BCG



Illinois State Board of Education Jesse Ruiz, Board Chair Dr. Christopher Koch, State Superintendent

Illinois report cards Steering Committee meeting - APPENDIX

May 2, 2011

The Boston Consulting Group

Appendix

- "Ideal" report cards for Junior High, Middle and Elementary Schools
- Report card metrics timing and availability
- Other metrics considered
- Calculation rubrics (by school level)
- State/ city benchmarking of metrics in report card v0.1
- Meeting cadence for Advisory and Steering Committees

Ideal junior high school report card (v0.1)

In current IL card?

es	Promotion	% of students being promoted from junior high on time ¹ (adjusted for mobility)	
Outcomes	Readiness	% of 8th graders passing Algebra I	
Out	Success	% of most recent alumni meeting/ exceeding state standards in next grade ^{1,2} (meet + exceed, exceed)	
	On track	% of students in school's lowest grade on track	
Progress	Performance	% of students meeting/ exceeding state standards ² (meet + exceed, exceed)	1
Prog	Penomance	% of students passing at least 1 pre-AP course	
	Gains	% of students achieving gains ³	
		Perceptions regarding academic environment and engagement:	
e	Academic environment & engagement	 Student survey question response rate – highlight 1-2 questions⁴ 	
Climate		 Parent survey question response rate – highlight 1-2 questions 	5
ប		 Teacher survey question response rate – highlight 1-2 questions⁴ 	
	Safety	Value-added safety score ⁶	
cs	Student	% of students with fewer than 10 absences (min threshold TBD)	7
Context racteristics		% of teachers returning from last school year (3 yr average)	8
Context	Teacher	% of teachers in each evaluation bucket (excellent, proficient, needs improvement, unsatisfactory)	
Chai	Administration	# of different principals at school in past 3 yrs (years TBD)	

1. Based on number of grade levels at junior high. 2. Draft assumes composite score reported, but may want to report by subject. 3. Language may change based on growth model selected. 4. Impacted by SB7 outcome. 5. Parental contact. 6. Subtracts school's Absolute Safety Score (calculation using 3 inputs: safety/ climate survey, severe misconduct rate, shooting victim rate) from school's Expected Safety Score (based on environmental factors outside a school's control). 7. Attendance and chronic truancy rate. 8. Avg. teaching experience. 2

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Ideal middle school report card (v0.1)

In current IL card?

sət	Promotion	% of students being promoted from middle school on time ¹ (adjusted for mobility)	
Outcomes	Readiness	% of students in last grade level meeting/ exceeding state standards ² (meet + exceed, exceed)	\checkmark
no	Success	% of most recent alumni meeting/ exceeding state standards in next grade ^{1,2} (meet + exceed, exc	eed)
ss	On track	% of students in school's lowest grade on track	
Progress	Performance	% of students meeting/ exceeding state standards ² (meet + exceed, exceed only)	✓
Pro	Gains	% of students achieving gains ³	
	Academic	Perceptions regarding academic environment and engagement:	
Climate	environment & engagement	 Parent survey question response rate – highlight 1-2 questions 	5
Clin		 Teacher survey question response rate – highlight 1-2 questions⁴ 	
	Safety	Value-added safety score ⁶	
cs	Student	% of students with fewer than 10 absences (min threshold TBD)	7
Context Characteristics	Teeshaa	% of teachers returning from last school year (3 yr average)	
Context tracterist	Teacher	% of teachers in each evaluation bucket (excellent, proficient, needs improvement, unsatisfactory	/)
Cha	Administration	# of different principals at school in past 3 yrs (years TBD)	
		of grade levels at middle school. 2. Draft assumes composite score reported, but may want to report by subject. 3. Language may change based of by SB7 outcome. 5. Parental contact. 6. Subtracts school's Absolute Safety Score (calculation using 3 inputs: safety/ climate survey, severe misc	

1. Based on number of grade levels at middle school. 2. Draft assumes composite score reported, but may want to report by subject. 3. Language may change based on growth model selected. 4. Impacted by SB7 outcome. 5. Parental contact. 6. Subtracts school's Absolute Safety Score (calculation using 3 inputs: safety/ climate survey, severe misconduct rate, shooting victim rate) from school's Expected Safety Score (based on environmental factors outside a school's control). 7. Attendance and chronic truancy rate. 8. Avg. teaching experience. THE BOSTON CONSULTING GROUP

Ideal elementary school report card (v0.1)

In current IL card?

		_	
sət	Promotion	% of students being promoted from elementary on time ¹ (adjusted for mobility)	
Outcomes	Readiness	% of 3rd graders meeting/ exceeding state standards in ELA (meet + exceed, exceed)	\checkmark
no	Success	% of most recent alumni meeting/ exceeding state standards in next grade ^{1,2} (meet + exceed, exce	ed)
S	On track	% of kindergarteners 'ready'	
Progress	Performance	% of students meeting/ exceeding state standards ² (meet + exceed, exceed)	1
Pre	Gains	% of students achieving gains ³	
	Academic	Perceptions regarding academic environment and engagement:	
Climate	environment & engagement	 Parent survey question response rate – highlight 1-2 questions 	4
Clin		 Teacher survey question response rate – highlight 1-2 questions⁵ 	
	Safety	Value-added safety score ⁶	
ics	Student	% of students with fewer than 10 absences (min threshold TBD)	7
Context aracteristics		% of teachers returning from last school year (3 yr average)	8
Con aract	Teacher	% of teachers in each evaluation bucket (excellent, proficient, needs improvement, unsatisfactory)	
Châ	Administration	# of different principals at school in past 3 yrs (years TBD)	
		of grade levels at elementary school. 2. Draft assumes composite score reported, but may want to report by subject. 3. Language may change base contact. 5. Impacted by SB7 outcome. 6. Subtracts school's Absolute Safety Score (calculation using 3 inputs: safety/ climate survey, severe miscore)	

1. Based on number of grade levels at elementary school. 2. Draft assumes composite score reported, but may want to report by subject. 3. Language may change based on growth model selected. 4. Parental contact. 5. Impacted by SB7 outcome. 6. Subtracts school's Absolute Safety Score (calculation using 3 inputs: safety/ climate survey, severe misconduct rate, shooting victim rate) from school's Expected Safety Score (based on environmental factors outside a school's control). 7. Attendance and chronic truancy rate. 8. Avg. teaching experience. THE BOSTON CONSULTING GROUP

Report card will evolve once new data available

Some metrics will be 'under construction' while others will be substituted when new data available

In the proposed v0.1 of the report card, majority of metrics measurable immediately or within 1-2 years

- <u>Measurable immediately:</u> 7-8 of 15 metrics on high school and junior high report cards, and 7-8 of 13
 metrics on middle school and elementary. Among these, outcomes and context characteristics are most
 thoroughly complete in the near term
- <u>Measurable in 1-2 years</u>: 6-7 of 15 metrics on high school and junior high report cards, 4 of 13 on middle school and elementary. All climate related metrics are in this category, so a risk of entire section being "under construction" at launch given highly dependent upon timely launch of statewide climate survey
- <u>Measurable 3-5 years or beyond:</u> Gains metric expected to be 'under construction' across all school levels as well as kindergarten readiness at elementary level. In other cases where longer term work being done, interim metrics are proposed for the short to medium term (e.g. students meeting/exceeding state targets moves to PARCC when implemented; teacher national board certification could move to new teacher evaluation)

Back-up: Report card will evolve once new data available (I)

			Preliminary	y view of state-wide metr	ic availability
		Metric	Now	2012-2013 school yr (1-2 years from now)	2014-2015 school yr+ (3-5 years from now)
	S	% of students graduating within 4 yrs	1		
	Outcomes	% of students meeting 4 subject-specific college & career readiness thresholds on ACT ¹	✓		(PARCC assessment?)
	no	% of HS graduates enrolling in post-secondary institution within 1 semester of graduation	✓		
		% of students in school's lowest grade on track		✓	
	ess	% of students meeting/exceeding state standards ²	(Current assessmen	nts)	(PARCC assessments)
	Progress	% of students scoring >=3 on at least 1 AP, IB, or dual credit/ enrollment test		твс	ved.
school		% of students achieving gains ³			Less s
ו sch		Student survey question response rate (1-2 questions)		✓	All right
High	Climate	Parent survey question response rate (1-2 questions)		✓	, inc. ,
	Clir	Teacher survey question response rate (1-2 questions)		\checkmark	Group,
		Student/ parent survey response rate: safety question(s)		✓	sulting
		% of students with fewer than 10 absences	<u>√</u>		о Со
	t stics	% of teachers returning from last school year (3 yr avg)	<u>√</u>		e Bost
	Context racterist	% of teachers nationally board certified	<u>√</u>		by Th
	Context Characteristics	<i><u>Future substitution:</u> % of teachers in each eval. bucket (excellent, proficient, needs improvement, unsatisfactory)</i>			Jht © 2011
		# of different principals at school in last 3 yrs	<u> </u>		Copyrig

1. 18 on English, 22 on Mathematics, 21 on Reading, 24 on Science. 2. Recommended display is 2 bars (meeting/exceeding and exceeding) or stacked bar. 3. Language may change. THE BOSTON CONSULTING GROUP

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Back-up: Report card will evolve once new data available (II)

Metrics in high school report card not repeated in display

			Preliminary v	iew of state-wide metr	ic availability
		Metric	Now	2012-2013 school yr (1-2 years from now)	2014-2015 school yr+ (3-5 years from now)
	S	% of students promoted from junior high on time	\checkmark		
Junior High	Outcomes	% of 8th graders passing Algebra I		TBC	
	Outo	% of most recent alumni promoted 1 grade at next school on time ²	✓		
ר ·	Prog	% of students passing at least 1 pre-AP course		ТВС	
0		% of students promoted from middle school on time	\		
Middle School	Outcomes	% of students in last grade level meeting/ exceeding state standards ^{1,2}	(Current assessments)		(PARCC assessments)
Middl	Out	% of most recent alumni meeting/ exceeding state standards in next grade ¹		(Current assessments)	(PARCC assessments)
		% of students promoted from elementary on time	\checkmark		
tary	Outcomes	% of 3rd graders meeting/ exceeding ELA state standards ¹	(Current assessments)		(PARCC assessments)
Elementary	Out	% of most recent alumni meeting/ exceeding state standards in next grade ^{1,2}		(Current assessments)	(PARCC assessments)
	Prog	% of kindergarteners "ready" (kindergarten readiness)			✓

1. Recommended display is 2 bars (meeting/exceeding and exceeding) or stacked bar. 2. Grade will vary based on number of grades at elementary, middle, junior high, and high school (for all applicable schools).

Other metrics considered (I)

May be substituted for current metric if proposed metric found unsuitable or included in detailed report

		Current metric	Other metrics considered	Current metric rationale
		 % of students meeting 4 subject- specific college & career readiness thresholds on ACT¹ 	 % of students scoring above [20 or 21] on ACT composite % of students taking ACT Mean ACT score 	 Need to research ACT composite threshold further Mean ACT score does not provide sufficient context for college & career readiness
	Readiness	 % of 8th graders passing Algebra I 	 % of 8th graders meeting/ exceeding state standards % of 8th graders enrolled in Algebra I 	 Research shows that students passing Algebra I by grade 8 have much better chance of success in HS and beyond
utcomes		 % of 3rd graders meeting/ exceeding ELA state standards² 	 % of 3rd graders meeting/ exceeding state standards 	 Research shows that students who are reading at grade level by grade 3 have much better chance of success in middle school
ō		 % of HS graduates enrolling in post-secondary institution within 1 semester of graduation 	 Post-secondary acceptance rate Post-secondary remediation rate 	 Believe enrollment rate provides most comprehensive view of path to college
	Success	 % of most recent alumni meeting/ exceeding state standards at next grade level² (middle school and elementary report cards) 	 % of alumni promoted at next (immediate) grade level 	 Can leverage ISAT alignment to understand transition success from middle school to elementary school Avoids negative incentive of promoting to improve scores

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Other metrics considered (II)

May be substituted for current metric if proposed metric found unsuitable or included in detailed report

		Current metric	Other metrics considered	Current metric rationale
		 % of students meeting/ exceeding state standards¹ 	 State test average scores NAEP performance Performance against normalized distribution of state test scores 	 Reporting of % meeting/exceeding and % exceeding may provide better context than average scores NAEP tests only a sample of students Still investigating normalized distribution
Progress	Performance	 % of students scoring >=3 on at least 1 AP, IB, or dual credit/ enrollment test 	 % of students taking at least 1 AP, IB, or dual credit/ enrollment test % of test-takers scoring >=3 on at least 1 AP, IB, or dual credit/ enrollment test Number of AP, IB, or dual credit/ enrollment courses offered % of district's (or state's) advanced curriculum offered 	 Would like to include all 'other metrics' to provide comprehensive picture, but believe current metric communicates advanced performance in most efficient way Those interested in 'other metrics' can consult detailed report
Climate	Safety	 Student/ parent survey response rate: safety question(s) 	 # of detentions/ suspensions/ offenses 	 Perceptions of safety avoid biases introduced in misconduct count due to varying resources/ approaches to discipline across schools
Context Characteristics	Teachers	 % of teachers nationally board certified 	 % of teachers by degree type % of teachers by evaluation measure <i>(current system)</i> Avg. teaching experience % of teachers by certificate type 	 Advanced degrees not necessarily related to subject teaching Current teacher evaluations do not adequately differentiate teacher quality Teaching experience shown to have limited link to student outcomes National board certification showcases advanced teaching credential – though, still no significant evidence of high correlation w/ student outcomes

1. Recommended display is 2 bars (meeting/exceeding and exceeding) or stacked bar.

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Metric definitions/ preliminary calculations (I)

v0.1 of high school report card

G	uiding ?s	Metrics	Definitions/ preliminary calculations	
	Graduation	% of students graduating within 4 years (adjusted for mobility)	(# of students that graduated) / (# of 1st time enrollees at school 4 years ago +/- transfers in and out)	
Outcomes	College & work readiness	% of students meeting 4 subject-specific college & career readiness thresholds on ACT	(# of 11th graders who, on ACT, scored at least 18 on English, 22 on Math, 21 on Reading, and 24 on Science) / (# of 11th graders with valid ACT scores)	
U	Success	% of HS graduates enrolling in post-secondary institution within 1 semester of graduation	(# of HS graduates, including summer graduates, who enrolled in a post- secondary institution within 1 semester of HS graduation) / (# of HS graduates, including summer graduates)	
	On track	% of students in school's lowest grade on track	(# of first-time freshmen ² with sufficient course credit for promotion ³ & 1 or less core course failures in core classes, including English, Math, Science, and Social Science) / (# of first-time freshmen at school)	ights reservea.
Progress	Porformanco	% of students meeting/ exceeding state standards (meet + exceed, exceed only) ¹	(# of 11th graders ⁴ meeting or exceeding state standards on PSAE assessment ⁵ composite) / (# of 11th graders ⁴ with valid PSAE scores)	ng Group, Inc. All ri
Pro	Performance	% of students scoring >=3 (or equivalent) on at least 1 AP, IB, or dual credit/ enrollment test	(#of 11th and 12th graders ⁶ scoring a 3 or higher, or equivalent score needed for college credit, on at least 1 AP, IB, or dual-credit enrollment test) / (# of 11th and 12th graders ⁶)	he Boston Consulu
	Gains	% of students achieving gains		ight © 2011 by 11
			n school begins later than Freshman year, must adjust to be first year. 3. Need to determine credit req'ts. 4. from both standard April PSAE administration and PSAE May make-up administration included. 7. Need to	Copyright

1. Draft assumes composite score reported, but may want to report by subject. 2. If high school begins later than Freshman year, must adjust to be first year. 3. Need to determine credit req'ts. 4. And12th grade for those who have not yet met PSAE Diploma Requirement. 5. Results from both standard April PSAE administration and PSAE May make-up administration included. 7. Need to confirm what grades AP courses available to. 10

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Metric definitions/ preliminary calculations (II)

v0.1 of high school report card continued

G	iuiding ?s	Metrics	Definitions/ preliminary calculations	
		Acad. environment & engagement perceptions:		
	Academic	 Student survey response rate: 1-2 questions 	(# of school's students who respond positively to select questions on annual climate survey) / (# of valid student surveys ²)	
Climate	environment & engagement	 Parent survey response rate: 1-2 questions 	See student (for parents)	
Clin		 Teacher survey response rate: 1-2 questions 	See student (for teachers)	
	Safety	Student/parent survey response rate: safety question(s)	(# of school's students and parents who respond positively to safety-specific question(s) on annual climate survey) / (# of valid student and parent surveys ²)	
ics	Student	% of students with fewer than 10 absences ¹	(# of students with fewer than 10 absences during school year) / (# of students enrolled)	its reserved.
Context characteristics	Teacher	% of teachers returning from last school year (3 yr average)	Average for past 3 years: (# of teachers from previous year who remain employed at school this year as of first regular day of classes in May ³)/ (# of teachers employed last year)	Copyright © 2011 by The Boston Consulting Group, Inc. All right
Context c		% of teachers nationally board certified	(# of teachers who have completed the requirements of the National Board Certification) / (# of teachers employed at school)	on Consulting G
	Administration	# of different principals at school in past 3 yrs1	Number of different principals who have held position at school over past 3 years	by The Bostc
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Metric definitions/ preliminary calculations (III)

v0.1 of junior school report card – metrics not included in high school report card

G	uiding ?s	Metrics	Definitions/ preliminary calculations	
	Graduation	% of students promoted from junior high on time (adjusted for mobility)	(# of students that were promoted from junior high on time) / (# of 1st time enrollees at school X^1 years ago +/- transfers in and out)	
Outcomes	Next academic level readiness	% of 8th graders passing Algebra I	(# of 8th graders who have passed Algebra I, including those who completed it in earlier grades) / (# of 8th graders)	
	Success	% of most recent alumni promoted 1 grade at next school on time	(# of most recent alumni who were promoted one grade at next school level) / (# of most recent alumni enrolled in next school level)	
	On track	% of students in school's lowest grade on track	(# of first-time students in lowest grade at school with sufficient course credit for promotion ² & 1 or less core course failures in core classes, including English, Math, Science, and Social Science) / (# of first-time students in lowest grade at school)	its reserved.
Progress	Performance	% of students meeting/ exceeding state standards (meet + exceed, exceed only) ³	(# of students meeting or exceeding state standards on ISAT assessment composite) / (# of students with valid composite ISAT scores)	Boston Consulting Group, Inc. All right
		% of students passing at least 1 pre-AP course	(#of 8th graders ⁴ passing at least 1 pre-AP course) / (# of 8th graders ⁴)	ston Consulting
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				pyright © 2011
	1. Number of grade le	evels at school. 2. Need to determine credit requirements. 3. Draft	assumes composite score reported, but may want to report by subject. 4. Need to determine whether pre-AP	õ

1. Number of grade levels at school. 2. Need to determine credit requirements. 3. Draft assumes composite score reported, but may want to report by subject. 4. Need to determine whether pre-AP courses only available to 8th graders.

Metric definitions/ preliminary calculations (IV)

v0.1 of middle school report card - metrics not included in high school or junior high report card

G	iuiding ?s	Metrics	Definitions/ preliminary calculations
	Graduation	% of students promoted from middle school on time (adjusted for mobility)	(# of students that were promoted from middle school on time) / (# of 1st time enrollees at school X^1 years ago +/- transfers in and out)
Outcomes	Next academic level readiness	% of students in last grade level at school meeting/ exceeding state standards ^{2,3} (meet + exceed, exceed only)	(# of students in last grade level at school meeting or exceeding state standards on ISAT assessment composite) / (# of students in last grade level at school with valid ISAT scores)
	Success	% of most recent alumni meeting/ exceeding state standards in next grade ^{2,3} (meet + exceed, exceed only)	(# of most recent alumni meeting or exceeding state standards on ISAT assessment composite) / (# of most recent alumni enrolled in next school level with valid ISAT composite scores)
Progress	On track	% of students in school's lowest grade ² on track	(# of first-time students in lowest grade at school with sufficient course credit for promotion ⁴ & 1 or less core course failures in core classes, including English, Math, Science, and Social Science) / (# of first-time students in lowest grade at school)
	1. Number of grade le	evels at school. 2. Grade will vary based on number of grades at j	unior high and high school (if applicable). 3. Draft assumes composite score reported, but may want to report 👸

1. Number of grade levels at school. 2. Grade will vary based on number of grades at junior high and high school (if applicable). 3. Draft assumes composite score reported, but may want to report by subject. 4. Need to determine credit requirements (if applicable).

Metric definitions/ preliminary calculations (V)

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v0.1 of elementary school report card – metrics not included in high school or junior high report card

G	iuiding ?s	Metrics	Definitions/ preliminary calculations
Outcomes	Graduation	% of students promoted from elementary on time (adjusted for mobility)	(# of students that were promoted from elementary school on time) / (# of 1st time enrollees at school X^1 years ago +/- transfers in and out)
	Next academic level readiness	% of 3rd graders meeting/ exceeding state standards in ELA (meet + exceed, exceed only)	(# of 3rd graders meeting or exceeding state standards on ELA ISAT assessment) / (# of 3rd graders with valid ISAT ELA scores)
	Success	% of most recent alumni meeting/ exceeding state standards in next grade ^{2,3} (meet + exceed, exceed only)	(# of most recent alumni meeting or exceeding state standards on ISAT assessment composite) / (# of most recent alumni enrolled in next school level with valid ISAT composite scores)
rogress	On track	% of kindergarteners 'ready'	TBD per recommendation of Kindergarten Readiness Task Force

1. Number of grade levels at school. 2. Draft assumes composite score reported, but may want to report by subject. 3. Grade will vary based on number of grades at elementary and middle school (if applicable).
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Report card v0.1 benchmarking

High school report card as compared to other state/ city report cards

		Metric	IL	MD ³	со	он	SC	FL	NC	Seattle	Los Angeles	Dallas	NYC	Denver	Chicago
% of students graduating within 4 yrs															
-	utcomes	% of students meeting all 4 subject-specific college & career readiness thresholds on ACT ¹								•				\bullet	
	Out	% of HS graduates enrolling in post-secondary institution within 1 semester of graduation									\bullet				
		% of students in school's lowest grade on track												\bullet	
	ess	% of students meeting/exceeding state standards ²										•	4	\bullet	
0	Progress	% of students scoring >=3 on at least 1 AP, IB, or dual credit/enrollment test												•	
High school		% of students achieving gains													
		Student survey response rate: 1-2 questions												•	
	Climate	Parent survey response rate: 1-2 questions													
	Clin	Teacher survey response rate: 1-2 questions													
-		Student/ parent survey response rate: safety question(s)					•								
	cs	% of students with fewer than 10 absences							•	5					
	text eristi	% of teachers returning from last school year													
	Context naracteristics	% of teachers nationally board certified	\bigcirc			\bigcirc	\bigcirc								
	Cha	# of different principals at school in last 3 yrs													

(Blank) Not included

Portion of metric or similar metric included

Same metric included

1. 18 on English, 22 on Mathematics, 21 on Reading, 24 on Science. 2. Recommended display is 2 bars: one % meeting/exceeding, other just % exceeding. 3. Benchmarking reflects data available in 'performance report'; interactive report card with more metrics available online. 4. NYC's high school metric includes the weighted regents pass rate whereas other school level report cards include the % of students who are proficient. 5. Only NC HS report card includes attendance metric; all other school level report cards exclude it.

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Report card v0.1 benchmarking

Junior high, middle school, and elementary school (metrics not included on high school report card)

		Metric	IL	MD	со	он	SC	FL	NC	Seattle	Los Angeles	Dallas	NYC	Denver	Chicago	
Junior High	ø	% of students promoted from junior high on time														
	Outcomes	% of 8th graders passing Algebra I		\bigcirc						\bullet		\bullet			\bullet	
	Out	% of most recent alumni promoted 1 grade at next school on time														
	ress	% of students in school's lowest grade on track			\bigcirc							•		\bullet		
٦٢	Progress	% of students passing at least 1 pre-AP course														
	Cli- mate	Student/ parent survey response rate: safety question(s)														
		% of students promoted from middle school on time														
00	Outcomes	% of students in last grade level meeting/ exceeding state standards		•						•						
Middle School		% of most recent alumni meeting/ exceeding state standards at next grade level														
Middl	Prog.	% of students in school's lowest grade on track														
	Cli- mate	Parent survey response rate: safety question(s)														
		% of students promoted from elementary on time														
Elementary School	Outcomes	% of 3rd graders meeting/ exceeding state standards in ELA														
entary		% of most recent alumni meeting/ exceeding state standards at next grade level														
Eleme	Prog.	% of kindergarteners 'ready' (kindergarten readiness)														
	Cli- mate	Parent survey response rate: safety question(s)														
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Cadence of governance committee meetings is on calendar

Date	Meeting	High level objectives								
May 2	Steering Committee	Discuss v0.1 of report cardPreliminary focus group research strategy								
May 13	Advisory Committee	Discuss v0.2 of report cardShare refined focus group research strategy								
June 1	Steering Committee	 Share district report cards and v0.3 of school Review focus group outreach materials 								
June 17	Steering Committee	 Discuss focus group materials and final plans Refine report cards, deep dive into calcln rubrics 								
July 11	Advisory Committee	 Discuss P-20 version of report card (v1) Discussion on education strategy implications 								
July 20	P-20 Council	Share v1 of report cardAlign on focus group strategy								
August 17	Advisory Committee	Discuss focus group feedbackRefined report cards and calculation rubrics								
August 30	Steering Committee	Finalize report cards and full output of the project (report card strategy, links to education strategy) DISTON CONSULTING GROUP								