



# **Credit Suisse Global Credit Products Conference**

October 4, 2012





# Ralph Kelly

**SVP** and Treasurer





### **Basis of Presentation**

All financial and operating results included in this presentation (except for capital expenditures on page 28 and free cash flow as presented on page 29) are pro forma to include, as if these transactions had been consummated as of January 1, 2008:

- The acquisition of a cable system on August 1, 2010
- The acquisition of NPG Cable, Inc. on April 1, 2011
- The divestiture of two small cable systems on November 30, 2010
- The divestiture of a TV station on June 1, 2012

Unless noted otherwise, all debt balances shown are notional amount versus GAAP balance.

Further details of our financial results, both GAAP and pro forma, are available on our website at www.suddenlink.com.





# Corporate Profile as of June 30, 2012

#### **Customer Summary**

#### Residential:

- 1,372,000 residential customer relationships
- 3,479,900 total RGUs:

1,230,100 basic video<sup>1</sup>

807,700 digital video

979,400 residential Internet

462,700 residential telephone

#### Commercial:

- 49,900 commercial Internet customers<sup>2</sup>
- 21,200 commercial telephone

#### **Financial**

- LTM pro forma revenue of \$1.99 billion
- LTM pro forma Adjusted EBITDA of \$747.2 million
- Total Leverage of 5.50x
- Net Leverage of 5.44x<sup>3</sup>
- Cash balance of \$77 million
- \$500 million Revolver facility with \$160 million drawn

#### 7th largest U.S. cable television operator

<sup>3</sup> Net Leverage calculated net of all cash and cash equivalents





<sup>&</sup>lt;sup>1</sup> Includes commercial video and bulk (EBU) video.

<sup>&</sup>lt;sup>2</sup> Commercial Internet customers consist of commercial accounts that receive high-speed Internet service via a cable modern and customers that receive broadband service optically via fiber connections.

### **Suddenlink Acquisition**

- Announced agreement on July 18 with BC Partners, CPP Investment Board, and certain members of executive management to acquire Suddenlink for approximately \$6.6 billion
  - Multiple of approximately 8.6x first quarter 2012 annualized EBITDA before non-recurring expenses
  - New sponsors and executive management investing \$1.985 billion; 30% equity capitalization
  - New equity plus \$500 million incremental debt used to redeem all existing equity stakeholders
  - Assumption of existing liabilities based on portable capital structure
  - Closing expected in Q4 2012
  - Management and employees remain
- > Received \$500 million senior unsecured bridge loan commitments
  - Underwritten by Credit Suisse, Goldman Sachs, JP Morgan, and RBC
  - Cequel bondholders consented to a \$400 million increase in restricted payments, enabling financing at the current high yield issuer
  - Ratings agencies indicated acquisition will not affect ratings
  - Expect to issue notes in lieu of bridge prior to closing
- Transaction affirms Suddenlink's original investment thesis from 2006





# Acquisition Sources and Uses as of June 30, 2012

(\$ in millions)

### **Summary of Sources and Uses**

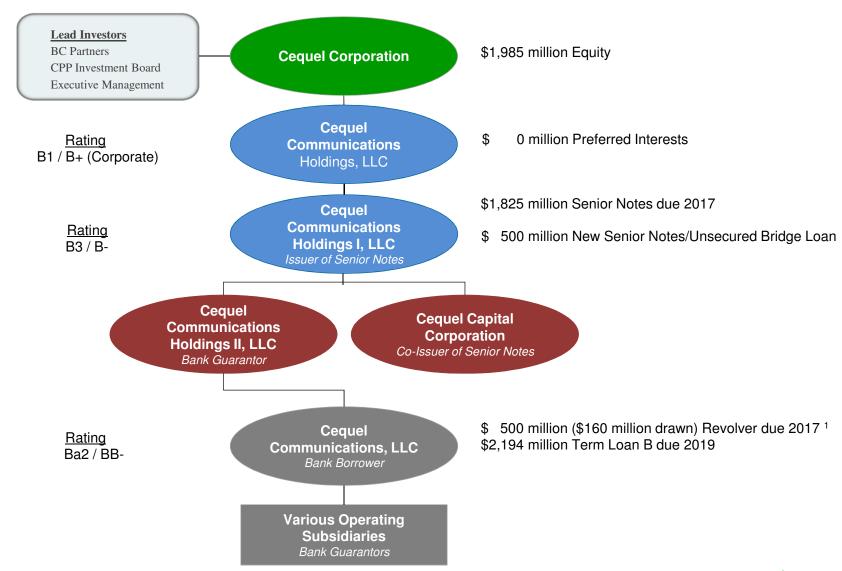
Sources	
Existing Drawn Revolver	\$ 160
Existing Term Loan	2,195
Existing Senior Notes	1,825
Existing Capital Leases and Other	7
Existing Debt	\$ 4,187
New Cash Equity	\$ 1,985
New Senior Notes/Unsecured Bridge Loan	500
Cash on Balance Sheet	65
Funding at Closing	\$ 2,550
Total Sources	\$ 6,737

Uses	
Existing Drawn Revolver	\$ 160
Existing Term Loan	2,195
Existing Senior Notes	1,825
Existing Capital Leases and Other	7
Existing Debt	\$ 4,187
Purchase of Common Equity	\$ 2,377
Redemption of Preferred Equity	108
Transaction Fees & Expenses	65
Funding at Closing	\$ 2,550
Total Uses	\$ 6,737





### **Pro Forma Acquisition Structure as of June 30, 2012**









# **Pro Forma Acquisition Capitalization as of June 30, 2012**

(\$ in millions)

	Rating	Maturity	Rate	6/30/2012	Cum. Leverage	Acqusition Transaction	Pro Forma 6/30/2012	Cum. Leverage
Cash and Cash Equivalents				\$77		(\$65)	\$12	
Revolver	Ba2 / BB-	Feb 2017	L + 250	\$160			160	
Term Loan B	Ba2 / BB-	Feb 2019	L + 300	\$2,195			2,195	
Capital Leases	-	-	-	3			3	
Total OpCo Secured Debt				\$2,358	3.11x	The second secon	\$2,358	3.11x
Other Obligations	-	-	-	\$4			4	
Existing Senior Notes	B3 / B-	Nov 2017	8.625%	\$1,825			1,825	
New Senior Notes/Unsecured Bridge Lo	an <sup>(1)</sup>		TBD	_		\$500	500	
Total Debt				\$4,187	5.53x		\$4,687	6.19x
Preferred Interests	-	-	12.000%	108		(\$108)	_	
Total Debt and Preferred Interests	i			\$4,295	5.67x	Ì	\$4,687	6.19x
Net Total Debt and Preferred Inter	ests <sup>(2)</sup>			\$4,218	5.57x		\$4,675	6.17x
Adjusted Pro Forma LTM EBITDA (3)				\$758			\$758	

Note > Does not include \$65 million sponsor fee to be paid on or about April 1, 2013

<sup>&</sup>lt;sup>3</sup> Adjusted Pro Forma EBITDA is defined per the Credit Agreement and Bond Indenture and excludes certain non-recurring expenses.





<sup>&</sup>lt;sup>1</sup> Suddenlink has a \$500 million senior unsecured bridge loan commitment to facilitate the completion of announced acquisition transaction.

<sup>&</sup>lt;sup>2</sup> Leverage as illustrated is net of all cash and cash equivalents.

# Recent Events, Highlights and Accomplishments

- Q3 2012 results will be available November 9, 2012
  - Seasonal RGU growth quarter, with marketing focus on video
  - West Virginia storm impact
  - Political ad sales
  - Continued momentum in commercial and carrier
- Experienced management team has consistently delivered industry-leading pro forma operating results

4 Year
<u>CAGRs</u>
as of 6/30/12

- 7.2% Revenue
- 10.7% Adjusted EBITDA
- 6.3% RGU
- 10.3% ARPU
- Clustered markets with favorable competitive dynamics
  - Limited wireline competition from RBOCs and regional telephone companies
- Strong brand built through investment in superior customer care
- World class cable infrastructure featuring national backbone
  - Augmented by completion of Project Imagine in Q3 2012
  - Well positioned to support growing broadband requirements





### Recent Events, Highlights and Accomplishments (cont.)

- Growth from successfully targeting non-video households
  - Residential customer relationship growth driven by Internet-only and Internet/phone bundles
  - 17% of Suddenlink's residential customers are non-video
  - Majority of gross margin is non-video
- Expanding advanced services product offerings
  - TiVo suite of offerings; including Stream and Mini
  - Internet product enhancements: speed increases, Suddenlink2Go and WiFi@Home
  - Home Security
- Commercial lines of business delivering robust results
  - Minimal CLEC competition positions Suddenlink as the leading LEC alternative
  - Growing SMB market share with compelling data/phone bundles
  - Dense metro fiber footprint and national backbone enable Suddenlink to win wireless and wireline carriers contracts
- Track record of reducing financial leverage while maintaining a strong liquidity position
  - Free cash flow accelerating due to Adjusted EBITDA growth and declining capital expenditures
  - Long-dated and flexible capital structure





### **Clustered Markets with Favorable Competitive Dynamics**

### **Strong Clustering**

Top 5 Primary Systems: 55% of customer relationships Top 20 Primary Systems: 87% of customer relationships

Top 10 States: 95% of customer relationships

### **Limited Telco Competition**

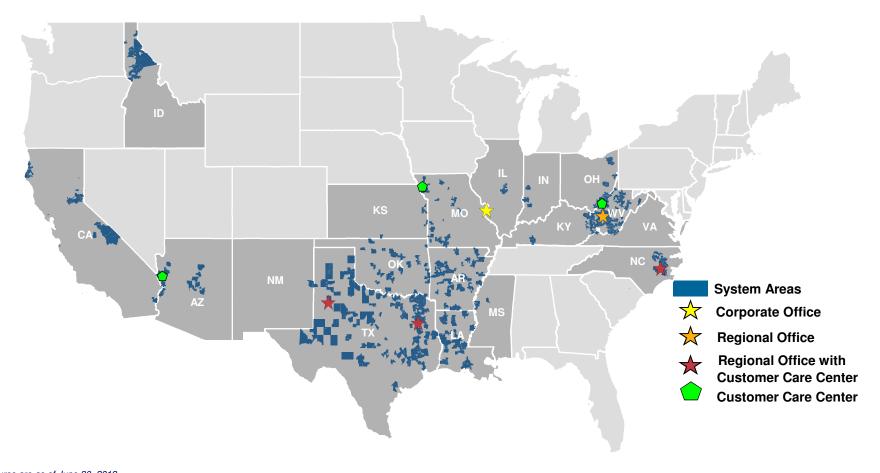
Verizon FiOS AT&T U-Verse

Total broadband overbuild

0.0% of homes passed

4.0% of homes passed

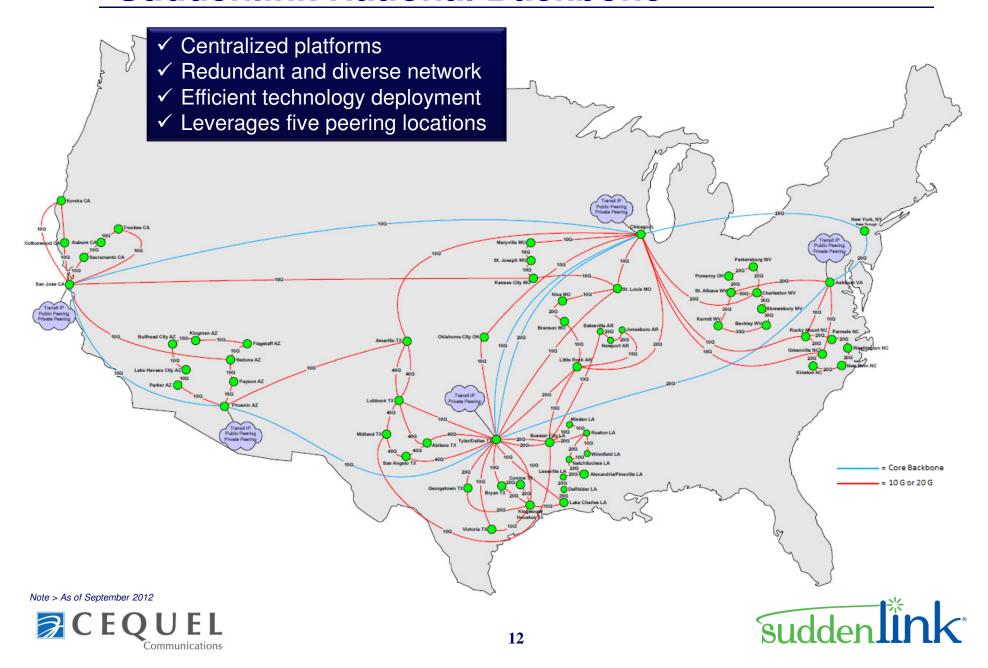
7.5% of homes passed







# **Suddenlink National Backbone**



# **Project Imagine Network Enhancements**

Through a combination of all-digital conversion and upgrading certain systems, Suddenlink continues to improve the following metrics:

	Pre-Project Imagine (Q2 2009)	As of June 30, 2012	Expected Project Imagine Completion (Q3 2012)		
HD services	<b>* 24</b>	<b>* 85</b>	<b>* 86</b>		
HD (% of basic customers)	<b>* 86%</b>	<b>* 96%</b>	<b>% 96%</b>		
VOD (% of basic customers)	<b>* 48%</b>	<b>* 89%</b>	<b>% 91%</b>		
Phone (% of basic customers)	<b>* 84%</b>	<b>* 90%</b>	<b>% 90%</b>		
DOCSIS 3.0 (% of basic customers)	<b>* 12%</b>	<b>% 91%</b>	<b>* 93%</b>		

As of June 30, 2012 Suddenlink had incurred over 95% of the total anticipated Project Imagine capital expenditures, including success-based capital expenditures

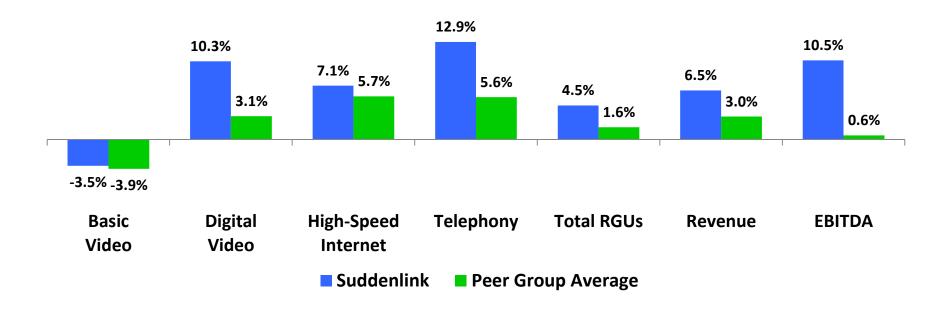


Note > Projected Project Imagine capital expenditures do not reflect any additional investment associated with NPG properties.



# **Suddenlink Comparison to Industry Peers**

Q2'12 vs. Q2'11



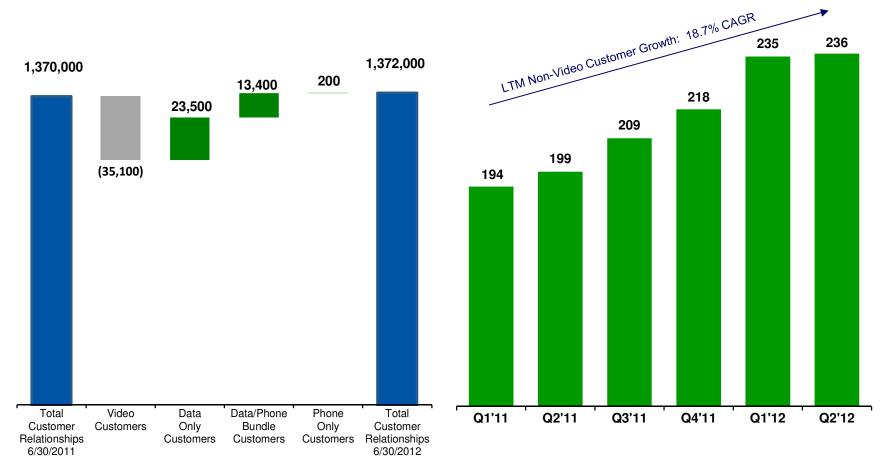
<sup>&</sup>lt;sup>1</sup> Source: Select company filings. Peer group consists of Cablevision, Charter, Comcast, Mediacom, and Time Warner Cable. Peer group average based on simple average of peers listed above, where reported. Peer penetrations are as reported in each company's Q2'12 earnings release or Form 10-Q and may include combined residential and commercial subscribers. Certain adjustments were made, where possible, to exclude commercial high speed Internet and telephone customers in order to conform with Suddenlink revenue generating unit definition. TWC and CVC do not report digital video customers and, therefore, are not included in total revenue generating unit comparison. TWC does not report pro forma EBITDA and, therefore, was not included in EBITDA comparison.

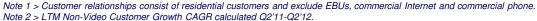




# **Customer Relationship Growth**

Suddenlink LTM Customer Relationship Net Gain of 2,000 Successfully Grew Non-Video Customer Relationships (customers in thousands)



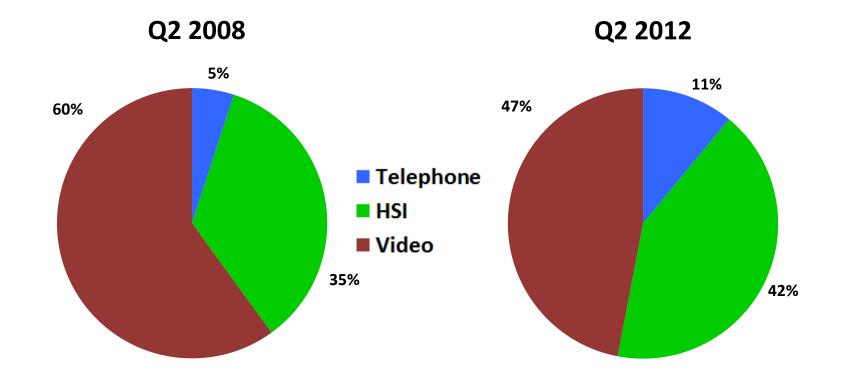






# Favorable Shift in Product Gross Margin Share

➤ Since Q2 2008, the overall product gross margin share has shifted from the lower-margin video product to the higher-margin HSI and telephone products

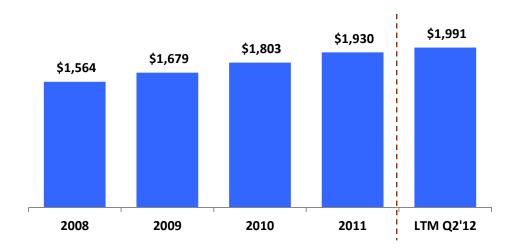




# **Financial Overview and Trends - Revenue**



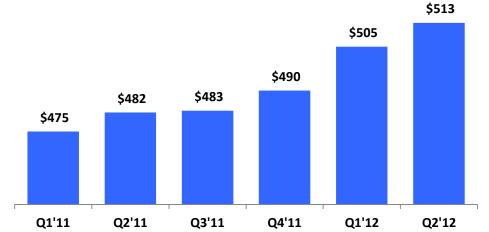
(Dollars in millions)



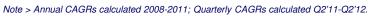
7.2% Revenue CAGR

### **Quarterly Revenue**





6.5% Revenue CAGR







### **Financial Overview and Trends - EBITDA**



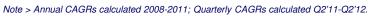


10.0% Adjusted EBITDA CAGR

### **Quarterly Adjusted EBITDA**



10.5% Adjusted EBITDA CAGR





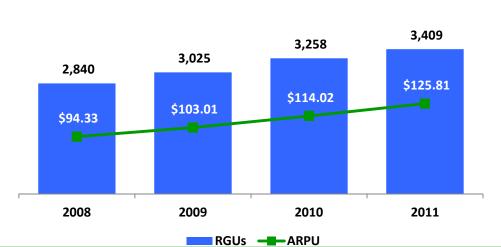
(Dollars in millions)



### **Favorable RGU and ARPU Trends**

#### **Annual RGU and ARPU Trends**

(RGUs in thousands)

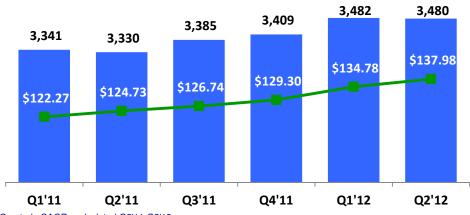


10.1% ARPU CAGR

6.3% RGU CAGR

### **Quarterly RGU and ARPU Trends**

(RGUs in thousands)



10.6% ARPU CAGR

4.5% RGU CAGR



Communications

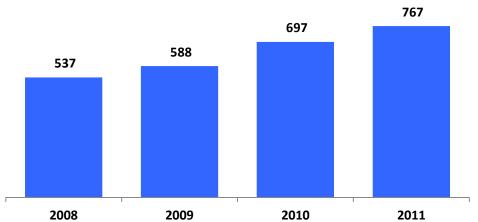




# **Growing Digital Video Customers**

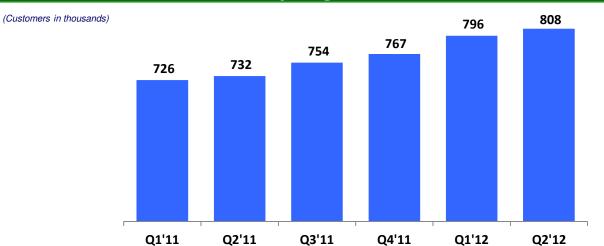
### **Annual Digital Video Customer Trends**





12.6%
Digital
Video
Customer
CAGR

### **Quarterly Digital Video Customer Trends**



10.3%
Digital
Video
Customer
CAGR

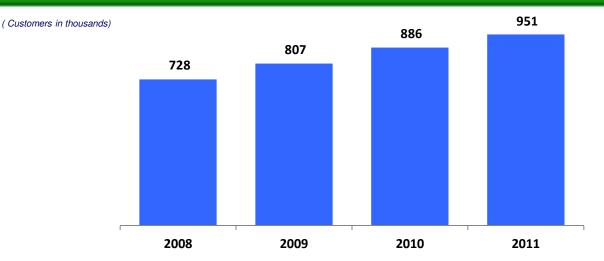






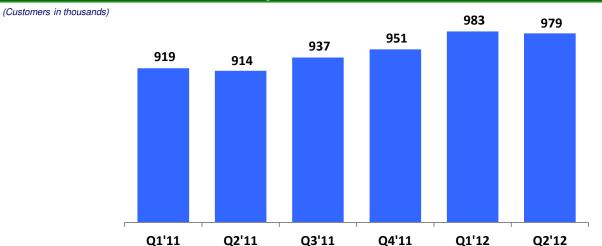
# **Growing Residential HSI Customers**

#### **Annual Residential HSI Customer Trends**

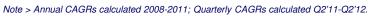


9.3%
Residential
HSI
Customer
CAGR

### **Quarterly Residential HSI Customer Trends**



7.1%
Residential
HSI
Customer
CAGR

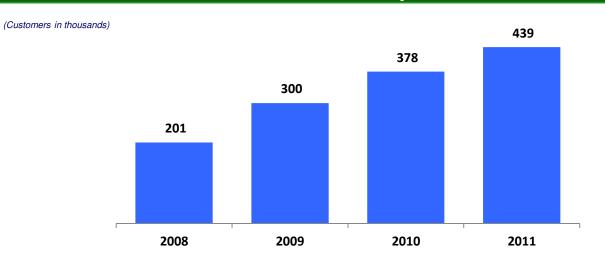






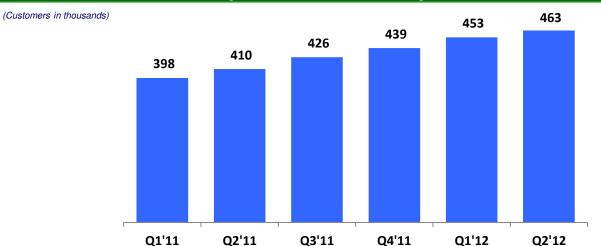
# **Growing Residential Telephone Customers**

### **Annual Residential Telephone Customer Trends**



29.6%
Residential
Telephone
Customer
CAGR

### **Quarterly Residential Telephone Customer Trends**



12.9%
Residential
Telephone
Customer
CAGR







# **Opportunity for Growth in Bundled Residential Customers**

### **Annual Bundled Customer Trends**

(Residential Bundled Customers in thousands)



Triple Play 27.6% CAGR

### **Quarterly Bundled Customer Trends**

(Residential Bundled Customers in thousands)



Triple Play 11.0% CAGR

63% of Customers in a Bundle



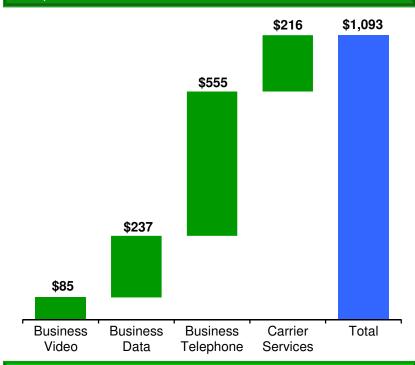


# **Untapped Commercial Services Opportunity**

#### **Highlights**

- Capitalizing on small and medium business market potential by continuing to enhance business class data and telephone offerings
  - Business class phone capability for smaller size businesses, plus PRI launched in 2011 for medium size businesses
  - DOCSIS 3.0 and increased fiber deployment offers higher data speeds
  - Will continue to expand on existing cloud service offerings, like managed network security and web hosting
- Leverage 14,000 mile optical fiber network with last-mile connectivity to deliver solid carrier solutions
  - Realizing FTTT opportunities in our footprint<sup>1</sup>
    - 3,000 towers estimated
    - 659 current tenants
    - 687 sold and being installed
    - 400 in discussions
  - Yielding incremental revenues from the growing bandwidth demands from existing FTTT tenants

#### \$1.1 Billion Estimated Market Potential



#### **Estimated Penetration of Footprint**

Business	Business	Business	Carrier and	Total
Video	Data	Telephone	FTTT	
			Services	
44%	38%	6%	11%	17%

Source: Altman Vilandrie study, Telecommunications Industry Association forecast and Company estimates. Estimated Market Potential Business Video excludes bulk video.

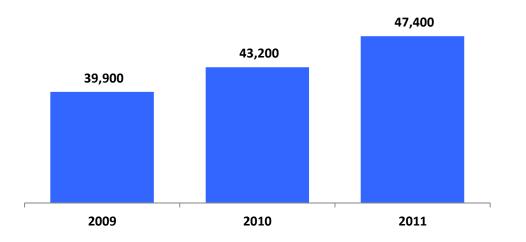


<sup>1</sup> As of August 2012



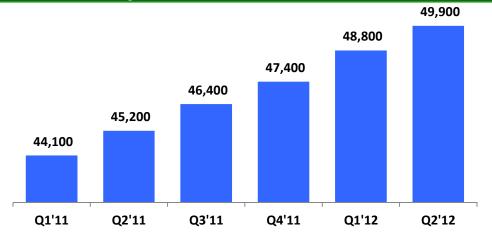
# **Growing Commercial Internet Customers**

#### **Annual Commercial Internet Customer Trends**



9.0%
Commercial
Internet
Customer
CAGR

### **Quarterly Commercial Internet Customer Trends**



10.5%
Commercial
Internet
Customer
CAGR

Note 1 > Annual CAGRs calculated 2009-2011; Quarterly CAGRs calculated Q2'11-Q2'12.

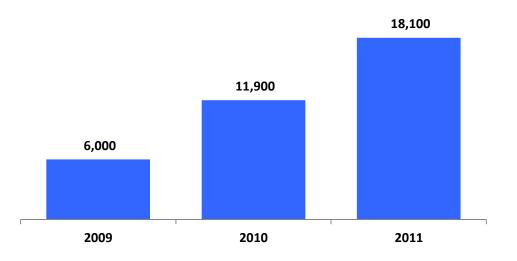
Note 2 > Commercial Internet customers consist of commercial accounts that receive high-speed Internet service via a cable modem and customers that receive broadband service optically via fiber connections.





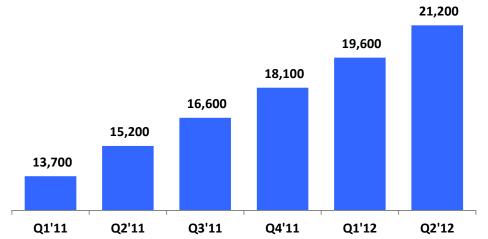
# **Growing Commercial Telephone Customers**

### **Annual Commercial Telephone Customer Trends**



72.9%
Commercial
Telephone
Customer
CAGR

### **Quarterly Commercial Telephone Customer Trends**



39.4%
Commercial
Telephone
Customer
CAGR







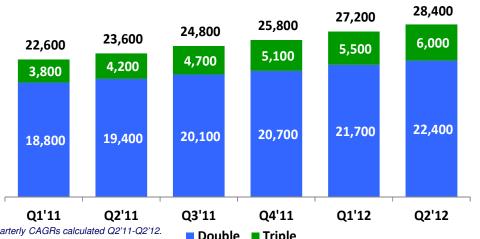
# **Growing Commercial Bundles**

### **Annual Bundled Customer Trends**



Triple Play 79.6% CAGR

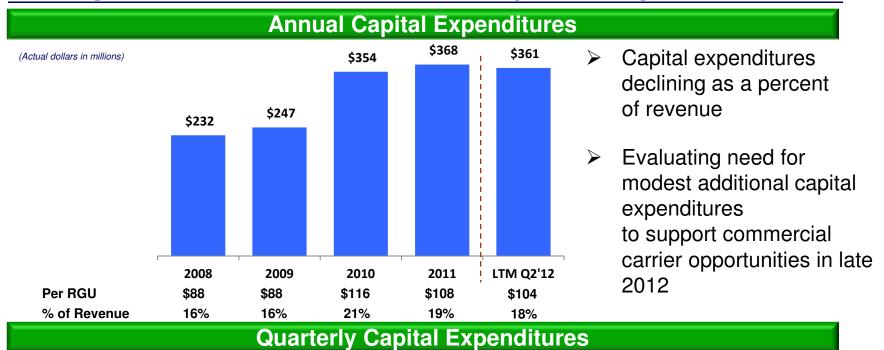
### **Quarterly Bundled Customer Trends**



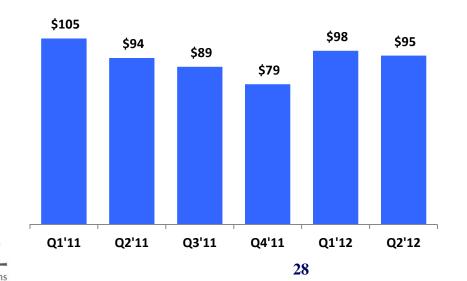
Triple Play 42.6% CAGR



# Capital Expenditures Moderate as Project Imagine Concludes



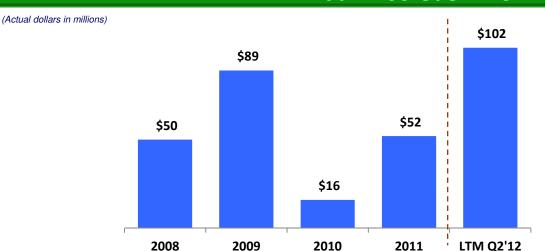
(Actual dollars in millions)





### Positioned for Free Cash Flow Acceleration

### **Annual Free Cash Flow**



Free Cash Flow should benefit in future periods as EBITDA grows, Project Imagine capital expenditures conclude, and bank interest expense declines following the expiration of existing swap contracts

### **Quarterly Free Cash Flow**

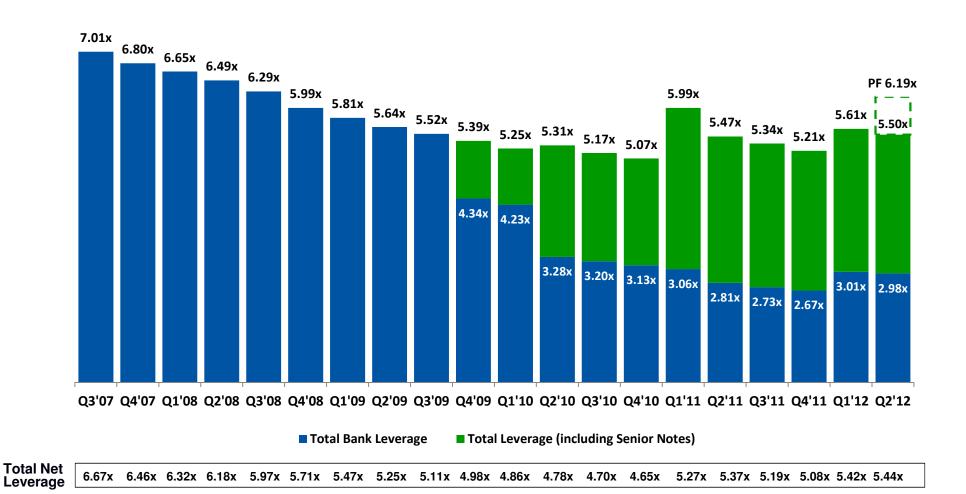
(Actual dollars in millions)







# **Maintaining Moderate Total Leverage**



Note: Q3'07 to Q4'11 Total Bank Leverage as calculated under the former credit facilities. Q1'12 and Q2'12 Senior Secured Leverage as calculated under the current credit facility. Total Leverage as calculated under the Senior Notes due 2017. Q2'12 leverage statistics reflects LTM EBITDA of \$757.6 million.



# **Key Takeaways**

- Acquisition by BC Partners, CPP Investment Board, and certain members of executive management is a transforming event that provides a fresh, long-term perspective to position Suddenlink for continued growth
- Consistently delivering leading operating performance among MSOs in most key areas
- Limited wireline competition from RBOCs and regional telephone
- > Diversified revenue streams with majority of gross margin from non-video products
- Commercial services are poised to be a leading catalyst of growth
- Suddenlink takes pride in our customer satisfaction and brand recognition initiatives
- Well capitalized with sufficient liquidity and demonstrated ability to reduce financial leverage
- Free cash flow accelerating due to Adjusted EBITDA growth and declining capital expenditures
- Disciplined capital investment and acquisition approach with proven track record of successfully integrating acquisitions





# **Questions and Answers**





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