recommended that:

- a) Umdoni LM attends to the accessibility and cleanliness of the surrounding areas
- b) Umdoni LED Department highlights investment opportunities around the rock in its interactions with potential investors
- c) USCT will undertake all the tourism route development activities which include: the scoping exercise, developing information, tourism awareness in the communities, skills development, and certifications based on industry standards

 d) While the above groundwork is taking place, USCT will continue to promote Umdoni area to tourists focusing on other surrounding attractions like the Vernon Crook

Umzumbe



Isivivane seNkosi uShaka

Isivivane is a heap of stones that traces back the journey by the great King Shaka Zulu, his regiments and his scouts passing the South Coast area of KwaZulu Natal. Research reveals that in May 1828 King Shaka Zulu and his warriors travelled from the north of KwaZulu to Pondoland and went through this area of Qoloqolo, Umzumbe, Cabhane and Qwabe.

An event is held annually at this site as commemoration. About 200 amabutho (warriors) in their traditional regalia relive the time when King Shaka camped in Qoloqolo. Amabutho (Warriors) would each symbolically throw a stone at the heap, in an area which is now popularly known as Mthwalume. Amabutho represent different characters of the time namely, King Shaka as the head or king, Manyundela and Ngomane as izinduna and advisers of the great King Shaka, Isangoma and other

characters such as Izinhloli (scouts) and regiments grouped according to their age group, and young maidens who travelled with King Shaka to Pondoland.

The event attracts people from different spheres of society. Amakhosi, Councillors, Izinduna, domestic tourists and the Zulu Royal household, Abantwana bakwaZulu have formed a vibrant part of the event. Ugu South Coast Tourism has previously sponsored the event. This has huge tourism potential. It is envisaged that it could add value to the product offerings of Umzumbe.



Ntelezi Msani Heritage Centre

The Ntelezi Msani Heritage Centre is seen as a potential destination for culture and heritage tourists. The business entity responsible for the management of the Heritage Centre is the Ntelezi Msani Heritage Foundation. According to the Foundation, it is envisaged that the Heritage Centre will house an Arts & Heritage Academy and a museum which will form as the main tourism attraction providing visitors with historical knowledge regarding Ntelezi Msani and the 'Poll Tax System'. This will preserve the local heritage as well as provide a "home" for the artefacts and other historical items that exist in Umzumbe while benefiting the local community.

The project also has potential with regards to enhancing the tourism appeal of the area as well as product promoting local pride. As such USCT is in the process of forming working relations with the Centre as a strategic partner in Umzumbe. *See attached MoU.*

The Nazareth Baptist Church



The Nazareth Baptist Church is said to be the second largest African initiated church founded by Isaiah Shembe in 1910.

Isaiah Shembe visited lots of areas in KwaZulu Natal, many of them in the South Coast, with the Umzumbe Church between 1913 and 1914. He was welcomed by Mpisane family near Mthwalume Station. He moved to the current site through the permission of the Traditional Authority. Inkosi of the area at the time was Charles Fynn who was later succeeded by Inkosi Nkuku Luthuli whose generation is currently leading the Traditional Council of Emathulini. Inkosi Nkuku also welcomed the prophet. This is the site of the church that is being considered as being of additional value to the tourism product.



The Maidens Ceremony

The Maidens Ceremony is an annual event, held at KwaNyuswa Traditional Council under Ray Nkonyeni Municipality. It celebrates and encourages young maidens to take full responsibility of their lives and keep themselves as virgins until they reach marital stage or adulthood. The programme includes Leadership & Motivation Seminar, Indigenous Knowledge & Culture, Dance Workshops, Crafts Workshops and Traditional Maiden Ceremony.

The event is considered as a drawcard for cultural tourism development in the hinterland. There exists potential for a cultural village around the homestead of the Maidens Ceremony. Discussions were held with the organizer and the originator of the event. He is very keen for USCT to present the concept to the traditional Authority. This year's Maidens Ceremony took place on the 06 July 2019. It was attended by close to 3000 people including maidens from different areas, such as, Pietermaritzburg, Durban, Zululand and within Ugu District. Ugu South Coast Tourism supported the event. It was also interesting to note that some USCT members also promoted the Maidens Ceremony on their websites and social media sites. The event is now attracting maidens from Gauteng.

| | 1. South Coast Herald 21 June 2019 | | | | | |
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| Pre-event Media Publicity | 2. South Coast Fever 04 July 2019 | | | | | |
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| | 2. E-Howzit | | | | | |
| | http://ehowzit.co.za/ehowzit-video/interviews/maidens-ceremony/ | | | | | |
| | http://ehowzit.co.za/news/municipal/the-cultural-phenomenon- | | | | | |
| Website with Announcements | that-is-the-maidens-ceremony/ | | | | | |
| Website with Announcements | | | | | | |
| | 3. Gradwell Letting | | | | | |
| | https://www.glm.co.za/event/community/ | | | | | |
| | 4. The Witness 24 June 2019 | | | | | |
| | https://www.pressreader.com/south-africa/the- | | | | | |
| | witness/20190624/281797105526281 | | | | | |
| Radio | Ugu Youth Radio 19 June 2019 | | | | | |
| Post Event Indicators | Ugu Eyethu 12 July 2019 | | | | | |

The event was covered in the following media platforms

KwaXolo Caves

Based on the feedback received from USCDA, the construction phase has been finalized. USCDA is now working closely with the stakeholders that include the Traditional Council, RNM and USCT to finalize the operational model of the project and hand over to the community. USCT has started the process of creating awareness about the attraction nationally through public relations and marketing initiatives. It is expected that USCT will provide tourism awareness and training support to the SMMEs in the community.





Umzumbe River Trail

Umzumbe River Trail is a community based tourist attraction that has the potential to unlock tourism investment opportunities along Umzumbe River. It is a walking and biking route which has been identified as a product that can be developed to attract tourists and investment into the area. Through an MoU between USCT and USCDA, it was agreed that USCDA would assume the responsibility of being the project manager/implementing agency of Umzumbe Multi-trails. This included the responsibility to source grant funding required to establish and support the Umzumbe River Trail until it becomes a self-sustaining tourism product. Based on the feedback received from USCDA, a proposal was sent to potential funders and no commitments have been received to date.

KwaNzimakwe Multi Trail & Adventure Park

KwaNzimakwe Multi Trails Park is morphing itself into a really exciting and relevant business model that has potential, not only for the area but as a model for other related developments. It is believed that the KwaNzimakwe area has the necessary momentum in place for a project of this kind to be implemented as a pilot project with the full backing of the Amakhosi and other Leadership structures. The KwaNzimakwe site identified has world class appeal, an extremely picturesque area, world class multi trail terrain and its accessibility to the main tourist markets further enhances this appeal.

By utilizing the existing routes designed for the South Coast Enduro and the anticipated 4 X 4 routes, South Coast Tourism would be able to expand the reach of this project far beyond the anticipated 4 X 4 market. This project has evolved into a much larger and potentially sustainable initiative that could be an example of how Agritourism, recreational and cultural activities can all be incorporated into a unique drawcard that ticks all the boxes in terms of tourism development, community participation as well as meaningful economic beneficiation, not to even mention the social cohesion that was experienced during the SCBF activation.

The Experiences

In a nutshell, the proposed KwaNzimakwe Multi Trail Park could include a variety of popular activities in the hinterland area whereby the South Coast could possibly have its first unique hinterland tourism facility. This facility could include a Clubhouse (Container design) with a restaurant, tourism information centre and host the KwaNzimakwe Multi Trail administrative offices to ensure that all visitors' needs are met when they visit this Park.

There is also scope for a camping site for an outdoor lifestyle and local traders to formalize a "traders' market" within the Park.

The following multi trail activities would utilize the current trail/route infrastructure and newly designed trails that would complement each other adding benefit to the multi trail experiences. The possible multi trail would comprise the following:

- 4 X 4 Trails Experience
- Walking and Running trails
- Enduro and Motorbike trails
- Motorbike Trails
- Birding and Nature trails
- Motocross and Mountain bike closed circuit tracks
- Cultural Activities and experiences
- Farmers Market/Local Traders market on Weekends

The multi-trail route includes the option of traversing the specially-designed 4-hour trail with a stopover for a braai and refreshments.





The Launch of KwaNzimakwe Multi-Trail

The launch of what would be considered as the first phase of development towards the Multi-Trail took place on 03 November 2019 and was hosted by the Mayor of Ray Nkonyeni Municipality (RNM) Cllr Cynthia Mqwebu. The event received the support of Ray Nkonyeni Municipality, Halfway Toyota, the South Coast Striders and the South Coast Hospice. Visitors attending the launch were encouraged to bring their 4x4 vehicles and experience the 4x4 obstacle and demo course, organized by local motor dealers, Halfway Toyota. The South Coast Striders hosted a 10-kilometer trail run, while the South Coast Hospice hosted a fun 4-kilometer family trail hike. There was also a special 22km off-road motorcycle trail in support of Stuart Gregory's 'Nuts4Dakar' Campaign.

This was a truly enjoyable day by both young and old which included the following activities or experiences on the trail.

- 96 Athletes of different age groups participated in the 6km to 8km trail based on choice, level of fitness as well as experience.
- 12 athletes undertook the 4km walking trail which they accomplished with ease and much satisfaction.
- 30 4x4x motor cars of different shapes and sizes formed a convoy around the rocky mountains, crossing streams and down valleys surrounded by natural vegetation.
- 18 mountain bikes rode and jumped over rocks and around forests.



Job creation opportunities

The president has given the country a very ambitious target of increasing the number of tourist arrivals to 21 million by 2030. Coupled with this is the fact that the tourism industry is laden with the potential to reduce unemployment, poverty and inequality. USCT is committed to being a major player towards the fulfilment of the National mandate. The KwaNzimakwe Multi-Trail experience is one such attempt of an inclusive tourism sector. The KwaNzimakwe Multi-Trail launch, for instance, resulted in the creation of about 50 temporary jobs, ranging from track-laying, marshalling, tourist guiding, food stall vending as well as security.









USCT has adopted a unique approach to providing catering at its outdoor events, such as this one. As early as the SCBF of April 2019, identified emerging caterers were trained in fast food preparation, packaging, costing, health and safety as well as customer service. They then prepared and sold these on sites; from bottled water, cold drinks, boerewors rolls, burgers and fruits. Visitors, including the VIPs were given vouchers to purchase food from the vendors. This approach has resulted in spreading the economic benefits of an event across a number of local SMMEs, instead of one service provider. The model has been commended by stakeholder partners like EDTEA, KZN Sharks Board as well as Durban Tourism.

The distribution of vouchers

In preparation for the KwaNzimakwe Multi-trail launch, USCT had anticipated 300 VIPs. For this purpose, 300 vouchers were designed for meals, cold drinks and water, respectively, resulting in a total of 900 vouchers. The vouchers were given to VIPs by USCT officials. The VIPs would then exchange a voucher for the appropriate meal or drink. The traders would then invoice USCT by presenting the vouchers.

The following is a breakdown of the total number and costs of vouchers that were submitted by the traders and paid out by USCT. Traders also generated some cash sales, as indicated

| | SMME | Vouchers | Sales |
|----------------|---------------------------|---------------------------------|------------|
| 1 | Ziphozamadunge Trading | Water Vouchers - 98 Units | |
| | | Meal Vouchers - 72 Units | R7 745.00 |
| | | Cold Drink Vouchers - 191 Units | |
| 2 | Msenti Academy | Water Vouchers - 101 Units | |
| | | Meal Vouchers - 130 Units | R6 670.00 |
| | | Cold Drink Vouchers - 44 Units | |
| 3 | Homestead Furniture | Water Vouchers - 71 Units | |
| | | Meal Vouchers - 42 Units | R2 900.00 |
| | | Cold Drink Vouchers - 48 Units | |
| | | | |
| Tota | Total Sales | | R17 315.00 |
| Total Vouchers | | Water Vouchers = 270 | |
| | | Meal Vouchers = 244 | |
| | | Cold Drink Vouchers = 283 | |

Vouchers were distributed or offered at the discretion of the General Manager: Development as well as when approached by USCT staff where there was a need as follows.

- All athletes were given water at the start and finish of the run or walk.
- Water and cold drinks were provided to some of the 4x4 participants who were not prepared for the 10km, 2-hour drive and did not carry any water of their own.
- Meal vouchers were given to young athletes who had come in mini bus taxis.
- Meal and drink vouchers were allocated to members of the Traditional Council, their spouses or families as well as VIPs from EDTEA, Sharks Board, TKZN, COGTA and Durban Tourism.

Stakeholder support

It has been hugely encouraging to receive support from stakeholder departments like EDTEA, DARD, COGTA as well as entities like Sharks Board. They have all indicated their willingness to put together resources at their disposal in order to contribute towards tourism development in the rural areas of the South Coast, in particular. They

have requested that USCT provide a Business Plan towards these initiatives, for them to identify and position themselves as to how this can be achieved.

It is envisaged that USCT will have a Business Plan for the KwaNzimakwe Product Development by the end of January 2020 to present to the respective stakeholder departments and entities for consideration in their April 2020 budgets.

Traditional Council support

The launch KwaNzimakwe Multi-Trail product exceeded all expectations. Inkosi B.S Nzimakwe under whose jurisdiction the Park falls, neatly summed up this sentiment when he stated,

"I would like to place on record how happy the community was to work towards a multi-center in KwaNzimakwe. After we were involved in the Margate Enduro, we experienced how we can work hand-in hand with tourism and event organizers to host events in our area. We warmly welcome this opportunity and as a community would gladly participate in the upcoming events in the multi-trail park on regular basis".

Publicity and market interest

The event received extensive publicity and media coverage. Due to the publicity of this outdoor experience, USCT started receiving enquiries from other national media and potential visitors who wanted to know the details of accessing the trails. It became clear from the enquiries that there is an interest in the market for a different product like this in the South Coast.

YOUTH DEVELOPMENT

In raising awareness about the tourism industry and assisting in development of careers in tourism, USCT works with schools and target learners who have chosen tourism as subject. The following support measures took place during the period under review.

The National Tourism Career Expo (NTCE)



USCT partnered with the provincial Departments Education and Economic Development Tourism and Environmental Affairs (EDTEA) in supporting 40 Grade 11 leaners and 10 educators to participate in the National Tourism Careers Expo (NTCE), which took place from the 19 - 21st September 2019 in the North West Province. The theme of this expo was "Broadening Your Horizons Through Tourism Opportunities". The learners were coming from different schools throughout the Ugu District.

In addition to providing the branded t-shirts, caps and drawstring bags; USCT the GM: Development addressed the learners on the important environmental protection message reflected on their t-shirts *"take care of the ocean"*. The CEO also addressed them on the importance of wearing the South Coast Tourism t-shirts as they were ambassadors representing our destination.

Tourism Educators Support

USCT also supported tourism educators who participated who attended the National Tourism Education Conference in Kimberley, Northern Cape. The conference focused in four aspects, namely; content training, quality assessment, IT skills development and interaction with the Tourism Industry. The supported tourism educators were from Nkonka High School, Mthusi High School, Mlonde High School and Nombuso High School. The purpose was to capacitate teachers to deliver the tourism curriculum more successfully in the classrooms.

Umdoni Unemployed Youth Graduate Summit

USCT was among stakeholders that participated in the Umdoni Unemployed Graduate Summit which took place on the 29th August 2019 at Umzinto Town Hall. The summit was attended by about 100 graduates from Umdoni and surroundings. The aim of the Summit was to empower the youth of Umdoni through information, networking as well as linkages with various sectors and potential employers.

USCT presentation covered different careers available in the hospitality and tourism sector, preparing for interviews and starting own tourism businesses. The Sunny and Safe Campaign which addresses safety challenges around tourists was also highlighted.

Youth in Tourism Summit

In order to encourage the involvement and integration of youth into the sector, USCT in partnership with Ugu District Youth Office hosted the Youth in Tourism Summit which took place at Gamalakhe ZG Hall on the 15 October 2019. Event was mainly attended by tourism students from Esayidi TVET College: Gamalakhe Campus. USCT CEO and other stakeholders addressed the students under the theme "Tourism jobs, a better future for all." Participants were encouraged to look beyond being employed by someone else and start their own tourism businesses. They were also

encouraged towards the Fourth Industrial Revolution as this phenomenon is changing the way things are done globally.



Sponsorship from USCT included meals, 100 branded t-shirts, caps and drawstring bags.

SMME SUPPORT

One of the measures USCT undertakes to address transformation is to implement development and support initiatives for SMMEs in order to break the barriers to entry in the tourism industry. These range from training, marketing support and identifying potential business linkage opportunities where possible.

Speed Marketing

USCT facilitated the participation of nine emerging businesses in Speed Marketing sessions which took place between the 11 – 13th September 2019. The aim of the Speed Marketing Session was to provide a platform for product owners in the South Coast to market themselves and build business relations with hosted Buyers/Tour Operators who came from different parts of South Africa and whose business focus are inbound international tourists. To support SMMEs to participate in this platform fully USCT;

 hosted an inhouse preparatory workshop to address expectations and requirements for participating in this marketing platform • produced marketing material (brochure) with different SMME products who were going to participate in the session

The feedback received from SMMEs was very positive and encouraging.

| SMME/Product | Report | | | | | | | |
|----------------------|--|--|--|--|--|--|--|--|
| LAZY LIVING | Our speed marketing was marvellous, I felt like I'm international | | | | | | | |
| | connected with tour operators already, because one of them | | | | | | | |
| | assured me to come sleep over while the other one assured me | | | | | | | |
| | contacting me to start doing a business and send some | | | | | | | |
| | international tourists to lazy living. Thanks for such offer from my | | | | | | | |
| | local tourism office. I'm looking ahead with my head high in | | | | | | | |
| | providing best services to my clients and promoting South Coast | | | | | | | |
| | for what it best offers. | | | | | | | |
| Ubuhle self-catering | Greetings Mdu | | | | | | | |
| & Accommodation | | | | | | | | |
| and Hlubi Tours | Thank you for the email. | | | | | | | |
| | Attending the Speed Marketing organised by you was great and we | | | | | | | |
| | highly appreciate that we were invited. We were able to network | | | | | | | |
| | and exchange business cards with few buyers and trusting them | | | | | | | |
| | for business. | | | | | | | |
| | Business seminars like this are highly needed especially to those | | | | | | | |
| | who are still starting /growing in business. | | | | | | | |
| | Deserve | | | | | | | |
| | Regards | | | | | | | |
| | Precious Hadebe | | | | | | | |
| | Mthimkhulu Property pty LTD | | | | | | | |
| | Property Practitioner | | | | | | | |
| | Tel: 011 394 3499 Jhb | | | | | | | |
| | Tel: 039 315 1139 Kzn | | | | | | | |
| | Cell 0725310035 | | | | | | | |
| | Email: precious@mthimkhuluproperty.co.za | | | | | | | |
| Essential Lifestyle | Good morning Sir, | | | | | | | |
| | We just want to give feedback from the Speed marketing you guys | | | | | | | |
| | recently had with us. It was a very great platform to meet buyers, | | | | | | | |
| | we are still in contact with some who just liked the whole idea of | | | | | | | |
| | our business revenue. It helped us to meet people who are going | | | | | | | |
| | to bring more clients to us. | | | | | | | |
| | Ŭ | | | | | | | |
| | We would like to thank you for organizing such and be part of it as | | | | | | | |
| | a new business. This will definitely help us get more ideas from | | | | | | | |
| | people we met. | | | | | | | |
| | | | | | | | | |
| | Many thanks | | | | | | | |
| | Bheki (ESSENTIAL Lifestyle County LODGE) | | | | | | | |
| | | | | | | | | |
| Mfihlo Guest Lodge | Overall impression: very good. I spoke to 9 tour operators. All of | | | | | | | |
| | them showed interest, especially with the attractions found in our | | | | | | | |

| SMME/Product | Report | | | | | |
|----------------|--|--|--|--|--|--|
| | village. They promised to visit the area with the intention of bringing tourists. The marketing material (brochures) provided by USCT was very helpful. | | | | | |
| Zuri Beach | Dear Mduduzi | | | | | |
| | My expectation was to meet the established agencies, for example, Thompson Tours or companies that bring large groups to the south coast. It is an effective marketing strategy, provided the matchmaking is done correctly. Because of the large size of my facility, collaborations that would work better are with companies that bring big groups to the south coast, not those concentrating on small family type of holidays. | | | | | |
| | The event was well organised, can't fault it. Thank you for making the effort to organise. We would appreciate facilitated conversations with tour companies that bring big groups. | | | | | |
| | Kind Regards, | | | | | |
| | Team Zuri Team | | | | | |
| Sharon Jenkins | Thank you South Coast Tourism to do a speed marketing. I really | | | | | |
| homestay | appreciate it. It opened my mind and it was easy marketing my business. I really enjoyed it and thank you Maxwell for helping with the flyers. I hope we'll get visitors. Thank you South Coast | | | | | |
| Forest Lodge | The Speed Marketing Session was a great experience for me., The challenges that i faced was that i didn't know how to prepare for it since it was my first time attending a Speed Marketing Session. it was a good way to network and market our business to other businesses. I also drew inspiration from other Establishment that do similar work to ours and to thoughs who do work that we aspire to do as an Establishment, since we are still new in the business. we applied for the Star grading so we can meet the industry standards of B&b's and also be recognized by the Tourism Grading Council of South Africa, we also want to push ourselves to do better and more for our clients. I would like to be invited to other Speed Marketing Sessions in future, what i took back with me is we need to have business cards and informative brochures of our establishment at all times when we are going to network with other businesses, | | | | | |
| | Thank you. | | | | | |

Business Linkages

Through a business networking process, Ugu South Coast Tourism introduced a Joburg bases tour operator Cresco Tours to three emerging South Coast tour operators, namely, Thembela Tours, Tourlink and The Fit Trip. Cresco Tours is involved corporate and international tours and have earmarked the South Coast as the next destination form them to consider to bring their clients. As they are based in Joburg, it is a norm in the tourism industry that links are formed with tour operators on the ground in destination. As Cresco Tours is already considering the South Coast as their next destination, it is essential that they know and form relations with tour operators on the ground.

Crafts Exhibition

USCT organized an exhibition space for one crafter during the Junior Africa Golf Tournament which took place in San Lameer between $26 - 29^{\text{th}}$ August 2019. The crafter was able to generate sales to the amount of R1500.00.

Fashion Clothing and Textile Business Imbizo

As a means to facilitate the integration of emerging entrepreneurs and encourage transformation, USCT was among stakeholders who participated in the Fashion Clothing and Textile Business Imbizo which was organized by EDTEA and Ugu Association of Business. The event took place at Port Shepstone Civic Centre on the 20th of November 2019. The purpose of the event was to recognize and support Ugu SMMEs who are in the textile industry; to highlight issues that prevent small businesses from growing as well as to identify and incorporate current programs that have the ability to grow this industry. The programme is aimed at developing SMMEs until they are recognized by established retailers like EDCON.

This platform was particularly important to USCT as we are working closely with crafters in the development of South Coast souvenirs. USCT assisted in facilitating the participation of fashion designers so that they could exhibit and showcase their products.



Provincial Literature Exhibition and Translation Colloquium

The provincial Department of Arts and Culture (Language Services) hosted the Provincial Literature Exhibition on the 28 and 29 November 2019, under the theme "International Year of Indigenous Languages." The event took place at Ugu Sports and Leisure Centre and it was attended by about 1000 people during the 2 days. Participants were encouraged to respect each other's cultures and to learn different indigenous languages including sign language.

This event was considered important in the promotion of cultural tourism. USCT was offered an exhibition stand for four local crafters and also transported them to and from the event. Publishers were given the platform to launch their books. The crafters made a total of R4320.00 sales during the event.

Southcoast Mall Exhibition

Department of Arts and Culture in partnership with USCT negotiated with Southcoast Mall Management for a one-day free selling space for selected Umzumbe and Ray Nkonyeni SMMEs. The event took place on the 23 November 2019 and crafters made sales to the amount of R6 150.00.

TOURISM AWARENESS

Mpenjati Eco Festival

The 3rd Annual Mpenjati Eco-Festival was held at the Whitehouse Mpenjati Nature Reserve on 16 December 2019. The purpose of the event was to continue creating awareness around the importance of eco-friendly living, especially the participation of citizens in biodiversity protection and intersections of social development, eco-tourism and community conservation. The programme included trail walks, children's activities, guest speakers, exhibits and some local unplugged music, all aimed at inspiring communities to live more consciously and in harmony within the environments. USCT promoted the KwaNzimakwe Multi Trail at the Mpenjati festival which was attended by approximately 150 people. USCT also organized local SMMEs to exhibit and showcase their products at the event.

Tea Tree and Moringa Workshop

USCT participated in the Tea Tree and Moringa workshop which took place at KwaPhungashe, Umzumbe on the 04th of December 2019. USCT presentation focused on Agri Tourism. Emerging farmers were pleased to learn that Agri-tourism can assist in transforming rural landscapes especially in regions that have developed agricultural routes and that it can also be the driver of economic development in rural areas.

AREA COMMITTEES

An assessment of the functionality of the Area Committees was conducted; the following observations and recommendations have been made:

- 1. Operating outside the Traditional Council structures seems to be problematic and has been expressed as such in KwaNzimakwe.
 - It is recommended that USCT deals directly with the traditional Authorities.

- 2. Active Area Committees to be encouraged and supported.
- 3. Funding of Area Committees by USCT should still continue; however, that should be done within the *Guidelines for the use of Area Committee Funds* that USCT is going to present to the Area Committee Chairs.
- 4. Harding and Umzumbe need more support and hand-holding
- 5. The Umdoni Area Committee which is an amalgamation between Pennington and Scottburgh to be supported and encouraged
- 6. Ramsgate and Southbroom Area Committees be merged

FINANCE AND HUMAN RESOURCES

Service Level Agreements with Municipalities

The signing of SLA's has been challenging process as it impacts on the commitment and payment of grants by the local municipalities.

- Umuziwabantu has signed the SLA and have paid in full.
- Umdoni LM has signed the SLA and they have paid a portion of the grant.
- Ray Nkonyeni LM has not signed the SLA and has not paid any amount
- Ugu DM has not signed the SLA and has not paid any amount for the current financial year.

Communication and reminders have been sent repeatedly to the LMs including Ugu DM. This is obviously going to lead to the non-delivery of the scorecard.

Grant Revenue See Finance Report

Staff Complement

In terms of staffing the following table summarizes the overall staff complement:

| Post / Office | Туре | Black | | White | | Indian | |
|------------------|-----------|-------|--------|-------|--------|--------|--------|
| | | Male | Female | Male | Female | Male | Female |
| CEO | Contract | | Х | | | | |
| GM: Finance & HR | Contract | | | | Х | | |
| GM: Development | Contract | | Х | | | | |
| GM: Marketing | Vacant | | | | | | |
| Total | | | 2 | | 1 | | |
| Mkt Co-Ord | Permanent | | | | | | Х |
| Dev Co-Ord | Permanent | Х | | | | | |
| Membership | Permanent | | Х | | | | |
| Reception | Permanent | | Х | | | | |
| PA – CEO | Permanent | | | | | | Х |
| F & HR Officer | Permanent | | | | | | Х |
| SCM Officer | Permanent | | Х | | | | |

| Post / Office | Туре | В | llack | V | Vhite | Ir | ndian |
|---------------------------|-------------|------|--------|------|--------|------|--------|
| | 1,900 | Male | Female | Male | Female | Male | Female |
| Supervisor Scottburgh | Permanent | | | | Х | | |
| Supervisor Hibberdene | Permanent | Х | | | | | |
| Supervisor Shelly Beach | Permanent | | Х | | | | |
| Supervisor Margate | Permanent | | Х | | | | |
| Supervisor Port Edward | Permanent | Х | Х | | | | |
| Info Officer Shelly Beach | Permanent | Х | | | | | |
| Total | | 4 | 6 | | 1 | | 3 |
| Interns & Graduates | | | | | | | |
| 1. Finance | | | 1 | | | | |
| 2. Reception | | | | | | | |
| 1. Info Offices | | 2 | 4 | | | | 1 |
| 2. Marketing | | | 1 | | | | |
| 3. Development | | 2 | | | | | |
| Casual cleaning staff | Casuals/day | | | | | | |
| Casual Cleaning Stall | workers | | 3 | | | | |
| Total | | 4 | 9 | | | | |
| Overall Totals | | 8 | 17 | 0 | 2 | 0 | 4 |

While USCT does not have an Employment Equity Plan, our Employment Policies are in line with required legislation.

Resignations

At the end of July 2019, the GM: Marketing tendered her resignation from the employment of Ugu South Coast Tourism and served notice during the month of August. The position is currently vacant and management has recommended to Board to 'freeze' the post until such time that it becomes really necessary to fill the position. To deliver on the destination marketing scorecard, management has decided to

- Implement the new organogram that has the position of a Manager: Trade Relations and Marketing Officers
- 2. Utilize the services of the newly appointed PR & Advertising and the Digital Agencies who work as support base to the Manager: Trade Relations
- 3. The CEO works closely and oversee the work of the Manager: Trade Relations
- 4. The GM: Finance & Human Resources oversees the operations of the Visitor Information Centres

Organization Restructuring

During the past six months USCT started implementing the board approved structure of the organization. In December 2018 the USCT board approved the realignment of the organizational structure in order to deliver on the strategic direction of the entity. The process of organizational restructuring included redefining the existing positions and creating new positions. The new structure is developmental in nature as it allows exposure for staff and for them to grow their careers in tourism. The process is being implemented in phases; focus is being placed on the Destination Marketing & Communications unit at this point as this area needs immediate attention with the absence of a senior manager.

Internships

USCT appointed a new group of 10 interns in the current financial year. Though a large number of them are coming from the Esayidi TVET College based on the MoU that USCT has with the college; this year we included 2 students from Durban University of Technology whose homes are in Ugu District.

Collective Agreement

Towards the end of 2018/19 financial year USCT Management was invited by Ugu DM Corporate Services/ Department to discuss and engage on Circular 01/2017 which relates to a decision that was made in 2016 for municipal entities to be bound by the collective agreement. In summary, this would mean that salaries and related benefits would be in line with the municipality. In light of this unionized staff at USCT later attached the 6.5% annual salary increase (a percentage based on collective bargaining agreements) to this discussion and refused to take it. They subsequently referred the matter of 2019/2020 salary increases and Circular 01/2017 implementation to SALGBC. At a Conciliation Meeting held on 2 October 2019 the matter was referred to the national SALGBC based on the fact that it is related to salary increases.

PERFORMANCE MANAGEMENT REPORT – Annexure A

See Annual Performance Scorecard 2019/2020 which will require changes. The implementation of the scorecard in terms of service delivery is only achievable if the grant funds committed by the municipalities is received.

MID TERM ADJUSTMENT BUDGET – Annexure B

See the attached Mid Term Adjusted Budget for 2019/2020.

Due to the fact that most of the LM's have not paid their annual grants, and that Ugu District Municipality has not settled quarter 4 on the 2018/2019 grant or paid anything towards the current grant commitment, we have not made any additional funds available from our prior years accumulated surplus.

The overall Annual Budget has only been adjusted between the departments where year to date cost savings have been made. Due to USCT not managing the South Coast Bike Fest TM, this has also been removed from the overall budget, reducing the Annual Adjustment budget to R18 308 027.

PHELISA MANGCU Chief Executive Officer 14 January 2020

UGU SOUTH COAST TOURISM ANNUAL ORGANISATIONAL SCORECARD 2019-2020

| OGRAM | LUSOT | | OJECT SUB-PF | | SUB-PROJECT OBJECTIVE | | | | BASELINE | | | ANNUAL BUDGET | RRETING | | | | | | | r | | PORTFOLIO OF EVIDENC |
|---------------------------|---------------------|---------------------------|--------------------------------|------------------------------|--|---|---|---|----------|--------------------------------------|---------------------------|---------------|-----------------|------------------|-----------------|---|--|--|----------------------|-----------|-----------|---|
| OGRAM | USCT PROJECT REF | PROJECT SUB-PRO | OJECT SUB-PH | ROJECI | SUB-PROJECT OBJECTIVE 20192020 | ANNUAL KEY PERFORMANCE INDICATOR: OUTPUT | UNIT OF MEASURE | MID YEAR ADJUSTMENTS: | BASELINE | ANNUAL PERFOR- MANCE TARGET | Adjusted annual target | ANNUAL BUDGET | ADJUSTED BUDGET | Mid Term Targets | Actual Mid Term | Mid Term target : Achieved / Not Achieved | : Blockages / Challenges | Measure to improve performance | Revised Timeframe | TARGET:Q3 | TARGET:Q4 | PORTFOLIO OF EVIDENC |
| arketing & mmunication | 1.1.1 | Brand Positioning 1.1.1.1 | Free Ex Instanc Infrastr | es: Destination & ructure | To harness at least four (4), one (1) per quarter, free exposure instance opportunities : travel and tourism, inflight, conference exhibitions, events guides highlighting the diverse culture, heritage, adventure, scenic beauty, meetings facilities and | during 2019 2020. QUARTERLY BRAND TRACKING REPORT | Number of BRAND TRACKING REPORTS INDICATING Free Exposure Instances | No change | 0 | 4 | 4 | R0.00 | R820 986 | 2 | 2 | ACHIEVED | | - | - | 1 | 1 | Quarterly Brand Tracking R with Evidence of Free Expo Instances |
| | | 1.1.1.2 | Themeo Campai | igns | To facilitate three (3) themed seasonal campaigns during 2019- 2020:- sardine-run, spring- summer and Easter season, focusing on destination experiences and events to address seasonality. | | Number of themed seasonal campaigns | No change | 4 | 3 | 3 | R400 000.00 | R785 740 | 2 | 2 | ACHIEVED | | - | - | 0 | 1 | Campaign Reports: June-J Sardine Season Report, Sp Summer Report, Easter Se Report |
| | | 1.1.1.3 | | ss Hub | To position Port Shepstone as a business hub through a minimum of one free exposure instances. | A minimum of one (1) Free exposure instance profiling Port Shepstone as a business hub. | Number | No change | 0 | 1 | 3 | R0.00 | RO | 0 | 0 | - | - | - | - | 1 | 0 | Meetings Africa and Brand Tracking Report with evide Free exposure. |
| | | 1.1.1.4 | USCT T | | through participating in various | | Number of Inserts Published. | No change | 0 | 24 | 24 | R180 000.00 | RO | 12 | 13 | ACHIEVED | - | - | - | 6 | 6 | Published Newspaper Inse Quarterly Brand Tracking R |
| | | 1.1.1.5 | Tour Pa | | during the course of 2019-2020 | Minimum 20 packages, including rural/agri-tour packages, showcased on USCT website during 2019- 2020. | Minimum Number of tour packages on website. | STRATEGIC CHANGE: Annual Target total 10: Due to a lack of interest in businesses to share their pacakages this target is being reduced. | 0 | 20 | 10 | R0.00 | RÜ | 10 | 5 | NOT ACHIEVED | We have consulted hotels in the area and tour operators to check if they had packages available, unfortunatley non were available | Mid Year Target reduced to 10 and the 5 short packages will be co-ordinated. | 20 June 2020 | 0 | 0 | Screenshot Evidence and Quarterly Digital Report |
| | | | | | To participate/facilitate in Three- (3) speed marketing workshops, during 2019-2020, to stimulate the development of tour packages to the south coast. | 8 speed marketing workshops participated in during 2019-202. | Number of Workshops | No change | 2 | 3 | 2 | R110 000.00 | R9 500 | 1 | 1 | ACHIEVED | - | - | - | 1 | 1 | Quarterly Brand Tracking F & filed workshop attendee register for each workshop Report submitted supportin registers/ agendas and or programmes. |
| | | 1.1.1.6 | Niche N Promot | tion | To generate at-least-eight (8)- MICE leads, and submit bids, to host meetings, incentives conferences and events in the south cosst during 2019-2020. (Meetings, incentives, conferences, exhibitions) | Eight (8) MICE Leads Generated during 2019-2020. | Number of MICE Leads Generated | Due to the delayed appointment of the MICE consultant, as a result of funds, this target has been reduced from 8 | 0 | 8 | 3 | R260 000.00 | R5 432 | 0 | 0 | | - | | - | 1 | 2 | Evidence of Mice leads generated. |
| | | | | | | Minimum of Four (4) Film Industry Promotions published | Number of Promotions | No change | 0 | 4 | 4 | R70 000.00 | RO | 2 | 2 | ACHIEVED | - | | - | 1 | 1 | Evidence of Promotions 8 Quarterly brand tracking r |
| | | | | | | instances promoting golf tourism. | Number of BRAND TRACKING REPORTS INDICATING Free Exposure Instances | No change | 4 | 4 | 4 | R0.00 | R50 000 | 2 | 1 | NOT ACHIEVED | The PR & Ad Agency was not clearly briefed by the ex marketing GM on their deliverables. | None. This target has been reduced at Mid Term Review | Not applicable | 1 | 1 | Quarterly Brand Tracking with evidence of free expo instances |
| | | | | | To promote the south coast for agri/rural tourism during 2019- 2020 in a minimum of one free exposure instance. | instance promoting agri/rural tourism. | Number of BRAND TRACKING REPORTS INDICATING Free Exposure Instances | No change | 1 | 1 | 1 | R0.00 | RO | 0 | 0 | - | | | - | 1 | 0 | Quarterly Brand Tracking with evidence of free exp instances |
| | | | | | To promote the south coast for religious tourism during 2019- 2020 : Uvukile in a minimum of one free exposure instance. | instance promoting religious tourism. | Number of BRAND TRACKING REPORTS INDICATING Free Exposure Instances | No change | 1 | 1 | 1 | R0.00 | RO | 0 | 0 | - | - | - | - | 1 | 0 | Quarterly Brand Tracking with evidence of free exp instances |

| USCT PROJECT RE | PROJECT | SUB-PROJECT REF. | SUB-PROJECT | SUB-PROJECT OBJECTIVE 20192020 | ANNUAL KEY PERFORMANCE INDICATOR: OUTPUT | UNIT OF MEASURE | MID YEAR ADJUSTMENTS: | BASELINE | ANNUAL PERFOR- MANCE TARGET | Adjusted annual target | ANNUAL BUDGET | ADJUSTED BUDGET | Mid Term Targets | Actual Mid Term | Mid Term target : Achieved / Not Achieved | Blockages / Challenges | Measure to improve performance | Revised Timeframe | TARGET:Q3 | TARGET:Q4 | PORTFOLIO OF EVI |
|--------------------|--------------------------------|---------------------|--|--|--|---|--|----------|--------------------------------------|---------------------------|---------------|-----------------|------------------|-----------------|---|--|------------------------------------|----------------------|-----------|---------------|---|
| | | | | To promote the south coast for as a diving experience destination during 2019-2020 | Minimum of One (1) Diving experience promotions | Number of Promotions | NEW TARGET ADDED | | - | 1 | R0.00 | RO | 0 | 0 | - | - | - | - | 1 | | Evidence of Promo Quarterly brand tra |
| 1.1.2 | Public Relations | 1.1.2.1 | Activations | To stage four (4) beach activations and campaigns to promote south coast offerings and experiences during 2019- 2020. | 4 beach activations staged during 2019-2020. | Number of Beach Activations Staged. | No change | 4 | 4 | 4 | R570 000.0 | | 2 | 2 | ACHIEVED | - | - | - | 1 | 1 | Quarterly Report |
| | | | | To stage four hinterland activations to promote south coast offerings and experiences during 2019-2020. | 4 hinterland activations staged during 2019-2020. | Number of Hinterland Activations Staged. | No change | 0 | 4 | 4 | | R536 200 | 2 | 2 | ACHIEVED | - | - | - | 1 | 1 | Quarterly Report |
| | | 1.1.2.2 | Signature Events Promotion | through creating a minimum of | through public relations | Number of BRAND TRACKING REPORTS INDICATING Free Exposure Instances | No change | 3 | 3 | 3 | R0.00 | R50 000 | 0 | 0 | - | - | - | - | 3 | 0 | Quarterly Brand |
| | | | | To promote the UGU Film Festival through creating a minimum of three (3) exposure instances through public relations activities during 2019- 2020. | A minimum of Three UGU Film Festival exposure instances through public relations activities during 2019-2020. | Number of BRAND TRACKING REPORTS INDICATING Free Exposure Instances | No change | 3 | 3 | 3 | R0.00 | R50 000 | 0 | 8 | ACHIEVED | - | - | - | 3 | 0 | Quarterly Brand |
| | | | | To promote South Coast Bike Festival through creating a minimum of three (3) exposure instances through public relations activities | A minimum of three Bike Festival exposure instances through public relations activities during 2019-2020. | Number of BRAND TRACKING REPORTS INDICATING Free Exposure Instances | No change | 3 | 3 | 3 | R1 739 130.00 | R50 000 | 1 | 18 | ACHIEVED | - | - | - | 1 | 1 | Quarterly Brand |
| | | | | To promote MTB Series through creating a minimum of three (3) exposure instances through public relations activities | exposure instances through public relations activities during 2019-2020. | INDICATING Free Exposure Instances | No change | 3 | 3 | 3 | R0.00 | R50 000 | 3 | 13 | ACHIEVED | - | - | - | 0 | 0 | Quarterly Brand |
| | | | | To promote Ukuvukile Gospel Festival through creating a minimum of three (3) exposure instances through public relations activities | A minimum of three Ukuvukile Gospel Festival exposure instances through public relations activities during 2019- 2020. | Number of BRAND TRACKING REPORTS INDICATING Free Exposure Instances | No change | 3 | 3 | 3 | R0.00 | R50 000 | 0 | 0 | - | - | | - | 2 | 1 | Quarterly Brand |
| 1.1.3 | Trade Shows and Exhibitions | 1.1.3.1 | Domestic Exhibitions & Trade Shows | | n exhibitions and trade shows as per annual plan/calendar | Number of exhibitions/trade shows as per plan. | Increase by ONE due to TKZN Partnership: Annual Total 9 | 8 | 8 | 9 | R480 000.00 | R603 545 | 4 | 3 | NOT ACHIEVED | Ugu Film Festival was supposed to take place in Dec - was postposned to Jan 2020. | UFF will take place in Jan 2020 | 20-Mar-20 | 4 | | Q1 Report: UGU SAACI, SATSA Q2 Report: CPT Meetings Africa Q4 Indeba Repo Evidence of Part Programmes, At |
| | | | | Show stand acquisition for utilisation in shows. | Show stand acquisition completed | By date | STRATEGIC CHANGE: Due to TKZN Stand Sharing processes now being implented | 0 | Mar-20 | | R300 000.00 | RO | 0 | 0 | | | | | 0 | 0 | Confirmation em support acquisiti |
| | | 1.1.3.2 | Consumer Shows | To participate in Royal Agricultural Show in PMB during quarter four 2019-2020. | Royal Show Participated in during 2019-2020 in quarter four. | By date | No change | May-20 | May-20 | | R0.00 | R75 640 | 0 | 0 | - | - | - | - | 0 | May-20 | Quarterly Report |
| | | 1.1.3.3 | International Exhibition & Tradeshows | IS To create representation on international platforms targeting NICHE tourism trade and film- sector platforms. | Achieved at International | By date Number | STRATEGIC CHANGE: To meet niche marke demand | t | 01-Jan-00 | 2 | R80 000.00 | RÚ | 0 | 0 | - | - | - | - | 1 | 01-Jan-00 | Quarterly Brand Report with evide |
| 1.1.4 | Visitor Informatio Services | n 1.1.4.1 | Visitor Information Centres | To operate and effectively manage consistently branded walk-in VICs at strategic locations-ensuring a 90%- positive sentiment expressed by teurists/visitors to the south- eoast during 2019 2020. | 90% Positive Visitor Sentiment Expressed during 2019-2020. Effectively managed and consistantly branded VIC's | % positive sentiment 1 VIC Report by date | Annual Target has been corrected | 0 | | | R0.00 | RO | 0 | 0 | - | - | | - | 0 | 20 June 2020. | Report with Evid |

| | JSCT PROJECT REF | PROJECT | SUB-PROJECT REF. | SUB-PROJECT | 20192020 | ANNUAL KEY PERFORMANCE INDICATOR: OUTPUT | | MID YEAR ADJUSTMENTS: | BASELINI | E ANNUAL PERFOR- MANCE TARGET | Adjusted annual target | ANNUAL BUDGET | ADJUSTED BUDGET | Mid Term Targets | Actual Mid Term | Mid Term target : Achieved / Not Achieved | | Measure to improve performance | Revised Timeframe | TARGET:Q3 | TARGET:Q4 | |
|----|---------------------|--------------------------|---------------------|---|---|---|---------------------------------------|--|-----------------------------------|--|---------------------------|---------------------------|-----------------|------------------|-----------------|---|---|---|--------------------------------|-----------|---------------|---|
| | | | | | To identify a suitable location for Scottburgh VIC. | Scottburgh VIC location identified by 30 October 2019. | By Date | Annual Target date to be moved to 20 June 2020 | 0 | 30-Oct-19 | | R0.00 | RO | 30-Oct-19 | - | NOT ACHIEVED | We were offered reasonably priced rent to share an office at the Scottbugh Mall, bu t the location was not suitable | Trying to source free space from the Umdoni Municipality | | 0 | 0 | Report with Evidence |
| | | | 1.1.4.2 | Publications | To facilitate production and distribution of 60 000 southern explorer as the official marketing publication/platform of USCT in 2019-2020. | produced and distributed | Number Produced & Distributed- | STRATEGIC CHANGE: The MOU to produce 60 000 copies has been cancelled due to the SCM complexities relating to the bid. | | 60 000 | 5 000 | R500 000.00 | R80 432 | 5000 | 5000 | ACHIEVED | Due to difficult SCM procurement processes, the contract with the SEA to produce this Route Guide was cancelled in December 2019 | N/A as the MoU has been cancelled | N/A - Target to be adjusted | 0 | 0 | Publication by date (con email) & delivery note s distributors. |
| | | | 1.1.4.3 | Trade & Media trips | To host four (4) trade and media on familiarisation trips during 2019-2020. | Four-trade and media trips hosted during 2019-2020. | Number of trips hosted | Annual Target increased to 7 | 4 | 4 | 7 | R100 000.00 | R158 786 | 2 | 4 | ACHIEVED | - | - | | 2 | 1 | Quarterly Brand Track as well as Itenary, Reg Email correspondance |
| 1. | | E-Marketing Platforms | 1.1.5.1 | Online Information | To efficiently manage USCT owned digitals channels (website, social media and mobile app) and ensure information is updated in accordance with the content maintenance plans 2019-2020. | Quarterly Content (New and Maintenance) Plans 100% implemented. | % Plan Implemented | No change | 100% | 100% | 100% | R287 800.00 | R599 131 | 100% | 100% | ACHIEVED | | | - | 100% | 100% | Quarterly Digital Repo |
| | | | | Online Trends and Analysis | To efficiently monitor and analyse online data to understand visitor interests and trends. | Quarterly Monitoring and Trend analysis reports completed. | | No change | 3 | 4 | 4 | R7 200.00 | | 2 | 2 | ACHIEVED | - | - | - | 1 | 1 | Quarterly Digital Re |
| 1. | 1.1.6 | Marketing Material | 1.1.6.1 | Branding/Marketing Material | To produce branding material that is representative of the diverse south coast offering as per revised Brand Manual and Budget for 2019-2020. | Branding Material Produced as per Revised Brand Manual and Budget for 2019-2020. | | No change | 100 | 100% 90% | 90% | R100 000.00 | R238 000 | 25% | 0% | NOT ACHIEVED | - | - | - | 50% | 90% | Expenditure Report & of Materials |
| | | | 1.1.6.2 | Promotional Material/Collateral | To produce promotional material that showcases diverse product offerings as per Revised Brand Manual and Budget for 2019- 2020. | Collateral Produced as per | % to Plan - % of budget | No change | 100 | 100% 90% | 90% | R79 000.00 | R241 475 | 25% | 29% | ACHIEVED | | - | - | 50% | 90% | Expenditure Report & of Materials |
| | | | | South Coast Information Material Production 201 2020. | n To produce South Coast 9-Information Material . | SC Experience, Accommodation, Routes, Niche products into seuthern- explorer by Quarter Two,- produced. | By Date | Date changed to Q1 : 30 July 2019 corrected | 0 | SC information material completed by 3(December 2019 | | R0.00 | R200 000 | 30-Dec-19 | 30 July 2019. | ACHIEVED | Due to cancellation of SEA MoU, the publication has not been produced | The SEA will be produced by the end of Q4, however, the USCT Mobile App has been completed and carries the information in the interim | , 20-Jun-20 | 0 | 0 | Southern Explorer gu confirmation email de Confirmation of recei Southern Explorer Ru received. Evidence of the produ information available |
| | | | | | | Meeting Planner Guide by Quarter Three. | By Date | Date changed to Q4: 20 June 2020 | 0 | Meeting Planne Guide by 31 March 2020 | 20 June 2020. | R100 000.00 | R100 000 | 0 | 0 | - | - | - | | 0 | 20 June 2020. | Meeting Planner Gui Meeting confirmation |
| | | | | | | Updated Event Calendar on destination Website. | By date | No change | Quarterly Updates o Website | Updated event calendar on website every quarter | | R0.00 | RO | 30-Dec-19 | 20-Dec-19 | ACHIEVED | | - | - | 30-Mar-20 | 30-Jun-20 | Quarterly Digital Rep Screenshot Evidence event calendar on we |
| | | | | | | Tourism Investment Prospectus produced by end of Quarter One 2019-2020. | | No change | 0 | Tourism Investment Prospectus produced by 30 September 2019. | | R21 000.00 | RO | 30-Sep-19 | 30-Sep-19 | ACHIEVED | - | - | - | 0 | 0 | Tourism Investment and confirmation em |
| | | | | | | Film Prospectus produced by end of quarter four 2019-2020. High Quality Marketing Images | | No change | 2017 | Film Prospectus produced by 30 June 2020 High Quality | 20 June 2020. | R50 000.00 R100 000.00 | R0 R58 158 | 0 | 0 | - | - | - | - | 0 | 20 June 2020. | Film Prospectus and Confirmation email b New marketing imag |
| | | | | | | mign Quality warkeung mages Sourced- as per Brand Manual. | | No change | | High Quality Marketing- Images Sourced as per Brand- Manual by 30 June 2020 | | | | O | 0 | - | | - | - | 0 | 20 June 2020. | confirmation by date Image Library by date |
| 1. | 1.1.7 | Brand Tracking | 1.1.7.1 | Image & Reputation Monitoring | Efficient and Effective image and reputation monitoring (including social media) by a media monitoring service provider with | Reports Submitted for quarterly consideration during 2019-202. | Number of Reports | No change | 0 | 4 quarterly bran tracking reports submitted. | | R80 000.00 | R83 147 | 2 | 2 | ACHIEVED | _ | | | 1 | 1 | Quarterly Brand Trac |

| | | | | | | | | KEY PERFORM | | TOURISM D | | | ORMATION | | | | | | | | | | |
|--------------------------|--------------------|---------------------|-------------------------|---------------------------------|---|---|---|---|---|---|---------------------------|---------------|-----------------|----------------------------|-----------------|---|------|--|---------------------------------------|-------------------|-------------------|---------------|--|
| USCT P PROGRAM REF | ROGRAM | USCT PROJECT REF | SUB- PROJECT REF. | SUB-PROJECT | SUB-PROJECT OBJECTIVE 20192020 | ANNUAL KEY PERFORMANCE INDICATOR: OUTPUT | UNIT OF MEASURE | MID YEAR ADJUSTMENTS: | BASELINE | ANNUAL PERFORMANCE TARGET | Adjusted Annual target | ANNUAL BUDGET | ADJUSTED BUDGET | Mid Term Targets | Actual Mid Term | Mid Term target : Achieved / Not Achieved | Info | Blockages / Challenges | Measure to improve performance | Revised Timeframe | TARGET: Q3 | TARGET: Q4 | PORTFOLIO OF EVIDENCE |
| TD 2.1 P | Product Developmen | nt 2.1.1 | 2.1.1.1 | Nodal Development & Services | To identify development products and nodes during 2019-2020 through development of a checklist (ordreia) to monitor achievement (key indicators (standards and services) in each nodal area. | Nodal Checklist Approved by 30 September 2019. | Date of Approval | No Change | Nodal Checklist Not in Existence. | 30-Sep-19 | | R0.00 | RO | 30 September 2019. | | NOT ACHIEVED | | This was overtaken by the Speed of development at KwaNzimakwe with the result of the launch of 3 November 2019 | None. | 20 March 2020. | 0 | 0 | Approved Checklist |
| | | | | | Tourism Development implementation of checklist/criteria assessments to guide planning and reporting. | Progress from baseline of checklist status in all 6 nodes. (Improved achievement of criteria) to a minimum of 30% in all 6 Nodes. | Percentage of checklist criteria achieved | No change | % per Node Determine by 30 September 2019. | | | | RO | 30% | 0 | NOT ACHIEVED | | This was overtaken by the Speed of development at KwaNzimakwe with the result of the launch of 3 November 2019 | None. This target is to be removed | - | 30 | 30 | Quarterly Nodal Development Reports |
| | | | | | To complete scoping excercises and or Business Plan in the identified areas, for Nodal Development | Umuziwabantu Municipality Scoping report | Report by date | No Change | | 30-Sep-19 | 30-Sep-19 | | RO | 30 September 2019. | 30 August 2019. | ACHIEVED | | | | | 0.00 | 0.00 | Scoping report by date |
| | | | | | | Business Plan : Umuziwabantu | Business plan by date | New Target due to Route changes (ex 2.1.1.2) | | | 20 June 2020. | | R160 000 | | | | | | | | | 20 June 2020. | Business Plan completed by date |
| | | | | | | Maidens Ceremony | Close out report | Changed performance Target from R60000 budget to 1 event | 57590 1 | 1 | 1 | | R50 000 | 1 | 1 | ACHIEVED | | | - | - | 0 | 0 | Closeout report received |
| | | | | | | Umzumbe River Trails Scoping report | Report by date | No Change | 250 000.00 | 30-Sep-19 | 30-Sep-19 | | R63 350 | 30 September 2019. | 11 July 2019. | ACHIEVED | | | | | 0 | 0 | Scoping report by date |
| | | | | | | KwaXolo Caves Project Assessment report and Approved-end of Quarter 1, Implementation Plan ef- Recommendations well underway with- 60% achievement of milestones- recommended- | Report by date | No Change | 40 000.00 | 30-Sep-19 | 30-Sep-19 | | | 30 September 2019. | - | NOT ACHIEVED | | While a site visit has taken place, the Assessment reportis yet to be completed | Prioritisation of other nodes | 20 March 2020. | 20 March 2020. | 0.00 | Assessment report and- implentation por- resolution by date- Dated Assessment report |
| | | | | | | IMPLEMENTATION of KwaXolo Caves Project Assessment-report and- Approved end of Quarter 1, implementation of Recommendations well-underway with 60 50% achievement of milestones recommended | Percentage : 50% | SPLIT TARGET AT MID YEAR | | | 50% | | R180 000 | | - | - | - | | - | - | | 50% | Report on the implementation of the KwaXolo Caves project recommendations showing milestones achieved. |
| | | | | | | KwaNzimakwe Project Assessment report and Approved end of <u>Quarter</u> 1, Implementation of Recommendations- well underway with 60% achievement of milestones recommended. | Report by date | Target split | 110 000.00 | 100 000.00 | 30 September 2019. | | | 30 September 2019. | 21 August 2019. | ACHIEVED | | | | | 0.00 | 100 000.00 | Assessment report and- implentation por- resolution by date- Dated Assessment report and implementation pion- for submission to Board- for Approval- |
| | | | | | | Business Plan development: KwaNzimakwe Business Plan by 15 February 2020 | Business plan by date | NEW Target | | 17 February 2020. | 17 February 2020. | | R225 798 | - | | - | | | | | 17 February 2020. | | Business Plan completed by date |
| | | | | | | Business Plan Submission to Funders : KwaNzimakwe | Number | NEW Target | | 3 | 3 | | | | | - | | | - | - | 1 | 2 | Evidence of Business Plan presentation to funders. |
| | | | | | | Nyandazulu WATERFALL Project Assessment report and Approved end of Quarter 1,-Implementation of Recommendations well underway with- 60% achievement of milestones- recommended- | Report by date | REMOVE the Implementation of this project, linking to KwaNdwalane Scoping report. REASON: Implementing a different approach development in KwaNdwalane | | 50 000.00 | 30 September 2019. | | R27 150 | 30 September 2019. | 2 August 2019. | ACHIEVED | | | | - | 0.00 | 0.00 | Assessment report and implentation per resolution by date |
| | | | | | | KwaNdwalane Scoping report end el- Quatter 1, Implementation ef- Recommendations well underway with- 60% achievement of milestones- recommended- | Report by date | Target changed : No implementation: REASON: Due to the dysfunctionality of Area Committee in KwaNdwalane, there was no buy in from the products as a result scoping excersize could not take place and leas to the changing of approach to work with the Traditiona Council buy in | 5 | 40 000.00 | | | RO | 30 September 2019. | | NOT ACHIEVED | | Due to the Dysfunctional area committee, as well as the accessibility to the Traditional Council, no meeting has taken place. | Annual Target to be | 20 June 2020. | 0.00 | | Scoping report and- implementation per- resolution by date |
| | | | | | | Umdoni Scoping report end of Quarter 1, Implementation of Recommendations well underway with 60% achievement of milestones recommended- | - | Target split | 0.00 | 40 000.00 | 30 September 2019. | | RD | 30 September 2019. | 30 August 2019. | ACHIEVED | | | - | - | 0.00 | 40 000.00 | Scoping report and- implentation per- resolution by date |
| | | | | | | Business Plan development: Umdoni by 20 June 2020 | Business plan by date | NEW Target | | | 20 June 2020. | 20 June 2020. | R190 000 | | | - | | | | | | 20 June 2020. | Business Plan completed by date |
| | | | 2.1.1.2 | Tourist Routes | To develop three tourist routes and identify activities to ensure diversification of destination offering during 2019-2020 in Dududu, KwaNyuswa and KwaQiko (Execution Rock) as per Plan. | KwaNyuswa Scoping Report Completed end of Quarter 1. Approved -mid-Q2,- and Implementation of Recommendations Well Underway-with 60%-achievement of milestones- recommended. | | Target to be REMOVED, and included in the Umuziwabantu extended scope (2.1.1.1) | No Scoping Report Completed | 60% Recommendations for 2019-2020 implemented. | | R0.00 | RD | Scoping Report Approved | 0 | NOT ACHIEVED | | The area has been identified as a potential cultural village, The meeting with the Traditional Authority did not materialise on the 09th August which was a public holiday. | Annual Target to be | - | | | Approved Scoping Report & 2 Nodal Progress- Reports with Evidence- |

| USCT PROGRAM REF | PROGRAM | USCT PROJECT REF | SUB- PROJECT REF. | SUB-PROJECT | SUB-PROJECT OBJECTIVE 20192020 | ANNUAL KEY PERFORMANCE INDICATOR: OUTPUT | UNIT OF MEASURE | MID YEAR ADJUSTMENTS: | BASELINE | ANNUAL PERFORMANCE TARGET | Adjusted Annual target | ANNUAL BUDGET | ADJUSTED BUDGET | Mid Term Targets | Actual Mid Term | Mid Term target : Achieved / Not Achieved | Info | Blockages / Challenges | Measure to improve performance | Revised Timeframe | TARGET: Q3 | TARGET: Q4 | PORTFOLIO OF EVIDENCE |
|------------------------|---|---------------------|-------------------------|--------------------------------------|---|--|---|---|---|--|-----------------------------|---------------|-----------------|--|--|---|------|--|---|-------------------|---------------------------------------|--|--|
| | | | | | | Dududu Scoping Report Completed by 30 August 2019 end of Quarter 1, Approved mid Q2, and Implementation ef Recommendicions Well Underway- with 50% achievement of milestones- recommended. | Milestone by Date | Target changed : To Business Plan - Umdoni | No Scoping Report Completed | 60%- Recommendations for 2019-2020- implemented: 30 August 2019. | SCOPING REPORT Completed | R0.00 | RÜ | Scoping Report Completed by 30 August 2019 | Scoping report completed 18 September 2019 | NOT ACHIEVED | | Due to timimg, the scoping excerise was done however the report completed late | None. Annual Target to be adjusted | | - | • | Approved Scoping Report & 2 Nodal Progress Reports with Evidence- |
| | | | | | | Execution Rock (KweQiko) Scoping Report completed by 30 September 2019. Implementation of Planned- Milectones- | % Planned Milestones Achieved | Target changed : To Business Plan - Umdoni | No Scoping Report Completed | 100% Achieved- Milestones to Plan 30 September 2019. | SCOPING REPORT COMPLETED | R0.00 | RO | Scoping Report Approved | 0 | NOT ACHIEVED | | place, the Scoping report report | None. Annual Target to be adjusted | 20 June 2020. | Recommended Milestones Achieved | | Approved Scoping Report & 2 Nodal Progress- Reports with Evidence- |
| | | | 2.1.1.3 | - | To develop agritourism to ensure diversification of destination offering through completing a scoping exercise, including consultations, and implementation of planned milestones during 2019- 2020. | and approved with implementation of recommendations underway with 60%- | Milestone by Date | SPLIT TARGET AT MID YEAR | No Scoping Report Completed | 100% Achieved Milestones to Plan | SCOPING REPORT Completed | R0.00 | RO | Scoping Report Completed by 30 August 2019 | 0 | NOT ACHIEVED | | place, the Scoping report report | | 20 June 2020. | Recommended Milestones Achieved | Recommended Milestones Achieved | Approved Scoping Report & 2 Nodal Progress- Reports with Evidence, by date |
| | | | | | To develop agritourism to ensure diversification of destination offering through completing a scoping exercise, including consultations, and implementation of planned milestones during 2019- 2020. | recommendations with 60-50 % achievement of recommendations | Percentage : 50% | linked to scoping report above | | 50% | 50% | | R60 000 | - | - | - | - | | - | - | | | Report on the implementation of the Agri- tourism Business Plan showing milestones achieved. |
| | | | 2.1.1.4 | | To review institutional arrangements of area committees during quarter one of 2019-2020, obtain approval in quarter two, and implement approved recommendations during quarter three and four of 2019-2020. | | Milestone by Date | Budget moved to 2.7.1.1. | Existing Area Committees Not fully functional nor value- adding. | Milestone by Date. | | R369 950.00 | RO | Approved Report | Approved Report | ACHIEVED | | - | - | | | Implementation of Recommendations as per plan. | Review Report Resolution, Approval of Report, Implementation Progress Reports |
| TD 2.2 | SMME/Entrepreneur development & support | 2.2.1 | 2.2.1.1 | Information Access | To assist emerging entrepreneurs and SMMEs requiring information on participation in the tourism sector. | 100% of emerging entrepreneurs and SMME's needing tourism information assisted. | % of individuals requesting information assisted. | No Change | 0 | % | 100% | R0.00 | RO | 100% | 100% | ACHIEVED | | | | | 100% | 100% | Progress Report with Evidence of Assistance: who assisted, information request and how assisted per quarter. |
| | | | 2.2.1.2 | Skills Development | To develop and obtain approval of a SMME/Entrepreneur skills development plan by 30 September 2019, followed by 100% implementation of the approved plan for 2019-2020. | | Date of Approval of Plan. | No Change | 0 | 30-Sep-19 | | R0.00 | RO | 30 September 2019. | 0 | NOT ACHIEVED | | being actively developed, the require skills have not been | Continuous attention is being paid to the development on the ground in terms of potential skills requirement. | 20-Mar-20 | 0 | 0 | Skills Development Plan approved by CEO by Date. |
| | | | | | | 100% Implementation of Approved Skills Development Plan. | % Implementation of Plan. | No Change | 0 | 100% | - | R350 000.00 | R66 901 | 100% | 0% | NOT ACHIEVED | | being actively developed, the required skills have not been | being paid to the development on the gorund | 20 March 2020. | 100% | 100% | Progress Report aligned to Plan Indicators. |
| | | | 2.2.1.3 | Quality Assurance & Accreditation | 20 Grading Establishments Assisted by end of Quarter 4 : 2019 (15 June 2020). | Number Assisted by Date | Number by date | No Change | | 15-Jun-20 | 15 June 2020. | R150 050.00 | R204 320 | Assessment Completed | 0 | NOT ACHIEVED | | | | | 0 | 15 June 2020. | Report and Evidence. |
| | | | 2.2.1.4 | | A minimum of 5 Tourism Businesses mentored per local municipality facilitated and concluded during 2019-2020. | | Mentored Number per- LM | Target to be REVISED dependant on Business Plans : Implementing a different approach based on the Business Plans received | | Number | 10 | R20 000.00 | RO | 10 | 0 | NOT ACHIEVED | | Cash flow challenges | Possible with improved finances | 20 April 2020. | 0 | 0 | 20 Mentorship Agreements & Quarterly Reports |
| | | | | | A minimum of 10% assisted entrepreurs/SMMEs benefiting from exhibitions through securing sales. | entrepreuneurs/SMMEs benefiting from exhibitions through securing sales. | | No Change | | Minimum 10% | 10% | R200 000.00 | RO | 10% | 14% | ACHIEVED | | - | - | | 10% | 10% | Report with Evidence |
| | | | 2.2.1.6 | Association Support | Scoping exercise to identify target groupings requiring, with potential for formalisation into the Tourism Market | Scoping excertise by 30 September identifying target group formalisation | Report by date and formalisation of a minimum of 2 groups | No Change | | 2 | | R50 000.00 | HU | 30 September 2019. | 00-Jan-00 | NOT ACHIEVED | | - | None. This target is to be removed | | U | U | SCOPING REPORT, then Quarterly Progress Reports: Evidence of Support |
| TD 2.3 | Souvenir Development | 2.3.1 | 2.3.1.1 | SC Arts & Crafts Producers | To identify potential producers to create market driven products, facilitate their access to markets (through SARCDA, Royal Show) and commercialisation | Database of potential producers updated by 30 December 2019. | Date | No Change | 0 | 30-Dec-19 | 30 December 2019. | R0.00 | RO | 30 December 2019. | 20 December 2019. | ACHIEVED | | - | - | | 0 | 0 | Updated Dbase by Date. |
| | | | | | | Crafters products showcased at 2- shows during 2019-2020. | Number of shows showcasing products. | No Change | 0 | 2 | 1 | R200 000.00 | R50 000 | 0 | 0 | - | | | | | 0 | 1 | Report and Evidence |
| | | | | | | Percentage of Crafter database members with commercialised products that they are selling in shops through their facilities. | % | No Change | 0 | 10% | 10% | R0.00 | RO | 10% | 11% | ACHIEVED | | - | - | - | 10% | 10 | Report and Evidence. |
| | | | | | | R-value(R100 000) of Promotional Material developed | R-value | No Change | R 133 431 | R 100 000 | RO | R100 000.00 | RO | R50 000.00 | R0.00 | NOT ACHIEVED | | Cash flow problems | Possible with improved finances | 20 April 2020. | R 0.00 | R 0.00 | Expenditure Reports & Evidence of Promotional Material |

| USCT PROGRAM REF | PROGRAM | USCT PROJECT REF | SUB- PROJECT REF. | SUB-PROJECT | SUB-PROJECT OBJECTIVE 20192020 | ANNUAL KEY PERFORMANCE INDICATOR: OUTPUT | UNIT OF MEASURE | MID YEAR ADJUSTMENTS: | BASELINE | ANNUAL PERFORMANCE TARGET | Adjusted Annual target | ANNUAL BUDGET | ADJUSTED BUDGET | Mid Term Target | Actual Mid Term | Mid Term target : Achieved / Not Achieved | Info | Blockages / Challenges | Measure to improve performance | Revised Timeframe | TARGET: Q3 TARGI | T: Q4 PORTFOLIO OF EVIDENCE |
|------------------------|----------------------------|---------------------|-------------------------|---------------------------------------|--|--|---|---|-------------|---------------------------------|---------------------------|----------------|-----------------|----------------------|-------------------|---|------|--|--|-------------------|------------------|---|
| TD 2.4 | Youth Development | 2.4.1 | 2.4.1.1 | Destination Ambassadors | To develop at least five grade 10 tourism learners per local municipality as destination ambassadors through the youth exposure partnerships during 2019-2020. | | Number per local municipality | No Change Due to cash flow challenges a new target has been created to fascilitate Tourism Awareness in Schools | 0 | 5 | 0 | R150 000.00 | RO | 10 | 0 | NOT ACHIEVED | | Grade 10 Programme has not really picked up. Cash flow challenges Appointment with Sun International did not materialise | None. This target is to be removed | - | 0 0 | Certificate of Destination Ambassadors |
| | | | 2.4.1.2 | Internships | To facilitate 10 tertiary tourism student internships during 2019-2020. | Number of internships facilitated | Number | No Change | R 383 017 | Number | 10 | R383 017.00 | R383 017 | 10 | 11 | ACHIEVED | | | - | | 10 10 | Internship Agreements |
| | | 2.4.2 | 2.4.2.1 | Youth Business Support | To identify, and support youth operated tourism businesses with regards to access to information, skills development, market access and business linkages. | Youth Tourism Business database developed by date | Date | No Change | | 30-Dec-19 | 30 December 2019. | R0.00 | RD | 30 December 2019. | 20 December 2019. | ACHIEVED | | | | | | Database |
| | | | | | | % Youth tourism from database benefitted from skills development | %. Number | Target to be removed and incorporated in the SMME section : 2.2.1.1 | | 100% | 0 | R0.00 | RO | 100% | 50% | NOT ACHIEVED | | Of the submitted database, some of the invited youth businesses did not attend the SAT Speed Marketing session | Encourage focus on youth businesses | 20 March 2020. | 100% 1 | Progress Report with Evidence. |
| | | | | | | % youth tourism benefitted from access to information | Number | Target to be removed and incorporated in the SMME section : 2.2.1.1 | | 100% | 0 | R0.00 | RO | 100% | 82% | NOT ACHIEVED | | Due to financial challenges, most youth invited did not attend | Encourage Youth to attend the development planned programmes | | 0 0 | Progress Report with Evidence. |
| | | | | | | % youth tourism benefitted from market access | % | Target to be removed and incorporated in the SMME section : 2.2.1.1 | | 100% | O | R0.00 | RO | 100% | 0.2% | NOT ACHIEVED | | Due to financial challenges, most youth invited did not attend | Encourage Youth to attend the development planned programmes | | 0 0 | Progress Report with Evidence. |
| | | | | | | % youth benefitted from business linkages | 96 | Target to be removed and incorporated in the SMME section : 2.2.1.1 | | 100% | 0 | R0.00 | RO | 100% | 72% | NOT ACHIEVED | | Due to financial challenges, most youth invited did not attend | Encourage Youth to attend the development planned programmes | 20 March 2020. | 0 0 | Progress Report with Evidence. |
| TD 2.5 | Local Tourism Awareness | 2.5.1 | 2.5.1.1 | Media Campaigns | To implement radio and newspaper awareness programmes campaigns . | Quartely Brand Tracking report showing Local Tourism Awareness activations eampaigne- | Inserts | Brand Tracking report to be counted. | Nil (local) | 4 | 4 | | | 2 | 2 | ACHIEVED | | | - | - | 1 1 | Publications in- Newspapers- Quarterly Brand Tracking |
| | | | | | | | Number of Radio Slots | Brand Tracking report to be counted. | Nil (local) | 4 | 4 | R80 000.00 | RO | 2 | 2 | ACHIEVED | | - | | - | 1 1 | Evidence of Radio-Slots Quarterly Brand Tracking report with evidence |
| | | | 2.5.1.2 | Destination Knowledge Campaigns | To implement destination knowledge campaigns | % Plan Implementation | % | Annual Target removed | 0 | 100% | - | R0.00 | RO | 100% | 0% | NOT ACHIEVED | | Better understanding of the roles between Marketing & Development in these campaigns | Annual Target removed | - | 1 1 | Progress Report with Evidence |
| | | | 2.5.1.3 | Tourism Awareness in Schools | To create tourism awareness in 2 schools per local municipality per quarter | Number of Awareness sessions | Number | NEW Target based on removal of 2.4.1.1 | | 16 | No changes | | RO | - | - | - | - | | | - | 8 8 | Record of Presentations Principal sign-off |
| | | | 2.6.1.1. | | To motivate for effective development and maintenance of all relevant tourism infrasture and facilities by relevant municipalities (eg. Beaches, Roads, Signage, Airport etc) | | | New Target COMBINING all infrastucture targets - For ease of Reporting processes | | | 2 | | RO | | | | | | | | 1 1 | Evidence of submission of communication to municipalities |
| TD 2.6 | Tourist Infrastructure | e 2.6.1 | 2.6.1.1 | Signage | To motivate for visible signage at strategic location through engagements with relevant authorities and partnering with 4 Local Municipalities within UGU. | aesthetically appropriate signage | I Number LM Partnerships | | 0 | 4 | 0 | R0.00 | RO | 2 | 0 | NOT ACHIEVED | | Annual Target to be removed | Annual Target to be removed | - | | Minutes of Partnership Evidence of engagement |
| | | | | | | Quarterly Progress Report tabled at Board. | Progress Report by Quarter per Partnership | | 0 | 4 | 0 | R0.00 | RO | 2 | 0 | NOT ACHIEVED | | Annual Target to be removed | Annual Target to be removed | | 0 0 | Progress Reports |
| | | 2.6.2 | 2.6.2.1 | Airport | To ensure clean, attractive and marketable airport by MOU with RNM. | | Parttnership with RNM above. | | 0 | 4 | 0 | R0.00 | RO | 2 | 0 | NOT ACHIEVED | | Annual Target to be removed | Annual Target to be removed | - | 0 0 | Minutes of Partnership |
| | | | | | | Progress Report includes airport element. | | Indivudual Targets summarised into one target as abov | re | 4 | 0 | R0.00 | RO | 2 | 0 | NOT ACHIEVED | | Annual Target to be removed | Annual Target to be removed | - | 0 0 | Progress Report |
| | | | 2.6.2.2 | Roads | To ensure safe and maintained roads by engaging relevant authorities (NRA, Province, District and Local), signed MOUs. | | Provincial Dept. of Transport Partnership Engagements | | 0 | 5 | 0 | R0.00 R0.00 | RD | 5 | 0 | NOT ACHIEVED | | Annual Target to be removed | Annual Target to be removed | | 0 0 | Minutes of Partnership Minutes of Partnership |
| | | 2.6.3 | 2.6.3.1 | Beaches | To ensure clean and efficiently equipped beach | Progress Report RNM & Umdoni Partnership re beaches. | Number of LM | | 0 | 2 | 0 | R0.00 | RO | 5 | 0 | NOT ACHIEVED | | Annual Target to be removed | Annual Target to be removed | | 0 0 | Minutes of Partnership |
| | | | | | Actilities through leasing with relevant authorities. MOU with RNM and Undoni | | Partnerships dealing with beaches | | 0 | 1 | 0 | R0.00 | RO | 2 | 0 | NOT ACHIEVED | | Annual Target to be removed | Annual Target to be removed | | | Progress Report |
| | | | | | | 2LM Quarterly Progress Report- including beaches. Annual Beach Report submitted to relevant LM's on Beach Facilities. | Annual Report | | Ĩ | | 0 | | | 2 | 0 | NOT ACHIEVED | | Annual Target to be removed | Annual Target to be removed | | | i rogress ridpurt |

| USCT PROGRAM REF | PROGRAM | USCT PROJECT REF | SUB- PROJECT REF. | SUB-PROJECT | | ANNUAL KEY PERFORMANCE INDICATOR: OUTPUT | UNIT OF MEASURE | MID YEAR ADJUSTMENTS: | | ANNUAL PERFORMANCE TARGET | ANNUAL BUDGET | ADJUSTED BUDGET | Mid Term Targets | Actual Mid Term | Mid Term target : Achieved / Not Achieved | Info | Blockages / Challenges | Measure to improve performance | | | | PORTFOLIO OF EVIDENCE |
|------------------------|--------------------------------------|---------------------|-------------------------|----------------|--|---|-----------------|---|--|---------------------------------|---------------|-----------------|------------------|-----------------|---|------|--------------------------------------|--|-----------|-----|------|--|
| | Responsible & Sustainable Tourism | 2.7.1 | 2.7.1.1 | Area Committee | 100% compliance with responsible tourism charter by Area Committees | 100% Compliance by Area Committees | % | | included in area committee funding. | 100% | R0.00 | R4 415 | 50% | 0% | NOT ACHIEVED | | standards for funding application | Once funding process is approved by the Board, applications can be reviewed for release of funds | 20-Mar-20 | 75% | 100% | Report on Area Committees Funding Usage tabled at Board |
| | | | 2.7.1.2 | | Faciliate the awareness around the importance of | Number assielted with grading. Number of platforms creating awarness on the importance of grading | | Target removed as it this is now included in Stateholder relations : Networking & Sharing sessions: 4.1.2.1 | 0 | 1 | R0.00 | RO | 0 | 0 | - | | - | - | - | 0 | 0 | Progress Report & Evidence of Assistance |

| | | | | | | | | KEY PERFO | ORMANCE AREA 03 | 3: RESEA | RCH | | | | | | | | | | | |
|---------------------|-----------------|---------------------|---------------------|-----------------------------------|--|--|--|---|--|----------------------------------|---------------------------|------------------|--------------------|----------------------|--------------------|---|---|--------------------------------------|-------------------|-----------|--------------|---|
| USCT PROGRAM REF | PROGRAM | USCT PROJECT REF | SUB-PROJECT REF. | SUB-PROJECT | SUB-PROJECT OBJECTIVE 20192020 | ANNUAL KEY PERFORMANCE INDICATOR: OUTPUT | BASELINE | MID YEAR ADJUSTMENTS | UNIT OF MEASURE/PERFORMANCE MEASURE | ANNUAL PERFORMANC E TARGET | Adjusted annual target | ANNUAL BUDGET | ADJUSTED BUDGET | Mid Term Targets | Actual Mid Term | Mid Term target : Achieved / Not Achieved | Blockages / Challenges | Measure to improve performance | Revised Timeframe | Q3 | Q4 | PORTFOLIO OF EVIDENCE |
| | | | 3.1.1.1 | Dipstick Measures | To eenduct dipstick measures obtain statistics of seasonal arrivals, occupancies and visitor satisfaction. | Standardised seasonal occupationa level report | Il Inadequate information. | Sub-Project Changed | Number of reports | 2 | 1 | R0.00 | R0.00 | 0 | 0 | - | - | - | | 0 | 1 | Reports |
| | | | 3.1.1.2 | Enabling Research Too | Is To develop and obtain approval of an appropriate and suitable framework to enable credible research based information collection for future years. | | Usage of Official Statistics, may be flawed and sometimes unavailable. | STRATEGIC CHANGE : Target to be removed to focus on Stats through TKZN | Date | 30-Mar-20 | 0 | R0.00 | R0.00 | 0 | 0 | - | - | - | - | 0 | 0 | Framework and Budget for Implementation Annual Approved |
| R3.1 | Data Management | 3.1.1 | 3.1.1.3 | Existing Official Statistics | To utilise official and existing statistics despite shortcominge, to report on key indicators during and for the financial year 2019-2020. | provided with regards to number of | + | Target to be corrected | Annual Report Information by date to enable Board Adoption by Date. | | 20 June 2020. | R0.00 | R0.00 | 31 December 2019. | - | NOT ACHIEVED | Spring was a short season to achieve valuable stats | | 20-Jun-20 | 0 | 20 June 2020 | Adopted Annuel Report- with Relevant statistical information for inclusion in Annual report. |
| | | | 3.1.1.4 | Visitor Satisfaction Survey | To obtain information on visitor satisfaction to inform strategies and plans to ensure 100% visitor satisfaction. | Twe Visitor Satisfaction Survey Reports complete during 2019- 2020. | Twe-Visitor Satisfaction Reports Completed Annually | NO Change | Completed Number of Visitor Satisfaction Reports | 2 | 2 | R0.00 | R0.00 | 0 | 0 | - | - | | - | 1 | 1 | Two-Visitor Satisfaction Reports. |
| | | | 3.1.1.5 | Accommodation & Venue Database | To compile a credible Accommodation and Venue database for the UGU District by 30 January 2020 | Credible Venue and Accommodation Database Developed by 30 January 2020 | No credible database exists. | NO Change | Credible Venue and Accommodation Database Developed by 30 January 2020 | 30-Jan-20 | | R0.00 | R0.00 | 0 | 0 | - | - | - | - | 30-Jan-20 | 0 | Delivery and Date of Delivery. |

| | | | | | | | | KEY PERFORM | ANCE AREA 04: ST | | ER MANA | AGEMENT | | | | | | | | | | |
|---------------------|--------------------------|---------------------|-----------------------------|--|---------------------|---|--|--|--|---|----------------------------------|--------------------|--------------------|------------------|-----------------|---|---|--|----------------------|-------------|-------------|--|
| USCT PROGRAM REF | PROGRAM | USCT PROJECT REF | PROJECT | PROJECT STRATEGIC OBJECTIVE | SUB-PROJECT REF. | SUB-PROJECT | SUB-PROJECT OBJECTIVE 20192020 | MID YEAR ADJUSTMENTS: | ANNUAL KEY PERFORMANCE INDICATOR: OUTPUT | UNIT OF MEASURE/PERF ORMANCE MEASURE | ANNUAL PERFORMANC E TARGET | ANNUAL BUDGET R | ADJUSTED BUDGET | Mid Term Targets | Actual Mid Term | Mid Term target : Achieved / Not Achieved | Blockages / Challenges | Measure to improve performance | Revised Timeframe | Q3 : Target | Q4 : TARGET | PORTFOLIO OF EVIDENCE |
| | | 4.1.1 | Membership | To establish accurate membership data during 2019/2020 and to increase membership | | Existing Membership | To develop and have approved a new Membership Database | No changes | New Membership Database Approved by 30 June 2020 | By Date | 20-Jun-20 | R0.00 | | 0 | 0 | - | - | - | - | 0 | 20-Jun-20 | Approved Membership Database |
| | | | | | 4.1.1.2 | New Members | To facilitate four drives during the year to recruit new members. | No changes | To facilitate 4 membership drives during the year 2019- 2020. | Number of Membership Drives | 4 | R0.00 | | 2 | 3 | ACHIEVED | - | - | - | 1 | 1 | Membership Register |
| | | 4.1.2 | Stakeholder Networking | Host and or participate in stakeholder networking, information, development and information platforms . | | Stakeholder Networking | To participate in provincial and national stakeholder network information development and information platforms. | | To participate in minimum of 4 platforms. | Number | 4 | | | 2 | 8 | ACHIEVED | - | - | - | 1 | 1 | Attendance Registers / Participation summary |
| | | | | | 4.1.2.1 | | Host destination/local stakeholder networking, information, development and information platforms. | COMBINE SO AT MID YEAR : Total 20 | To host a minimum of 2 platforms. | Number | 2 | R61 336.00 | R50 525.00 | 1 | 4 | ACHIEVED | - | - | - | 1 | 0 | Attendance Registers / Participation summary |
| | | 4.1.3 | Partnerships | To secure 8 new formalised multi- year partnership agreements/MOUs to achieve USCT goals and objectives with: Sun International, Each Local Municipality, Provincial Department of Transport, TVET and DARD. | | New Partnerships | To secure &-formalised partnership agreements/MOUs during 2019-2020 with identified stakeholders to achieve USCT goals and objectives: | STRATEGIC CHANGE: Due to MOU's with LM's, Provinical and National matters are taken up through the LM's not directly with USCT. | Eight new formalised partnerships/MOU's entered into during 2019-2020. | Number | 5 | R0.00 | 0 | 3 | 2 | NOT ACHIEVED | USCT has found it very difficult to develop official partnerships with the Deaprtments. | This target will be removed at Mid Term Review | Not applicable | 2 | 2 | Signed Partnership Agreements/MOUs |
| 4.1 | Stakeholder Relations | | | | | | | Remove as this is reported in the Quartely Board meeting reports | Quarterly Progress Reports Tabled on implementation of MOUs. | Report per quarter | 2 | R0.00 | | 0 | 2 | ACHIEVED | | This target will be removed at Mid Term Review | Not applicable | 1 | 1 | Quarterly Report on progress with all MOU's Implementation. |
| | | | | | 4.1.3.2 | Existing Partnerships | To monitor and report on existing partnerships. | No changes | Quarterly Progress Reports Tabled on implementation of MOUs. | Report per quarter | 4 | R0.00 | | 2 | 2 | ACHIEVED | - | - | - | 1 | 1 | Existing Agreements Progress Quarterly Progress Reports |
| | | 4.1.4 | Shareholder Relations | To enable shareholder good governance through effective and efficient decision-making, oversight and reporting. | 4.1.4.1 | AGM | | No changes | AGM held by 30 June 2020. | Date | 30-Jun-20 | R0.00 | | 0 | 0 | - | - | - | - | 0 | 30-Jun-20 | AGM Minutes. |
| | | | | | 4.1.4.2 | Attendance of Municipal and IGR Platforms. | To attend a minimum of 10 Municipal and IGR Platforms/Meetings. | Increase Annual Target to 20 | 10 Council Meetings attended | Number Attended | 10 | R0.00 | | 6 | 11 | ACHIEVED | - | - | - | 2 | 2 | Meeting/Platform- Minutos Attendance registers |
| | | | | | 4.1.4.3 | Beaches Amenities | To ensure clean and efficiently equipped beach facilities through liaising with relevant authorities. | Moved fron Development | Annual Beach report submission to relevant municipalities on Beaches | h Report by date | 20-Jun-20 | | | - | - | - | - | - | - | 0 | 20-Jun-20 | Annual Beach Facilities report by date |
| | | 4.1.5 | Area Committee Relations | To ensure good relations with area committee chairpersons. | 4.1.5.1 | Meetings with Area Committee Chairpersons | To host at least one meeting per quarter with area committee chairpersons. | No changes | One meeting per quarter. | Meeting per quarter | 4 | R0.00 | | 2 | 2 | ACHIEVED | - | - | - | 1 | 1 | Minutes of meeting and Attendance Register |

| | | | | | | | USCT K | PA 5: USCT ENT | ITY ADMINI | STRATION | | | | | | | |
|---------------------|---|--|---|---|---|---------------------------|-------------|-----------------|------------------------------|------------------------------|---|--|--|-------------------|-----------------|--------------|--|
| SUB-PROJECT REF. | SUB-PROJECT | ANNUAL KEY PERFORMANCE INDICATOR: OUTPUT | UNIT OF MEASURE | ANNUAL PERFORMANCE TARGET | MID YEAR ADJUSTMENTS: | Adjusted annual target | BUDGET | ADJUSTED BUDGET | Mid Term Targets | | Mid Term target : Achieved / Not Achieved | Blockages / Challenges | Measure to improve performance | Revised Timeframe | Q3: TARGET | Q4: TARGET | PORTFOLIO OF EVIDENCE |
| 5.1.1.1 | Strategic Plan | Reviewed Strategic Plan approved by Board before 30 March 2020 | Date of Strategic Plan Approval | 30 March 2020 | No Changes | 30 March 2020. | R0.00 | R0 | 0 | 0 | | | - | - | 30 March 2020 | 0 | Board Resolution of Approval |
| 5.1.1.2 | Annual Operational/Performance Plan | One Year Operational Plan approved by Board by 30 June 2020 | Date of Operational Plan Approval | 30 May 2020 | No Changes | 30 May 2020. | R0.00 | R0 | 0 | 0 | | | - | - | 0 | 30 May 2020. | Board Resolution of Approval |
| 5.1.1.3 | Organisational Performance Management | 90% Targets/Annual KPI: Outputs Achieved | Planned KPI Outputs % Achieved. | 90% | No Changes | 90% | R0.00 | R0 | 90% | 58% | NOT ACHIEVED | Due to severe cashflow challenges financial targets were not met. As this is the first quarter reporting on the new scorecard, we have realised that certain indicators or POE's may need adjusting | Continue to appeal for the release of Grant Funding. Review of certain KPI's and POE's | 20 June 2020. | 90% | 90% | Audited Annual Performance Report |
| | | Annual Report adopted by Board 31 December 2019 | Date of Annual Report Adoption | 31 December 2019 and Submission to Ugu DM. | No Changes | 31 December 2019. | R0.00 | RO | 31 December 2019. | 6 December 2019. | ACHIEVED | - | - | - | 0 | 0 | Board Resolution of Approval and submission to Ugu DM with. Acknowledgement of Receipt from: Ugu DM: |
| | | Mid-Year Performance Report adopted by 30 January 2020 | Adoption | 30 January 2020 | No Changes | 30 January 2020 | R0.00 | RO | 0 | 0 | - | - | - | - | 30 January 2020 | 0 | Board Resolution of Adoption |
| | | 4 Quarterly Review sessions and reports completed by W1 of following quarter. | | 4 by w1 following_quarter | Indicator updated | 4 | R0.00 | RO | 2 | 2 | ACHIEVED | - | | - | 1 | 1 | Evidence of Submission to Ugu. |
| 5.2.1.1 | Risk Management and Fraud Prevention | Completed and Adopted Risk Register and Fraud Prevention Plan by 30 September 2019 | Llate | 30 September 2019 | No Changes | 30 September 2019. | R0.00 | κυ | 30 September 2019. | 24 October 2019. | NOT ACHIEVED | Risk register completed but not tabled for audit committee for recommendation to the Board | Closer monitoring of dates and meeting coordination | | 0 | 0 | Board Resolution of Adoption |
| | | Developed and Adopted Annual Audit Plan by 30 September 2019 | Date | 30 September 2019 | No Changes | 30 September 2019. | R0.00 | RO | 30 September 2019. | 5 December 2019. | NOT ACHIEVED | Audit Plan completed but not tabled for audit committee for adoption | Closer monitoring of dates and meeting coordination | | 0 | 0 | Board Resolution of Adoption |
| | | Number of Quarterly Audit Committee sittings. | Number per quarter | 4 | No Changes | 4 | #REF! | R100 000 | 2 | 2 | ACHIEVED | - | - | - | 1 | 1 | Audit Committee Minutes |
| 5.2.1.2 | Annual Audit Plan | 100 % of audit queries resolved per quarter. | Percentage of Resolved Audit Queries per quarter | 100% | Annual Target % to be reduced as the Q4 Audit meeting is held in June and may not give sufficient time to resolve queries : Recommend 80% Target | 80% | R0.00 | RO | 100% | 75% | NOT ACHIEVED | Due to the Mid Term review only being done in January, ONE query remains In Progress | None, this is a matter that can only be cleared at the Mid Term Review | 30-Jan-20 | 100% | 100% | Audit Committee Minutes |
| | | 100% Annual Audit Plan Implementation | Implemented | 100% | No Changes | 100% | R0.00 | RO | 100% | 100% | ACHIEVED | | - | - | 100% | 100% | Audit Committee Minutes |
| 5.2.1.3 | Auditor-General Management Report | and Audit Finding: Clean Audit | AG Report Opinion | Unqualified Audit | No Changes | Unqualified Audit opinion | R390 200.00 | R320 000 | Unqualified Audit Opinion | Unqualified Audit Opinion | ACHIEVED | - | - | - | 0 | 0 | AG Management Report Duly Signed off and Tabled. |
| | | AG Report with no repeat findings. | Number of repeat findings | Number of Repeat Findings | No Changes | | R0.00 | KU | 0 | 1 | NOT ACHIEVED | Due to Cash flow crisis, a supplier was utilised which did not have a TCC at the time. The amouont of R15 350 was paid | Not Applicable. There was a Cost Saving by utilising the specific supplier. | | 0 | 0 | AG Management Report Duly Signed off and Tabled. |

| SUB-PROJECT | SUB-PROJECT | | UNIT OF MEASURE | ANNUAL PERFORMANCE | | | | | | | | | | | | | PORTFOLIO OF EVIDENCE |
|-------------|--|---|--|-------------------------------|---|--|------------------|-----------------|-------------------------------|-------------------------------|---|---|--|-------------------|----------------------------|-------------------------------|--|
| REF. | | INDICATOR: OUTPUT | | TARGET | MID YEAR ADJUSTMENTS: | Adjusted annual target | BUDGET | ADJUSTED BUDGET | Mid Term Targets | Actual Mid Term | Mid Term target : Achieved / Not Achieved | Blockages / Challenges | Measure to improve performance | Revised Timeframe | Q3: TARGET | Q4: TARGET | |
| 5.2.2.1 | Statutory Compliance | 100% Statutory compliance | Percentage Compliance | 100% | No Changes | 100% | R0.00 | R0 | 100% | 100% | ACHIEVED | - | - | | 100% | 100% | Board Reports and Minutes. |
| 5.2.2.2 | Board Resolution Implementation | 100% Implementation of Resolutions | % Implementation | 100% | No Changes | 100% | R0.00 | R0 | 100% | 100% | ACHIEVED | - | - | - | 100% | 100% | Resolution Monitoring System Evidence of Implementation & Annual |
| 5.2.2.3 | Policies | 100% Policy Framework informing operations. | Policy Compliance | 100% | Target removed (duplicated see below) | | R0.00 | R0 | 100% | 100% | ACHIEVED | | | | 100% | 100% | Board Reports and Minutes. |
| | | | Reviewed and Updated Policies Approved | 100% | No Changes | 100% | R0.00 | R0 | 100% | 100% | ACHIEVED | - | - | - | 100% | 100% | Board Reports and Minutes. |
| 5.3.1.1 | Budget Planning | Budget Policy approved by 30 May 2020. | By date | 30-May-20 | No Changes | 30 May 2020. | R0.00 | R0 | 0 | 0 | - | | - | - | 0 | | Board Resolution Adopting Budget Policy |
| | | First draft budget submitted to Ugu by 30 January 2020 | By Date | 30-Jan-20 | No Changes | 30 January 2020. | R0.00 | RO | 0 | 0 | - | - | - | - | 30-Jan-20 | | Board Resolution of Approval of Draft. 2020-2021 Budget: submission to Ugu- & Acknowledgement of reciept. Evidence of first Draft Budget tabled, and Submission to Ugu DM. |
| | | 2020-2021 Annual Draft Budget approved by 30 March 2020. | By Date | 30-Mar-20 | No Changes | 30 March 2020. | R0.00 | R0 | 0 | 0 | | - | - | - | 30-Mar-20 | | Board Resolution of Approval of Draft 2020-2021 Budget: submission to Ugu & Acknowledgement of reciept |
| 5.3.1.2 | Financial In-Year Reporting | 12 Monthly Reports compiled and submitted by deadline. | Number of Reports by deadline. | 12 | No Changes | 12 | R0.00 | R0 | 6 | 6 | ACHIEVED | - | - | - | 3 | 3 | Reports with submission dates. |
| 5.3.1.3 | Budget Review | S88 Report compiled and approved by 20 January 2020. | Report completed and approved by date. | 20 January 2020 | No Changes | 20 January 2020. | R0.00 | R0 | 0 | 0 | - | - | - | - | 20 January 2020 | | Board Approval Resolution and proof of submission to Ugu District. |
| 5.3.1.4 | Annual Financial Statements | Adopted AFS by 31 December 2019. | Adopted AFS by Date | 31-Dec-19 | No Changes | 31 December 2019. | R0.00 | RO | 31 December 2019. | 6 December 2019. | ACHIEVED | - | - | - | 0 | 0 | Board Resolution of AFS Adoption. |
| | | Draft AFS submitted to AG by 31 August 2019. | Draft AFS submitted to AG by Date | 30-Aug-19 | No Changes | 31 August 2019. | R0.00 | R0 | 30-Aug-19 | 30-Aug-19 | ACHIEVED | - | - | | 0 | | Draft AFS submitted to AG with acknowledgement of receipt. |
| 5.3.2.1 | Operational Expenditure | 90% operational expenditure to plan. | % operational expenditure to plan. | 100% = < 100% | | | R2 348 791.00 | R2 659 015 | | | | | | | | | Quarterly Reports. |
| | | | | | Recommend that the Target % is reduced as it is not a bad thing if operational budget is underspent as long as this does not hamper Administrative operations | =< 100% | | | 90% | 95% | ACHIEVED | | | | 90% | 90% | |
| | | Staff Salaries paid monthly by 25th. | 12 x Salary Payments by date | 25 th Monthly | No Changes | 12 x Montly salary payments by date | R8 257 324.00 | R7 417 377 | 6x Monthly Payment by 25th | 6x Monthly Payment by 25th | ACHIEVED | | - | | 3x Monthly Payment by 25th | 3x Monthly Payment by 25th | Salary Reports by date |
| | | Board Fees paid monthly by 25th. | 12 x Payments by date | 25 th Monthly | No Changes | 12 x Montly payments by date | R743 869.00 | R613 077 | 6x Monthly Payment by 25th | 6x Monthly Payment by 25th | ACHIEVED | - | - | - | 3x Monthly Payment by 25th | | Salary Reports by date |
| 5.3.2.2 | Capital Expenditure | 90% capital expenditure to plan. | % capital expenditure to plan. | 90% = or < 100% | Recommend that the Target % is reduced as it is not a bad thing if capital budget is underspent as long as this does not hamper administrative operations | =< 100% | R199 579.00 | R289 579 | 100% | 22% | NOT ACHIEVED | Due to servere cash flow challenges USCT was not able to procure the additional Fixed Assets as planned. | Continuous engagement with LM's & Ugu DM to release Annual Grant funding | | 90% | 90% | Quarterly Reports. |
| 5.3.2.3 | Fruitless & Wasteful Expenditure | | Budget % spend fruitless and wasteful expenditure | Less than 1% | No Changes | Less than 1% | R0.00 | RO | Less than 1% | Less than 1% | ACHIEVED | - | | - | Less than 1% | Less than 1% | Board Reports and Minutes, and Register. |
| 5.3.2.4 | Unauthorised Expenditure | Less than 1% unauthorised expenditure | Budget % spend unauthorthorised expenditure | Less than 1% | No Changes | Less than 1% | R0.00 | R0 | Less than 1% | nil | ACHIEVED | - | - | - | Less than 1% | | Board Reports and Minutes, and Register. |
| | Credit Control & Debt Collection Policy | Reviewed Policy by 30 May 2019. | By Date | 30-May-19 | No Changes | | R0.00 | R0 | 0 | 0 | - | - | - | - | 0 | 30-May-20 | Board Resolution of Adoption of Policy |

| SUB-PROJECT | | | UNIT OF MEASURE | ANNUAL PERFORMANCE | | | | | | | | | | | | | PORTFOLIO OF EVIDENCE |
|--------------------|---------------------------|--|--|------------------------|---|------------------------|----------------|-----------------|-------------------|-------------------|---|--|---|-------------------|-----------------|-----------------|---|
| REF. | | INDICATOR: OUTPUT | | TARGET | MID YEAR ADJUSTMENTS: | Adjusted annual target | BUDGET | ADJUSTED BUDGET | Mid Term Targets | Actual Mid Term | Mid Term target : Achieved / Not Achieved | Blockages / Challenges | Measure to improve performance | Revised Timeframe | Q3: TARGET | Q4: TARGET | |
| 5.3.3.2 | Annual Tariffs. | 2020-2021 Annual Draft Budget approved by 30 March 2020. | By Date | 30-Mar-20 | No Changes | | R0.00 | RO | 0 | 0 | - | | - | | 30 MARCH 2020. | 0 | Board Resolution of Approval of Draft 2020-2021 Budget with Tariffs submission to Ugu &- Acknowledgement of reciept- |
| 5.3.3.3 | Grant Funding | 100% grant funding received as per plan. | % received to plan. | 100% | | 100% | R19 294 417.00 | R17 548 260 | 100% | 8% | NOT ACHIEVED | Ugu DM and RNM have not released any funding for this year to date | Urgent intervention requested via the Chairman of the Board | 31. January 2020 | 100% | 100% | Quarterly Reports |
| 5.3.3.4 | Received Revenue to Plan | 400 90% revenue received as per plan. | % revenue received to plan. | 100% 90% | Annual % to be adjusted to 90%, as some revenue is raised in last quarter that may not be received by 30 June | 90% | R947 556.00 | R759 767 | 100% | 84% | NOT ACHIEVED | All membership is raised in July. Follow up on invoices is done, however payments are slow due to the poor economy and general dissatisfaction of businesses in Service deliver | Ongoing positive reinforcement on what USCT is doing to support businesses in the District | 31 March 2020. | 100% | 100% | Quarterly Reports |
| 5.3.4.1 | Annual Procurement Plan | 100% SCM implementation to plan | % to plan implementation | 100% | No Changes | 100% | R0.00 | RO | 100% | 45% | NOT ACHIEVED | Ugu DM and RNM have not released any funding for this year to date. Ugu still outstading Q4 (2019) R4 063 868 | Urgent intervention requested via the Chairman of the Board | 31 March 2020. | 100% | 100% | Quarterly Reports |
| 5.3.4.2 | SCM Policy | Reviewed and Approved by 30 May annually. | By date | 0 | No Changes | 30 May 2020. | R0.00 | RO | 0 | 0 | - | - | - | - | 0 | 30-May-10 | Board Resolution of Approval of Reviewed Policy |
| 5.3.4.3 | SCM Procedures | 100% compliant implemetnation | % Compliance | 100% | No Changes | 100% | R0.00 | RO | 100% | 100% | ACHIEVED | - | - | - | 100% | 100% | Quarterly Reports |
| 5.3.4.4. | BBBEE Reporting | 100% compliant implementation | % Compliance | 100% | No Changes | 100% | R0.00 | RO | 100% | 100% | ACHIEVED | - | - | - | 100% | 100% | Quarterly Reports |
| 5.3.5.1 | Asset Register | 100% compliant Asset Register implementation | % Compliance | 100% | No Changes | 100% | R0.00 | RO | 100% | 80% | NOT ACHIEVED | USCT is waiting for the Consultants to correct an error on the system to enable USCT to extend the Useful Life of Certain assets | | 31-Jan-20 | 100% | 100% | Quarterly Reports |
| 5.4.1.1 | Staffing | 100% posts in structure filled. | % filled posts in structure | 100% | No Changes | 100% | R0.00 | RO | 100% | 100% | ACHIEVED | | - | - | 100% | 100% | Quarterly Reports |
| 5.4.1.2 | Staff Development | Plan Development by date | date | 30 December 2019 | No Changes | 30 December 2019. | R51 723.00 | R116 024 | 30 December 2019. | 13 December 2019. | ACHIEVED | - | - | - | 100% | 100% | Quarterly Reports |
| 5.4.1.3 | | 100% relevant staff with signed annual performance plans by date of 30 July 2019 | % staff with signed annual plans by 30 July 2019. | 100% | No Changes | 100% | R0.00 | RO | 100% | 100% | ACHIEVED | - | - | - | 0 | 0 | Duly Signed Annual Performance Plans |
| | | % Implemenation IPMS | % Implementation of IPMS | 100% | No Changes | 100% | R0.00 | R0 | 100% | 100% | ACHIEVED | - | - | - | 100% | 100% | Quarterly Performance Reports |
| 5.4.2.1 | Resolution Implemetnation | 100% Implementation of Resolutions | % Implementation- | 100% | Target removed (duplicated) | | R0.00 | R0 | 100% | 100% - | ACHIEVED- | | | | 100% | 100% | Resolution Monitoring System- Evidence of Implementation & Annual- Report- |
| 5.4.3.1 | Film Office | | Milestones by Quarter Quartely report | 100% 4 | Change of performance measurement | 4 | R108 318.00 | R221 335 | 100% | 100% | ACHIEVED | | - | | 1 | 1 | Quarterly Reports |

UGU South Coast Tourism (Pty) Ltd

Mid Term Adjusment Budget

For: July 2019 To: June 2020

| | _ | | | | | | | | | | MTREF | |
|---|--------------|---|---------------------------------|------------------|--------------------------------------|--|---|------------|--------------------------|-----------------------------|------------|------------|
| Account | | Driginal Budget Approved : May 2019 | Actual: July - December 2019 | Pending invoices | Estimate : January - June 2020 | Change in Budget (Increase / Reduction) | Adjustment Budget : 16 January 2020 for Approval | PY Actual | % Increase / Decrease | Draft Budget 2020 / 2021 | 2021/2022 | 2022/2023 |
| 1100 - Interest, Dividend and Rent on Land [Revenu | | | | | | | | | | | | |
| D0001/IR01059/F0047/X087/R0394/001/F (INTEREST) | | 506 428 | 176 120 | | 175 000 | -155 308 | 351 120 | 508 403 | 100% | 368 676 | 387 110 | 406 465 |
| Total | _ | 506 428 | 176 120 | 0 | 175 000 | -155 308 | 351 120 | 508 403 | 1 | 368 676 | 387 110 | 406 465 |
| 1300 - Operational Revenue [Revenue - Exchange Rev | | | | | | | | | | | | |
| D0001/IR01415/F0047/X087/R0394/001/F (SCBF - 2020) | | 1 739 130 | 0 | | 0 | -1 739 130 | 0 | 0 | | 0 | 0 | 0 |
| D0001/IR01420/F9184/X087/R0394/001/O (Insurance Refund) | | 0 | 6 130 | | 0 | 6 130 | 6 130 | 0 | | 6 437 | 6 759 | 7 097 |
| D0001/IR01531/F0047/X087/R0394/001/F (Commission Income) | | 164 702 | 61 693 | | 60 000 | -43 009 | 121 693 | 126 730 | | 127 778 | 134 167 | 140 875 |
| D0001/IR01229/F0047/X087/R0394/001/F (Info Kiosk Rentals) | | 0 | 675 | | 0 | 675 | 675 | 0 | | 709 | 744 | 781 |
| D0001/IR01451/F0047/X087/R0394/001/F (Other grant funding and income) | | 1 | 52 174 | | 0 | 52 173 | 52 174 | 3 106 328 | | 54 783 | 57 522 | 60 398 |
| D0001/IR01453/F0047/X087/R0394/001/F (Membership fees raised) | | 226 286 | 185 500 | | 5 700 | -35 086 | 191 200 | 222 489 | | 200 760 | 210 798 | 221 338 |
| D0001/IR01462/F0047/X087/R0394/001/F (Sales and office projects) | | 50 140 | 18 775 | | 18 000 | -13 365 | 36 775 | 45 576 | | 38 614 | 40 544 | 42 572 |
| Total | | 2 180 259 | 324 947 | 0 | 83 700 | -1 771 612 | 408 647 | 3 501 123 | -81% | 429 080 | 450 534 | 473 060 |
| 3000 - Transfers and Subsidies [Revenue - Non-exch | | | | | | | | | | | | |
| D0001/IR06052/F9184/X087/R0394/001/CS (Municipal Grant revenue) | | 17 555 287 | 9 245 277 | | 8 302 983 | -7 027 | 17 548 260 | 18 147 892 | | 18 425 673 | 19 346 957 | 20 314 304 |
| : Ugu DM | | 13 341 956 | 6 670 978 | | 6 670 978 | 0 | 13 341 956 | | | 14 009 054 | 14 709 506 | 15 444 982 |
| : RNM | | 2 107 949 | 1 744 087 | | 356 835 | -7 027 | 2 100 922 | | | 2 205 968 | 2 316 267 | 2 432 080 |
| : Umdoni | | 1 209 315 | 434 783 | | 774 532 | -0 | 1 209 315 | | | 1 269 781 | 1 333 270 | 1 399 933 |
| : Umzumbe | | 500 638 | | | 500 638 | 0 | 500 638 | | | 525 670 | 551 953 | 579 551 |
| : Umuziwabantu | | 395 429 | 395 429 | | | 0 | 395 429 | | | 415 200 | 435 960 | 457 758 |
| Total | | 17 555 287 | 9 245 277 | 0 | 8 302 983 | -7 027 | 17 548 260 | 18 147 892 | -0.04% | 18 425 673 | 19 346 957 | 20 314 304 |
| | Total Income | 20 241 974 | 9 746 344 | 0 | 8 561 683 | -1 933 947 | 18 308 027 | 22 157 418 | 0 | 19 223 429 | 20 184 600 | 21 193 830 |

[Expenditure]

4900 - Employee Related Cost [Expenditure]

| 4500 Employee Related Cost [Expenditure] | | | | | | |
|--|-------------|-----------|-------------|----------|-----------|-----------|
| Total Salaries | s 8 174 628 | 3 331 903 | 0 4 085 444 | -757 281 | 7 417 347 | 6 965 226 |
| Board of Directors | | | | | | |
| Total Salaries Board Fee | s 736 907 | 249 780 | 0 363 298 | -123 830 | 613 077 | 477 194 |
| Total Salaries & Board Fee | s 8 911 535 | 3 581 683 | 0 4 448 741 | -881 111 | 8 030 424 | 7 442 420 |
| | | | | | | |
| Operational Costs | | | | | | |
| O0001/IE00017/F9184/X046/R0394/001/CS (Audit Committee fees) | 82 851 | 41 439 | 58 561 | 17 149 | 100 000 | 91 215 |
| O0001/IE00516/F0047/X087/R0394/001/F (Cancelled membership fees) | 25 000 | 0 | 40 000 | 15 000 | 40 000 | 38 452 |
| O1355-10/IE00634/F9184/X087/R0394/001/CS (S/O 1.22 Electricity & Water) | 132 836 | 41 292 | 65 000 | -26 544 | 106 292 | 106 202 |
| O1355-10/IE00649/F9184/X087/R0394/001/CS (S/O 1.22 Maintenance of Buildings) | 30 136 | 30 319 | 15 000 | 15 183 | 45 319 | 24 387 |
| O1355-10/IE00650/F0047/X087/R0394/001/F (S/O 1.22 Maintenance Furn & Fittings) | 13 950 | 3 891 | 10 059 | 0 | 13 950 | 9 129 |
| O1355-11/IE00008/F9184/X087/R0394/001/CS (S/O 1.22 Legal Advice and Litigatation) | 27 563 | 51 104 | 50 000 | 73 541 | 101 104 | 10 450 |
| O1355-12/IE00698/F0047/X087/R0394/001/F (S/O 1.22 Security serrvices) | 55 557 | 26 280 | 29 277 | 0 | 55 557 | 45 954 |
| O1355-9/IE00847/F0047/X087/R0394/001/F (S/O 1.22 Professional fees) | 73 458 | 66 780 | 15 000 | 8 322 | 81 780 | 156 868 |
| O1355-12/IE00735/F0047/X087/R0394/001/F (Interest paid) | 500 | 0 | | -500 | 0 | 0 |
| O1355-9/IE00539/F0047/X087/R0394/001/F (S/O 1.22 Office Equipment lease) | 25 935 | 13 965 | 13 965 | 1 995 | 27 930 | 23 940 |
| O0001/IE00144/F0045/X087/R0394/001/F (S/O 1.22 Travel reimbusements) | 140 099 | 38 205 | 65 000 | -36 894 | 103 205 | 109 892 |
| O0001/IE00567/F9184/X087/R0394/001/CS (S/O 1.14 AG Audit Fee) | 430 200 | 280 000 | 40 000 | -110 200 | 320 000 | 273 576 |
| O0001/IE00579/F9184/X087/R0394/001/CS (S/O 1.22: M&R Furn & Fittings) ** dup ** remove acc | οι Ο | 1 442 | -1 442 | 0 | 0 | 4 812 |
| O0001/IE00587/F9184/X087/R0394/001/OO (S/O 1.22 Resettlement Cost) | 0 | 0 | | 0 | 0 | 32 590 |
| O0001/IE00594/F0047/X087/R0394/001/F (S/O 1.22 Signage) | 29 050 | 0 | 129 050 | 100 000 | 129 050 | 4 050 |
| O0001/IE00595/F9184/X044/R0394/001/CS (SDL - Board) ** | | 0 | | 0 | 0 | 3 420 |
| O0001/IE00595/F9184/X044/R0394/001/EAC (SDL - Board)** | 6 961 | 2 346 | 4 615 | 0 | 6 961 | 0 |
| O0001/IE00595/F9184/X046/R0393/001/CS (SDL - Audit Committee) | 837 | 204 | 633 | 0 | 837 | 270 |
| O0001/IE00595/F9184/X087/R0394/001/F (SLD - Staff) | 42 752 | 0 | 42 752 | 0 | 42 752 | 29 037 |
| O0001/IE00595/F9184/X087/R0394/001/OO (SDL - S57 staff) | 39 944 | 30 541 | 9 403 | 0 | 39 944 | 35 409 |
| O0001/IE00604/F0047/X087/R0394/001/F (S/O 1.22 Uniforms) | 20 582 | 0 | 50 000 | 29 418 | 50 000 | 11 141 |
| O0001/IE00607/F9184/X087/R0394/001/CS (S/O 1.22 Fuel) | 37 793 | 11 092 | 26 701 | 0 | 37 793 | 29 190 |
| | | | | | | |

| 931 | 8 274 977 | 8 688 726 |
|-------|---|---|
| | | |
| 1 395 | 683 965 | 718 163 |
| 2 326 | 8 958 942 | 9 406 889 |
| 5 000 | 110 250 | 115 762 |
| | | |
| | | 46 305 |
| | | 123 046 |
| | | 52 463 |
| | | 16 149 |
| 6 159 | 111 467 | 117 040 |
| 3 335 | 61 252 | 64 314 |
| 5 869 | 90 162 | 94 670 |
| 0 | 0 | 0 |
| 327 | 30 793 | 32 332 |
| 3 365 | 113 783 | 119 472 |
| 6 000 | 352 800 | 370 440 |
| 0 | 0 | 0 |
| 0 | 0 | 0 |
| 5 503 | 142 278 | 149 392 |
| 0 | 0 | 0 |
| 7 309 | 7 675 | 8 058 |
| 879 | 923 | 969 |
| 4 890 | 47 134 | 49 491 |
| 1 941 | 44 038 | 46 240 |
| | 55 125 | 57 881 |
| | 41 667 | 43 750 |
| | 1 395 2 326 5 000 2 000 1 606 7 585 4 648 5 159 3 335 5 869 0 327 3 365 5 000 0 0 5 503 0 7 | 1 395 683 965 2 326 8 958 942 5 000 110 250 2 200 44 100 1 606 117 187 7 585 49 964 4 648 15 380 5 159 111 467 3 35 61 252 5 869 90 162 0 0 0 0 3 365 113 783 5 000 352 800 0 0 0 0 5 503 142 278 0 0 0 7 7 309 7 675 879 923 4 890 47 4 941 44 038 2 |

-9.26%

-16.80% -0

| Account | Original Budget Approved : May 2019 | Actual: July - December 2019 | Pending invoices | Estimate : January - June 2020 | Change in Budget (Increase / Reduction) | Adjustment Budget : 16 January 2020 for Approval | PY Actual | % Increase / Decrease | Draft Budget 2020 / 2021 | 2021/2022 | 2022/2023 |
|--|--|---|---------------------|--|--|--|--|--------------------------|---|---|---|
| O0001/IE00609/F0047/X087/R0394/001/F (S/O 1.22 Workmens Compensation) | 55 125 | 0 | Į | 55 125 | 0 | 55 125 | 7 337 | | 57 881 | 60 775 | 63 81 |
| O0001/IE00757/F0047/X087/R0394/001/F (S/O 1.22 Adverts Staff Recruitment) | 57 447 | 0 | | 0 | -57 447 | 0 | 54 711 | | 0 | 0 | |
| O0001/IE00758/F0047/X087/R0394/001/F (S/O 1.22 Adverts Tenders) | 0 | 0 | | | 0 | 0 | 30 558 | | 0 | 0 | |
| O0001/IE00759/F9184/X087/R0394/001/CS (S/O 1.22 Bank charges) | 95 434 | 39 674 | | 51 582 | -4 178 | 91 256 | 85 416 | | 95 818 | 100 609 | 105 64 |
| O1232-1/IE00584/F9184/X087/R0394/001/CS (S/O 4.1 Staff Training) | 51 723 | 16 024 | | 100 000 | 64 301 | 116 024 | 10 838 | | 115 867 | 121 661 | 127 74 |
| O1355-10/IE00765/F0047/X087/R0394/001/F (S/O 1.22Car Valet and Washing) | 1 720 | 240 | | 1 480 | 0 | 1 720 | 1 040 | | 1 806 | 1 896 | 1 99 |
| O1355-10/IE00778/F0047/X087/R0394/001/F (S/O 1.22 Telephone) | 253 304 | 104 123 | | 149 181 | 0 | 253 304 | 214 506 | | 265 969 | 279 268 | 293 23 |
| O1355-10/IE00805/F0047/X087/R0394/001/F (S/O 1.22 Insurance Premiums) | 55 016 | 33 617 | | 15 000 | -6 399 | 48 617 | 37 992 | | 51 047 | 53 600 | 56 28 |
| O1355-11/IE00059/F0047/X087/R0394/001/F (S/O 1.22 Conferences attended) | 60 580 | 18 972 | | 41 608 | 0 | 60 580 | 42 534 | | 63 609 | 66 789 | 70 12 |
| O1355-11/IE00559/F9184/X087/R0394/001/CS (S/O 1.22 Courier and Delivery Services) | 0 | 0 | | | 0 | 0 | 2 500 | | 0 | 0 | |
| O1355-11/IE00808/F0047/X087/R0394/001/F (S/O 1.22 Motor Vehicle Licence) | 1 670 | 0 | | | -1 670 | 0 | 1 116 | | 0 | 0 | |
| O1355-13/IE00579/F0047/X087/R0394/001/F (S/O 1.22: M&R IT) | 26 310 | 9 354 | | 16 956 | 0 | 26 310 | 26 524 | | 27 626 | 29 007 | 30 45 |
| O1355-14/IE00059/F9184/X087/R0394/001/D (S/O 1.22 Membership costs) | 25 588 | -0 | | 20 000 | -5 588 | 20 000 | 45 739 | | 21 000 | 22 050 | 23 15 |
| O1355-15/IE00579/F9184/X087/R0394/001/OO (S/O 1.22_Cleaning material) | 31 516 | 9 462 | | 22 054 | 0 | 31 516 | 33 505 | | 33 092 | 34 746 | 36 48 |
| O1355-16/IE00579/F9184/X087/R0394/001/OO (S/O 1.22_Rental Offices) | 674 904 | 396 968 | | 283 549 | 5 613 | 680 517 | 605 939 | | 714 543 | 750 270 | 787 78 |
| O1355-17/IE00579/F9184/X087/R0394/001/OO (S/O 1.22_Refreshments) | 51 055 | 9 873 | | 25 000 | -16 182 | 34 873 | 28 569 | | 36 617 | 38 447 | 40 37 |
| O1355-19/IE00584/F9184/X087/R0394/001/M1 (S/O 1.22_Subscriptions - Annual) | 17 373 | 974 | | 16 399 | 0 | 17 373 | 12 303 | | 18 242 | 19 154 | 20 11 |
| O1355-26/IE00564/F9184/X087/R0394/001/F (Local Film Office) | 508 318 | 71 335 | | 150 000 | -286 983 | 221 335 | 0 | | 232 401 | 244 021 | 256 22 |
| O1355-9/IE00583/F0047/X087/R0394/001/F (S/O 1.22 Printing & Stationary) | 82 021 | 45 680 | | 45 680 | 9 339 | 91 360 | 73 630 | | 95 928 | 100 725 | 105 76 |
| O1355-9/IE00771/F9184/X087/R0394/001/CS (S/O 1.22 Postage) | 4 536 | 760 | | 2 000 | -1 776 | 2 760 | 2 444 | | 2 898 | 3 043 | 3 19 |
| O1558-1/IE00579/F9184/X087/R0394/001/OO (S/O 1.22 Vehicle Maintenance) | 0 | 0 | | 5 000 | 5 000 | 5 000 | 136 | | 5 250 | 5 513 | 5 78 |
| O1558-2/IE00579/F9184/X087/R0394/001/OO (S/O 1.22 Vehicle maintenance) | 0 | 0 | | | 0 | 0 | 1 431 | | 0 | 0 | |
| D0001/IZ00091/F9184/X087/R0394/001/CS (Loss on Computer equipment) | 0 | 0 | | 6 000 | 6 000 | 6 000 | 5 046 | | 6 300 | 6 615 | 6 94 |
| D0001/IZ00095/F9184/X087/R0394/001/F (Loss on Furn & Fittings) | 0 | 0 | | 2 500 | 2 500 | 2 500 | 2 479 | | 2 625 | 2 756 | |
| D0001/IZ00107/F9184/X087/R0394/001/F (Loss on Signage) | 0 | 0 | | 100 000 | 100 000 | 100 000 | 186 053 | | 105 000 | 110 250 | 115 76 |
| O0001/IE00709/F0047/X087/R0394/001/F (Depreciation: Computer Equipment) | 37 960 | 18 721 | | 19 239 | 0 | 37 960 | 35 825 | | 39 858 | 41 851 | 43 94 |
| O0001/IE00711/F0047/X087/R0394/001/F (Depreciation: Furniture & Fittings) | 89 056 | 30 447 | | 58 609 | 0 | 89 056 | 58 931 | | 93 509 | 98 184 | 103 09 |
| O0001/IE00723/F0047/X087/R0394/001/F (Depreciation: Vehicles) | 76 400 | 34 674 | | 41 726 | 0 | 76 400 | 68 783 | | 80 220 | 84 231 | 88 44 |
| O0001/IE07600/F0047/X087/R0394/001/F (Depreciation: Signage) | 10 709 | 5 611 | | 5 098 | 0 | 10 709 | 26 344 | | 11 244 | 11 807 | 12 39 |
| O0001/IE07635/F0047/X087/R0394/001/F (Depreciation: Containers) | 8 941 | 4 084 | | 4 857 | 0 | 8 941 | 8 101 | | 9 388 | 9 857 | 12 33 |
| O1355-12/IE00030/F0047/X087/R0394/001/F (Amortisation: Intangibles) | 24 666 | 5 028 | | 19 638 | 0 | 24 666 | 9 244 | | 25 899 | 27 194 | 28 55 |
| 01333-12/1E00030/F0047/X087/K0394/001/F (Amonisation, intangibles) | 24 000 | 5 028 | | 19 030 | 0 | 24 000 | 9 244 | | 25 899 | 27 194 | 20 00 |
| Total Operational Costs | 3 517 376 | 1 494 516 | 0 | 1 921 857 | -101 003 | 3 416 373 | 2 759 556 | -2.87% | 3 581 234 | 3 760 296 | 3 948 31 |
| Conditional funding expenditure O1355-22/IE00636/F9184/X087/R0394/001/M1 (S/O 6.3 SCBF Expenditure) | 1 739 130 | 0 | | | -1 739 130 | 0 | 3 610 604 | | 0 | 0 | |
| Total Conditional grants | 1 739 130 | 0 | 0 | 0 | -1 739 130 | 0 | 3 610 604 | -100.00% | 0 | 0 | |
| Marketing Expenditure | | | | | | | | | | | |
| O1356-33/IE00837/F9184/X087/R0394/001/M1 (1.1.2: Public Relations ORM) | 180 000 | 280 987 | | 540 000 | 640 987 | 820 987 | 0 | | 862 036 | 905 138 | 950 39 |
| O1356-30/IE00837/F9184/X087/R0394/001/M1 (1.1.1_Media Buying) | 60 000 | 12.001 | | | 53 891 | 113 891 | 0 | | 119 586 | 125 565 | 131 84 |
| | | 13 891 | | 100 000 | | | | | | 110 250 | 115 76 |
| | 40 000 | | | 100 000 95 625 | | 100 000 | 0 | | 105 000 | 110 230 | |
| O1356-31/IE00645/F9184/X087/R0394/001/M1 (1.1.1_Graphic Design) | 40 000 100 000 | 4 375 | | 95 625 | 60 000 | 100 000 38 222 | 0 | | 105 000 40 133 | | 44 24 |
| O1356-31/IE00645/F9184/X087/R0394/001/M1 (1.1.1_Graphic Design) O1356-19/IE00636/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign Events) | 100 000 | 4 375 12 505 | | | 60 000 -61 778 | 38 222 | 0 | | 40 133 | 42 140 | |
| O1356-31/IE00645/F9184/X087/R0394/001/M1 (1.1.1_Graphic Design) O1356-19/IE00636/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign Events) O1356-26/IE00656/F9184/X087/R0394/001/M1 (S/O 5.17 Campaigns - Photos & Video) | 100 000 0 | 4 375 12 505 13 210 | 53 590 | 95 625 25 717 | 60 000 -61 778 13 210 | 38 222 13 210 | 0 57 000 | | 40 133 13 871 | 42 140 14 564 | 15 29 |
| O1356-31/IE00645/F9184/X087/R0394/001/M1 (1.1.1_Graphic Design) O1356-19/IE00636/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign Events) O1356-26/IE00656/F9184/X087/R0394/001/M1 (S/O 5.17 Campaigns - Photos & Video) O1356-24/IE00753/F9184/X087/R0393/001/M1 (S/O 5.17 Campaign : Print & Online adverts) | 100 000 0 100 000 | 4 375 12 505 13 210 116 827 | 53 590 | 95 625 25 717 350 000 | 60 000 -61 778 13 210 420 417 | 38 222 13 210 520 417 | 0 57 000 229 421 | | 40 133 13 871 546 438 | 42 140 14 564 573 760 | 15 29 602 44 |
| O1356-31/IE00645/F9184/X087/R0394/001/M1 (1.1.1_Graphic Design) O1356-19/IE00636/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign Events) O1356-26/IE00656/F9184/X087/R0394/001/M1 (S/O 5.17 Campaigns - Photos & Video) O1356-24/IE00753/F9184/X087/R0393/001/M1 (S/O 5.17 Campaign : Print & Online adverts) O1357-7/IE00564/F9184/X087/R0394/001/M1 (1.1.1 Speed Marketing Sessions) | 100 000 0 100 000 80 000 | 4 375 12 505 13 210 116 827 1 500 | 53 590 | 95 625 25 717 | 60 000 -61 778 13 210 420 417 -70 500 | 38 222 13 210 520 417 9 500 | 0 57 000 229 421 0 | | 40 133 13 871 546 438 9 975 | 42 140 14 564 573 760 10 474 | 15 29 602 44 10 99 |
| O1356-31/IE00645/F9184/X087/R0394/001/M1 (1.1.1_Graphic Design) O1356-19/IE00636/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign Events) O1356-26/IE00656/F9184/X087/R0394/001/M1 (S/O 5.17 Campaigns - Photos & Video) O1356-24/IE00753/F9184/X087/R0393/001/M1 (S/O 5.17 Campaign : Print & Online adverts) O1357-7/IE00564/F9184/X087/R0394/001/M1 (1.1.1 Speed Marketing Sessions) O1356-23/IE00758/F9184/X087/R0394/001/M1 (S/O 5.43 MICE Appointment) | 100 000 0 100 000 80 000 0 | 4 375 12 505 13 210 116 827 1 500 5 432 | 53 590 | 95 625 25 717 350 000 8 000 | 60 000 -61 778 13 210 420 417 -70 500 5 432 | 38 222 13 210 520 417 9 500 5 432 | 0 57 000 229 421 0 9 531 | | 40 133 13 871 546 438 9 975 5 704 | 42 140 14 564 573 760 10 474 5 989 | 15 29 602 44 10 99 6 28 |
| O1356-31/IE00645/F9184/X087/R0394/001/M1 (1.1.1_Graphic Design) O1356-19/IE00636/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign Events) O1356-26/IE00656/F9184/X087/R0394/001/M1 (S/O 5.17 Campaigns - Photos & Video) O1356-24/IE00753/F9184/X087/R0393/001/M1 (S/O 5.17 Campaign : Print & Online adverts) O1357-7/IE00564/F9184/X087/R0394/001/M1 (1.1.1 Speed Marketing Sessions) O1356-23/IE00758/F9184/X087/R0394/001/M1 (S/O 5.43 MICE Appointment) O1356-12/IE00636/F9184/X087/R0394/001/M1 (S/O 6.1 Beach Events Programme) | 100 000 0 100 000 80 000 | 4 375 12 505 13 210 116 827 1 500 | 53 590 | 95 625 25 717 350 000 8 000 300 000 | 60 000 -61 778 13 210 420 417 -70 500 5 432 -33 800 | 38 222 13 210 520 417 9 500 5 432 536 200 | 0 57 000 229 421 0 | | 40 133 13 871 546 438 9 975 5 704 563 010 | 42 140 14 564 573 760 10 474 5 989 591 161 | 15 29 602 44 10 99 6 28 620 71 |
| O1356-31/IE00645/F9184/X087/R0394/001/M1 (1.1.1_Graphic Design) O1356-19/IE00636/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign Events) O1356-26/IE00656/F9184/X087/R0394/001/M1 (S/O 5.17 Campaigns - Photos & Video) O1356-24/IE00753/F9184/X087/R0393/001/M1 (S/O 5.17 Campaign : Print & Online adverts) O1357-7/IE00564/F9184/X087/R0394/001/M1 (1.1.1 Speed Marketing Sessions) O1356-23/IE00758/F9184/X087/R0394/001/M1 (S/O 5.43 MICE Appointment) O1356-12/IE00636/F9184/X087/R0394/001/M1 (S/O 6.1 Beach Events Programme) Signature events - Other | 100 000 0 100 000 80 000 0 570 000 | 4 375 12 505 13 210 116 827 1 500 5 432 236 200 | 53 590 | 95 625 25 717 350 000 8 000 | 60 000 -61 778 13 210 420 417 -70 500 5 432 -33 800 300 000 | 38 222 13 210 520 417 9 500 5 432 536 200 300 000 | 0 57 000 229 421 0 9 531 524 772 | | 40 133 13 871 546 438 9 975 5 704 563 010 300 000 | 42 140 14 564 573 760 10 474 5 989 591 161 315 000 | 15 29 602 44 10 99 6 28 620 71 330 75 |
| O1356-31/IE00645/F9184/X087/R0394/001/M1 (1.1.1_Graphic Design) O1356-19/IE00636/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign Events) O1356-26/IE00656/F9184/X087/R0394/001/M1 (S/O 5.17 Campaigns - Photos & Video) O1356-24/IE00753/F9184/X087/R0393/001/M1 (S/O 5.17 Campaign : Print & Online adverts) O1357-7/IE00564/F9184/X087/R0394/001/M1 (1.1.1 Speed Marketing Sessions) O1356-23/IE00758/F9184/X087/R0394/001/M1 (S/O 5.43 MICE Appointment) O1356-12/IE00636/F9184/X087/R0394/001/M1 (S/O 6.1 Beach Events Programme) Signature events - Other O1356-32/IE00637/F9184/X087/R0394/001/M1 (1.1.5: Stand Build) | 100 000 0 100 000 80 000 0 570 000 300 000 | 4 375 12 505 13 210 116 827 1 500 5 432 236 200 0 | 53 590 | 95 625 25 717 350 000 8 000 300 000 300 000 | 60 000 -61 778 13 210 420 417 -70 500 5 432 -33 800 300 000 -300 000 | 38 222 13 210 520 417 9 500 5 432 536 200 300 000 0 | 0 57 000 229 421 0 9 531 524 772 0 | | 40 133 13 871 546 438 9 975 5 704 563 010 300 000 0 | 42 140 14 564 573 760 10 474 5 989 591 161 315 000 0 | 15 29 602 44 10 99 6 28 620 71 330 75 |
| O1356-31/IE00645/F9184/X087/R0394/001/M1 (1.1.1_Graphic Design) O1356-19/IE00636/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign Events) O1356-26/IE00656/F9184/X087/R0394/001/M1 (S/O 5.17 Campaigns - Photos & Video) O1356-24/IE00753/F9184/X087/R0393/001/M1 (S/O 5.17 Campaign : Print & Online adverts) O1356-24/IE00753/F9184/X087/R0393/001/M1 (S/O 5.17 Campaign : Print & Online adverts) O1356-23/IE007564/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign : Print & Online adverts) O1356-23/IE00758/F9184/X087/R0394/001/M1 (S/O 5.43 MICE Appointment) O1356-12/IE00636/F9184/X087/R0394/001/M1 (S/O 6.1 Beach Events Programme) Signature events - Other O1356-32/IE00637/F9184/X087/R0394/001/M1 (1.1.5: Stand Build) O1356-9/IE00632/F9184/X087/R0394/001/M1 (S/O 5.19 Show Catering) | 100 000 0 100 000 80 000 0 570 000 300 000 20 000 | 4 375 12 505 13 210 116 827 1 500 5 432 236 200 0 0 | 53 590 | 95 625 25 717 350 000 8 000 300 000 | 60 000 -61 778 13 210 420 417 -70 500 5 432 -33 800 300 000 -300 000 0 | 38 222 13 210 520 417 9 500 5 432 536 200 300 000 0 20 000 | 0 57 000 229 421 0 9 531 524 772 0 10 380 | | 40 133 13 871 546 438 9 975 5 704 563 010 300 000 0 21 000 | 42 140 14 564 573 760 10 474 5 989 591 161 315 000 0 22 050 | 15 29 602 44 10 99 6 28 620 71 330 75 23 15 |
| O1356-31/IE00645/F9184/X087/R0394/001/M1 (1.1.1_Graphic Design) O1356-19/IE00636/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign Events) O1356-26/IE00656/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign - Photos & Video) O1356-24/IE00753/F9184/X087/R0393/001/M1 (S/O 5.17 Campaign : Print & Online adverts) O1356-24/IE00753/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign : Print & Online adverts) O1356-23/IE00564/F9184/X087/R0394/001/M1 (S/O 5.43 MICE Appointment) O1356-12/IE00636/F9184/X087/R0394/001/M1 (S/O 6.1 Beach Events Programme) Signature events - Other O1356-32/IE00637/F9184/X087/R0394/001/M1 (1.1.5: Stand Build) O1356-9/IE00632/F9184/X087/R0394/001/M1 (S/O 5.19 Show Catering) O1356-9/IE00637/F9184/X087/R0394/001/M1 (S/O 5.19 Show exhibition stand) | 100 000 0 100 000 80 000 0 570 000 300 000 20 000 0 | 4 375 12 505 13 210 116 827 1 500 5 432 236 200 0 0 0 | 53 590 | 95 625 25 717 350 000 8 000 300 000 300 000 20 000 | 60 000 -61 778 13 210 420 417 -70 500 5 432 -33 800 300 000 -300 000 0 0 | 38 222 13 210 520 417 9 500 5 432 536 200 300 000 0 20 000 0 | 0 57 000 229 421 0 9 531 524 772 0 10 380 7 880 | | 40 133 13 871 546 438 9 975 5 704 563 010 300 000 0 21 000 0 | 42 140 14 564 573 760 10 474 5 989 591 161 315 000 0 22 050 0 | 15 29 602 44 10 99 6 28 620 7 330 7 23 19 |
| O1356-31/IE00645/F9184/X087/R0394/001/M1 (1.1.1_Graphic Design) O1356-19/IE00636/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign Events) O1356-26/IE00656/F9184/X087/R0394/001/M1 (S/O 5.17 Campaigns - Photos & Video) O1356-24/IE00753/F9184/X087/R0393/001/M1 (S/O 5.17 Campaign : Print & Online adverts) O1356-24/IE00753/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign : Print & Online adverts) O1356-23/IE00564/F9184/X087/R0394/001/M1 (S/O 5.43 MICE Appointment) O1356-12/IE00636/F9184/X087/R0394/001/M1 (S/O 5.43 MICE Appointment) O1356-12/IE00636/F9184/X087/R0394/001/M1 (S/O 6.1 Beach Events Programme) Signature events - Other O1356-32/IE00637/F9184/X087/R0394/001/M1 (1.1.5: Stand Build) O1356-9/IE00632/F9184/X087/R0394/001/M1 (S/O 5.19 Show Catering) O1356-9/IE00637/F9184/X087/R0394/001/M1 (S/O 5.19 Show exhibition stand) O1356-9/IE00059/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : S&T) | 100 000 0 100 000 80 000 0 570 000 300 000 20 000 0 19 000 | 4 375 12 505 13 210 116 827 1 500 5 432 236 200 0 0 0 1 162 | 53 590 | 95 625 25 717 350 000 8 000 300 000 300 000 20 000 13 400 | 60 000 -61 778 13 210 420 417 -70 500 5 432 -33 800 300 000 -300 000 0 0 0 -4 438 | 38 222 13 210 520 417 9 500 5 432 536 200 300 000 0 20 000 0 14 562 | 0 57 000 229 421 0 9 531 524 772 0 10 380 7 880 59 878 | | 40 133 13 871 546 438 9 975 5 704 563 010 300 000 0 21 000 0 15 290 | $\begin{array}{c} 42\ 140\\ 14\ 564\\ 573\ 760\\ 10\ 474\\ 5\ 989\\ 591\ 161\\ 315\ 000\\ 0\\ 22\ 050\\ 0\\ 16\ 055\\ \end{array}$ | 15 29 602 44 10 99 6 28 620 71 330 75 23 15 16 85 |
| O1356-31/IE00645/F9184/X087/R0394/001/M1 (1.1.1_Graphic Design) O1356-19/IE00636/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign Events) O1356-26/IE00656/F9184/X087/R0394/001/M1 (S/O 5.17 Campaigns - Photos & Video) O1356-24/IE00753/F9184/X087/R0394/001/M1 (S/O 5.17 Campaigns - Photos & Video) O1356-24/IE00753/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign : Print & Online adverts) O1356-23/IE00758/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign : Print & Online adverts) O1356-23/IE00758/F9184/X087/R0394/001/M1 (S/O 5.43 MICE Appointment) O1356-12/IE00636/F9184/X087/R0394/001/M1 (S/O 6.1 Beach Events Programme) Signature events - Other O1356-32/IE00632/F9184/X087/R0394/001/M1 (S/O 5.19 Show Catering) O1356-9/IE00637/F9184/X087/R0394/001/M1 (S/O 5.19 Show exhibition stand) O1356-9/IE00059/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : S&T) | 100 000 0 100 000 80 000 0 570 000 300 000 20 000 0 19 000 40 000 | 4 375 12 505 13 210 116 827 1 500 5 432 236 200 0 0 0 1 162 0 | 53 590 | 95 625 25 717 350 000 8 000 300 000 300 000 20 000 | 60 000 -61 778 13 210 420 417 -70 500 5 432 -33 800 300 000 -300 000 0 0 0 -4 438 20 000 | $\begin{array}{c} 38\ 222\\ 13\ 210\\ 520\ 417\\ 9\ 500\\ 5\ 432\\ 536\ 200\\ 300\ 000\\ 0\\ 20\ 000\\ 0\\ 14\ 562\\ 60\ 000\\ \end{array}$ | 0 57 000 229 421 0 9 531 524 772 0 10 380 7 880 59 878 102 148 | | 40 133 13 871 546 438 9 975 5 704 563 010 300 000 0 21 000 0 15 290 63 000 | $\begin{array}{c} 42\ 140\\ 14\ 564\\ 573\ 760\\ 10\ 474\\ 5\ 989\\ 591\ 161\\ 315\ 000\\ 0\\ 22\ 050\\ 0\\ 16\ 055\\ 66\ 150\\ \end{array}$ | 15 29 602 44 10 99 6 28 620 7 330 7 23 19 16 88 69 49 |
| O1356-31/IE00645/F9184/X087/R0394/001/M1 (1.1.1_Graphic Design) O1356-19/IE00636/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign Events) O1356-26/IE00656/F9184/X087/R0394/001/M1 (S/O 5.17 Campaigns - Photos & Video) O1356-24/IE00753/F9184/X087/R0394/001/M1 (S/O 5.17 Campaigns - Photos & Video) O1356-24/IE00753/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign : Print & Online adverts) O1356-23/IE00758/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign : Print & Online adverts) O1356-23/IE00758/F9184/X087/R0394/001/M1 (S/O 5.43 MICE Appointment) O1356-12/IE00636/F9184/X087/R0394/001/M1 (S/O 5.43 MICE Appointment) O1356-32/IE00636/F9184/X087/R0394/001/M1 (S/O 6.1 Beach Events Programme) Signature events - Other O1356-9/IE00632/F9184/X087/R0394/001/M1 (1.1.5: Stand Build) O1356-9/IE00637/F9184/X087/R0394/001/M1 (S/O 5.19 Show Catering) O1356-9/IE00637/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : S&T) O1356-9/IE00060/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : Car Hire) | 100 000 0 100 000 80 000 0 570 000 300 000 20 000 0 19 000 40 000 15 000 | 4 375 12 505 13 210 116 827 1 500 5 432 236 200 0 0 0 1 162 0 0 0 | | 95 625 25 717 350 000 8 000 300 000 300 000 20 000 13 400 60 000 | 60 000 -61 778 13 210 420 417 -70 500 5 432 -33 800 300 000 -300 000 0 0 -4 438 20 000 -15 000 | $\begin{array}{c} 38\ 222\\ 13\ 210\\ 520\ 417\\ 9\ 500\\ 5\ 432\\ 536\ 200\\ 300\ 000\\ 0\\ 20\ 000\\ 0\\ 14\ 562\\ 60\ 000\\ 0\\ 0\\ \end{array}$ | 0 57 000 229 421 0 9 531 524 772 0 10 380 7 880 59 878 102 148 15 310 | | $\begin{array}{c} 40 \ 133 \\ 13 \ 871 \\ 546 \ 438 \\ 9 \ 975 \\ 5 \ 704 \\ 563 \ 010 \\ 300 \ 000 \\ 0 \\ 21 \ 000 \\ 0 \\ 15 \ 290 \\ 63 \ 000 \\ 0 \\ 0 \\ \end{array}$ | $\begin{array}{c} 42\ 140\\ 14\ 564\\ 573\ 760\\ 10\ 474\\ 5\ 989\\ 591\ 161\\ 315\ 000\\ 0\\ 22\ 050\\ 0\\ 16\ 055\\ 66\ 150\\ 0\\ \end{array}$ | 15 24 602 4 10 9 620 7 330 7 23 1 16 8 69 4 |
| O1356-31/IE00645/F9184/X087/R0394/001/M1 (1.1.1_Graphic Design) O1356-19/IE00636/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign Events) O1356-26/IE00656/F9184/X087/R0394/001/M1 (S/O 5.17 Campaigns - Photos & Video) O1356-24/IE00753/F9184/X087/R0393/001/M1 (S/O 5.17 Campaign : Print & Online adverts) O1356-24/IE00758/F9184/X087/R0394/001/M1 (1.1.1 Speed Marketing Sessions) O1356-23/IE00758/F9184/X087/R0394/001/M1 (S/O 5.43 MICE Appointment) O1356-12/IE00636/F9184/X087/R0394/001/M1 (S/O 6.1 Beach Events Programme) Signature events - Other O1356-32/IE00637/F9184/X087/R0394/001/M1 (S/O 5.19 Show Catering) O1356-9/IE00637/F9184/X087/R0394/001/M1 (S/O 5.19 Show exhibition stand) O1356-9/IE00059/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : S&T) O1356-9/IE00060/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : Car Hire) O1356-9/IE00634/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : Entrance fees) | 100 000 0 100 000 80 000 0 570 000 300 000 20 000 0 19 000 40 000 15 000 170 000 | 4 375 12 505 13 210 116 827 1 500 5 432 236 200 0 0 0 1 162 0 0 73 913 | 53 590 15 870 | 95 625 25 717 350 000 8 000 300 000 300 000 20 000 13 400 60 000 80 000 | 60 000 -61 778 13 210 420 417 -70 500 5 432 -33 800 300 000 -300 000 0 0 -4 438 20 000 -15 000 -217 | $\begin{array}{c} 38\ 222\\ 13\ 210\\ 520\ 417\\ 9\ 500\\ 5\ 432\\ 536\ 200\\ 300\ 000\\ 0\\ 20\ 000\\ 0\\ 14\ 562\\ 60\ 000\\ 0\\ 169\ 783\end{array}$ | 0 57 000 229 421 0 9 531 524 772 0 10 380 7 880 59 878 102 148 15 310 388 615 | | 40 133 13 871 546 438 9 975 5 704 563 010 300 000 0 21 000 0 15 290 63 000 0 178 272 | $\begin{array}{c} 42\ 140\\ 14\ 564\\ 573\ 760\\ 10\ 474\\ 5\ 989\\ 591\ 161\\ 315\ 000\\ 0\\ 22\ 050\\ 0\\ 16\ 055\\ 66\ 150\\ 0\\ 187\ 186\end{array}$ | 15 24 602 44 10 99 620 7 330 7 23 19 16 89 69 49 |
| O1356-31/IE00645/F9184/X087/R0394/001/M1 (1.1.1_Graphic Design) O1356-19/IE00636/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign Events) O1356-26/IE00656/F9184/X087/R0394/001/M1 (S/O 5.17 Campaigns - Photos & Video) O1356-24/IE00753/F9184/X087/R0393/001/M1 (S/O 5.17 Campaign : Print & Online adverts) O1356-23/IE00758/F9184/X087/R0394/001/M1 (1.1.1 Speed Marketing Sessions) O1356-23/IE00758/F9184/X087/R0394/001/M1 (S/O 5.43 MICE Appointment) O1356-12/IE00636/F9184/X087/R0394/001/M1 (S/O 6.1 Beach Events Programme) Signature events - Other O1356-32/IE00637/F9184/X087/R0394/001/M1 (S/O 5.19 Show Catering) O1356-9/IE00637/F9184/X087/R0394/001/M1 (S/O 5.19 Show exhibition stand) O1356-9/IE00606/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : S&T) O1356-9/IE00606/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : Car Hire) O1356-9/IE00564/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : Car Hire) | 100 000 0 100 000 80 000 0 570 000 300 000 20 000 0 19 000 40 000 15 000 170 000 0 | 4 375 12 505 13 210 116 827 1 500 5 432 236 200 0 0 0 1 162 0 0 73 913 12 600 | | 95 625 25 717 350 000 8 000 300 000 300 000 20 000 13 400 60 000 80 000 205 000 | 60 000 -61 778 13 210 420 417 -70 500 5 432 -33 800 300 000 -300 000 0 0 0 -4 438 20 000 -15 000 -217 217 600 | 38 222 13 210 520 417 9 500 5 432 536 200 300 000 0 20 000 0 14 562 60 000 0 169 783 217 600 | 0 57 000 229 421 0 9 531 524 772 0 10 380 7 880 59 878 102 148 15 310 388 615 37 534 | | 40 133 13 871 546 438 9 975 5 704 563 010 300 000 0 21 000 0 15 290 63 000 0 178 272 228 480 | $\begin{array}{c} 42\ 140\\ 14\ 564\\ 573\ 760\\ 10\ 474\\ 5\ 989\\ 591\ 161\\ 315\ 000\\ 0\\ 22\ 050\\ 0\\ 16\ 055\\ 66\ 150\\ 0\\ 187\ 186\\ 239\ 904 \end{array}$ | 15 29 602 44 10 99 6 28 620 71 330 75 23 15 16 85 69 45 196 54 251 89 |
| O1356-31/IE00645/F9184/X087/R0394/001/M1 (1.1.1_Graphic Design) O1356-19/IE00636/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign Events) O1356-26/IE00656/F9184/X087/R0394/001/M1 (S/O 5.17 Campaigns - Photos & Video) O1356-24/IE00753/F9184/X087/R0393/001/M1 (S/O 5.17 Campaign : Print & Online adverts) O1356-23/IE00758/F9184/X087/R0394/001/M1 (1.1.1 Speed Marketing Sessions) O1356-23/IE00758/F9184/X087/R0394/001/M1 (S/O 5.43 MICE Appointment) O1356-12/IE00636/F9184/X087/R0394/001/M1 (S/O 5.43 MICE Appointment) O1356-12/IE00636/F9184/X087/R0394/001/M1 (S/O 5.19 Each Events Programme) Signature events - Other O1356-32/IE00637/F9184/X087/R0394/001/M1 (S/O 5.19 Show Catering) O1356-9/IE00637/F9184/X087/R0394/001/M1 (S/O 5.19 Show exhibition stand) O1356-9/IE00606/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : S&T) O1356-9/IE00606/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : Car Hire) O1356-9/IE00664/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : Car Hire) O1356-9/IE00564/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : Entrance fees) O1356-9/IE00564/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : Art Transport) | 100 000 0 100 000 80 000 0 570 000 300 000 20 000 0 19 000 40 000 15 000 170 000 0 15 000 | 4 375 12 505 13 210 116 827 1 500 5 432 236 200 0 0 0 1 162 0 0 73 913 | | 95 625 25 717 350 000 8 000 300 000 300 000 20 000 13 400 60 000 80 000 205 000 9 000 | 60 000 -61 778 13 210 420 417 -70 500 5 432 -33 800 300 000 -300 000 0 0 0 -4 438 20 000 -15 000 -217 217 600 -6 000 | $\begin{array}{c} 38\ 222\\ 13\ 210\\ 520\ 417\\ 9\ 500\\ 5\ 432\\ 536\ 200\\ 300\ 000\\ 0\\ 20\ 000\\ 0\\ 14\ 562\\ 60\ 000\\ 0\\ 14562\\ 60\ 000\\ 0\\ 169\ 783\\ 217\ 600\\ 9\ 000\\ \end{array}$ | 0 57 000 229 421 0 9 531 524 772 0 10 380 7 880 59 878 102 148 15 310 388 615 37 534 14 673 | | 40 133 13 871 546 438 9 975 5 704 563 010 300 000 0 21 000 0 15 290 63 000 0 178 272 228 480 9 450 | $\begin{array}{c} 42\ 140\\ 14\ 564\\ 573\ 760\\ 10\ 474\\ 5\ 989\\ 591\ 161\\ 315\ 000\\ 0\\ 22\ 050\\ 0\\ 16\ 055\\ 66\ 150\\ 0\\ 187\ 186\\ 239\ 904\\ 9\ 923\\ \end{array}$ | 15 29 602 44 10 99 6 20 71 330 75 23 15 16 85 69 45 196 54 251 89 10 41 |
| O1356-31/IE00645/F9184/X087/R0394/001/M1 (1.1.1_Graphic Design) O1356-19/IE00636/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign Events) O1356-26/IE00656/F9184/X087/R0394/001/M1 (S/O 5.17 Campaigns - Photos & Video) O1356-24/IE00753/F9184/X087/R0393/001/M1 (S/O 5.17 Campaign : Print & Online adverts) O1356-23/IE00758/F9184/X087/R0394/001/M1 (1.1.1 Speed Marketing Sessions) O1356-23/IE00758/F9184/X087/R0394/001/M1 (S/O 5.43 MICE Appointment) O1356-12/IE00636/F9184/X087/R0394/001/M1 (S/O 6.1 Beach Events Programme) Signature events - Other O1356-32/IE00637/F9184/X087/R0394/001/M1 (S/O 5.19 Show Catering) O1356-9/IE00637/F9184/X087/R0394/001/M1 (S/O 5.19 Show exhibition stand) O1356-9/IE00606/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : S&T) O1356-9/IE00606/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : Car Hire) O1356-9/IE00564/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : Car Hire) | 100 000 0 100 000 80 000 0 570 000 300 000 20 000 0 19 000 40 000 15 000 170 000 0 | 4 375 12 505 13 210 116 827 1 500 5 432 236 200 0 0 0 1 162 0 0 73 913 12 600 | | 95 625 25 717 350 000 8 000 300 000 300 000 20 000 13 400 60 000 80 000 205 000 | 60 000 -61 778 13 210 420 417 -70 500 5 432 -33 800 300 000 -300 000 0 0 0 -4 438 20 000 -15 000 -217 217 600 | 38 222 13 210 520 417 9 500 5 432 536 200 300 000 0 20 000 0 14 562 60 000 0 169 783 217 600 | 0 57 000 229 421 0 9 531 524 772 0 10 380 7 880 59 878 102 148 15 310 388 615 37 534 | | 40 133 13 871 546 438 9 975 5 704 563 010 300 000 0 21 000 0 15 290 63 000 0 178 272 228 480 | $\begin{array}{c} 42\ 140\\ 14\ 564\\ 573\ 760\\ 10\ 474\\ 5\ 989\\ 591\ 161\\ 315\ 000\\ 0\\ 22\ 050\\ 0\\ 16\ 055\\ 66\ 150\\ 0\\ 187\ 186\\ 239\ 904\\ 9\ 923\\ 13\ 892 \end{array}$ | 15 29 602 44 10 99 6 20 71 330 75 23 15 16 85 69 45 196 54 251 89 10 41 |
| O1356-31/IE00645/F9184/X087/R0394/001/M1 (1.1.1_Graphic Design) O1356-19/IE00636/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign Events) O1356-26/IE00656/F9184/X087/R0394/001/M1 (S/O 5.17 Campaigns - Photos & Video) O1356-24/IE00753/F9184/X087/R0393/001/M1 (S/O 5.17 Campaign : Print & Online adverts) O1356-23/IE00758/F9184/X087/R0394/001/M1 (1.1.1 Speed Marketing Sessions) O1356-23/IE00758/F9184/X087/R0394/001/M1 (S/O 5.43 MICE Appointment) O1356-12/IE00636/F9184/X087/R0394/001/M1 (S/O 5.43 MICE Appointment) O1356-12/IE00636/F9184/X087/R0394/001/M1 (S/O 5.19 Each Events Programme) Signature events - Other O1356-32/IE00637/F9184/X087/R0394/001/M1 (S/O 5.19 Show Catering) O1356-9/IE00637/F9184/X087/R0394/001/M1 (S/O 5.19 Show exhibition stand) O1356-9/IE00606/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : S&T) O1356-9/IE00606/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : Car Hire) O1356-9/IE00664/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : Car Hire) O1356-9/IE00564/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : Entrance fees) O1356-9/IE00564/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : Art Transport) | 100 000 0 100 000 80 000 0 570 000 300 000 20 000 0 19 000 40 000 15 000 170 000 0 15 000 | 4 375 12 505 13 210 116 827 1 500 5 432 236 200 0 0 0 1 162 0 0 73 913 12 600 | | 95 625 25 717 350 000 8 000 300 000 300 000 20 000 13 400 60 000 80 000 205 000 9 000 | 60 000 -61 778 13 210 420 417 -70 500 5 432 -33 800 300 000 -300 000 0 0 0 -4 438 20 000 -15 000 -217 217 600 -6 000 | $\begin{array}{c} 38\ 222\\ 13\ 210\\ 520\ 417\\ 9\ 500\\ 5\ 432\\ 536\ 200\\ 300\ 000\\ 0\\ 20\ 000\\ 0\\ 14\ 562\\ 60\ 000\\ 0\\ 14562\\ 60\ 000\\ 0\\ 169\ 783\\ 217\ 600\\ 9\ 000\\ \end{array}$ | 0 57 000 229 421 0 9 531 524 772 0 10 380 7 880 59 878 102 148 15 310 388 615 37 534 14 673 | | 40 133 13 871 546 438 9 975 5 704 563 010 300 000 0 21 000 0 15 290 63 000 0 178 272 228 480 9 450 | $\begin{array}{c} 42\ 140\\ 14\ 564\\ 573\ 760\\ 10\ 474\\ 5\ 989\\ 591\ 161\\ 315\ 000\\ 0\\ 22\ 050\\ 0\\ 16\ 055\\ 66\ 150\\ 0\\ 187\ 186\\ 239\ 904\\ 9\ 923\\ \end{array}$ | 15 29 602 44 10 99 6 28 620 71 330 75 23 15 16 85 69 45 196 54 251 89 10 41 14 58 |
| O1356-31/IE00645/F9184/X087/R0394/001/M1 (1.1.1_Graphic Design) O1356-19/IE00636/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign Events) O1356-26/IE00656/F9184/X087/R0394/001/M1 (S/O 5.17 Campaigns - Photos & Video) O1356-24/IE00753/F9184/X087/R0393/001/M1 (S/O 5.17 Campaign : Print & Online adverts) O1356-23/IE00758/F9184/X087/R0394/001/M1 (1.1.1 Speed Marketing Sessions) O1356-23/IE00758/F9184/X087/R0394/001/M1 (S/O 5.43 MICE Appointment) O1356-12/IE00636/F9184/X087/R0394/001/M1 (S/O 5.43 MICE Appointment) O1356-12/IE00636/F9184/X087/R0394/001/M1 (S/O 5.19 Each Events Programme) Signature events - Other O1356-32/IE00637/F9184/X087/R0394/001/M1 (S/O 5.19 Show Catering) O1356-9/IE00637/F9184/X087/R0394/001/M1 (S/O 5.19 Show exhibition stand) O1356-9/IE00606/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : S&T) O1356-9/IE00606/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : Car Hire) O1356-9/IE0064/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : Car Hire) O1356-9/IE00564/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : Car Hire) O1356-9/IE00553/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : Car Hire) O1356-9/IE00553/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : Air Transport) O1356-9/IE01583/F9184/X087/R0394/001/M1 (S/O 5.19 Shows : Own Car Travel) | 100 000 0 100 000 80 000 0 570 000 300 000 20 000 0 19 000 40 000 15 000 170 000 0 15 000 15 000 1 000 | 4 375 12 505 13 210 116 827 1 500 5 432 236 200 0 0 0 1 162 0 0 73 913 12 600 0 0 | | 95 625 25 717 350 000 8 000 300 000 300 000 20 000 13 400 60 000 80 000 205 000 9 000 12 600 | 60 000 -61 778 13 210 420 417 -70 500 5 432 -33 800 300 000 -300 000 0 0 -4 438 20 000 -15 000 -217 217 600 -6 000 11 600 | $\begin{array}{c} 38\ 222\\ 13\ 210\\ 520\ 417\\ 9\ 500\\ 5\ 432\\ 536\ 200\\ 300\ 000\\ 0\\ 20\ 000\\ 0\\ 14\ 562\\ 60\ 000\\ 0\\ 169\ 783\\ 217\ 600\\ 9\ 000\\ 12\ 600\\ \end{array}$ | 0 57 000 229 421 0 9 531 524 772 0 10 380 7 880 59 878 102 148 15 310 388 615 37 534 14 673 5 260 | | 40 133 13 871 546 438 9 975 5 704 563 010 300 000 0 21 000 0 15 290 63 000 0 178 272 228 480 9 450 13 230 | $\begin{array}{c} 42\ 140\\ 14\ 564\\ 573\ 760\\ 10\ 474\\ 5\ 989\\ 591\ 161\\ 315\ 000\\ 0\\ 22\ 050\\ 0\\ 16\ 055\\ 66\ 150\\ 0\\ 187\ 186\\ 239\ 904\\ 9\ 923\\ 13\ 892 \end{array}$ | 15 29 602 44 10 99 6 28 620 71 330 75 23 15 16 85 69 45 196 54 251 89 10 41 |

| | Account | Original Budget Approved : May 2019 | Actual: July - December 2019 | Pending invoices | Estimate : January - June 2020 | Change in Budget (Increase / Reduction) | Adjustment Budget : 16 January 2020 for Approval | PY Actual | % Increase / Decrease | Draft Budget 2020 / 2021 | 2021/2022 | 2022/2023 |
|---------------|---|---|---------------------------------|---------------------|--------------------------------------|--|---|------------------|--------------------------|-----------------------------|----------------|----------------|
| 1.1.3.2 | - RS : Travel | | | | 3 000 | 3 000 | | | | | | l |
| 1.1.3.2 | - RS : S&T | | | | 8 640 | 8 640 | 8 640 | | | | | |
| 1.1.3.2 | - RS : | | | | 10 000 | 10 000 | 10 000 | | | | | |
| 1.1.4.2/1.1.6 | .3 O1355-1/IE00583/F9184/X087/R0394/001/M1 (S/O 5.4 Brochure support) | 457 068 | 80 432 | | 200 000 | -176 636 | 280 432 | 9 926 | | 294 454 | 309 177 | 324 635 |
| 1.1.4.3 | O1356-27/IE00564/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign Fam Trips) | 0 | 28 786 | | | 28 786 | 28 786 | 0 | | 30 226 | 31 737 | 33 324 |
| 1.1.4.3 | O1356-10/IE00564/F0041/X087/R0394/001/M (Media Educationals : Entrance fees) | 100 000 | 0 | | 130 000 | 30 000 | 130 000 | 45 616 | | 136 500 | 143 325 | 150 491 |
| 1.1.5.1 | O1337-1/IE00795/F9184/X087/R0394/001/C1 (S/O 5.34 Website System Development) | 305 000 | 334 061 | 25 070 | 200 000 | 254 131 | 559 131 | 430 154 | | 587 088 | 616 442 | 647 264 |
| 1.1.5.2 | O1337-1/ Online monitoring | | | | | 0 | 0 | | | 0 | 0 | (|
| 1.1.6.1 | O1354-4/IE00754/F9184/X087/R0394/001/D (S/O 5.3: Promotional Items -) * brand Manual | 100 000 | 0 | | 238 000 | 138 000 | 238 000 | 79 317 | | 249 900 | 262 395 | 275 515 |
| 1.1.6.2 | O1356-25/IE00754/F9184/X087/R0394/001/M1 (S/O 5.17 Campaign Promo Items) | 100 000 | 0 | | | -100 000 | 0 | 14 068 | | 0 | 0 | (|
| 1.1.6.2 | O1356-3/IE00754/F9184/X087/R0394/001/M1 (S/O 5.3 Promotional Items - Marketing) | 200 000 | 28 975 | 12 500 | 200 000 | 41 475 | 241 475 | 218 896 | | 253 549 | 266 226 | 279 537 |
| 1.1.6.3.2 | O1355-24/IE00018/F9184/X087/R0394/001/M1 (S/O 5.3 / 1.1.1 _Meeting Planner Guide) | 100 000 | 0 | | 100 000 | 0 | 100 000 | 0 | | 105 000 | 110 250 | |
| 1.1.6.3.6 | O1356-4/IE00656/F9184/X087/R0394/001/M1 (Photo Library) | 100 000 | 841 | 518 | 56 800 | -41 841 | 58 159 | 0 | | 61 067 | 64 120 | 67 326 |
| 1.1.7.1 | O1353-5/IE00018/F9184/X087/R0394/001/M1 (1.1.6 Research on Tourism Brand Tracking) | 80 000 | 60 047 | 23 100 | | 3 147 | 83 147 | 0 | | 87 304 | 91 669 | |
| 4.1.2 | O1353-3/IE00810/F9184/X087/R0394/001/M1 (SR 4.1 Research on Tourism: Association Membersh | 36 336 | 525 | | | -35 811 | 525 | 0 | | 551 | 579 | 608 |
| 4.1.2 | - Stakeholder Engagements sessions - Catering etc | 0 | 0 | | 50 000 | 50 000 | 50 000 | 389 386 | | 52 500 | 55 125 | 57 881 |
| | | 0 | 0 | | | 0 | 0 | 303 160 | | 0 | 0 | |
| | Total Marketing Exepnditure | 3 548 404 | 1 331 987 | 130 648 | 3 444 065 | 1 358 296 | 4 906 700 | 3 639 478 | 38.28% | 5 057 613 | 5 310 493 | 5 576 018 |
| | | 3 491 336 | | | | | 1 358 296 | | | | | |
| | | -57 068 | | | | | | | | | | |
| | Development Expenditure | | | | | | | | | | | |
| 1.1.4.2 | O1354-2/IE00583/F9184/X087/R0394/001/D (S/O 9.4 SEA Brochure support) | 42 932 | 0 | | | -42 932 | 0 | 0 | | 0 | 0 | (|
| 2.1.1.1.3.2 | O1356-16/IE00636/F9184/X087/R0394/001/D (S/O 6.5 District Events) | 260 000 | 50 000 | | | -210 000 | 50 000 | 144 312 | | 52 500 | 55 125 | 57 881 |
| 2.1.1.1.3.3 | O1355-3/IE00578/F9184/X087/R0394/001/D (S/O 11.1 Umzumbe) | 200 000 | 63 350 | | 60 000 | -76 650 | 123 350 | 83 210 | | 129 518 | 135 993 | 142 793 |
| 2.1.1.1.3.4 | O1355-4/IE00578/F9184/X087/R0394/001/D (S/O 11.2 KwaXolo Cave Route) | 50 000 | 0 | | 180 000 | 130 000 | 180 000 | 48 673 | | 189 000 | 198 450 | 208 373 |
| 2.1.1.1.3.5 | O1355-6/IE00578/F9184/X087/R0394/001/D (S/O 11.4.1 Kwa Nzimakwe) | 50 000 | 120 298 | 5 500 | 100 000 | 175 798 | 225 798 | 54 125 | | 237 088 | 248 942 | 261 389 |
| 2.1.1.1.3.6 | O1354-3/IE00578/F9184/X087/R0394/001/D (S/O 11.5.1 Nyandazulu) | 100 000 | 27 150 | | | -72 850 | 27 150 | 13 463 | | 28 508 | 29 933 | 31 430 |
| 2.1.1.1.3.8 | Umdoni Buisness Plan | | | | 190 000 | 190 000 | 190 000 | | | 199 500 | 209 475 | 219 949 |
| 2.1.1.3 | AgriTourism Plan Implementations | | | | 60 000 | 60 000 | 60 000 | | | 63 000 | 66 150 | 69 458 |
| 2.2.1.2 | O1357-2/IE00059/F9184/X087/R0394/001/D (S/O 8.4 SMME Development) | 100 000 | 6 901 | | | -93 099 | 6 901 | 104 136 | | 7 246 | 7 608 | 7 989 |
| 2.2.1.3 | O1357-3/IE00576/F9184/X087/R0394/001/D (S/O 9.1 SMME Training & Capacity Building) | 400 000 | 4 320 | 150 000 | 50 000 | -195 680 | 204 320 | 170 259 | | 214 536 | 225 263 | 236 526 |
| 2.2.1.4 | O1357-6/IE00846/F9184/X087/R0394/001/D (S/O 10.4 SMME Mentorship) | 10 000 | 0 | | | -10 000 | 0 | 5 000 | | 0 | 0 | (|
| 2.3.1.1 | Show Support : entrance fees | | | | 10 000 | 10 000 | 10 000 | | | 10 500 | 11 025 | 11 576 |
| 2.3.1.1 | Show Support : Accommodation | | | | 10 000 | 10 000 | 10 000 | | | 10 500 | 11 025 | 11 576 |
| 2.3.1.1 | Show Support : S&T | | | | 5 000 | 5 000 | 5 000 | | | 5 250 | 5 513 | 5 788 |
| 2.3.1.1 | Show Support : Travel | | | | 5 000 | 5 000 | | | | 5 250 | 5 513 | |
| 2.3.1.1 | Show : Catelogue / Material | | | | 20 000 | 20 000 | 20 000 | | | 21 000 | 22 050 | |
| 2.4.1.2 | O1357-4/IE00576/F9184/X087/R0394/001/D (S/O 9.3 Students and Interns)** ADMIN | 383 017 | 167 008 | | 216 009 | -0 | 383 017 | 337 467 | | 402 168 | 422 276 | 443 390 |
| 2.5.1.1 | O1354-1/IE00753/F9184/X087/R0394/001/D (S/O 5.13 Community radio) | 80 000 | 0 | | | -80 000 | | 26 046 | | 0 | 0 | |
| 2.5.1.3 | O1357-1/IE00750/F9184/X087/R0394/001/D (S/O 8.2 Schools Project) | 150 000 | 0 | | | -150 000 | 0 | 110 467 | | 0 | 0 | |
| 2.7.1.1 | O1355-2/IE00022/F9184/X087/R0394/001/D (S/O 7.4 Area Committee Projects) | 420 000 | 4 416 | | | -415 584 | 4 416 | 120 952 | | 4 636 | 4 868 | |
| | O1355-7/IE00578/F9184/X087/R0394/001/D (Oribi/Paddoc/Ezinq corridor) | 40 000 | 0 | | | -40 000 | 0 | 0 | | 0 | 0 | |
| | O1355-8/IE00578/F9184/X087/R0394/001/D (Gamalakhe) | 40 000 | 0 | | | -40 000 | | 0 | | 0 | 0 | - |
| | - Implementation Umuziwabantu Scoping | | | | 160 000 | | | | | 168 000 | 176 400 | |
| | | | | | | 0 | 0 | | | 0 | 0 | |
| | Total Development Expenditure | 2 325 949 | 443 442 | | 1 066 009 | -660 998 | 1 664 951 | 1 218 112 | -28.42% | 1 748 199 | 1 835 609 | |
| | Total Annual Operational Expenditure | 20 042 394 | 6 851 628 | | 10 880 673 | -2 023 946 | 18 018 448 | 18 670 170 | -1 | 18 919 371 | 19 865 339 | |
| | Surplus for Capital Funding | <u>199 580</u> | <u>2 894 716</u> | <u>-286 148</u> | <u>-2 318 990</u> | <u>89 999</u> | <u>289 579</u> | <u>3 487 248</u> | <u>1</u> | <u>304 058</u> | <u>319 261</u> | <u>335 224</u> |
| | | 57 068 | | | | | | | | | | |
| | Capital Budget | | | | | | | | | | | |
| | Computers | 88 649 | 13 428 | | 125 221 | 50 000 | 138 649 | | | 145 581 | 152 861 | 160 504 |
| | Intangibles | 24 168 | 3 826 | | 60 342 | | | | | 67 376 | 70 745 | |
| | Furniture & Fittings | 86 762 | 11 079 | | 75 683 | 0 | 86 762 | | | 91 100 | 95 655 | 100 438 |
| | Total Capital Expenditure | 199 579 | 28 334 | 0 | 261 246 | 90 000 | 289 579 | 0 | 45.09% | 304 058 | 319 261 | 335 224 |
| | Total Expenditure | | | | | | | | | | | |
| | Annual Total Expenditure Budget Approved | 20 241 973 | 6 879 961 | 286 148 | 11 141 919 | -1 933 946 | 18 308 027 | 18 670 170 | -9.55% | 19 223 429 | 20 184 600 | |
| | Check Budget Balanced : Surplus / (Loss) | 1 | 2 866 383 | -286 148 | -2 580 235 | -1 | 0 | -3 487 248 | | 0 | 0 | (|

Annexure B 16 January 2020