

**Thirty Sixth  
Annual Conference**



**1958**



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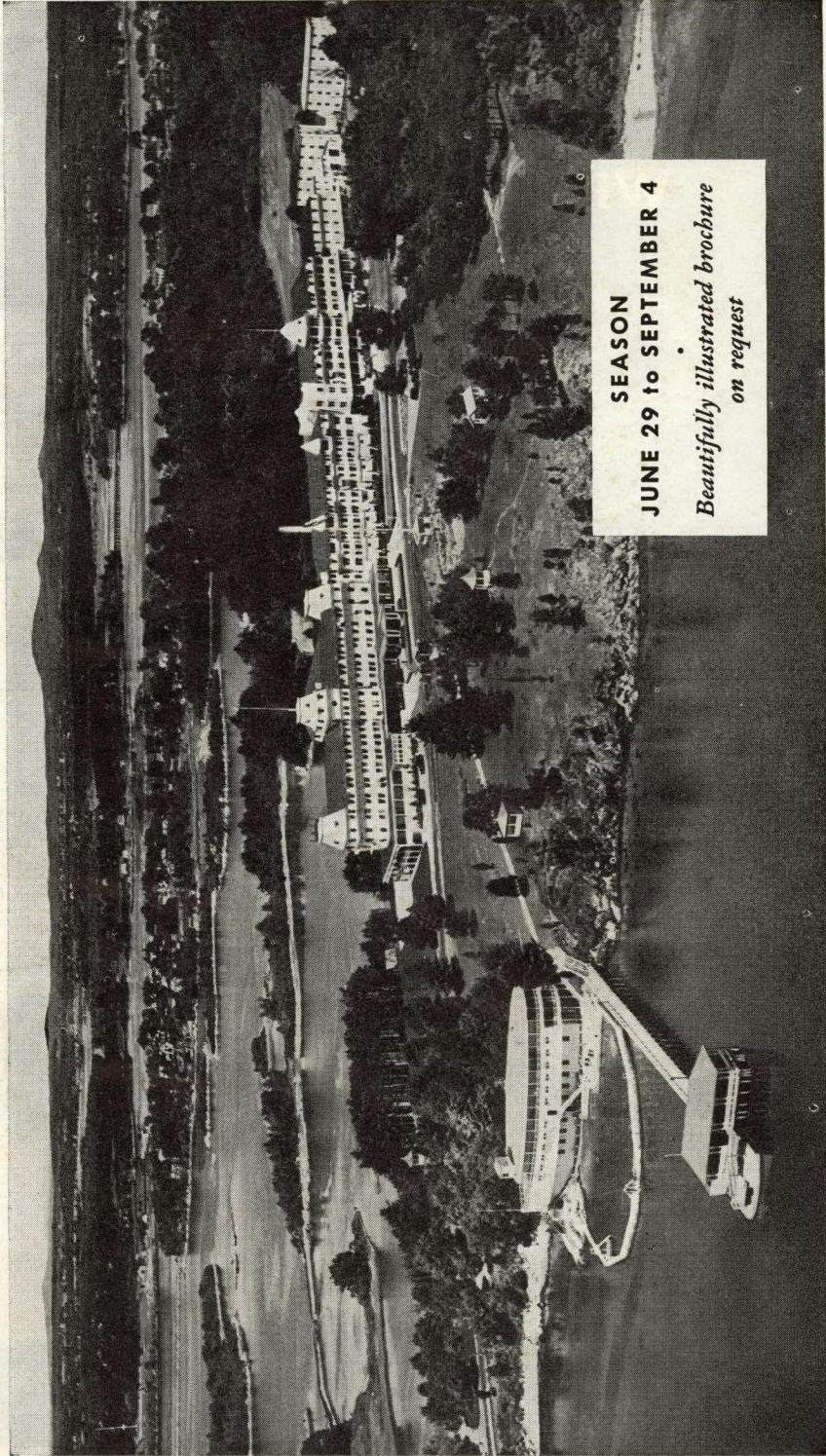
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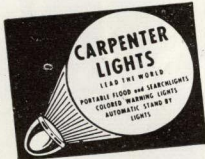
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## 1958 Program

### SUNDAY, JUNE 22, 1958

6:00-7:00 P.M. Reception by Mr. and Mrs. James Barker Smith honoring the New England Association of Fire Chiefs. Hotel Ballroom.

### MONDAY, JUNE 23

9:30 A.M. Registration.

11:00 A.M. Opening of the Conference by President Thomas H. Slaman, Hotel Ballroom

Invocation: Rev. John P. Fitzsimmons, Belmont, Mass., Chaplain.

#### Addresses of Welcome:

Hon. Andrew H. Jarvis, Mayor, City of Portsmouth, New Hampshire.

Hon. Kenneth E. Maxam, Chairman, Board of Selectmen, New Castle, New Hampshire.

Chief C. E. Pitney, U. S. Naval Base Fire Department, Portsmouth, New Hampshire, President, New Hampshire Fire Chiefs Club.

#### Response to Addresses of Welcome:

Chief James F. Casavant, Gardner, Massachusetts.

### MEMORIAL EXERCISES

Selection: The Chapel Quartette.

Roll Call of Deceased Members.

Taps.

Selection: The Chapel Quartette.

#### Memorial Address:

Rev. Michael F. Collins.

Selection: The Chapel Quartette.

#### Benediction:

Rev. John P. Fitzsimmons, Pastor, Plymouth Congregational Church, Belmont, Mass.

### MONDAY, JUNE 23, 2:00 P.M.

Address: "Four Steps to Good Public Relations."

Mr. Robert W. Schuette, Public Relations, Wayland, Massachusetts.

Address: "Civil Defense and Its Future"  
Mr. Thomas J. Donnelly, Director, Massachusetts Civil Defense.

Address: "Mutual Aid — New England Style."

Edmond F. Tetreault, Deputy Chief, Greenfield Fire Department, Greenfield, Mass.

Address: "Fire Prevention at an Atomic Power Station."

John W. Lebourveau, Engineer at Yankee Atomic Electrical Company, Boston, Mass.

### ANNUAL MEETING

Members, New England Division, International Association of Fire Chiefs

### TUESDAY, JUNE 24, 9:30 A.M.

Radio Station WWNH — "Yesterday's Highlights in Five Minutes."

Chief Henry G. Thomas, Hartford, Conn.

### ROUND TABLE DISCUSSION

Moderator

#### CHIEF ROBERT F. ULM

Former Massachusetts State Fire Marshal, Past President, Massachusetts Fire Chiefs' and Present Chief, Easthampton, Mass., Fire Department

Topic: "Should Fire Departments Standardize on Hose and Hydrant Threads."

Following Topics: "Town Meeting Style." Selected from the floor.

#### Participants:

Chief Herbert Travers, Worcester, Mass.

Chief Leo J. Roy, Woonsocket, R. I.

Chief James L. Grote, Chester, Conn.

Chief John E. Keefe, Bellows Falls, Vt.

Chief Donald G. Holbrook, Fitzwilliam, N. H.

Chief Harold M. Bragg, Cumberland Center, Me.

**TUESDAY, JUNE 24, 2:00 P.M.**  
**ROUND TABLE DISCUSSION**

Moderator

**CHIEF JOHN F. ADAMS**

Past President, Massachusetts Fire Chiefs'  
 and Present Chief, Milford, Mass.  
 Fire Department

**Topic:** "What Is Being Done About  
 Amateur Rocketeers."

**Following Topics:** "Town Meeting  
 Style." Selected from the floor.

**Participants:**

Chief Lewis A. Marshall, Providence,  
 R. I.  
 Chief Thomas Gorman, Quincy, Mass.  
 Chief George C. Graham, Bristol,  
 Conn.  
 Chief William H. Buchanan, Windsor,  
 Vt.  
 Chief A. L. Tanguay, Nashua, N. H.  
 Chief Henry D. Goold, Scarborough, Me.

**Address:** "Rescue Services, Providence  
 Fire Department."

Lewis A. Marshall, Chief, Provi-  
 dence, R. I.

**TUESDAY, JUNE 24, 8:00 P.M.**  
**VAUDEVILLE SHOW**

in the Ship's Theatre  
 "In Appreciation" — Wilfrid Jones,  
 East Greenwich, Rhode Island  
 Executive Secretary  
 Muscular Dystrophy Association  
 of America, Inc.

**WEDNESDAY, JUNE 25, 9:30 A.M.**

Radio Station WWNH — "Yesterday's  
 Highlights in Five Minutes."

Chief Henry G. Thomas, Hartford,  
 Conn.

**Address:** "United States Army Missiles."

Col. Robert W. Hain, Commanding  
 Officer, 15th Antiaircraft Artillery  
 Group, Fort Banks, Winthrop,  
 Massachusetts.

**Address:** "Aircraft Crash Fire and Res-  
 cue Procedures."

William K. Brown, Chief of the Fire  
 Department, Pease Air Force Base,  
 Portsmouth, N. H.

**Address:** "Patient Evacuation and Fire  
 Suppression Demonstration."

Mrs. Frances G. Austin, Safety Chair-  
 man and Team of Nurses, Concord  
 Hospital, Concord, N. H., in co-  
 operation with New Hampshire  
 Fire Marshal's Office and New  
 Hampshire Hospital Association.  
 Narration by Claire O'Neil, Direc-  
 tor of Nurses.

Outside demonstration, weather  
 permitting. Ladies invited.

**WEDNESDAY, JUNE 25, 2:00 P.M.**  
**at the Exhibition Hall**

"Exhibitors' opportunity to  
 Demonstrate Their Products"  
 Awarding of Exhibitors' Prizes

**WEDNESDAY EVENING, JUNE 25,**  
**7:00 P.M. — ANNUAL BANQUET**

President Thomas H. Slaman,  
 Presiding

**Guests:**

Hon. Eralsey C. Ferguson, President  
 New Hampshire State Senate, rep-  
 resenting His Excellency, Governor  
 Lane Dwinell.

Hon. Andrew H. Jarvis, Mayor, City  
 of Portsmouth.

Hon. Kenneth M. Maxam, Selectman,  
 Town of New Castle.

**Banquet Speaker:** Mr. Ace Gorham,  
 Socony Mobil Oil Company, Inc.,  
 Manchester, New Hampshire, for-  
 mer State Chairman, Oil Informa-  
 tion Committee, Former President,  
 New Hampshire Taxpayers Feder-  
 ation.

**Dancing:** Main Ballroom; Prize Waltz.

**THURSDAY, 10:00 A.M.**

Reports of Officers and Committees.

Unfinished Business.

Election of Officers.

Selection of Place of Next Annual Con-  
 ference.

**ADJOURNMENT**



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Thirty-Sixth Annual Report  
*of the*  
**New England Association**  
*of*  
**Fire Chiefs**



*Annual Conference*

June 23, 24, 25, 26, 1958

THE WENTWORTH BY-THE-SEA

PORTSMOUTH, N. H.



## Places and Dates of Past Conventions

- No. 1—BRIDGEPORT, Conn., June 20-21-22, 1923  
PRES. CHIEF JOHN P. DOYLE, Wellesley, Mass.
- No. 2—BOSTON, Mass., June 24-25-26, 1924  
PRES. JOHN C. MORAN, Hartford, Conn.
- No. 3—PITTSFIELD, Mass., June 23-24-25, 1925  
PRES. PATRICK J. HURLEY, Holyoke, Mass.
- No. 4—MANCHESTER, N. H., June 22-23-24, 1926  
PRES. DANIEL E. JOHNSON, Bridgeport, Conn.
- No. 5—PORTLAND, Maine, June 21-22-23, 1927  
PRES. CHARLES H. FRENCH, Manchester, N. H.
- No. 6—BURLINGTON, Vermont, June 26-27-28-29, 1928  
PRES. WILLIAM C. SHEPARD, Pittsfield, Mass.
- No. 7—NEW HAVEN, Conn., June 25-26-27, 1929  
PRES. OLIVER T. SANBORN, Portland, Maine
- No. 8—RUTLAND, Vermont, June 24-25-26-27, 1930  
PRES. LAWRENCE E. REIF, New Haven, Conn.
- No. 9—BOSTON, Mass., June 23-24-25-26, 1931  
PRES. SELDEN R. ALLEN, Brookline, Mass.
- No. 10—NEWPORT, R. I., June 21-22-23-24, 1932  
PRES. JOSEPH LAWTON, Newport, R. I.
- No. 11—LEWISTON, Maine, June 20-21-22, 1933  
PRES. ALFRED H. KOLTONSKI, Rutland, Vt.
- No. 12—BURLINGTON, Vermont, June 26-27-28-29, 1934  
PRES. DANIEL B. TIERNEY, Arlington, Mass.
- No. 13—NEW BEDFORD, Mass., June 25-26-27, 1935  
PRES. JOHN S. PACHL, New Haven, Conn.
- No. 14—HARTFORD, Conn., June 23-24-25, 1936  
PRES. DAVID H. DeCOURCY, Winchester, Mass.
- No. 15—THE BALSAMS, Dixville Notch, N. H., June 22-23-24, 1937  
PRES. CARL D. STOCKWELL, Burlington, Vt.
- No. 16—BURLINGTON, Vt., June 21-22-23, 1938  
PRES. JOSEPH W. RANDLETTE, Richmond, Me.
- No. 17—PROVIDENCE, R. I., June 20-21-22, 1939  
PRES. THOMAS F. BURNS, Bridgeport, Conn.
- No. 18—THE BALSAMS, Dixville Notch, N. H., June 25-26-27, 1940  
PRES. SAMUEL J. POPE, Boston, Mass.



## Places and Dates of Past Conventions

*(Continued)*

- No. 19—BOSTON, Mass., Aug. 18-23, 1941  
PRES. THOMAS H. COTTER, Providence, R. I.
- No. 20—Cancelled because of the War  
PRES. WILLIAM C. MAHONEY, Peabody, Mass.
- No. 21—RUTLAND, Vt., War Conference, June 22-23-24, 1943  
PRES. WILLIAM C. MAHONEY, Peabody, Mass.
- No. 22—THE BALSAMS, Dixville Notch, N. H., June 27-28-29, 1944  
PRES. M. W. LAWTON, Middletown, Conn.
- No. 23—Cancelled because of the War  
PRES. ALLEN F. PAYSON, Camden, Maine
- No. 24—THE WENTWORTH, Portsmouth, N. H., June 25-26-27, 1946  
PRES. ALLEN F. PAYSON, Camden, Maine
- No. 25—THE WENTWORTH, Portsmouth, N. H., June 24-25-26, 1947  
PRES. FRANK J. CALLAHAN, Central Falls, R. I.
- No. 26—THE WENTWORTH, Portsmouth, N. H., June 22-23-24, 1948  
PRES. ARTHUR W. SPRING, Laconia, N. H.
- No. 27—THE WENTWORTH, Portsmouth, N. H., June 21-22-23, 1949  
PRES. CHIEF WILLIAM H. HILL, Belmont, Mass.
- No. 28—THE WENTWORTH, Portsmouth, N. H., June 20-21-22, 1950  
PRES. CHIEF STUART M. POTTER, Greenwich, Conn.
- No. 29—THE WENTWORTH, Portsmouth, N. H., June 19-20-21-22, 1951  
PRES. CHIEF WILLIAM H. CLIFFORD, Cape Elizabeth, Maine
- No. 30—THE WENTWORTH, Portsmouth, N. H., June 23-24-25-26, 1952  
PRES. JOSEPH E. SCANLON, Lynn, Mass.
- No. 31—THE WENTWORTH, Portsmouth, N. H., June 22-23-24-25, 1953  
PRES. ANTHONY J. MOLLOY, Nashua, N. H.
- No. 32—THE WENTWORTH, Portsmouth, N. H., June 21-22-23-24, 1954  
PRES. CHIEF HENRI E. FORTIER, Manville, R. I.
- No. 33—THE WENTWORTH, Portsmouth, N. H., June 20-21-22-23, 1955  
PRES. CHIEF GEORGE C. GRAHAM, Bristol, Conn.
- No. 34—THE WENTWORTH, Portsmouth, N. H., June 25-26-27-28, 1956  
PRES. CHIEF JOHN F. KEEFE, Bellows Falls, Vt.
- No. 35—THE WENTWORTH, Portsmouth, N. H., June 23-24-25-26, 1957  
PRES. CHIEF HORACE S. JOSE, So. Portland, Maine
- No. 36—THE WENTWORTH, Portsmouth, N. H., June 23-24-25-26, 1958  
PRES. CHIEF THOMAS H. SLAMAN, Wellesley, Mass.

The Welfare and Security  
of Our Community and Yours  
Depend in a Large Measure  
upon the  
Activity and Faithfulness of  
Our Fire Departments

Our Best Wishes to the  
New England Association of  
Fire Chiefs



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*Earl L. Koch, Asst. Chief  
Ann Arbor, Mich. Fire Dept.*

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# New England Association of Fire Chiefs

## OFFICERS FOR 1958 - 1959

### *President*

CHIEF GEORGE F. SALISBURY, Central Falls, R. I.

### *First Vice-President*

CHIEF GUY L. FOSS, Wolfeboro, N. H.

### *Second Vice-President*

CHIEF FRANCIS J. DAGON, East Hartford, Conn.

### *Secretary-Treasurer*

JOHN W. O'HEARN, 206 Mt. Auburn St., Watertown, Mass.

### *Board of Directors and State Vice Presidents*

CHIEF THOMAS H. SLAMAN, Wellesley, Mass., Immediate Vice President

CHIEF RICHARD FRATES, Bath, Maine

CHIEF RALPH G. SEAVEY, Rochester, N. H.

CHIEF ALFRED H. KOLTONSKI, Rutland, Vt.

CHIEF BARTHOLOMEW A. CURRAN, Scituate, Mass.

CHIEF NORMAN D. BRODEN, Cranston, R. I.

CHIEF HENRY G. THOMAS, Hartford, Conn.

### *Sergeant-At-Arms*

CHIEF WILLIAM J. DOOLING, The B. F. Goodrich Co., Watertown, Mass.

### *Press Representative*

ANDREW P. PALMER, Woonsocket, R. I.

### *Technical Consultant*

ROI B. WOOLLEY, Fire Engineering, New York

### *Official Photographer*

LIEUT. EDWARD J. CARROLL, Brookline, Mass.

### *Chaplains*

REV. MICHAEL F. COLLINS

Green Harbor, Mass.

REV. JOHN P. FITZSIMMONS, Pastor

Plymouth Congregational Church, Belmont, Mass.

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# 36th ANNUAL CONFERENCE New England Association of Fire Chiefs

Monday Morning Session, June 23, 1958

The Thirty-Sixth Annual Conference of the New England Association of Fire Chiefs convened in the Wentworth hotel ballroom Monday morning, June 23, 1958, at 11:00 o'clock, with President Thomas H. Slaman, Chief of the Wellesley Fire Department, Wellesley, Massachusetts, presiding.

**PRESIDENT SLAMAN:** Will the meeting please come to order. Members of the New England Fire Chiefs Association, their Ladies and Guests: It is my pleasure to declare the Thirty-sixth Annual Conference of Fire Chiefs of New England to be in session. It is very pleasing for me as your President to see so many of you in attendance this morning.

We will now have the Invocation by The Reverend John P. Fitzsimmons, our Chaplain.

**THE REVEREND JOHN P. FITZSIMMONS:** Almighty God, our Heavenly Father, unto whom all hearts are open and to whom all desires are known, and from whom no secrets are hid, cleanse the thoughts of our hearts by the inspiration of thy Holy Spirit, watch over this meeting, guide and direct our affairs, bless the members of this organization. Now and forever more, we ask this. Amen.

**PRESIDENT SLAMAN:** Thank you. We will now have the addresses of welcome, and our first speaker is The Honorable Andrew H. Jarvis, Mayor of the City of Portsmouth, New Hampshire. Mr. Jarvis.

**MAYOR JARVIS:** Mr. President, the Clergy, Fire Chiefs, Guests, Ladies: It is always a pleasure to bring you the greetings of the City of Portsmouth. We get so that we know you boys so well, because you have been coming up here for many years. And we hope that you will continue coming up. As the Mayor, I am most pleased to extend the hand of welcome to you, and I hope that your convention and all your deliberations will be most successful. Thank you. (Applause)

**PRESIDENT SLAMAN:** Thank you, Mayor Jarvis. Our next speaker is The Honorable Kenneth E. Maxam, Chairman of the Board of Selectment, New Castle, New Hampshire. Mr. Maxam.

**MR. MAXAM:** Mr. President, Members of the New England Association of Fire Chiefs, Ladies, the Clergy, and Guests: The term "visiting firemen" is a term that is frequently used, as we all know, and it has been a pleasure of mine to greet you before. I think this is rapidly developing to the point where we should greet visiting mayors. I don't know what brings the mayors to New Castle, but they seem to like it here, and we like to have them just as well as we like to have you. We hope that your visit in New Castle will be a pleasant one. You are assembled on an island. It is the pearl of New Hampshire. May all of your efforts be successful. Thank you. (Applause)

**PRESIDENT SLAMAN:** Thank you, Mr. Maxam. Our next speaker is Chief C. E. Pitney, of the United States Naval Base, Portsmouth, New Hampshire, President of the New Hampshire Fire Chiefs Club.

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**CHIEF PITNEY:** President Slaman, Reverend Clergy, Honored Guests, Members of the New England Association of Fire Chiefs, and Ladies: I consider it both an honor and a privilege as President of the New Hampshire Fire Chiefs to welcome you to the State of New Hampshire for your annual conference. And I hope that the knowledge gained at this conference will be of benefit to each of you in your work.

I wonder how many of you who are present here today recall that at our first convention held here at The Wentworth By-The-Sea in 1946, we were honored by a few words from Chief George Cogan who at the time was Chief of the City of Portsmouth. He said, "I hope that you will make Portsmouth your permanent headquarters." The convention here this year is the thirteenth consecutive year you have returned, so I would say that Chief Cogan was a very able salesman as well as a very able fire chief. Thank you. (Applause)

**PRESIDENT SLAMAN:** Thank you very much, Chief. We also honor another member of the city government from Portsmouth, New Hampshire, and I would like to have him rise and take a bow, Robert C. Violette, City Manager, City of Portsmouth, New Hampshire. (Applause)

**PRESIDENT SLAMAN:** We will now have our Memorial Services, and I would like every one to refrain from smoking and applause.

Due to the sudden death of Father Collins's former pastor, he is unable to be here today.

We will now have a selection by the Chapel Quartette. (Singing by the Chapel Quartette)

**PRESIDENT SLAMAN:** We will now have the Roll Call of Deceased Members.

**SECRETARY O'HEARN:** As a tribute to these members who have answered the last roll call since our last annual conference, I submit the following resolution prepared by our Chaplain, The Reverend John P. Fitzsimmons:

WHEREAS, the New England Association of Fire Chiefs have gathered for their Thirty-sixth Annual Conference, and recognize that during the past year members of this Association have been called to their reward by their Heavenly Father, and

WHEREAS, we are deeply desirous to pay tribute to these who have commanded our respect and have earned for themselves a place of high honor in their communities and the sincere affection of the hearts of their many friends, be it

RESOLVED, that we the members of the New England Association of Fire Chiefs note that our Association has suffered great losses in the passing of these greatly esteemed friends, and therefore be it further

RESOLVED, that we offer our deepest sympathy to their loved ones and their communities that they served so faithfully and well. Be it further

RESOLVED, that as we honor these friends, we remember their high qualities and leadership, and that we should thank our Heavenly Father for their lives of unselfishness and service.

(Roll Call of Deceased Members)

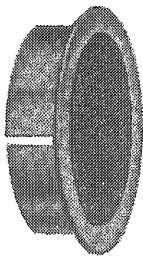
**PRESIDENT SLAMAN:** We will now have the sounding of taps.

(Sounding of Taps)

We will now have a selection by the Chapel Quartette.

(Singing by the Chapel Quartette)





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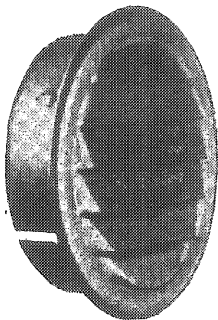
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## Honor Roll

\*F. LEONARD ELLIS, Mgr. Quaker Rubber Corp., Philadelphia, Pa., admitted May 8, 1950, died December 12, 1956.

\*CHARLES C. HITCHCOCK, Ex-Deputy Chief, Greenwich, Conn., admitted November 18, 1949, died December 20, 1956.

\*ERNEST W. WOOD, Fire Marshal, Branford, Conn., admitted August 18, 1941, died January 2, 1957.

ERNEST L. MAXIM, Maxim Motor Company, Middleboro, Mass. Admitted June 24, 1924, died August 8, 1957.

COL. THOMAS F. SULLIVAN, Boston Police Commissioner and former Boston Fire Commissioner, admitted June 22, 1926, died August 27, 1957.

CHIEF WILLIAM F. CURTIS, Canton, Mass., admitted August 25, 1941, died August 28, 1957.

WILLIAM E. SWEENEY, Chatham, Mass., former Chairman Board of Fire Engineers, Attleboro, Mass., admitted August 14, 1945, died September 14, 1957.

JOHN GATELY, Ex-Chief, Hood Rubber Company, Watertown, Mass., admitted March 27, 1924, died September 19, 1957.

CHIEF F. MAURICE HENNESSEY, East Bridgewater, Mass., admitted January 17, 1941, died October 25, 1957.

A. R. BERGER, retired Honorary Chief, Georgetown, Connecticut, admitted March 19, 1943, died October 28, 1957.

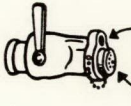
JOHN SMITH, Westerly, Rhode Island, admitted May 26, 1936, died November 6, 1957.

HAROLD F. DECOURCY, Winchester, Mass., Chief Hanscom Air Force Base Fire Dept., Bedford, Mass., admitted November 10, 1952, died January 28, 1958.



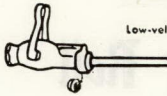
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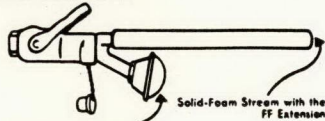


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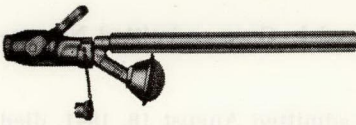
Low-velocity WaterFOG through the Applicator



Wide Angle FogFOAM pattern

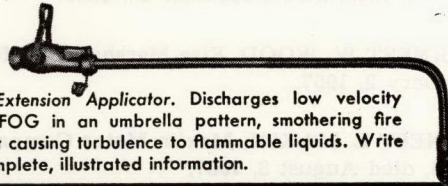
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GEORGE H. PETTENGILL, Milton, Mass., admitted June 25, 1935, died February 12, 1958.

CLARENCE H. DOUGAL, Ex-Chief, Livingston, New Jersey, admitted April 23, 1957, died February 13, 1958.

DAVID A. SLEEPER, Chief, Bar Harbor, Maine, admitted June 15, 1947, died February 26, 1958.

THOMAS F. GUSSNER, Chief, Bloomfield, New Jersey, admitted June 20, 1939, died March 20, 1958.

ERNEST HANSEN, Fire Marshal, East Haven, Connecticut, admitted March 1, 1937, died February 3, 1958.

JOHN DESISTO, Chief, Barrington, Rhode Island, admitted April 19, 1950, died April 7, 1958.

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PRESIDENT SLAMAN: We will now have the memorial address by The Reverend Brennan A. Connelly, O.F.M., Franciscan Shrine, Arch Street, Boston, Massachusetts.

THE REVEREND BRENNAN A. CONNELLEY: President Slaman, Honored Guests, Members and Friends of the Fire Chiefs Association: In the Second Book of Maccabees in the Old Testament, Almighty God tells us that it is a good and a wholesome thought to pray for the dead. And that really summarizes our reason for being here this morning, for we are here to reverence the memory of those great firemen whom Almighty God has called to the reward which they so richly deserve. We are here to perpetuate their memory and, above all, to pray for the repose of their souls.

It was a very unexpected honor and privilege that I should be able to speak to you here this morning. I didn't expect to be here. But I do feel that I am one of you. And I think that I may take a justifiable pride in the fact that my own father was in the Fire Department for twenty-four years in East Boston and at Engine 32 on Bunker Hill Street in Charlestown. I understand that Bunker Hill is the only place in the country where a monument has been erected to honor a defeat.

As you all know from your friendship for these men whom we are honoring, being a fireman was to them much more than just a job—much more than just a way to earn a living, to support themselves and their families. To these men, who were dedicated men, being a fireman was a vocation, a consecrated way of life, a total dedication that lasted twenty-four hours of each day and not just during the time when they were on duty. That was what the vocation of firemen meant to these men.

In the eyes of the world, the work—the tasks of a fireman—receives very little publicity. You don't hear much about firemen on the front pages of the newspapers. They go their way living a rather hidden, obscure life. But if we could rise above our earth and look down from the vantage point of Almighty God, and evaluate the work of a fireman according to the standards of Almighty God, we might gain a truer appreciation of the great value and the contribution which a fireman makes to our society.

If we use as our measuring stick, as our standard of judgment, God's greatest commandment, "Thou shalt love thy neighbor as thyself," then you begin to understand how valuable a fireman is to our world, and what a great and noble vocation the job of being a fireman is.

The men whom we are honoring today were a very particular type of men, as you all well know. To be a genuine, a good fireman takes a very special type of man.

First of all, these men were generous and self-sacrificing. They lived not for themselves, thinking never of their own concern, their own comfort, their own convenience. But rather they were living for other men, other women. They were ready at any moment that the alarm sounded to give up their own convenience, their own desires to go out and to help others.

They were brave, courageous men. In the face of danger, they were even heroic. And this has been testified to many times by the firemen whom you know who have suffered serious injury, who have even laid down their life in order to help others.

And why do they go to these limits of self-sacrifice? They have done it because they believe in their life, their vocation. They believed that their life was to be spent in the service and the welfare of others, that their life was dedicated to the





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protection of the property, the health, and the lives of their fellowmen. What nobler vocation could there be than one such as this?

Perhaps the very highest type of praise that any one could give to these firemen is to say that they were the type of men whom Christ our Lord loved, whom he wanted to have as His closest companions. When Christ came on earth, He chose a carpenter to be his foster father. As his closest friends, Peter, Andrew, and most of the other Apostles, he chose fishermen. Saint Paul was a tent-maker. Christ seemed to have a special love for those men who did the ordinary type of work in his society.

If Christ came on earth in our twentieth century instead of when He did, I feel quite sure that if He were selecting twelve men to be His intimate companions, to constitute the core of His army, He would select at least one fireman if not more, because a good fireman is the type of man whom Christ loves—a man who is solid, strong, spiritual, obedient, loyal, and devoted, even unto death.

That is the type of man whom we are honoring here this morning. And what we are doing should be more common today. What we are doing is proclaiming the fact that the good men of this world far outnumber the evil—that the good men and the good that they do far outweigh the evil that is done. Unfortunately, the newspapers seem to publicize only the one or two who get out of line, and the publicity is given to the evil—to theft, to murder, and to any of the other crimes.

But the hundreds and hundreds of men such as the firemen who we are honoring today never receive any publicity whatsoever. And therefore, we are doing a very wonderful and noble work here this morning, and there should be more of it in our society today.

In conclusion, we do have to remember that our primary purpose is to pray for these men. But our prayer should not be a limited prayer. In our charity, our prayer extends first of all to those firemen who still are active today in their department. We pray for them that Almighty God will give them the grace and the strength to continue in this wonderful work, to persevere in their dedicated life for the service of their fellowmen.

Secondly, we want to pray for the friends, the families, and the relatives of those firemen who are departed, especially for those families who still feel keenly the loss of a father, a brother, or a son who was on the Department.

And finally, we remember in our prayers those great men who have served long and loyally on the Fire Department. We pray that Almighty God will give them the great reward which they so richly deserve for their labors. And this is one prayer that I am absolutely sure will be granted, because there can be no doubt that any man who has dedicated his life to the ideal and the service that is demanded of firemen, who perhaps has been burned or singed by the fires on this earth in his efforts to help others, will certainly never have to worry about the eternal fire that exists in the world to come.

May their souls, and the souls of all the faithful departed, through the mercy of God, rest in peace. Amen.

PRESIDENT SLAMAN: We will now have a selection by the Chapel Quartette.

(Singing by the Chapel Quartette)

PRESIDENT SLAMAN: I would like to ask all of you to remain in your seats until after the benediction. This will be given by The Reverend John P. Fitzsimmons, pastor of the Plymouth Congregational Church of Belmont, Massachusetts.

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**THE REVEREND JOHN P. FITZSIMMONS:** Father God, we have committed to Thy unfailing love the beloved souls departed this past year. And now we ask Thy blessing on those who are still active here on this earth. Watch over them and protect them. Bless each one of us in our need. Keep us faithful to the end. In the name of the Father, the Son, and the Holy Ghost. Amen.

**PRESIDENT SLAMAN:** I suppose all fire chiefs are like myself: When they get started, they go fast. This morning I was going so fast in the program that I forgot the response to the addresses of welcome, so now I would like to ask Chief James F. Casavant of Gardner, Massachusetts, to give the response to the addresses of welcome. (Laughter)

**CHIEF CASAVANT:** Chief Slaman, Honorable Mayor, Reverend Clergy, Ladies and Gentlemen of the Organization; In responding to the very cordial welcome extended to the men of the New England Association of Fire Chiefs, on their behalf I thank you most sincerely for your kind welcome.

This conference that we are holding at Wentworth-by-the-Sea is the thirty-sixth annual meeting held since the organization of the New England Association of Fire Chiefs. At such a conference as this when the officials of the New England Fire Departments meet to listen and discuss the various papers presented for their consideration, the efficiency and welfare of not only the members of this association but also of the fire service throughout New England are greatly benefited.

At present the chiefs of nearly all the fire departments throughout the country are passing through a very trying period. At a gathering like this, the members have an opportunity to discuss with each other the problems that they are confronted with. These problems and these times seem endless, ranging from reduced budgets, reduced man-power, and reduced equipment to various suggestions for utilizing firemen for other duties than fire duty. Some of these suggestions, if carried out, would seriously reduce the efficiency of the fire department and increase the fire hazard.

These are a few of the problems that now concern every fire chief in the country. We recognize the fact that every one should economize and help our city and town officials to make ends meet in these strenuous times, but this should not be to the extent of reducing the efficiency of the fire department. During a business recession like this, fire business does not drop off like other business. It usually picks up. This is why fire officials are anxious to have their forces and equipment strengthened instead of reduced.

It is the discussing with each other such matters of prime importance as these that has a tendency to benefit every member of this organization. And when he returns to his home, he is much better fitted to resume his duties in a business that is a never-ending battle against an enemy that is just as ready to do a good job during a recession as during times of prosperity.

In conclusion, I again extend the sincere thanks of the members of the New England Association of Fire Chiefs. Thank you. (Applause)

**PRESIDENT SLAMAN:** The meeting this afternoon, I hope, will start at 2:00 o'clock. We are adjourned until then.

(Adjournment until 2:00 p. m.)

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## Monday Afternoon Session, June 23, 1958

**PRESIDENT SLAMAN:** Gentlemen, if you will give me your attention now, I would like to call this meeting to order.

It is very fortunate for the New England Association of Fire Chiefs to have with us today the President of the International Association of Fire Chiefs, and just now I would like to call on Chief Donald Charles to make a few remarks. (Applause)

**CHIEF CHARLES:** Mr. President, Distinguished Guests, Members of the New England Fire Chiefs Association: I want to express my appreciation for having the opportunity to meet with this splendid group of people from the great states composing the New England Fire Chiefs. You folks who compose this area of the country have meant a great deal to the International Association.

You have great leadership in this Association here, which has meant a great deal to your parent Association. This is my first opportunity to meet with this group, but I shall never forget the experience I have had here, which is certainly pleasant as well as profitable. I don't think you could have a more splendid place to hold a meeting than the one you have here. And it has been a great privilege and a pleasure to have the opportunity to be here and to associate with some of my old friends as well as meeting new friends.

On behalf of the International, from which I bring you greetings, I hope that you will be able to meet with us in New Orleans, and take your active place in the International, where we all belong, and move forward for the progress of the fire service. The International needs you, and you need the International.

So again I want to say to you, thank you very much for the privilege of being here, and I hope to see each and every one of you who can possibly make it out in Los Angeles for the coming conference. Thank you very much. (Applause)

**PRESIDENT SLAMAN:** Thank you, Sir. We also have another officer of the International Association with us, and I would like to have him stand and take a bow. Mr. B. R. Townsend. Secretary and Manager, I. A. F. C. (Applause)

Now I would like to call on Roi Woolley. I think he has a few words to say. Roi.

**MR. ROI WOOLLEY:** Mr. President, I have very few words to say. I brought with me an Associate Editor of Fire Engineering, a man whom I hope will be seeing a lot of you men, and that you will be seeing a lot of him, and that he will carry on with all of us in the effort to keep this organization going with all the pep and punch that it needs in the way of good publicity. Donald M. O'Brien, Associate Editor of Fire Engineering. John. (Applause)

**PRESIDENT SLAMAN:** Thank you, Roi. I would just like to inform you now of the two committees that I have appointed. The Resolutions Committee: Chief Walter Champion, Jr., Chairman, Swampscott, Massachusetts; Chief Sylvester Jennings, Bridgeport, Connecticut; and Chief Norman Broden, Cranston, Rhode Island.

The Courtesy Committee is Chief Carl Johnson, Chairman, Portland, Maine; Chief G. Napoleon Guevin, Manchester, New Hampshire; and Ex-Chief Francis Walker, Bennington, Vermont.

At this time, I am going to turn the program over to Chief Zanieski, the Chairman of the Program Committee, who I think has done an outstanding job for this year's conference. Chief Zanieski. (Applause)

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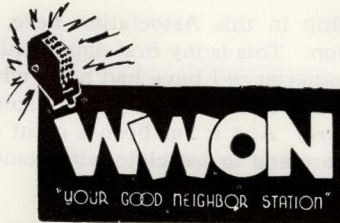
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CHIEF ZANIESKI: Thank you, President Slaman, for your introduction. It is really good to be back. We don't get to see each other too frequently. I know the last time, quite a few of us met in New Orleans. And I can't help but remember the flight some of the Chiefs took back. I was reminded of it again when we had our memorial services.

Some of the boys from around Boston and the Cape—Jess Walden, Bart Curran, and many others took the late afternoon flight back from New Orleans. They were air-borne about an hour when they ran into some terrific turbulence. The plane actually went out of control and started heading down and down and down. The kitchen went topsy-turvy, so did the hostesses, Mr. Maxim's glasses went up into the air and landed in Joe Whitcomb's lap. A little old lady came sliding down the aisle and landed in front of Bart Curran, and she looked at Bart and said, "My goodness, why don't you start praying?" Bart looked at her and said, "I don't know how." "Well, do something," she said, "do something religious." So Bart started taking up a collection. (Laughter)

You know, last year, Lieutenant Carroll, our official photographer, sent me some eight-by-ten photographs of the speaker's rostrum, the stage, and the distinguished speakers. As I looked at the photographs, I saw a few scratches down below here, along the baseboard here. So I pulled my rank and sent Mr. Smith a letter, telling him I am Program Chairman and that in all my communications that I send all over the country looking for speakers, I always mention the beautiful Wentworth-by-the-Sea, so how about touching up some of the bad spots.

So I came up here about a month ago, and my goodness, I think he must have spent two thousand dollars touching up the whole thing. It really looks beautiful as you look around at the ceiling, walls, and floors.

The only thing that bothers me is that this coming Wednesday we are going to have a group of nurses who will be putting on a demonstration of patient evacuation and suppression of fires. It is scheduled for the outside, but if it rains, I am afraid I am going to be among the missing.

Now, I want to welcome you all to this Thirty-sixth Annual Conference. Seriously, it is an honor and a pleasure to serve you again. First, I want to take this opportunity to thank the Committee members—Chief Henry Thomas, Chief Arthur Flynn, of Salem, and also Lieutenant Carroll, who is always available.

Again this year, I think that we have an excellent program of speakers for you. It looks as if our honored guests are all present and accounted for, and "raring" to go. I would just like to give a last warning to our speakers that we would like to limit our talks to thirty minutes. And I am sure that they will stay within the allotted thirty minutes.

The first speaker of the afternoon is a gentleman whom you all know, Mr. Robert W. Schuette. Bob has been Public Relations Manager for the National Fire Protection Association from 1953 to early 1958. He resigned from NFPA to open a public relations consulting service in Boston. In this capacity, he is still serving the NFPA, especially on Sparky matter. Other clients presently include the New York Central Railroad, and the Smoke Odor Service Division of Airkem, Incorporated, which is a fire department and fire insurance organization.

Bob has been in public relations work since World War II, and his background includes the publishing of a weekly newspaper, editor of a trade magazine, and New England correspondent for a national weekly magazine.

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During the War, he served in the Air Force in communications and public relations work in the Southwest Pacific.

He is a graduate of Dartmouth and a member of the IAFC, National Press Photographers Association, Public Relations Society of America, and Government Public Relations Association.

His topic this afternoon is "Four Steps to Good Public Relations."

Mr. Bob Schuette, please. (Applause)

## FOUR STEPS TO GOOD PUBLIC RELATIONS

by

ROBERT W. SCHUETTE

Public Relations, Wayland, Massachusetts

Thank you, Brother Zanieski. You have given me a twenty-five minute introduction, so that leaves me five minutes for speaking.

Gentlemen, what is public relations? I have my own ideas about what it is. But before I tell you what they are, I think it would help if I recalled to your mind the story of the blind students and the elephant.

I'm sure you've all heard about the group of blind students who were brought into the cage of an elephant—and one touched the elephant's trunk, another the elephant's tail, still another the side of the elephant, and others the legs, and so on. Later when the students were asked to describe that elephant, the one who touched trunk said an elephant was a long, slim, hose-like animal; and the one who touched the tail said it was a small, curly, snake-like animal; and the one who touched the side said it was a huge, barn-like animal; and you can imagine the rest.

There you have my position this afternoon. What I can say about public relations—what I think about it—is an incomplete picture of the whole animal. With that in mind this is how I would describe—explain—public relations:

I visualize public relations as a window between my self (my organization) and the public. I can see the public and they can see me—and good public relations is a matter of keeping that window clean and behaving in the public view so that it won't disapprove of me. I try to remember at all times that they are watching me; but it's also very important for me to watch them closely to learn their demands upon me, upon my organization, and so learn how they react to what I and my organization are doing.

It follows that when I let the window get dirty, it's going to hurt my public relations. The public then is unable to clearly see and understand my behavior—at the same time, I'll make mistakes in determining their wants and reactions. This happens every day, everywhere, in your own situations and in those of other organizations, whenever there is a communications breakdown to the public or from the public—or both ways.

If the understanding is blocked in either direction, or in both directions at once, an organization's public relations suffers.

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You will agree, I'm sure, that keeping that window clean—working for good public relations—is a most desirable, a most necessary goal for every fire department. The department is no different from any other element or citizen in the community. It should seek public approval and recognition as a constructive member of the community.

In any effort to improve the department's public relations, one of the first results that can always be depended upon—and it's a very gratifying one—is that the fire department's mission becomes more understandable and more believable both to your own personnel and to the general public.

This in turn makes all aspects of your mission easier to accomplish: efficiency and morale go up; a sympathetic public comes through with the support necessary to guarantee the department adequate and up-to-date equipment, more manpower, and improved working conditions; the department's relationships with other elements and groups in the community improve considerably—and this includes not only the other departments in your municipal government but also the civic and trade associations and the women's and youth groups and veterans and the many other formal groups of people that make up your community; and last, as your department improves its status and all community relationships, it begins to compete favorably with the other organizations in town and people want to be associated with good things—with the best things—so that not only do you get the support of the general public, but you also attract the best type of personnel wanting to join the department.

How do you go about building good public relations—making everybody think better of the department? Of course there is no pat formula. And even if there was, we could scarcely hope to learn all the magic words in just a few minutes. However, we can start thinking about one approach at least, and this one has to do with people. For that matter, any approach to a public relations program must be concerned principally with people, or right away it is the wrong approach.

The public relations program that I want to discuss at this time, breaks down into four steps.

#### FOUR STEPS TO GOOD PUBLIC RELATIONS

The first step would be "Get to Know Your Public." Then and only then will you be in a position to help people to understand and appreciate what you are doing for them.

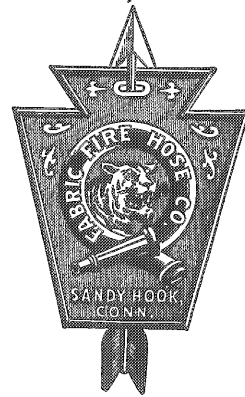
You've got to learn who your public really is—what are the interests, the limitations, the attitudes, the prejudice, of the people in your community. These are neighbors and friends I'm speaking about. And how many of you can claim that your friends and neighbors are truly familiar with your department's operations, its training, its equipment, its efficiency, its very reason for being?

With few exceptions, I don't think the average friend or neighbor or any average person who isn't in the department himself, knows very much at all—very much of any significance—about his fire department. He is confident of its ability to protect his life and property, yes—but pin him down and you'll find it's the wonderful tradition of the fire service, and not something he saw with his own eyes, that gives him such faith.

I don't think that we should waste time looking for someone to blame for such a situation—rather we should do something about it as quickly as possible, and that is to get to know your public so that your public can get to know you.



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The actual mechanics of finding out who, what, and why about the people in your community isn't as complicated as it may at first seem. Even though the population in your town or city may number in the thousands, you will find that every community always breaks down into more workable, reachable groups for public relations purposes.

Look to these groups and certain influential individuals as the "prime movers" who tend to direct the interests, purposes and opinions of all the rest in your community. They fall into five classifications:

1. The families of fire department personnel.
2. The press, radio, and TV, its editors and reporters.
3. Thought leaders including clergy, teachers, other city officials, prominent retailers and professional men, union officials, civic leaders and industrialists.
4. Organizations including town or city planning groups, welfare agencies, youth groups, veterans, fraternal and service groups, cultural and political action bodies.
5. Crusaders such as protest groups, petitioners, voice-of-the-people, special events and the rumor factories.

Add these publics up and in every case they'll equal the total population of your town.

Now what would so many different interests consider a satisfactory contribution by the fire department to the community's total well-being? I don't think I'll surprise anyone here by saying that it will take more than just fire fighting and fire prevention.

Actually, there are ten basic interests that pretty much reflect the wants of all the publics in any town. See if you don't agree with this listing:

1. Commercial prosperity
2. Support of religion
3. Work for everyone
4. Adequate educational facilities
5. Law and order
6. Population growth
7. Proper housing and utilities
8. Varied recreational and cultural pursuits
9. Attention to public welfare
10. Progressive measures for safety and good health.

You'll find, I'm convinced, that the fire department must somehow identify itself with each of these mutual interests to satisfy the whole town. And when it does so, by performing in a manner that shows how it serves those interests to the advantage of the community and itself—that's the kind of public relations that pays off!

This would appear to be a rough assignment—even an impossible one—until you realize that your department is already furthering those interests; that your current activities for the most part already meet these requirements for public approval if only the public were aware of it!

You're doing good right down the line making important contributions to your town's prosperity, religion, schools, housing—every single one of those ten mutual interests—and failing to get proper credit for it.

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## KNOW YOUR FIRE DEPARTMENT—STEP NO. 2

I'd call this Step No. 2 in making public relations work for you—know yourself, your own department. How do you measure up in contributing to the total well-being of your town?

And not until you are thoroughly aware of your strong points and your weaknesses as a citizen—remember, the public sees the department as a single personality, a citizen—not until you have a pretty good understanding of where the department succeeds and fails as a citizen, are you ready to take Step No. 3; going after the credit you deserve.

In effect, the procedure I've outlined up to this point is: 1) find out who you must talk to; 2) find out what you should and can talk about; and now, 3) what's the best way to say what you have to say, to get your message across.

## GETTING CREDIT YOU DESERVE—STEP NO. 3

Step No. 3 is important—but it's worthless and meaningless unless steps 1 and 2 are taken first. And this is where many fire departments make their biggest mistake public relations-wise. They are omitting the first two steps. They've got their eyes closed, and firing blind, of course they're missing the target.

Several years ago the NFPA asked several hundred fire chiefs around the country to tell about their public relations programs. Almost without exception, their replies indicated that they were attempting to carry out only what I've labeled here as Step No. 3. Needless to say, there was hardly any enthusiasm over the results these "partial" efforts were obtaining.

The stumbling block here, the pitfall that traps too many, is publicity. This one term has caused a lot of grief, not only among fire department but among every other group or organization that has been victimized by the belief that publicity and public relations are one and the same thing.

They're not, of course. Publicity has about the same relationship to public relations as one fog nozzle has to the entire fire department. It's just one minor tool of public relations, and important and effective only when used at the right time and place.

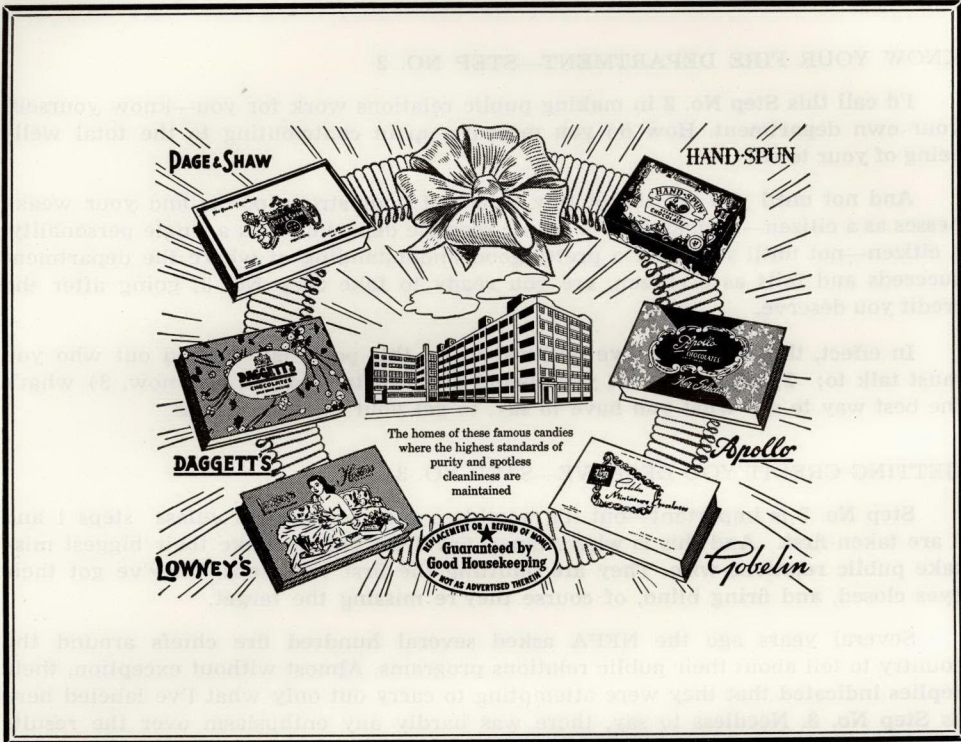
Nevertheless, we find most departments today counting on publicity to carry the whole public relations load. It isn't working and it never will.

I know that departments everywhere are under increasing pressure to do something about public relations. But don't be hurried into it as so many already have. Believe me, you're much better off doing nothing until you know what you're about.

The rightful place in the use of publicity is in Step No. 3, alongside of and equal in status to a number of other public relations tools. These are the actual instruments of persuasion that you can manipulate to show Mr. Average Citizen in what ways your department is deserving of his approval.

Topping the list among these instruments is personal contact. It is the one you use the most, yet are most likely to overlook because 1) it is a combination of seemingly minor things, and 2) it is the one tool that requires a full understanding and cooperation of every member of the department.

In order to check whether your personal contacts are working for or against the department, get the answers to such questions as:



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Are the department's properties—its buildings, grounds, and equipment—made as attractive as possible?

Are the men neatly groomed and obviously proud of their uniforms?

Is telephone courtesy carefully maintained?

Does the department clean its dirty linen in private?

Does it avoid throwing its weight around in combination of community decisions, even though it has the influence and power?

Are the men encouraged to participate on their own in the town's civic and cultural efforts.

Is the department itself known to be willing to participate in civic affairs outside of political deals?

Publicity next on the list breaks down into such subjects as press relations and printed matter. The ideal policy in using this tool is to have no secrets. Your local press, radio, and television should have access to all information which the citizenry feels is necessary to its satisfaction. Exceptions, of course, are those pieces of information which could be damaging for personal or legal reasons.

As a good reporter, the department should supply information to its own personnel first, and then to the community. The department should also find out what the local press considers news, and the best way to find out is to go directly to your editor. Sit down with him and review the department's activities for the past six months. He can then point out the type of information he would like to have you supply to him.

Incidentally, a lot of Chiefs feel that all press contacts or news releases should be initiated or at least cleared through them. Except in the smallest departments, I wouldn't recommend this. It is good policy, of course, for the chief, in name, to be the one official spokesman for the department. But the chief rarely has the time to learn and execute the necessary details for a continuing publicity program.

This duty should and can safely be delegated to another officer who, except for top policy announcements, can turn out the standard news developed in the course of a department's or a division's activities. Another officer or man can do this, and editors like this arrangement, too, as long as it is understood that the man assigned to do the job in a department is the department's official press representative.

In selecting a man for the job, it is not necessary but it helps to have it in writing. And he should learn to turn out material acceptable to the press. His primary duty should be such that he is readily accessible to the press at all times.

Also, because he is in a position to perform an important double duty for the department, he should sharpen up his hearing. I don't mean that he should cultivate eavesdropping. The fact is that press relations is an important source of information for the department, as well as an outlet. The right man can bring back a wealth of ideas from his contacts with editors and others. The first rumbles of community dissatisfaction with some department policy or action are to be heard in newspaper offices. This is another good reason for assigning some one who can devote more time and attention to the job than could the head of the department.

Now, I have mentioned that publicity includes printed matter. Here I think your best policy is to shy away from producing your own posters, flyers, and leaflets unless you are able to turn out something fully competitive with those smooth, professional things you will find in every bank and store.

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Of the other tools that are useful in carrying out Step Number Three, there is one that I would particularly recommend. If you publish a bulletin or a house organ, send that bulletin out regularly to the opinion leaders in your community and also to the press.

Old stuff to you, I am sure, are such other promotional techniques as a speakers' bureau, open house, parades. These, along with advertising space donated for the department's use, are usually associated with Fire Prevention Week and clean-up campaigns. But there is no reason why you can't tie them in with your over-all public relations objective and still promote any special campaigns adequately.

There is still another step to a successful public relations operation. This one, however, comes naturally. It's the evaluation of your efforts. Are they paying off? And if not, why not? You can't mistake the signs that a good public relations program is paying off. It shows up in such different ways as a rise in efficiency and pride in the department, in new equipment, in understanding, and sympathetic public demands where once they fought to cut the budget down to nothing. And it shows up in an increasing interest among the best young men in town wanting to go into the department.

I want to make it very clear that this is really an outline, a suggested approach, and certainly not an answer in itself to the problems of what public relations is and what to do about them.

Once more, let me list those four steps that I have given you. They are:

1. Get to know your public.
2. Get to know yourselves and your own organization.
3. Learn how best to talk to people and the public, both inside and outside of the department.
4. Check whether you are doing the right thing and using the right information to gain the desirable results.

That is how the elephant looks to me. Thank you. (Applause)

**CHIEF ZANIESKI:** Thank you very much, Mr. Schuette. Our next speaker is a native of Springfield, Massachusetts, Mr. Thomas J. Donnelly, a decorated veteran of World War II. He graduated from Northeastern University and the Northeastern University Law School, and was admitted to the Bar in 1943. He is a member of the Army Reserve, and was called to active duty in 1942. And after serving at various stations in this country, he went overseas with the Fourth Army Division. He was commander of an infantry company under General Patton, and saw action in France, Belgium, Germany, and Czechoslovakia. General Patton placed Colonel Donnelly in command of a special task force to relieve the entrapped One Hundred and First Airborne Division in Bastogne. The success of the mission was the turning point in the Battle of the Bulge.

While commanding another task force in Czechoslovakia, his unit was the first to make contact with the Russians. The arrogance of the Russian officers and the general attitude of their men is something that he will never forget.

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In addition to a battlefield promotion to captain, Colonel Donnelly was decorated with two Purple Hearts, two Silver Stars, two Bronze Stars, the French Croix de Guerre, the Belgian Fourragere, a Presidential Citation, the Combat Infantry Badge, and five Battle Stars.

He has been active in the Springfield Community Council since 1947, having served in executive capacities with the Community Chest and the United Fund. He was appointed Western Massachusetts Chairman to reorganize the U.S.O. after the war, and has been a Red Cross Council member, Legal Counsel for the Springfield Emergency Housing Committee, and was Chairman of the Anti-Juvenile Delinquency Committee of the American Legion.

Prior to becoming the Executive Officer of the Hundred and Fourth Infantry, he was Commanding Officer of the First Battalion of the Hundred and Fourth Infantry Regiment.

He was Veterans Coordinator in the four Western Massachusetts counties for Foster Furcolo in the last campaign for governor. Mr. Donnelly was appointed on June 18, 1957, by Governor Furcolo to head the Massachusetts Civil Defense Agency. In this capacity, he is doing an excellent job.

His topic today is "Civil Defense and Its Future." It is with pleasure that I present to you the Director of Massachusetts Civil Defense, Mr. Thomas J. Donnelly. (Applause)

MR. THOMAS J. DONNELLY: Thank you. Mr. President, your very able Program Chairman, Chief Zanieski, and very personable and qualified assistant, Deputy Chief Tetreault, distinguished Guest Speakers, Members and Guests of the New England Fire Chiefs Association: Two more days at Wentworth-by-the-Sea, and I'll be fighting that Battle of the Bulge all over again. I am starting to waddle from room to room now. (Laughter)

Chief, I wonder if you will do me the favor of putting that time bomb that you have got up there so that I won't run over my thirty-minute allotted time. I am speaking here at random, and I probably will forget the time, as I usually do.

I hope that you will have better weather than you had last year, and better than we have had in Western Massachusetts in the past month or so. The Chief and I were sitting out here on the porch yesterday, trying to discern a foreign and unfamiliar object that appeared in the sky, and after about twenty minutes of very close scrutiny, we both acknowledged that perhaps it was the sun.

Gentlemen, my subject isn't funny. Rather, it is foreboding. It is a dark and depressing topic, but one which from sheer necessity, I am required to speak of. There are always those people in those occupations that cannot talk more cheerfully in the lighter aspects of life. But my business is tragedy. It is our daily thought, our daily occupation. It is the thing we plan for—all kinds of tragedy.

So, my being here is extremely serious business. It wasn't so long ago—even perhaps ten years ago—that most of us felt rather complacent in our daily life. We knew that we could go forth each day, and read about these things that were happening overseas. And that if perhaps two warlike nations ever started clashing, we knew that we had a little time. We had a space factor. We had a buffer that we could depend upon to protect us. That is past history.

Within the next few years, you and I, our children, our homes, our families may reasonably anticipate that we have perhaps at any time, at any moment, at any



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hour of the day or night, but fifteen minutes between us and perhaps the world's greatest holocaust, the world's greatest tragedy.

We know beyond all shade of a doubt through our intelligence, through every State Department means, that the Soviet today has got all its plans, all its designs, all its hopes, all its thinking, all its leadership with the one sole object: to remove the one obstacle that they have to achieve their goal of world conquest, to achieve their dialectical, materialist goal, to achieve that goal that their atheistic Communism has set for them by the doctrines of Lenin and Marx many years ago. And that is this nation here—the only obstacle in front of them.

They are not worried about England, they are not worried about France, they are not worried about those countries. They know that once we are out of the way, they can pick them up at will, making us the number one target in the world today.

Now, what have we done to anticipate and prepare for this? First, let me preface anything that I have to say that I am not going to condemn, I am not going to excoriate—that is not my object here. I am not going to impugn any administration, any individual, any plans that have been made. I am merely going to state the facts as I have seen them from the close position that I have as the State Director in Massachusetts.

Back in 1950, in the Korean War, when the emergence of the Korean situation brought upon us the immediate desirability of planning this nation for purposes of peace, we set up what is known in our parlance as Public Law 1920. This is a federal law created during the Truman Administration which created the Civil Defense Administration and the first acknowledged civil defense of this country. Prior to that, as you know, you had wardens, you had people with white helmets, and you had them tell you to close down your curtains, and all that. But that was not a national civil defense program of any sort.

Public Law 1920 was passed, which began, I might say, the first national civil defense program that we had ever had. Now, Europe had had this for centuries. They had become indoctrinated into the peacetime civil defense preparation because they had to live with that danger all the time.

To us this was new. To organize and direct our departments so that they will be more war conscious, was a new experience for us. Almost from the outset, there was a cardinal error, and this was it: They said, in effect, and of course I can't take Public Law 920 and interpret it to you in the legal language in which it is written, but I'll try to digest it into a few characteristic, simple statements. They said, in effect: We, the Federal Government, exist to direct, to organize, to instruct you, the forty-eight states. But it is your prime responsibility—you, the forty-eight states—to set up the civil defense of this nation.

That is utterly impossible. And every state director in every one of the United States, without exception—and I say, without exception—has recognized this cardinal error, and has cried about it, and screamed about it, and they are still screaming about it, because the individual state cannot set up a civil defense program in this nation.

Efforts are being made now to correct this extremely undesirable situation. The states cannot do it because they do not have any significant degree of the formulation of policy. They don't have the technical leadership, the guidance. They don't have the strength to control factors that are necessary. There has got to be a federal responsibility. They can't shift it down to the states.



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Now, mind you, I am not saying this as a criticism. I am merely saying that it was a cardinal mistake to begin with. That law was passed in the heat of a war. It was brought out of committee, was thrown on the floor of Congress, it was thrown on the floor of the Senate, and passed very quickly. But like many of those crash programs, it lacked consistency, it lacked good thinking and planning. Unfortunately, it becomes law, and you are stuck with it.

It takes years and years to correct it, but in the meantime we are paying a price for it. There are steps being taken now to correct it. And I'll speak of that in a little while.

Other errors have proceeded from this, and I am going to cite some. One is the relationship between the Office of Defense Mobilization and the Federal Civil Defense Administration—where the responsibility of one begins, and where the responsibility of the other ends. Now, if you were to ask any of those two departments, or any of the people of those two departments, as I have, they might tell you, "We don't know," because that is the answer I got.

For instance, what about the food program in this nation. We know—or we can guess, anyway—that this region, this northeast region, is going to be without food in about seventeen day. Where, then, do we get food? It may be without food in eleven day. It may be without food in fourteen day. From what sources do we draw in the event of such an emergency? What preparations have been made? This is something that minds today should be thinking about and planning about.

So I asked those questions down at Battle Creek when I was sent down there last December as one of the representatives of this Region One. I asked the representatives of the FCDA and the Office of Defense Mobilization about the respective responsibility, and who was going to be responsible for the food program, and there wasn't any answer, because no one seems to know.

No one has told any one—for instance, the Department of Agriculture—that it will be your responsibility to organize and store food for this emergency. No one has taken upon themselves that very, very important responsibility. So, therefore, it goes lacking.

That is a situation which, I am very happy to say, has been corrected within the past week or so. But, mind you, eight years have gone by. Eight long years. With time playing against us. And these things were not being done. That is only one phase of it.

Now I am going to talk about another thing that I have constantly harped upon and criticized, and I have been very much opposed to, and that is the reliance, the sole reliance, without further measures upon evacuation. Now, mind you, I am not going to stand up here and say to you that all these plans of evacuation are worthless which for years and years and years we have been planning, because I would then be unjust to those planners who have gone before me.

But I do not believe and never have believed that you can take a city such as we have around Metropolitan Boston, and evacuate that city with the little time factor that we have remaining. At the present time, with the warning line known as the "due line", and with all the devices—and I wish to concede that they do have an excellent warning system in this country—with all the warning devices, with the speed of today's planes, you can confidently expect, perhaps at the most two hours—two hours of warning.

And I am pointing out that with all the devices that we have—the Texas towers, the radar ships—you can figure on two hours of warning time. Now, what can you

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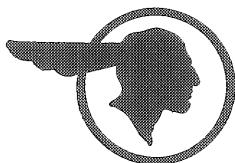
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do with two hours warning time? And, as I pointed out from the beginning, you can expect that this time will be cut down to fifteen minutes within a few years, as soon as the ICBMs become stockpiled over in Soviet Europe, which we know they are doing right now. Fifteen minutes of warning time!

I have criticized this for the reason that even with the two hours, even if you could get out, even if by some magical formula you suddenly trained the American people so that upon the sounding of the siren they would know exactly what to do—even though they have never been trained—even though half of them, or a fifth of them, or perhaps even ninety per cent of them don't even know what it is all about, or haven't had the education or instruction—even if by some miracle you can get them out of some of these metropolitan cities and get them out on the roads, then where have you got them? From Point A, which is dangerous, to Point B, which is perhaps even more dangerous. Where they go from one kind of horrible death—they avoid one kind to go perhaps to another kind of death which is far worse. And I am talking about the dangers from radiation.

Now, I am speaking about Massachusetts, which is the state that I am primarily responsible for. So I could not accept, in Massachusetts anyway, reliance solely—and I say solely—upon a policy of evacuation. If you have time with you, then perhaps you can do it. Maybe you can evacuate them out to a safe place. But if you get them out on the roads, then, as I said, they are going to be hit by this radiation. It's a horrible death.

So I couldn't accept it. Last fall, when I went to the first State Directors convention, I let my feelings be known with some degree of certainty. And I am happy to say that every state director in the United States passed a resolution, which we drew up in Massachusetts, asking the President, asking the members of the Congress, asking the Senate and the House to give us some kind of shelter program.

I do not know if all the collective efforts of all these state directors had any effect upon national policy, but I am very happy to report that our Federal Civil Defense Administrator, announced after the last Operation Alert 58 that there would be a shelter program in the United States, which is just beginning. Thank the Lord that it is beginning now, but I do think it is late. But it's better late than never.

I do not wish to appear critical of any group or of any individual. You have, in the present Civil Defense Administrator, in my opinion, a sincere, a dedicated individual who is trying to do a good job, and is doing a good job with the very little that he has to work with. He sits there at the Security Council, as some of you know, and around him are the President and General Cutler and Gordon Graham and Hugh Waters, and it's not easy to sit down with a group such as that and convince them of the desirability of your own program. So he has had an uphill fight. But he is winning it. And I think he is now getting the President's support a hundred per cent, where we will find, I think, in this nation a real solid and forward Civil Defense Administration.

He has with him a deputy—Roy Archibald—who, in my opinion, is one of the finest men in the world today and certainly in the nation in Civil Defense matters, and he works day and night trying to give us a good program. So I do have confidence in our leaders, and I do have confidence in their foresight even though I have to point out to you what I think have been derelictions in the past.

We have today a Bill going through the House, called H. R. 7576. This Bill, if passed by the Senate—and it has unanimously been passed by the House—will give this nation a new Civil Defense program which, I think, will correct most of

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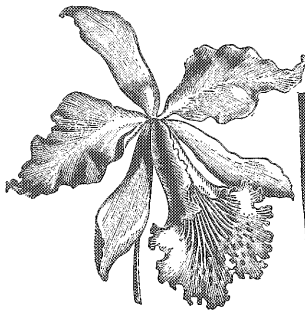
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the inequities, most of the injustice, and most of the hardships that the former program experienced. So there is progress being made.

In Massachusetts, we have tried to orient all of our thinking, all of our acting with this thought in mind that if you are not prepared to meet the fire when it comes, if you are not prepared to meet the hurricane when it comes, if you are not prepared for the tornado, if you are not prepared for flood or for other emergencies, then you cannot possibly hope to be prepared for the larger tragedy if it ever befalls you.

With that in mind, I talked this over with Governor Furcolo, and he has backed our own state program eight hundred per cent. On September 28th he called in every single department head in Massachusetts and told them that he did not want in the future that any department head should be running in fourteen different directions. He said, "If there are five departments or ten departments involved in some way in a disaster, I don't want them moving in ten directions. I want them moving in one direction and coordinated under one leader, and that is going to be Tom Donnelly of Civil Defense. He will coordinate, he will collect, he will organize all of your activities.

Now, even though this was on the statutes before, even though this was on the book, and even though this was defined and spelled out in the administrative orders and the executive orders, it took leadership to get those people together. And today, we are beginning to see the picture, in our state at least, in a broader light.

As some of you who are fire chiefs in Massachusetts know, we have developed a fire-disaster plan. It is not by any means a perfect plan. It is just the beginning. But at least it defines the duties of the Department of Natural Resources, it defines the duties of the Department of Public Works. It collates and organizes those people so that in the event of a fire, you who are fire chiefs in Massachusetts can confidently expect that you are going to have the entire state's resources to back you up.

We have, beginning with last July, obtained legislation which is favorable to Civil Defense, and particularly to fire chiefs. And I might like to suggest this to the fire chiefs of other states. It was brought to my attention that any fireman involved in any Civil Defense activity, or involved in a project or some activity outside of his own city or town which was not related to his own fire department work, if he were injured, he would be denied any compensation or any sort of recovery. In other words, he was left out in the cold.

So last July we obtained for these people special legislation which was whipped through both the House and Senate of Massachusetts, where today any fireman in Massachusetts is fully protected in any Civil Defense activity whatsoever. This means a big step forward. And I would like to suggest to you of other states that it is very desirable legislation, and that if you don't have it in your state it might be well to copy Massachusetts as an example for your own protection in these activities.

I would like to take a minute or so to commend a mutual aid system that you are going to hear about very shortly. I had the opportunity some time ago to be present at a meeting of the Advisory Council for the Fire Chiefs Association. We met in Greenfield, Massachusetts. And I can say without any fear of contradiction that every single person who witnessed that mutual aid system which they have evolved up there were profoundly impressed with its efficiency, with its organization, and with the manner in which it was executed. We were very profoundly impressed with it.



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And I would like to extend the deepest congratulations of the Commonwealth of Massachusetts publicly at this time to Chief Zanieski and to Chief Tetreault for their yeoman work in organizing what I think is one of the finest that I have ever seen. You are going to hear more about that, and we in the Civil Defense of Massachusetts sincerely hope that this mutual aid that they have set up will become a model throughout the Commonwealth of Massachusetts. To us it is a forward look, and it is going to mean something to the mutual aid protection of all the citizens not only in fires but for other emergencies.

I want to close with one statement. I believe that today Civil Defense has so much training, has so much work to do, has so much progress to be made, that I for one, am not thoroughly reliant on all that has gone in the past. I am too realistic to believe that if tragedy should strike in great proportion—and I am talking about war-caused tragedy—that we would be adequately prepared, because I don't think we are. And I say that if it does come, and until such time as we are more thoroughly prepared, it is going to thrust the burden on men such as you. It has got to be your trained profession who at the present time is going to carry the bulk of the work that has to be performed. You and the police department.

So I close with wishing you every good success in your conference. And I hope that all of you will support the Civil Defense in your various states in the future. Thank you. (Applause)

CHIEF ZANIESKI: Thank you, Mr. Donnelly, for a very interesting and informative discussion.

Our next speaker is a permanent member of the Greenfield, Massachusetts, Fire Department for twenty-one years. Five years previous, he was a member of the Call and House Force. At present he is a member of the New England Association of Fire Chiefs, this association, Massachusetts Permanent Firemens Association, Massachusetts State Firemens Association, an instructor under the Massachusetts Department of Education in Firemen Training. He is also a local Civil Defense Fire Officer, and one of the original founders of mutual aid among the fire departments of Franklin County. He is the organizer and present Secretary and Treasurer of the Tri-State Fire Mutual Aid System, and the Chairman of the Communications Committee of that same organization.

I think that Deputy Tetreault is one of the best fire officers in the state, and I wouldn't trade him for Ted Williams. He is an all-around, grand fellow.

His topic will be: "Mutual Aid—New England Style."

Deputy Chief Edmond Tetreault! (Applause)

### MUTUAL AID—NEW ENGLAND STYLE

by

EDMOND F. TETREAUULT

Deputy Chief, Greenfield Fire Department

Greenfield, Massachusetts

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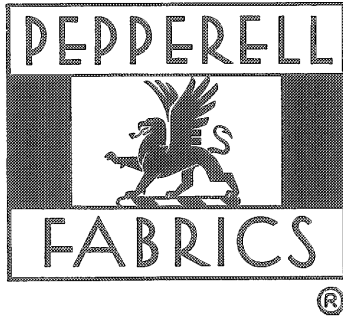


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Appearing here today to address you on the subject matter bearing the title: "Mutual Aid—New England Style" would appear most befitting in view of the fact that the name of this organization is the New England Association of Fire Chiefs.

Usually when one reads that a person is to speak before such a prominent group as this, you immediately associate him or her, as the case may be, as an eloquent, learned orator, neither of which I may lay claim to. My only brush with fame is that I am a member of both the Fire Service and this organization, the New England Association of Fire Chiefs, both of which I am justly proud.

You no doubt realize by now that Chief Zanieski, the Chairman of the Topics and Speakers Committee, is also my boss, and so I find myself in a position whereby I must make this as interesting and instructive a talk as possible in order to vindicate the Chief for having selected me to participate in this most important part of the convention, and also with the hope that some day I too may qualify as eloquent and learned.

Gentlemen, to this day, the Chief hasn't the slightest idea of what I am going to say. I can only assure him to relax and I will carry on in true Fire Department style.

Mutual Aid is not anything new within the Fire Service set-up. In fact, Mutual Aid is presently in effect throughout many areas of our country, in one form or another.

What is Mutual Aid? What is its purpose? What are the aims?

It is as simple as this: it is the banding together of one or more fire departments to assist one another in the event of a serious emergency besetting one of the group. The design is patterned to better protect the lives and property of a given area, and to further the cause of the Fire Service.

Very few communities today can boast of sufficient manpower, apparatus and equipment, to take care of the needs of every eventuality that may occur within their own bounds. To do so would necessitate budgets many times greater than would normally be accepted. However, to combine the resources of several departments will tend to lighten the burden of all concerned.

The old adage that a department calling for help "couldn't put the fire out by itself" is fast being forgotten, for today, town, city and district departments are back and forth, over each other's lines, giving assistance, with no thought of who could or couldn't put the fire out. Their prime purpose is to contain and extinguish the fire with as little loss as possible.

I liken the Fire Service to the armed services of the country. That is to say that when the armed personnel become battle tired, or heavier equipment is necessary to cope with the situation at hand, fresh troops are assigned, and the necessary equipment dispatched. It is a proven fact that fresh personnel and proper equipment will bring any emergency to a faster, more successful conclusion. How true this is in our own Fire Service.

Mutual Aid over large areas is really only an extension of city or large town fire plans. Under the city plan, if the manpower or apparatus is not sufficient to cope with the situation, additional alarms are sounded which will bring in the desired assistance from stations within their own boundaries.

In many areas, especially in city or larger town organizational plans, line boxes are utilized and will transmit simultaneously to adjoining communities, bringing

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men, apparatus and equipment to the aid of the other. This is just another form of Mutual Aid.

However, in many areas, the cities and larger towns are in the minority, and many miles separate the community fire departments. Many do not have the benefit of a Box Alarm system, Water Systems, and Permanent Personnel. The loss of the old-time telephone operator was a blow that staggered not a few. However, the development of the Red Base Phone and the Radio Monitoring Systems have done much to overcome this difficulty.

In the part of New England which is my home and place of employment, Greenfield, Massachusetts, just such a condition as I have just described exists. Distances between towns, cities and districts range from three to thirty-five miles. Water systems are few and far between, and Box Alarm Systems are considered a luxury. Several of the communities have but one 500 G.P.M. pump and allied equipment, and no more than the 1,000 feet of 2½ inch hose that is carried on the rig.

Twenty-five years ago, the Town of Greenfield, Massachusetts suffered a fire of conflagration nature. The fire had its start in a department store and was fast spreading towards a second store of like nature, a grocery store, and apartments on the second floor extending over all three. In fact, an entire block in the center of the town was in line for total destruction. The entire facilities of the Greenfield Fire Department were engaged in combatting the conflagration with not one pump left for subsequent fires. Calls were immediately made to surrounding communities with the end results that nine outside departments responded, not only to fight the fire but to cover the station as well. The loss was in the thousands, business was disrupted, and many were left with no job. The economic impact was severe. However, without the aid, one shudders when he thinks of what might have happened.

It was this fire, more than anything else, that brought it more forcefully to mind that no community, no matter how large or small, should consider itself immune from the ravages of fire or other large scale emergencies, and that its own men and equipment could soon be spent.

Several communities expressed desires of joining the handful who had been working together. Running cards were prepared and presented to each chief to facilitate his calling for assistance. However, it did not take care of cover in service on an automatic basis, specialized equipment, and so forth. Nevertheless, the pact worked well and many serious losses were averted.

In 1948 a committee was formed to study conditions with the thought in mind to expand the boundaries and extend the service, and in 1950 the birth of the Tri-State Fire Mutual Aid System, with Greenfield, Massachusetts as the Dispatch Center was to be.

The Tri-State System covers approximately 1,100 square miles and includes in Massachusetts all of Franklin County, Athol in Worcester County, Amherst, Hatfield, Hadley and Northampton in Hampshire County. Vernon, Guilford and Brattleboro in Windham County, Vermont; and Hinsdale, Winchester, Swanzey and Keene in Cheshire County, New Hampshire.

We are presently nearing the completion of a two-way radio communication system linking 39 of the 45 communities with the Dispatch Center on the 33.54 M.C. frequency. The system includes a 250 watt transmitter with receiver, located in a cement block building with antenna height of over 1,000 feet above sea level. Said installation includes a 3.5 K. W. emergency generator, so that in the event of power failure in the mountain top, we would have continual electric service.

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Messages are received at and transmitted from Dispatch Center over a 450 M.C. relay system. That, we felt, was most important, because it would appear to all of us that most times of emergency seem to be in the winter months, the cold months, and down go the wires. So actually what we are doing, Men, is that we are operating three base stations—a base station on either end of the relay, and the main one that is on the quarter kilowatt unit. Also located within the various towns, cities and districts of the area that I have just pointed out, there are 17 base station units, 89 mobiles and 24 portables. Our individual base and mobile units, Men, are 40 watts. Due to the condition of the country that we live in—the hills up there are really something, and we need it to get over them. And they have done a beautiful job throughout.

The entire project to date amounts to approximately \$80,000.00. One-half of which was made available through the Matching Funds Program of the State and Federal Civil Defense Agency, and the remaining half was raised by the County of Franklin, Massachusetts, to cover the main base and Dispatch Center equipment, and the other half by the towns, cities and districts for the equipment that they desired as necessary for their operation.

The entire area was surveyed and after competitive bidding the contract was awarded to the General Electric Company. The system is unique in that in several communities dual channel units with simultaneous monitoring are being used. How that is especially well, Men, because you can tie in your local systems with any Mutual Aid frequency that may have been assigned to you by the Federal Communications Commission. It has also in our area tied us in with the South-western New Hampshire District Mutual Aid System which has its Dispatch Center located in Fire Headquarters, Keene, New Hampshire.

Now, four of our communities down in the southern tip of New Hampshire also work with the New Hampshire group, and it is that second frequency that they are operating on. It is nothing more than flipping a switch from A channel to B channel—you will be on either with Keene or with the Greenfield Dispatch Center.

And also another unique set-up between the two is this: that should Hinsdale, Winchester, or Swanzey desire to start off the running cards that have been pre-arranged, they may do so by calling either the Tri-State or the South-western group. And once it has been activated, whichever system starts it off will in turn notify so that the equipment will be properly pegged out of service.

The system is so designed that it may be individually operated. And by that I mean that the towns which have put up their money for these radios with matching funds, do not have to wait for a war to happen before they can use them. They can use the units twenty-four hours a day. As for the fellows that have the base station units, they control their own fire throughout.

If war should strike, they can be split up into sections throughout that 1,100 square miles. And if it is necessary, the whole forty-five can get together on a single operating unit.

Under the new Fire Plan of the Massachusetts Civil Defense Agency, which Director Donnelly mentioned, they have installed at our Center there in Greenfield, a base station unit. Now, this is the plan, and I think it is most workable and the best thing that has struck the fire service to date, as far as Civil Defense is concerned. It will give us the necessary-tie-in with our area headquarters and also the state headquarters in Natick. So as soon as other systems have been completed, it will then link us together on this network.



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Under the Central Dispatch Plan, one can easily say that one call will do it all. Many of you can remember in the past when you rolled out to a building fire and suddenly realized that you needed two or three more pumps. So you either did the calling yourself, or sent one of your men. It was just like shopping. Perhaps—and this may be just a thought—the fellow who would normally come over to help you was busy. Maybe he had a fire of his own. That meant you passed on to the next town until eventually you got the equipment that was desired. Under this system, a chief desiring assistance need only to have one of his officers or men place the call into the Center and make the request. The actual dispatching is done by the men of the Center, who are usually the officers and men of the department where the Center is located, on pre-arranged running cards. This plan permits the chief, who is faced with the emergency, to remain at his post and direct all his attention to the problems at hand, rather than shopping around for the needed assistance.

Now I can imagine that running through your mind, you are thinking of the Central Dispatch Plan as one that is going to tax some town or city to handle the dispatch. And to that end we have twenty-two permanent people—six on a shift—and we have been able to handle it real well, I believe. The city of Keene has even less, and they are doing a most excellent job. So have no fears that it is something you can't handle.

However, I would like to say at this time that in my twenty-five years of service with the Fire Department, I had never actually given much thought to the county government until such time as we were setting up the radio system and were faced with the problem of who was going to put the money up to put the equipment into the Dispatch Center. And going in and talking with the Commissioners, I found a most cooperative group. And I feel that many of the other districts that are setting up, in talking with the county personnel, will get the same treatment as we in Franklin County.

I believe that in time, if there is a manpower problem that we are going to be faced with for these centers, perhaps these Commissioners can actually help you with that. I think it is worth thinking of in the future.

The system is unique in the fact that if a community has but one pump and the same is dispatched, automatic cover-in is provided by the dispatchers.

Cover-in service is also provided for a community whose equipment is engaged in combatting a fire within its own borders. Now, I imagine that many of you have had the same experience as several of us, where we have gone out to a house or a set of buildings, or a barn fire, and left our stations unattended an hour, or possibly two, at a time. It is not necessary under such a system as this, because to make your desires known, a fill-in that would be the first due to be sent into that town, will be sent, and they will stay there, Men, until relieved by that chief who has the emergency.

Usually the chief will leave one or more of his men at the station to act as guides for the incoming company in the event they are called to respond to another emergency in the same town during the cover-in period.

Now that has actually happened. I would like to cite the example of Winchester, New Hampshire, having a serious fire out toward the eastern border of their town. When they responded out there at that time, they had to use everything that they had in the station. There was nothing left. No more than eight or ten minutes after they were en route to the garage fire, a large chicken farm caught fire in the border district.

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Now, a call had been placed into the Center, reporting that they were going to the garage fire and would desire fill-in service. Keene, New Hampshire, who happened to be the first due, were actually en route onto that job within a matter of three or four minutes from the time we had received the initial call.

Now, when the telephone operator got that call from the border district, she was at a loss. She called down there, of course, to inform us that they were up against it and that there was no equipment left in Winchester, and what were they going to do. And quickly advising her to call back to the Winchester station, we were sure that they would find Chief Messer and his crew there. So he was. And we dispatched Northfield, Massachusetts to help with the Keene crew, Bernardston up to cover Northfield,, and Greenfield to cover Bernardston. And believe me, Men, all of that went on, and Chief Barrett, the Chief at that time, had no inkling that he had a second fire in his town.

Now, we use the peg board down there to keep track of the more than 150 pieces of apparatus. As soon as a piece is dispatched, a corresponding peg is moved into a space opposite the town, city or district having the emergency. The peg will remain in this position until the apparatus returns to its home station, and if it has used hose and equipment, until that is all replaced back on the unit and is ready to go. Those men then will notify the Center, and the pin will be pulled out and put back into the active set-up.

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A year or so ago, the high school in South Deerfield, a town eight to ten miles below us, had a fire that took off about 7:30 in the morning and found its way up into the attic space, and soon the entire top was involved. Our officers had left with two pumps. They radioed back for the aerial. Chief Zanieski dispatched that down there. And with our water tower that we can make out of it. It is not credited with saving the whole building, but it certainly did a man-sized share.

Many persons there were very happy with that part of it, because, as many of us know, many town building are not insured—at least, for not as much as they should be. Thank God that one did have some on. So with the insurance that they did have to take care of the loss that resulted, they broke out of it fairly well, and the kids were back in school in September.

The membership fee to date has been \$5.00 per year per community, with same going to defray such expenses as toll calls from the Center, stationery, secretary's expense account, and so forth.

There are no charges levied by one community against another, excepting where financial agreements were already in effect for one reason or another. For instance, in one town they have no equipment at all, and they have made an agreement with one of their neighbors whereby they will respond and take care of it for so much an hour for pump and so many men. This \$5.00 does not excuse that town one bit from that. They still continue on with it.

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In a case where foam is used, yes we go so far as to include Wet Water, or where equipment is lost or damaged, the town, city or district requesting the aid will repay the community suffering the loss.

Now we don't do it in actual money. The Chief will usually contact the Chief that lost the equipment or used it, and he in turn will specify the brand that he uses, and that in turn is what will appear at the fire station itself. Perhaps we might term that cutting a little bit of red tape.

The organization is governed by a board of four officers and five directors. The latter—that is, the directors—are nominated geographically. That is so that everyone has representation. And if any condition should arise, it can be discussed locally, and if they wish they can bring it in to a meeting of nine people. By the way, Chief Zanieski is the current President of the Tri-State Fire Mutual Aid System.

Our group is comprised of permanent, call, and volunteer departments, the latter two being in the majority. We operate within parts of three states. In effect it affords each community ample men and equipment to combat the most disastrous fire. It is affording the officers and men the necessary training in working away from their home stations with other men and equipment, and so it is that we feel that we are ready for any eventuality.

Other similar Mutual Aid Systems are now in the process of being set up within the Commonwealth of Massachusetts such as one in Berkshire County, name of organization and dispatch center soon to be announced. It is the hope that in getting these units going, that the border lines of counties would be set up as something to go by. But it doesn't necessarily mean that we have to stick to them geographically. One fellow may have the desired equipment to round out the program in his county. There is no reason why they can't work back and forth between them.

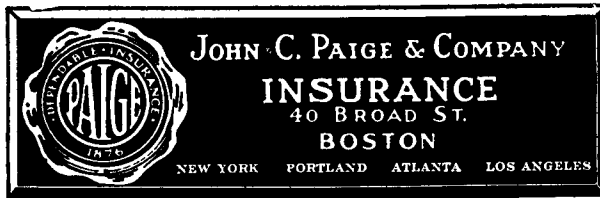
The Hampden County Fire Mutual Aid System with Springfield, Massachusetts as the Dispatch Center. Hampshire County, Dispatch Center Northampton. Mid-State Fire Mutual Aid System with Fitchburg, Massachusetts as the Center for Worcester County North. That is a large county and I believe there will be two systems operating down there.

Middlesex County—the name of the organization and the dispatch center soon to be announced. That group has just got into the formative stages, and I am sure it will be soon moving fast toward the front. And of course the city of Boston, Massachusetts, that heads up that group with sixteen towns down there, has set a most enviable record in Norfolk county.

Now as soon as systems are organized, as I said, they are given these base units by the Massachusetts Civil Defense Agency, so that in time all groups will be linked together as well as with their area and state headquarters.

As I see it, Men, if we in Franklin County get a bad one, with the assistance of the southwestern group through our own radio system, or if it is mid-state that we desire, this linkage that is being afforded us is there. And we know that those men there will send in additional help to us. And by the same token, we will do the same.

Such agreements, by the way, are in effect with the southwestern group, and soon with the mid-state.



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This, Gentlemen, is Mutual Aid—yes—Mutual Aid—New England Style.

To some who may fear that such a system may influence some town, city or district officials against the appointment of men or the buying of apparatus, be assured that just the opposite is the case. My experience has been that the men of the Fire Service, as well as community officials, are not free riders and will do their utmost to repay other communities with men and like equipment in the time of need. When we got our organization on the road in 1950, there were fourteen communities that did not own a fire box, and today it is down to two.

In closing I would like to say that if in your chosen work within the Fire Service, you should fall, fall forward, so that in picking yourself up you will have made progress.

Now I don't want to be like the speaker who had exceeded his time limit and in his fumbling to excuse himself glanced at his wrist and remarked, "I must have forgotten my watch," when back came a reply from the rear of the hall, "Don't worry about the watch, Buddy; just turn around, there is a calendar behind you."  
(Applause)

**CHIEF ZANIESKI:** Thank you, Deputy Tetreault. I think he did a pretty good job, and maybe we should let him stay another day at the Wentworth, don't you think? (Applause)

Our final speaker for this afternoon is Mr. John W. Lebourveau. He is one of the new generation of young men who are working to harness atomic energy for the benefit of mankind, combining a knowledge of electric utilities with an understanding of the operations of nuclear reactors. His experience and training being together the several disciplines which are involved.

Mr. Lebourveau was born in Massachusetts, but moved with his family to New Jersey shortly thereafter. He returned to New England in 1940 to attend Worcester Polytechnic Institute and was graduated in 1944 with a degree in electrical engineering.

During World War II, he was assigned to a special Engineer Detachment of the United States Army at Los Alamos, New Mexico, where he became familiar with nuclear physics. This was followed by two years at Massachusetts Institute of Technology, which awarded him a Master's Degree in Business Administration in 1948.

Joining the New England Electric System as a technical assistant during the summer of 1947, he has held a variety of assignments, including executive assistant, priorities assistant, and assistant engineer in economics of hydro-electric power.

Since 1955, he has been assigned to the Yankee Atomic Electric Company where he is engaged in determinations of weather patterns, cooling water supply, radiation background, transportation, and other matters related to local conditions at the site.

In addition, he has made a number of public presentations of the plans of the company to build and operate an atomic power plant in Rowe, Massachusetts.

His topic this afternoon is "Fire Prevention at an Atomic Power Station." It is my pleasure to introduce Mr. John W. Lebourveau. (Applause)

**MR. JOHN W. LEBOURVEAU:** Thank you very much, Chief Zanieski. Fire Chiefs of New England, it is a pleasure to be here. And I was very much impressed

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as I heard the previous speaker describe all the planning—the planning in depth, I mean—for more than one kind of contingency that comes up in this matter of providing fire protection for your community. I hope that by the time I have finished I shall have given you at least a feeling that we who have a potential risk, as any industrial plant has, are planning to do our share to minimize the hazards that might exist.

Now, it is perfectly natural that an atomic flavor should be added to a meeting such as this, even though perhaps you do not have an atomic laboratory or an atomic power plant in your town.

Atomic energy is getting very widespread use in industry. Of course, the town of Cambridge has perhaps as much as any town in Massachusetts. But its use is spreading. I was told today that at Harvard University there are eighty laboratories which are using radioactive isotopes. Now, these aren't necessarily fire hazards. Probably most of them aren't fire hazards at all.

But the point is that radiation is becoming a very common thing. And so it is up to us to see that we have a general idea of what the situation is in our own community and our own problems.

Now, I cannot stand up here and tell you how to protect fire hazards in any kind of a power station across the United States. Obviously that is absurd. What I will do is to explain the particular plant with which I am associated, describe its construction and the method of operation, and close with a very brief summary of some of the equipment and planning that has gone into that station.

I cannot do better than to urge you to study in like manner the risks that you may have in your own community. General statements, I am sure you are well aware, will be of very little value.

Now, just a brief word about what this project is for some of those who are not too familiar with it. The model in the back of the room, of course, gives you a graphic illustration of what this plant is going to look like. At the moment, we have completed the foundations of most of the large buildings that you see represented in that model. Steel arrived on the site last week, and we are now beginning the steel erection although concrete work will go on for a number of months yet.

The project is under way. It is no longer in the planning stages exclusively. This project was organized by the utility companies of New England—the six-state area. Because of a number of economic and technical features, some of which include the very certain obsolescence of the plant at this stage and the uncertain economics, the fact that the power from this plant is expected to be more expensive than the power that we get from the modern coal-burning stations by about twenty per cent.

Because of the limited supply of trained man-power, and for a number of other perfectly good reasons, it was felt that the best way to get started in this area was for all the electric utility companies to form a joint corporation, which is what the Yankee Atomic Electric Company is. There are twelve companies there, and they represent the utilities that serve ninety per cent of the electric business in New England. So this corporation is a joint effort, and I am on their payroll.

Now, they have gone up to the northwest corner of Massachusetts, in Chief Zanieski's general area—and believe me, I can tell you something about those hills that they have been talking about. We are at the small town of Rowe, which



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has a population of about two hundred and fifty people. We are located on the Deerfield River, because this is fundamentally a steam station, just like a station which burns coal. Because of the steam cycle, we have to have a supply of cooling water. In this case, the Deerfield River is our supply of cooling water.

We have a large tract of land up there. As a matter of fact, as I think of the various hazards that are associated with our present situation, I believe that the greatest hazard we have from fire is forest fire, because practically all of the land in that area is forest, and we are surrounded, right down to a few hundred yards from the plant, with woods. Of course, there will be a cleared area around the plant. And it will also be fenced, so that there will be no accidental entrance or egress from the plant.

But, realistically, I think that is where our hazard is. And of course at the present time, we have temporary wooden fillings, and we must recognize this as perhaps a greater risk than the risk that will exist under final operation.

Now, we are located up there, and we are under a three-year construction program, so we expect to receive uranium on this site early in 1960 and to be in test operation before the end of that year.

Now, a reactor is nothing but a big pot. In the model, in the center of the sphere you see a little red tank with the number "One." This is the reactor. This tank is 9½ feet in diameter and 34 feet long. And because it operates at a pressure of 2,000 pounds per square inch, it has steel walls 9 inches thick.

This holds 26 tons of uranium oxide, which is the fuel charge for this station.

This is enough uranium to operate this plant for eighteen months, ten thousand hours, as we say. That is not exact, because we don't operate full power all the time.

This tank is a source of heat, and its heat is delivered to a system of circulating water which carries the heat over to a point where it can be used to generate steam in a second water system. The reason that we isolate the primary water system from the secondary water system is because the primary water system is highly radioactive. Any impurities as the result of corrosion or leakage of the uranium ore circulate in the primary water system, although the concentration is kept at a reasonable value by a purification system. Nevertheless, it is radioactive, and it does circulate.

Our design calls for this exchange of heat from the primary system to the secondary system in order to transfer the heat to where it can be used, but to contain the radio-activity so that we don't get radioactive steam in the turbines. I am sure that none of you would want to be up against the problem where you had radioactive steam floating around.

All of this part of the plant—the reactor, the heat exchangers, and the associated pumps—are in that sphere. This is known as the vapor container. It is a steel sphere with walls of steel one inch thick. There is over an acre of steel in that sphere. Of course, that is received on the site in sheets which have been carried on the railroad, and then they are welded together into position. This is a job which is going to be going on this winter.

The purpose of this sphere is to contain any leakage of gas or vapors of the piping system in the radioactive area. And because it is of this air-tight construction, all controls are from the adjacent building. The point I am trying to

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make is that during operation, there are no people working within that sphere. All the controls are remote controls. We have television so that we can watch what is going on.

The controls are in the rectangular building which is in the front of the model. And from that center, we control not only the operation of the reactor but also the operation of the steam turbine generator and most of the important, essential auxiliary systems. Some of the less important—I mean by that the less critical—auxiliary systems are controlled in the auxiliary buildings. But the systems which are vital both from a safety and from an operating point of view are all controlled from this center.

So we have minimized the greatest potential hazards to our personnel from the viewpoint of radiation by taking them outside the reactor and shielding both for normal operating conditions and for the worst hazards that we can imagine in the way of accident.

Now, the greatest potential for fire in a nuclear system—I am speaking generally now—is the possibility that your radioactive material might burn or be spread as the result of another accident. You may have heard of an accident in the Chalk River plant in Canada last month. They had a small piece of uranium catch fire as they were pulling it from the reactor. It was a small fire, but it spread radioactive ashes all over the building.

You know that a fire is nothing more than a combination of some inflammable material with oxygen in the air. If you don't have any oxygen, you don't have any fire. And a certain amount of material can only combine with oxygen once and that's the end of it. Using this principle, we have elected not to use metallic uranium because metallic uranium will burn just like magnesium.

So instead of using a metal form of uranium, we have gone to the chemical companies and told them to give us uranium oxide. This means that the chemists will already combine under control conditions the uranium atoms with oxygen atoms. So we have in our reactor a fuel charge of uranium oxide.

This is a powdery material, and we have it fabricated in the form of little pellets about three-tenths of an inch in diameter and six-tenths of an inch long. Hard little pills or pellets. Take 150 of these pellets and put them in a stainless steel tube which is about ten feet long, and seal off the ends of the tube—which, by the way, are made of stainless steel—which is air-tight, so that there is a minimum possibility of having leakage of either gaseous material or solid material away from these pellets.

They do disintegrate under heat conditions, but they disintegrate inside this air-tight container. This means that our uranium is delivered on the site in this stainless capsule. And it is shipped away from the site back to reprocessing facilities in this same capsule.

What happens if one of these capsules ruptures and starts to leak? This is a hazard which we must provide against. It is a hazard from the point of view of the spread of radioactivity in the water system. But it is not a fire hazard, it is still uranium oxide. It is not uranium metal. This is one of the strongest safety features in our plant. And I think it is fair to say that most of the larger power-producing reactors are swinging over to this type of fuel.

The Yankee Atomic Electric Company takes pride in the fact that it was this organization which first decided that this was the kind of fuel to use in a power



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plant. The shipping point reactor which is now operating near Pittsburgh uses metallic uranium, although they are planning to use uranium oxide for the next fuel charge.

Now, from that point on, the generation of steam, the operation of turbines, is not fundamentally different from the conventional coal-burning station. We do have to protect against radiation. We do have chemical problems to worry about. But they are all more or less technical problems, and we believe that we do have adequate safeguards for normal operating conditions. And we have also begun the thinking for the organizing or plant personnel to fight emergencies.

Obviously, not having the plant yet, we do not have the personnel there which will be the fire force, but we have already organized some drills with local fire fighting companies for the situation which exists at the present time. And we are keeping the local fire chiefs fully informed of our progress, our plans, and answering questions as they come as to what to expect in the long run.

The plant is not being built in a single building as in common with coal-burning stations. We have ten buildings. This is more like a chemical plant, where each building has a specific function and requires a specific architecture. We don't try to put them all into one unit. There are about ten buildings altogether.

At the risk of testing your memory, I'll run through them briefly. However, there are brochures out there, and I hope there are enough for you. They illustrate the buildings.

1. The large square building, which is the dominant building in the front, is what we call the Turbine Building. That has walls of concrete blocks, and has above the first floor insulated metal panels—insulated with fiberglass— and on one end which is next to the transformers we also have four layers of half-inch plaster board to protect against transformer fire. The roof is a steel deck of tar and gravel composition.

The big container which is a steel ball is obviously a welded tank, really. And that is about all I need to say about it except that the interior part is reinforced concrete plus the metal work of the equipment which is inside. There is no fuel oil or cooling oil or anything like that in the vapor container.

2. Now, we have the Auxiliary Bay Building, which is the building where the control room is located. That is of reinforced concrete construction primarily for emergencies but also for fire protection. The roof also is reinforced concrete in that control room. There is a small cable room on top which has a steel deck, but that is above the reinforced concrete level.

3. The small building in the foreground is the Office Building of concrete blocks with a steel roof.

The auxiliary buildings both on the back and on the left side are all of solid reinforced concrete. This is for radiation protection, and obviously it is fire prevention also.

Now, I won't bother to run through all of these. There is one building which is all galvanized iron—a warehouse—which doesn't show in the model. But you can see that there is no wooden construction. There is very little that I can see that will burn except possibly the tar and gravel on the roof.

The turbine oil in the generator or in the turbine itself is a problem that some of you may be familiar with because of coal-burning stations in your area, or oil-burning steam stations.

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But I point out that this plant is operating at lower temperatures and pressures than most modern electric generating stations. In the town of Salem, Massachusetts, for instance, there is being completed a third unit of a high-pressure steam turbine which probably runs ten hundred degrees fahrenheit and eighteen hundred pounds to the square inch. This is fairly typical for a modern station. The older stations start at about two hundred pounds to the square inch.

Although this is a new and large building, our temperatures over in the steam turbine where we first run into oil problems are only about five hundred and sixty degrees fahrenheit, so that we are back down on a much more reasonable temperature scale, and the reason for this is that the temperature which can get out of our reactor system is limited. It is not limited by the ability to produce heat. It is limited by the nuclear properties of uranium fuel.

This is a long and involved subject, but putting it briefly, it means balancing the cost of the uranium against the amount of energy that we can develop. It turns out that a 500-degree temperature is a better compromise.

We do plan for permanently installed fire-fighting facilities to handle the lubricating oil hazards. We also have a 30,000-gallon tank which serves when the generator is shut down for repairs or for other reasons. We are a single unit plant with no plans for expansion. In the turbine oil room which is a little room off by itself where the coolers and filters are located, there will be either a foam or a waterpipe system. This fire protection planning is one of the things that the group is working on right now, but decisions have not been made.

But we will have a protection system on the fuel oil tank—the 30,000-gallon tank. And we will have a sprinkler system, either for water spray or for foam on the turbine generator itself.

Now, these problems, you see, are no different from the problems you get in a conventional plant, and we can draw on the experience that is available from those places.

Without going into a great deal of detail on the special aspects of nuclear power plants as a whole, I think that pretty well summarizes the fire protection problem. We are, of course, engaged in the survey problem of radiation. But that is not a major effort as far as the subject of this paper is concerned.

I shall be around to stand by the model after the meeting is over, and if any of you have questions about other aspects of the plan, I shall be glad to try to answer them. Thank you. (Applause)

**CHIEF ZANIESKI:** Thank you very much, Mr. Lebourveau, for a very excellent presentation.

I am very pleased to see so many here today, and I hope that tomorrow at 9:30 sharp we'll have a lot more, because I know that we're in for a hot session. Every time I turn a corner, somebody starts a question, so we are in for a good session tomorrow. I'd like to turn the meeting back to our good President, Chief Slaman.

**PRESIDENT SLAMAN:** Thank you very much, Steve.

I want to say that I appreciate the large audience that we have had here this afternoon, and I hope this is a sample of what the other meetings will be like.

A meeting of the International Association of Fire Chiefs, New England Division, will take place immediately following the adjournment of this session.

This meeting now stands adjourned.

(Adjourned until 9:30 the following morning, June 24th.)

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June 24, 1958  
9:30 o'clock

### MORNING SESSION

**PRESIDENT SLAMAN:** Will the meeting please come to order. It is requested that I read a couple of telegrams.

This one is from Toronto, Canada:

Fire Chief Thomas Slaman

New England Association of Fire Chiefs

Best wishes to you and my fellow members of the Association for a successful convention.

Signed by W. J. Scott, Fire Marshall, Ontario

The next one is, of course, from San Francisco, California:

Chief Thomas H. Slaman

President, New England Association of Fire Chiefs

Congratulations from the Pacific Coast Association of Fire Chiefs. We trust that the home inspection program of the International Association will be discussed and plans made for the holding of governors' fire prevention conferences in the remaining five New England states.

Signed by J. W. Stevens, Secretary of the Pacific Coast Division

Now it is my great pleasure to turn the program over to our very able Program Committee Chairman, Chief Zanieski.

**CHIEF ZANIESKI:** Thank you. Good morning, Gentlemen. I hope you had a good evening last night. And a good rest. I didn't.

We have with us this morning our good friend, Mr. Myron Varney, Director of WWNH. Our good stenotypist asked him what WWNH stood for, and he told her, "Wild Women of New Hampshire." (Laughter)

Mr. Varney has given this conference advance publicity, and we certainly appreciate his efforts. He is going to take a tape recording of Chief Thomas's resume of yesterday's activities, and it will be on the air at 11:00 a.m. today, and probably again tomorrow.

Our first speaker this morning needs no introduction. We all know him as Henry Thomas. Chief Thomas has for many years helped to spark this and many similar organizations. In my book, you have to go a long way to find another Chief in this country with the prestige, sincerity, kindness, willingness, love of his work and love of his fellowmen as Henry Thomas.

He now has the distinction of being the first uniformed man as President of the National Fire Protection Association. I am proud to be a friend and associate of his.

It is my happiest pleasure to present to you Chief Henry G. Thomas of Hartford, Connecticut, who will present "Yesterday's Highlights in Five Minutes." (Applause)

**CHIEF HENRY G. THOMAS:** Thank you very much.



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The Thirty-Sixth Annual Conference of the New England Association of Fire Chiefs was opened on Monday, June 23rd, in our traditional New England manner. It was opened by one of our Chaplains, The Reverend John P. Fitzsimmons, with prayer, and a beautiful selection by the Chapel Quartette. In the absence of our Catholic Chaplain, The Reverend Michael J. Collins, the Memorial Address was given by a Franciscan Father, The Reverend Brennan Connelly.

It was a very beautiful service, and it was a very vivid demonstration of the friendliness and neighborliness of New England in that we do not forget those who have gone, and we ask God's grace on them as well as on those of us who remain.

The hall was well crowded in the afternoon program when Bob Schuette, a public relations man from the city of Boston, spoke on public relations. And it is something that is so important to the fire service. He emphasized that public relations and publicity are not one and the same, and that it is up to the Fire Chief, particularly in these days of mounting costs, to inform his people what a fire department is for, what service he can render, and what service the men of his department can render in the interest of his communities.

It was an excellent presentation, and I am sure that many of us will take it back to our own communities for the benefit of those communities which we serve.

The next speaker on the day's program brought up the subject of Civil Defense. In Massachusetts, Thomas J. Donnelly, emphasized the seriousness and the importance of disaster preparation in this world of unrest, where we have the atheistic-communistic monarchy whose only aim is domination of the world, regardless of what their present policy might be at the moment.

He spoke of the frailties—we might call it—of Public Law 920 in that they had attempted at the federal level to say that the responsibility for the protection of our people in our cities and towns was state and local. Those of us in the New England Association of Fire Chiefs heartily agree with Tom Donnelly that it is a federal project. And we look forward, with the policy enunciated by Tom Donnelly, to go ahead and prepare our respective communities.

May I say at this time, and I am sure that Tom Donnelly would agree, that the very foundation of Civil Defense is, has been, and will continue to be the fire service. At the present time, Civil Defense is indeed a sad picture.

The next subject, which was handled most ably by Deputy Chief Edmond Tetreault from the city of Greenfield, had to do with Mutual Aid. Of course, we in New England have long been following a policy of mutual aid. We have long been a nature and a disposition to help our fellowmen, which is what mutual aid actually means.

We have learned that mutual aid is advantageous to our particular purpose in life, which is fire safety. And of course mutual aid is an essential ingredient of disaster preparedness, which is a part of Civil Defense. I think we should remember, as we go back to our respective communities, that perhaps the most important of mutual aid is communications. Chief Tetreault very able described the set-up in the Tri-State group with headquarters at Greenfield.

I am sure that all of us in the fire service fully recognize the essential necessity of good communications in our operations.

The day closed with a presentation of something new to the world today—this matter of nuclear energy. This great fear of our cities that they may be subjected

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to atomic warfare. But the aspect which was presented to you yesterday was the peace time usage of the atom. And we can hope with our speaker that while we want to know the hazards, while we want to become acquainted, and while we will accept his recommendations that the fire service become familiar by talking with the people that have the know-how, we will join with him in our prayers that it be used for peace time purposes, and peace time purposes only.

The day closed with a very interesting meeting of the New England Division of the International Association of Fire Chiefs. We had a good attendance in the hall.

Prior to that, President Slaman introduced the President of the International Association, Chief Don Charles from Charlotte, North Carolina.

I am sure that following the reading of the two telegrams this morning, that J. Stevens, those of the International, and those of the fire service in the United States, can, as they always have in the past, depend on the New England group of Fire Chiefs to give their full measure of service and devotion. (Applause)

**CHIEF ZANIESKI:** Thank you, Chief Thomas, for an excellent resume of yesterday's activities.

And now, Gentlemen, the stage is set. You have some men here who are willing to take anything that you throw at them—that is, questions only, please.

We have allotted the full day for round table discussions. And before I go any further, we really have to move along, as we have our clam bake at twelve noon. We have one Moderator for the panel this morning, and another Moderator for the panel of the afternoon. Each panel has a starter question, which is printed in your program. From there, we go to the floor for further questions. That is along the same lines as last year.

I tried to divide you in six groups. But I see that many of you are in the rear, and all the plush seats are in front here. I wish that some of you would come down here from 'way back there and join us.

If you have questions already written, please turn them in. What I would like to do is to appoint a spokesman—have each group appoint a spokesman, the same as we did last year. There is a pad and pencil on each table. And if we can't get any cooperation, we'll have to use selective service, and I know we don't have to go to that.

Where there is a Chief looking for the question box, please turn it over to the spokesman. And if he wishes to ask a question himself, all he has to do is to give his name and he will be recognized when his turn comes.

Whether today will be interesting and informative is strictly up to you. The men on the stage are doing their part to make this conference successful. It has been a whole year since we last met. Many things have happened. Many questions and problems arose. Many lessons have been learned—probably from large loss fires, flammable liquid fires, explosions. I'll wager that some electrical or chemical problems have arisen. Or maybe storage problems—storage combustible commodities.

How about new developments in extinguishers? Or extinguishing systems? Maybe fire alarms? Organizational and economy problems? How about farms and forest fires? Volunteer departments? Air conditioning? Sprinklers? Or possibly how to train fire brigade and watchmen? Certainly troubles and break-

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If you have no questions, please be a sport and pass along some information in the form of a question which you might have experienced the hard way and which might benefit all of us. We are all short-handed. We cannot keep up with the times, or our reading so that we can keep abreast of this fast-moving world.

I, like many other Chiefs, want to bring some information back to my men at home. So with your cooperation, let us get our heads together, appoint a spokesman, and let's come up with some good questions. I know we've got quite a few here, but let's get more and get this show on the road.

We'll have an informal group gathering for five or ten minutes, so that we can get the questions. Then we can push the tables aside, and then we will have Mr. Bob Ulm and all these gentlemen here take over.

(Recess for appointing of spokesmen and writing of questions.)

CHIEF ZANIESKI: I can see by the smiles on your faces that you are ready to go. Please sound off in the back so that we can hear you. We will try to get the traveling mike to you. But the wire is a little short, and there are too many of you in the back.

Chief Bob Ulm did such a splendid job of Moderator last year, so we have asked him for a repeat. That's what I like about my job, and that's what I like about being a member of this Association—nobody refuses me. I don't know how long my luck will hold out.

Bob got a complete introduction last year, so I will not go into it. However, I will say that he is a regular guy who will introduce and instruct his panel. Chief Bob Ulm.

CHIEF ROBERT F. ULM. Thank you, Steve. Gentlemen, it is a pleasure to be back as your Moderator. We feel that this type of a session is the most rewarding, because it is actually your session. It is a chance for you to express your opinions relative to the fire service and to be heard. This is your meeting.

Your panel here which has been selected for this morning is to try to summarize the various questions put before them. We don't consider ourselves to be experts, by any means. In this type of a program we can all learn. The panel can learn. And so can your Moderator. Particularly your Moderator. We will all get something from this meeting.

I want to introduce the panel at this time, and from your left to right:

Chief Herbert Travers of Worcester, Massachusetts. (Applause)

Chief Leo J. Roy of Woonsocket, Rhode Island. (Applause)

Chief James L. Grote of Chester, Connecticut. (Applause)

Chief John E. Keefe of Bellows Falls, Vermont. (Applause)

Chief Donald G. Holbrook of Fitzwilliam, New Hampshire. (Applause)

Chief Harold M. Bragg of Cumberland Center, Maine. (Applause)

The printed topic on your program is: "Should Fire Departments Standardize on Hose and Hydrant Threads?" And this will be the first topic for discussion this



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morning. Then from there on we have another, which we will go into later on. We shall go through the panel, get their ideas on this first subject, and then open up the discussion on the floor. I shall ask Chief Travers of Worcester first to discuss his views on the subject.

**CHIEF TRAVERS:** Mr. Chairman and Gentlemen of the Conference: The first thought that comes to my mind is that I had to face this situation some years ago where we had every kind of thread—a little bit of National Standard, a little bit of Navy, a little bit of pipe thread. And it was like a Tower of Babel, until they got the universal language going, there wasn't much construction. I felt this way as far back as ten years ago when this came up, and the move was to standardize and get on Underwriters thread. Most of us in those days had pipe lines with Underwriters threads on them.

The thought was that we would all get on Underwriters thread. But we all know the history of the National Standard thread in the 2½-inch size. And I know that that influenced me in Worcester. And it's a gigantic undertaking in proportion to the community—the size—disturbing all those nice, comfortable things that you have and that you can use within your own community. The trouble is that you have to work with other communities. But the long range view as I looked at it was what are we going to trend to. It's good enough for me. The 2½-inch thing has worked out so well. Going into a National Standard thread basis in Worcester—I did that, and it led me through a path of adapters, sending away clay pipes, sending away hydrant gates, and just everything that had a thread on it, until it began to read—just progressively, not right away, certainly—finally National Standard thread.

One I got through with that in Worcester, it solved my problem there. But I still have my neighbors. We still have pipe thread. We still have Navy thread. And when people buy surplus material, we know that they get the odd threads.

But the experience I have had in Worcester, which is all behind me now—if the working out of the thing is the smoothing it out and putting it on an efficiency basis so that every one speaks the same thread language is the thought, then I certainly highly recommend it from my own experience and the experience of my neighbors. You are better able to go into communities supporting one another. You know ahead of time the problems. You can remove them before you get into the fire problem. My recommendation is that we all get on National Standard thread.

**CHIEF ULM:** Thank you, Chief Travers. Chief Roy, what is your opinion?

**CHIEF ROY:** Mr. Chairman, Gentlemen: In Woonsocket all our 2½-inch is Standard. Our 1½-inch is pipe thread. We are called out to neighboring towns. But we have adapters to carry out the work. There isn't much more that I can say about this.

**CHIEF ULM:** Thank you. Chief Grote, can you add something?

**CHIEF GROTE:** Mr. Chairman, we happen to be very fortunate. In Connecticut, outside of a very few places, we do have the National Standard thread. And in our county, we are one hundred per cent. I am certainly in favor of National Standard thread because it means something to us. But it is not for me to say that the city of Bridgeport with seventy thousand feet of hose should change to National thread. That's a local problem. But I do go along with this National Standard thread. It makes it much easier, and we know what we are going into.

**CHIEF ULM:** Thank you, Chief Grote. Now, Chief Keefe?

**CHIEF KEEFE:** Mr. Chairman, the obvious answer to this question, in my opinion, is "Yes." The Fire Department should standardize on National Standard

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hose thread. With the advent of mutual aid in our set-up we found that we had two towns that were not standardized. And it was through mutual aid that we now have this available, so that every one is National Standard on 2½-inch, and iron pipe on 1½-inch. My opinion of this question is "Yes."

CHIEF ULM: Thank you. Chief Holbrook?

CHIEF HOLBROOK: Certainly the answer should be "Yes," from any angle that I can possibly think of. I would like to add just a very simple thought. When I say "Yes," that's just a theoretical answer. When it comes to practice, in some of these smaller communities, that's a tough one. My only additional suggestion is that some of these be persuaded, almost pressurized, into having plenty of adapters. They might have two adapters, or three, for all the hose that they have. Sometimes when the unexpected happens and they have to lay longer lines or break up their lines, they are up against it. So, concurrently with the objective, if we could get them to stock plenty of adapters, that might help the problem, too.

CHIEF ULM: Thank you. And Chief Bragg?

CHIEF BRAGG: My answer is definitely "Yes." We have run into those difficulties a good many times in the mutual aid hook-ups in Maine. Two or three different kinds of fittings. Two or three different kinds of ladders. You know the trouble those cause. I realize that it would be expensive. Cities and towns change in a short time. I think that if we hammer away at this thing, eventually we will all get on National Standard and it will be a good thing and much simpler for all of us. My answer is certainly "Yes."

CHIEF ULM: Thank you. Gentlemen, you have heard the opinions of this panel on the standardization of hose threads. However, before I open this question to floor discussion, I should like to recognize our associate and good friend, Percy Charnack, Manager of the New England Fire Insurance Rating Association.

MR. CHARNACK: Mr. Moderator, Gentlemen: About two weeks ago, I wrote a note to John O'Hearn and asked him if I could have a few moments on this program to discuss this particular subject, not knowing that it was to be discussed.

You may recall that back in 1924 we started standardizing the 2½-inch. Maybe some of you fellows can't remember as far back as that. And you ought to count yourself fortunate that we started back there and standardized with 2½-inch hose threads, with the exception of two places here in New England—Burlington, Vermont, and Newport, Rhode Island. I hope some day they will fall in line.

As to the suggestion of adapters, that was the solution the Mayor of Newport gave to me. "I'll buy a barrel of adapters rather than to change these hose threads." Well, we've got that problem pretty well licked. And at that time, we didn't consider too seriously the standardization of 1½-inch threads because there were not too many departments that were using them.

It has come into general use, and I am tickled to death that this panel seems to be unanimous that a standard thread should be adopted.

I was at the National Fire Protection Association meeting in Chicago three weeks ago, and an Italian Chief from the city of San Diego cornered me and we had a long talk. He is on a committee for the standardization of these threads, and he is doing a lot of work in the state of California.

First, at the outset, the state of California has adopted a law making it compulsory to use National Standard thread, and they are given five years in which to do so.



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Now you may recall that with the 2½-inch, the state of Massachusetts adopted a law making it compulsory. They didn't find it necessary in the five other states to do so. But I think that it was because of the lead that the state of Massachusetts took that the other five states did it in self-defense.

Now, I don't want to take too much time on this. But Chief Healy from San Diego—this law was adopted in 1957. Healy has standardized the whole San Diego County in California. And that is a big area. A large area. The city of Los Angeles cover an enormous area. They have standardized eighteen of their companies, and they are working on it. The state provides the tools to convert from whatever thread they have to the National Standard. And Chief Healy explained to me that they have power tools for servicing. We did it by man-power.

So I thought I would get the picture of what we have got here in New England. I got Jim McLaughlin of the American Fire Equipment Company to get together for me these figures. I was under the impression that we had a greater variety of threads than apparently exists.

He tells me that in the Maine fire departments about ninety per cent are using iron pipe thread, and ten per cent National Standard. New Hampshire: ninety-five per cent iron pipe, and five per cent National Standard. Vermont: ninety per cent, and ten per cent National Standard. Massachusetts: sixty per cent, and forty per cent National Standard. And when you get down to Rhode Island, it's only ten per cent iron pipe thread, and ninety per cent National Standard. Connecticut: five per cent iron pipe, and ninety-five per cent National Standard.

Now, we get to the state forestry departments, and there is where, in my opinion, this subject is so important, because they are going to have the greatest need for co-operation in working. Maine, New Hampshire, and Massachusetts are all iron pipe thread. Rhode Island and Connecticut use quick connecting coupling without threads. I haven't the data for Vermont.

I think that Chief Holbrook's suggestion that all these smaller communities, particularly, buy a large number of adapters would help a whole lot. I am of the opinion that perhaps we should try to legislate so that it would be a misdemeanor for any one to sell anything but National Standard thread, and it would be a misdemeanor to buy. And in that way, we may, without going through the formal motions of cutting over thread, in a few years' time bring this all about.

But it seems so simple from what this Chief told me out there in California of standardizing that possibly we can adopt the same thing here. I don't know whether a motion is in order, Mr. Moderator, or should I make a motion later on?

CHIEF ULM: I suggest that we open this for floor discussion, and then we will be in order for a motion.

MR. CHARNACK: I'd like to do that after we have had the discussion.

CHIEF ULM: Thank you, Percy. Now, we would like to open this discussion on the floor. Is there any one in the audience who would like to be heard on this topic? (No response)

It appears, then, that you are all in agreement, and I might just briefly summarize the opinions of the panel and of Mr. Charnack. It appears that we are in agreement that standardization is in order for National Standard thread both on 2½ and 1½-inch hose.

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It also appears that adapters be used, not as a solution but as a temporary preventive measure, and that we take steps to standardize on a program of possibly one to five years. It seems to be the complete agreement of this conference that standardization of both 1½ and 2½-inch hose is in order at this time.

Now, if there is no one else to be heard from, a motion would be in order at this time.

CHIEF THOMAS: Mr. Chairman, I would suggest, and I will ask Mr. Charnack's opinion—I don't think you should limit it to 1½ and 2½-inch hose. The Chief that Percy speaks of has designed this equipment himself—this power equipment—and given it a terrific lot of his time to standardize 1½ hose. That's the main problem all over this country. We are in pretty good shape on 2½. But I should extend your considerations to suction threads. And Bob Healy has done that also on the Pacific Coast. They have their own thread out there.

And I think, Percy, we shouldn't restrict it to the hose. I think we should extend our thinking—particularly to its value to mutual aid and for interdepartment operations. I believe that we should also think of standardization of suction threads.

Now, all that data is available in various technical committees of the NFPA, including the committee that Percy speaks of—the Apparatus Committee. We are thinking very strongly, and we have published a table of National Standard threads, including suction threads.

CHIEF ULM: Thank you, Chief Thomas. I am very happy that you brought that forth. Is there any one else to be heard on this subject? Chief Travers.

CHIEF TRAVERS: I am kind of refreshing my mind on this thing. I had occasion this morning to talk with several dealers in the industry, and they have made the statement that they are sure all their associates are of the same state of mind that as an incentive toward all this standardization in National Standard threads they feel sure they could work a price discount into it in appreciation of the universal lining up for the standard thread.

We are all sensitive to anything that affects our budget, and I can really quote them on that.

CHIEF ULM: Thank you, Chief.

CHIEF CALLELY BEVERLY: Down in our city our manufacturers . . . . Why should they go along with what the fire departments use?

CHIEF ULM: Does any one want to be heard on that?

CHIEF CALLELY: I would assume from that question that that would be a municipal problem—a local problem.

CHIEF ULM: However, there may be a difference of opinion. Percy, do you want to speak on that?

MR. CHARNACK: I would say, Bob, that that's the same problem we had on standardizing on 2½. We had many manufacturing plants that had equipment that did not comply. And that was part of the standardization program. I would assume it would be just the same on the 1½-inch.

CHIEF ULM: That would include, then, any municipal or fire protection devices in industry or in municipal fire departments. If there is nothing further to be said on this subject, a motion would be in order at this time.

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CHIEF MARSHALL: What about architects and building codes and all that sort of thing? Where hospitals are being built, and buildings where they are going to use fire department connections. It is a law in our city that the architects must confer with the fire department officials. And then, of course, we can give them the National Standard threads on it.

CHIEF ULM: Thank you, Chief. That's why I expressed my opinion that it would be a municipal or local problem—that they should confer with the fire department relative to the type of thread that they will use. Percy, did you want to make a motion?

CHIEF BRAGG: Well, Mr. Moderator, there is one thing that I would like to see done. I would like to see booster thread included in that. There is more difference in booster thread, I think, than in anything else.

CHIEF ULM: On booster thread, Gentlemen, that has come before this conference before. If my memory serves me correctly, it was the opinion that the 1½-inch and 2½-inch would be more useful in mutual aid than booster hose itself. Although it is a good idea, they didn't feel at that time that we should go into any hose legislation relative to booster lines. I think I am correct on that. If not, I would stand corrected, if any one has another opinion.

MR. CHARNACK: May I ask something, Bob? Henry, haven't we got a standard on booster, so that if any one wants to use standard on booster, all he has to do is say so. I agree with Bob that the most important thing is the standard on 1½-inch.

CHIEF ANDREWS: I wonder if 1½-inch and then into suction hose and booster hose, and this is intended to be legislation forcing this to take place, if we aren't going to kill this by putting too many things into it. I would suggest that—we stuck to the 2½ and see if we can't put that across, and then go along from then on.

CHIEF ULM: Those are my thoughts completely—that is the main purpose. As Chief Thomas has pointed out, if we are going out of our own jurisdiction, and we do mutual aid, we would use 2½ and 1½-inch standard thread. The Moderator agrees with that, and a motion is still in order.

MR. CHARNACK: If there is no further discussion, I would like to make a motion that a committee be appointed, with one member from each state, that member to bring in his state forest representatives, and that they report to the next annual meeting here the results of their deliberations with respect to the standardization of 1½-inch hose, the committee to be instructed to study the desirability of legislation in each state to require that National Standard thread be used in all 1½-inch hose. The form of that legislation will be something that the committee itself can prepare.

CHIEF ULM: That is specifically 1½-inch hose, Percy?

MR. CHARNACK: I would leave it that way, yes. As Chief Andrews says, I am afraid we might confuse the issue if we try to bring in too much. And I agree with you, Henry, on the suction hose. Most of the manufacturers aren't using National Standard on their hose today.

CHIEF ULM: Gentlemen, you have heard the motion to appoint a committee—a representative from each state of the New England states, and in addition, their state forester or forest director—to study the desirability of standardizing on 1½-inch hose with National Standard thread. Is there anything to be said on that motion? (No response) If not, we will take a vote.



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(The motion, duly seconded, was voted unanimously.)

**CHIEF ULM:** Gentlemen, before we ask for questions on the next topic, we have had one submitted to us by our good Chairman of the Program Committee which I should like to read: Should the New England Fire Chiefs Association go on record with the International Association of Fire Chiefs Communication Committee to advocate a nationwide emergency telephone number, also to arrange public telephones so that in an emergency any one may summon the operator without the use of a coin, and that these recommendations, if approved, be made to the American Telephone & Telegraph Company and the United States Independent Telephone Association.

That question has come before us briefly in prior meetings, so I should like to open this for panel discussion—oh, I beg your pardon—first of all, I think our Chairman would like to be heard before our panel goes into review.

**CHIEF ZANIESKI:** It is very seldom, Gentlemen, that I get a request through the mail, and I received one from Chief Wm. C. McElroy from Watertown, Mass., asking for time on the program, and to have a telephone company representative here. At that time, my program was completely filled. However, since then, I have taken the liberty, seeing that it was a very important question, to word it myself, and I hope it agrees with Chief McElroy's.

And I also have taken it upon myself to get Mr. Arthur M. Danforth, a member, who is a general staff sales supervisor of the New England Telephone & Telegraph Company, and who is here present. And if we do run into any technical questions—the panel or this gathering—Mr. Danforth will be more than glad to get up.

**CHIEF ULM:** Thank you, Steve. I think that the representative of the telephone company would be interested primarily with the opinions of our panel, a good representative group of this conference, so I am going to ask the panel to express their views on this question, starting with Chief Roy of Woonsocket.

**CHIEF ROY:** Mr. Chairman, Gentlemen: I certainly go along with the uniform number. I think it would be helpful at all times. When you have a different city or town, you would have no difficulty looking up the fire department telephone number. I think it would be fine.

**CHIEF ULM:** Will you go down the line.

**CHIEF GROTE:** How could any one say "No" to such a program? I think it is wonderful—a solution we have been looking for, for many years.

**CHIEF KEEFE:** I think the answer is "Yes." I am not too sure. But in discussing this with other Fire Chiefs, I don't think the telephone company has given us enough information. And I would suggest that they take this up as a more major project and give us more information. I know that in my own particular set-up, we have four towns on the same telephone exchange, and we would be in trouble there. So I would like some other views on it.

**CHIEF HOLBROOK:** This is a double-barrelled question, both on the national telephone and on the pay stations. On the national telephone, again, theoretically I think it is a wonderful idea, and I am all for it. But what the Chief on my right has said must be realized, and that just adds up to the fact that as the mutual aid program develops throughout our country, and you have more and more dispatch centers taking care of a number of towns, the problems that he speaks of are going to be something.

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And therefore the growth of mutual aid, with more and more dispatch centers, is the concurrent answer to go along with the national telephone number. The national telephone number is all right for big cities. It is a problem in the rural areas. But it is very important, and I believe that it should be worked out. But it has to go along with the development of mutual aid and the greatly increased number of dispatching centers from many towns together.

Now, on this telephone question, it might interest you, Gentlemen, that last year I had the privilege of being chairman of the International on their volunteer committee, and this question was taken up with the telephone officials. And I had a good deal of conversation with the top officers of the New England Telephone Company. Probably this gentleman who is here may know of this situation.

I pointed out to them that all over Europe, for years, all the pay stations have had a special slot for emergencies—police and what-not—that did not need a coin. I also pointed out to them that in the rural areas late at night many people might not have the exact coin, and it could be very tragic. And that if Europe can do it, we can do it.

Well, some months went by, and in the latter part of last year, I was rewarded. I received an official communication from the New England Telephone Company with a picture of the kind of outdoor pay station which has been developed with just this kind of a gadget which does not require a coin. I sent that on to Rick Townsend, and as far as my job was concerned, that more or less ended it.

But I have had one more recent thing happen, and again the associate of the telephone company may probably know more recently about it than I do—that the prototype which they had built needed some adjustment, and that they were still going to work on it. But I was told quite seriously that it would be helpful to the telephone company if some great organization like the International or the Fire Chiefs or a meeting of that kind went on record in almost the strongest terms requesting outdoor pay stations with special equipment that do not need a coin for emergencies.

CHIEF ULM: Thank you. Chief Bragg.

CHIEF BRAGG: Mr. Chairman, Gentlemen: When I first heard the question, my immediate reaction was "Good." I was going to say "Yes." But on thinking it over, in my own particular case, I have five on the same telephone exchange—five fire departments. So in my case, it wouldn't be good for me.

CHIEF ULM: Chief Travers, do you have anything to add?

CHIEF TRAVERS: I have only this to add, that of course from the basic purpose, which is mutual aid, we would all agree. It is very definitely a heavy technical proposition for the telephone communications people. Sentiment arising at our level transmitted into C. D. channels, probably our greatest national organization for getting things done on a mutual aid basis, and possibly the International Fire Chiefs—we should add our drop in the bucket so that they will know what we are thinking if anything comes of it, or if nothing comes of it. As to the basic idea, I think we all agree on it.

CHIEF ULM: Then the panel evidently agrees. However, there are some bucks. And I think some of the members here have had this problem and have some ideas that should be expressed at this time. Is there any one on the floor who wishes to be heard?

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EX-CHIEF KELLY (Danvers): I don't think that this is as important as some of the things that are happening every day in our cities and towns. And one is the non-supervision of telephone calls coming from a telephone exchange to fire and police departments. In the Massachusetts area—and maybe this is related to the subject we are talking about—we find that we are receiving a lot of false alarms transmitted over the telephone for fires, plus false alarms on bomb scares.

Now I don't know about the other states. I can only state that for this one. But I think that before we jump in for numbers—and the gentleman up there said he had five different fire departments. We have the same where I live. We have four different fire departments on one exchange. Now, how are you going to correct that situation? We are 2424. And the police are 1212.

At this time, I would like to give you a resolution to try to correct this. We have talked it over in our vicinity for some time. And I would like you to present this resolution, which has the endorsement of some of the people. That may not be the best form.

I think that the telephone company—if the representative is here—I don't know who he is—should work on some system whereby calls to fire and police departments should be supervised. Now, it's a question of wiring. It isn't something that can't be done.

And in connection with some of these schemes that are brought up at the International and so on, I would like to ask you to bear one thing in mind. Let's not be used as a part-time salesman for the telephone company installing a fire alarm system. If the telephone company is going to install a system, let them go out and sell it to the city or town that wants it, and don't let us be used as a buffer or part-time salesman. And if you have any deliberations here on that subject, I wish you'd keep that in mind.

It is all right for the telephone representative—for whom I have the utmost respect—to say that we should do this or we should do that. But on the other hand, as I have said, let's not be part-time salesmen for the telephone company.

CHIEF ULM: Chief Kelly, if I may at this time, although we are on related subjects here, we are getting away from the question that was submitted, and we want to hear the importance of it. This resolution will be presented.

However, at this time it is the request of the Chief and this organization to ask the telephone company to give us a number which would be universally used, and then for a no-cost telephone emergency communication from the pay booths.

I think that this problem of yours is important and related, but I should like first to finish the original question which was presented. And then we will take yours next, if that is all right with you, Chief Kelly.

CHIEF KELLY: That's all right with me. I just want to get it in there some place. (Laughter)

CHIEF ULM: It certainly will be in, but at this time we could get involved in a lengthy discussion. So now I would like to speed on the original subject, complete it, and then we will take on Chief Kelly's related problem. And we will take it in order, after this question.

CHIEF KELLY: Mr. Moderator, my thought in presenting it was that you are going to have a representative from the telephone company here. The representative of the telephone company knows, and I know, that the telephone lines can be super-

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vised going to fire and police stations under the dial system, and that is what I want him to answer.

CHIEF ULM: I think that he will be glad to do that, and I think it's very nice of him to be here this morning. But I would like to take these things in order, Chief Kelly, if I may.

We are on the topic now of a number to be used for all emergency fire calls throughout—let's say the New England states for the purpose of this conference. Is there any one at all who would like to be heard on that subject?

CHIEF NELLIGAN (Bangor, Maine): I have had an incident in our city with relation to the telephone company on our number. The number was in the book for the city of Bangor. And another number was in the same book under "Fire." And they had a neighboring city unded two numbers under "Fire" with no number under "City of Bangor." Now they did strike one out. They put a stripe on the number.

So that proposal that you have there that the number—if it is passed—could that be put on the front of he book?

CHIEF ULM: On he front of the book. That could be added to this.

CHIEF NELLIGAN: I mean the number on the outside cover of the book.

CHIEF ULM: If such a number is adopted—and that is the question here—if such a number is adopted, that it be printed on the front of the telephone directory.

CHIEF NELLIGAN: That is my suggestion.

CHIEF ULM: Thank you, Chief. Any one else to be heard?

CHIEF MARTIN (Northampton, Massachusetts): In my city since last fall, we have had eighteen false telephone calls, mostly from women and what appears to be a six or seven-year-old boy. One day we had four or five practically simultaneously. And we appealed to the telephone company, which is directly across from the station, and tried to have a spot-check to find out where this was coming from.

The deputy took care of that, and he called me up and he told me that the officials told him that before they would do that, I had to sign an affidavit or some kind of a paper releasing them from the responsibility that if anything happened, they could not come back on the telephone company, because we have two lines—and when he called the 7165, that's business. It will pop over on another line if another call comes in. And by putting this machine in, it would throw that out, so that we would lose another call that was coming in.

I just wouldn't sign the paper. And we put it in the newspaper that it was being watched. Of course, it wasn't. But the public didn't know that. And it kind of solved that. But now, about every two months, we get a flock of false alarms and then they lay off for a while.

CHIEF ULM: Well, again, I will have to repeat what I told Chief Kelly. I would love to do this for Charles. He is my neighbor only four miles away. But again we are getting onto the false alarms rather than sticking to this number which we have proposed for our topic this morning. We shall go into the other later on.

But if we can, Gentlemen, let's get along with this topic of whether or not we think it advisable to have an emergency number for the fire service of the New England states, or international.

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CHIEF KIMBALL (Hingham): A year and a half ago, the Fire Chiefs Club of Massachusetts, through the able chairmanship of Chief Dick Salamone of Needham, went into this in an extensive way with the New England Telephone & Telegraph Company, and they advised us that due to the fact, as some of the panel members have already stated, that because of the multiplicity of towns on one exchange it would be impossible.

CHIEF ULM: That is right, Chief Kimball. I recall that committee. Is there any one else to be heard on this topic?

MR. ROI WOOLLEY: At the risk of butting in, may I point out, Mr. Moderator, what seems to be overlooked. The NFPA, the National Board of Fire Underwriters, the National Association of Fire Chiefs—I think Henry Thomas was at that time the President—appointed committees to study this whole matter. They have looked into it in the past. They know the difficulties in attempting to institute a single phone number anywhere.

And in listening to your panel, I think that there is a misunderstanding. The introduction of mutual aid and a uniform call number, I think, has no relationship at all because mutual aid signaling and communications are handled over an entirely different system than the emergency call that would be used in transmitting an alarm of fire.

And I think that Chief Kelly had something to be said, although it does depart a little from the number itself. They are related, and I don't think you can consider the call number without considering the effect of it on the false alarm, and so forth.

But I would suggest, Gentlemen, that you study and take up and discuss with the committee on communications of the International, which includes members of the NFPA and the Mutual Signal Association, which has given this a lot of thought, before you arrive at any complete decision.

CHIEF ULM: Gentlemen, on the topic which was presented to this panel relative to the number, I think that we have discussed this many times before. If Mr. Arthur Danforth is here, I would like to call on him as a representative of the telephone company. And I would explain to him that this is nothing belligerent, this group meeting here.

We have a problem, and I wonder if Mr. Arthur Danforth can help us on this problem. (Applause)

MR. ARTHUR DANFORTH: In a way, this discussion is like arguing with your wife. If you will let her talk long enough, she will answer her own questions. (Laughter)

As Roi Woolley very aptly stated just a moment ago, this matter has been given an awful lot of consideration, not only on the New England level, but internationally. Frankly, the American Telephone Company and all the associated companies are quite well aware of your problem.

Some one mentioned that they do these things in England, and why can't we do them here. Well, I don't know if that is a good argument or not, but as far as the telephone service in this country is concerned, I think we probably have the best in the world, and it is due to a lot of thought that has gone into it.

But you can sum this thing up pretty fast. Here in New England, for example, we have many types of installations. We have what we call the panel type. We have



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step-by-step. And a lot of things that I don't want to bother you with at this moment. But they do not lend themselves to a universal number.

As several people have pointed out, many towns are served by many telephone exchanges. Many telephone exchanges serve a lot of towns. So that, if you were to go to a universal number, I am sure that it would confuse everybody, including the people who are trying to call you. So let's not do anything that's going to confuse the public any more than they are right now.

But we haven't given up on it. In talking to the stage of Batterymarch Street, which we do quite frequently, we were kicking around the idea that we might come up with letters—say FIRE. Again, when we stop to think, here in New England we've got about—well, I would say that perhaps eighty-five per cent of our exchanges are dial. We hope they will be a hundred per cent by about 1965. And we are rapidly thinking in terms of going to complete number dialing.

As you know, we have now what we call the two-five numbering plan, which is the two letters of an exchange and five numbers. We are thinking that people are—I was going to say funny.—when you go into a transition from letters to numbers, people seem to have trouble. For instance, in Portsmouth, say, you dial GENEVA 6-1300. You dial Ge and then go to the 6. People just don't seem to jump around like that. We are working on the problem of going to seven numbers and getting away from the letters. That is something that is for the future.

I am afraid that for the moment we are going to have to live with what we've got. And as I have said, well, for example in Worcester, Chief Travers—the way you are laid out there, we have one telephone directory in Worcester. And in that directory are a lot of exchanges. If you were to put in a universal number, what would we have? What would we have in Boston? The Police Department has an emergency number—I think it's Devonshire 8-1212. A lot of the police departments around Boston—Arlington, Winchester, Belmont, and several others—have the same number. They have the exchange, then 2-1212, or 6-1212.

Well, if you know who your fire department is, that's all right. But if you live in an exchange, and it's a separate fire department, you have got to call out of the exchange to get the number you want, and it is really confusing.

Percy and I have talked about this, and what we would like to see would be something that the Chief—he was sitting back of me there—he mentioned it being listed on the cover. I know that at one other meeting, the Chief from Brookline felt that it would be well if his department were listed under the "F."

The way it is now in most towns is that the municipality is listed—for example, the town of Beverly. That is listed, and then they go down alphabetically, indented. The location is usually at the whim of the Chairman of the Board of Selectmen or whoever gives us the order for it in the telephone service.

When you start off under a city, often the Mayor is first. Then the Board of Public Welfare might be next. So that the person who wants to report a fire has got to go all the way down and pick up the fire department and then call the right number.

Our suggestion, and Percy's too, was that if you could have a listing under the "F" every place, regardless of the town, and have the Fire Department and the number to be called, that might help. We don't know, but it is just a suggestion, so you might want to think it over, and go back and talk about it with your people,

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and see if when the next book comes out they want to give some consideration to having that listing appear.

A MEMBER: Mr. Speaker, couldn't this universal number be taken care of, as it is by some people right now, by dialing just the Operator?

MR. DANFORTH: Well, I was going to come to that. We made a study of it. This question, incidentally, came up originally, I think, came up at a meeting. It was presented to the Pacific Telephone Company. They made a study of emergency calls for fire. They traced 118 of these calls and found that eighty-five per cent of them all came from the Operator. So that, really, you've got a universal system, and that is by dialing the "0" if you want dial service. There is no reason why a person who is calling about a fire can't give it to the Operator. So, in effect, we have got a universal number, if people will use it.

Now, not to dwell too long on this, because I know you have a long way to go, but when you think of a seven-digit number when some one wants to report a fire at night. You all know how excited they are. To go to the telephone in the middle of the night and try to dial seven holes of the dial—I think you would find that most people would just reach for the "0" and get the Operator, because regardless of whether or not it is a community dial, you always can get the Operator to help you. Does that help you?

They pick up the telephone and they say, "Get me a doctor." But if the doctor isn't willing to go out on that call, that isn't our responsibility. Our responsibility is to complete the call.

So that when a person wants to report a call, we, by the furthest stretch of the imagination, cannot attempt to decide whether that is a false alarm. We can't be expected to decide if it is a real alarm. So we complete the call to the fire department. Once you answer the telephone, the telephone company is out of it.

But we know it doesn't work that way, because our operators down through the years have always been so interested in emergency calls that they give an emergency call priority to everything. And they stay with a call to make sure whether they can be of help.

You gentlemen may have had experience where the person has hung up, or they have fainted. The Operator tries to get them back. She stays with the line. She does everything she can to help. And she is going to continue to do that, because that is our responsibility to the community.

CHIEF MILLER (Auburn, Maine): Well, then, would you say that regardless of how many false alarms we get, and we send equipment out chasing that thing, that it is the responsibility of the telephone company to try to help us solve this thing?

MR. DANFORTH: Anything that we can do. As we mentioned before, if we find that we are getting a lot of false alarms from a particular number, we will be very pleased to work with you people and trace them down, because when a piece of apparatus goes out on the street to chase an alarm, we know that there can be trouble. Somebody can get hurt. So we are willing to do everything that we can to assist.

But that is strictly an administrative proposition. So I just wanted to state our

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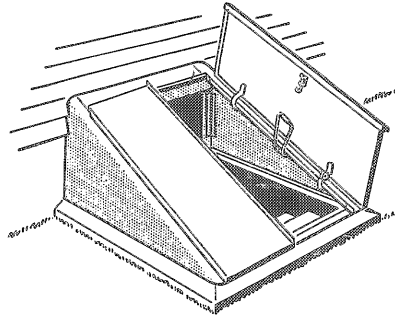
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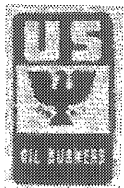
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position on the thing, chief. But you know that I cannot stand up here and dictate the policies of the company. I am just trying to explain our position.

CHIEF ANDREWS: I don't think we have reached the point where a universal number for fire departments is right now. But we could make a progressive step, as the Chief from Northampton stated, if it were possible to have a separate page following the front page, or the inside of the front page, listing the names and numbers of all the fire departments within that exchange. Put in large type, as is done in some states, I believe. But it is not done in Massachusetts. And if a person wants to get the number, it takes two or three minutes. And when they are excited, that can mean an expensive delay.

Is there any reason why there couldn't be a first page following the outer page where in large type could be listed the names and numbers for emergency telephones serviced under that exchange?

MR. DANFORTH: Well, again, I have to rely on my old friend, the sage of Batterymarch Street. We are actively trying to solve this problem. We are trying to lay out this directory so that it will be of the most possible help to everybody. In most directories now, I don't know what the page number is but we have spaces for Fire, Police, Doctor, F. B. I—places where people are supposed to write in the right telephone numbers. I don't think that is the answer to the problem. But we are very definitely working on the thing, and we hope that we can help you.

CHIEF ANDREWS: Well, I believe that in some states they put the telephone numbers right in there. If they can do it in Ohio, say, why can't they do that here?

MR. DANFORTH: There is no reason why we can't do it. It's just the format that we are working on.

CHIEF ANDREWS: I think that we should go on record as approving this. Or a committee should be appointed to study this and make some recommendations.

MR. DANFORTH: Work is being done on the design for a set-up that can be used for just this problem. I might mention just briefly that here in New England at the present time we have three types of telephone—public telephone—operation. The first is what we call a postpaid. That means that you take the receiver off and you get the Operator and state your number, after which you put your coin in. There is no problem there, because you get her without a coin.

The second type of operation is what we call coin-in-the-middle. There is a gentleman here from Rhode Island, and we have some installations there. The way that works is that you take the receiver off, you get the Operator, she tells you to put your dime in, and so the dime goes in the middle between the conversations.

Then there is what we call prepaid, and with that you have to put your coin in to get the Operator.

We are working on that. As the gentleman who had seen a prototype—we had hoped by this time to have it solved. But because of the problem I mentioned first—the nature of the thing—the different types of exchanges we have, we are going to have to be sure that when we change the design of our present set-up, we come up with something that is fool-proof. But we are working on it, and we hope to have a report for you gentlemen in the very near future. Thank you very much. (Applause)

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CHIEF ULM: For the benefit of the reporter who is making a record, will you please give your name and city clearly so that it can be heard.

I would like at this time to read the resolve handed to me by Chief Kelley. It encompasses, in my opinion, all the discussion that was carried on this morning. I shall read it, and if you can digest it, probably you will want to take some action on this resolve.

WHEREAS, the fire service of New England is being plagued by increasing false alarms and related emergencies, and

WHEREAS, these are resulting in increasing costs to operate our fire departments, and are reducing the effectiveness of our fire forces, and bringing injuries and even death, and destruction to fire apparatus, and

WHEREAS, the situation is being aggravated by the change from the old manual telephone system to the mechanical dial system, therefore be it

RESOLVED, that the New England Association of fire Chiefs, in conference this 24th day of June, 1958, do hereby recommend that a working committee of fire chiefs representing the six states in the New England Association of Fire Chiefs be appointed to investigate thoroughly the false alarm situation, and be it further

RESOLVED, that this committee be empowered to consult and collaborate with the Committee on Communications of the International Association of Fire Chiefs, Chief Roi Wooley, Chairman, and a similar committee of the International Municipal Signal Association and other such bodies, and furthermore be it

RESOLVED, that this committee in the NEAFC include in its study the possibility of instituting a single universal call number, or numbers, which shall be adopted and promulgated to enable telephone operators to trace calls and aid in the capture and conviction of false alarm senders, and finally be it

RESOLVED, that the Fire Chiefs and other authorities responsible for the capture and prosecution of false alarm senders see that all possible publicity is given to the evils of this growing epidemic of false calls, and that law and order authorities are encouraged to deal most severely with the perpetrators, and be it

RESOLVED, that this committee shall review the possibility of securing passage of appropriate state laws to punish offenders and to support magistrates and law enforcement officers in helping to eliminate this evil.

CHIEF ULM: Does anyone wish to be heard on this. In my opinion, this encompasses all that we have discussed relative to this problem. (No response) If there is no further discussion, what is your pleasure?

CHIEF FLYNN: I move that the resolution be adopted, and a copy of it sent to the telephone company.

CHIEF ULM: You have heard the motion. Does anyone wish to make a statement?

MR. CHARNACK: Pete didn't tell you what the difficulties are of tracing a call on the dial system. Do you want to say something on that, Pete?

EX-CHIEF KELLY: Yes, I do.

VOICES: Not you! Mr. Danforth.

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MR. CHARNACK: I have the floor. I was speaking to Mr. Danforth.

CHIEF ULM: If you are looking for Danforth, I think he has left the hall.

MR. CHARNACK: Well, frankly, there is a great deal of difficulty. It is my understanding that it is a pretty difficult job to trace these—what you might call—false alarms on the dial system. I believe that most of the men here think it is a simple thing. Pete, if you will be good enough to explain.

MR. DANFORTH: If any of you men haven't been in a telephone building, we wish that you would come in and look at the maze of apparatus that is there. As I said before, we have several different types of installation, such as the panel type, the step-by-step, the cross-bar, and various others.

Now, in order to trace a call if it comes by dial, it comes through—if you can visualize—a series of switches. If it's a seven-digit number, for example, or a number with two letters and five digits, the first two digits merely get you to the telephone office. Once you get there, then the first number that you dial is your exchange. If it's a 2, then it has to jump across the boxes to the various switches and end in the exchange. Then the next four numbers identify it with the particular telephone that you are calling.

Well, to reverse the process—to trace this back to find out where this call came from—as you can visualize with thousands of telephones in the exchange—is a pretty difficult job to do. But we can do it. And we have done it many times.

But to add to the confusion, in some of the exchanges we have a type of operation which we call community-dial type, which is unattended. There is nobody there. So again you have to have a man go to the office. Now, usually these false alarms fall into a pattern. They usually come at the same time. I don't know what there is about it, but obviously the people who are doing it aren't all there or they wouldn't be doing it in the first place. But if you have a problem and will get in touch with us, I am sure we can help you.

In a manual operation it isn't any problem, because a light comes up in front of the Operator, and it has the telephone number on it, so that she knows, for instance, that number 4100 is calling the fire department. She can look that up and trace it back. But in a dial office, it's a reverse process to trace it back and it's quite a proposition.

Mr. CHARNACK: Thank you, Mr. Danforth.

CHIEF ULM: Chief Flynn, it has been called to my attention that we probably are not empowered to act upon a motion. However, if you would change that to a referral to the Resolutions Committee, we can have that done.

CHIEF FLYNN: I gladly do that.

CHIEF ULM: And will the seconder of that motion agree with that change that this resolution be submitted as approved to the Resolutions Committee of this Association? (Affirmative response) Thank you.

CHIEF FLYNN: The telephone company is a public service organization, and they can't wash their hands of a problem like this. We know that the dial system is a matter of economy. And they can't leave us hanging high and dry at the mercy of these kids who want to telephone a false alarm.

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It's a matter of engineering. They can engineer other things. Let's see you try to get out of a pay station without putting your money in the box. They have everything at their command, and they can engineer and watch these dial calls. And I think it is up to them as a public service organization—they come under the Department of Public Utilities—to work hand-in-hand with us to overcome this false alarm business instead of just washing it off and saying that it takes a long while to trace these calls.

According to Mr. Danforth, why, the fellow could be in the next county before they trace it. And that's true. Now, they could certainly hasten that thing. I think that the telephone company should be severely criticized for putting in their system without some thought to its results, such as are showing up here today.

This is a very important thing. That question came up down here with the other group. And it has also come up with this group. So you can see how universal it is. It's something that we should get some action on, and not just talk.

CHIEF ULM: Thank you, Chief. I knew that this meeting would warm up. It always does. And I think a lot of good will come from it. Now, the resolution as submitted has been seconded. Before we put it to a vote, is there anyone else who wishes to speak.

EX-CHIEF KELLY (Danvers): I disagree with Chief Travers. I belong in a town, and Chief Travers belongs in a city. And the town meeting is supreme to anyone who throws what we call blocking tactics. This assembly, if it so votes, can over-ride the personal opinions of you, or Chairman Zanieski, or any of the group up there. And this is in order if we put it to a vote. You know that the committee doesn't amount to anything. But provided that we vote it, it becomes a rule of this assembly.

Now, there is a distinction about what I said before. And it is being kicked around. I didn't say to supervise every call that comes into an exchange. That's impossible. But there should be some kind of a supervisory signal on the fire or the police telephone calls.

Now, the telephone company can blow horns, they can ring bells, they can do anything—for a price. (Laughter) And they will do anything for a price. And I believe that they can do that with a wire—with the addition of a third wire. And the telephone man must know that if he is a telephone engineer. A light can light, or a horn can blow, or a transmitter start, notifying the Operator or whoever is on duty that a call is going through into that location. They have relays of all kinds. Let's not get that apparatus mixed up with every telephone.

We are only concerned about the fire department and the police department getting or instituting a division signal wherever a call is made to those particular numbers. Now, the police department in my town is 1212. It's easy enough—it can be done—that when a call goes into 1212, the attention of the Operator is called by a light, by a buzzing sound. And the same thing can be done on the fire department. They do it on telephones out in the street and in cars, and so forth and so on.

So that is what I am trying to put across about the telephone company—not every line. I don't believe in this motion being shelved. Let's go on record here without going another year or until something comes up. Let's do it now.

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CHIEF ULM: Chief Flynn has changed his motion to refer that resolve to the Resolutions Committee of this organization, and we are now voting on that. Is that correct, Chief Flynn? And the motion was seconded?

CHIEF FLYNN: Yes.

(The motion, duly seconded, was put to a vote, and carried.)

CHIEF ULM: The time is running short, Gentlemen, and we have to put the panel to work. Will the chairman of section one please get up and read the next question.

CHIEF PACKARD (Attleboro): The question I have here is: How does the average city conduct house inspections in one and two-family houses, and what parts of the house do they inspect?

CHIEF ULM: How do they conduct fire inspections in dwellings, and what part of the dwelling do they inspect? We'll start that with Chief Grote.

CHIEF GROTE: We don't have a home-to-home inspection in our town, but we are hoping. As you all know, we are following very close to California. And our good Governor has set aside one day in the month of May of each year as Firemen's Day. And we intend to try to educate our people to make an inspection on that particular day. It is something that we are looking forward to.

The only inspection that is made in our area for a small town is all the factories. You all know that the taverns have to be inspected before they get their license in Connecticut. That is all the inspection that is made by the fire marshall. But the home inspection, we do not make in our small town or our locality. I cannot speak for the cities. But I do know that Bridgeport and New Haven do have that program. But in our location, those are the only inspections we make.

We are going to make a drive and a recommendation next year. That will be part of the program. I believe that ninety-five per cent would welcome a man to inspect their home.

CHIEF KEEFE: In inspecting homes, the cellar, attic, rubbish hazards are the things that we look for in inspecting buildings of one or two families.

CHIEF HOLBROOK: In the small rural areas of New Hampshire, although the idea is wonderful and some day I would like to do it, it is not practical to get most volunteer firemen to do this sort of thing. I think the answers from this panel should come from people like Chief Keefe who have larger departments and operate that way. But the home inspection program is vital.

CHIEF BRAGG: We have no regular inspection in the rural areas in Maine. I believe the cities—if Chief Jose were in the room, possibly he could speak on that.

CHIEF TRAVERS: We have a regular fire prevention inspection of anything with a complaint tag tacked on it, or any target inspection that we wish to make of all properties down to the two-family apartment. In Massachusetts, the State law does not give you the right to inspect the interior of two-family homes. All others, from the three-decker up, we have the right to inspect. We do it through the Fire Prevention Bureau.

Our regular officer inspection of every officer of every company is through the system of dividing our city into districts, and all officers of all companies taking



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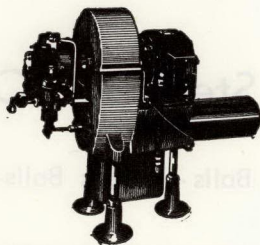
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routine inspection. We get two inspections per office per month. And we recently have gone into the most thorough inspection, and I recommend it very highly, in combining it with practice drill driving which requires—we have fifty-six officers in our system, and you know that is really a three-platoon system

On a series of day duties of each of our chief routes, we require them to take practice driving drilling. And as they pass through the various districts of our city—commercial, industrial, and residential—as they go along the street doing driving, they are now also doing block inspection. So every day in the city of Worcester, you will see our drivers moving along like the old peddler. They are visiting all the back yards, contacting occupants and the owners, and going as far, many times, as they are invited, and at other times as far as they desire.

It's a very comprehensive thing, and a very easy thing to swing into. And we expect a tremendous amount of good from it. And the reports of the men coming back, such as, "I never knew that hydrant was there," or "I never knew what was down that back alley," or "I never knew what the back of that building looked like—where the bulkheads were," or "I never knew that business was there."

So, Gentlemen, you spread that information not only to the officer level but on down to everyone in rank and file. So when the company goes out and goes to work, you haven't got only the officer who knows how. You have got the whole team helping each other. I highly recommend it.

**CHIEF ROY:** Las year for the first time we had two-way radio on our apparatus, and I opened a Fire Prevention Week and sent the men and apparatus out in their districts. It took three or four weeks before they visited every home in the city. But the results were fine.

**CHIEF ULM:** Thank you, Chiefs. Well, then, it is the opinion of this panel that home inspections are very important. And also that in dwellings, the cellars, attics, and exits are the primary targets. Now, is there anyone on the floor who would like to be heard on this?

**CHIEF CALLELY, Beverly;** In Massachusetts, you know what the laws are on inspecting dwellings. However, as soon as we enter a house for the oil burner inspection and see conditions we don't permit, we talk to the people and explain to them the hazards. And when we finally get results by removing the conditions, we give them a permit to carry on.

**CHIEF ULM:** Anyone else to be heard on this home inspection problem?

**CHIEF ANDREWS:** To get more information on this subject, I wonder if Chief Thomas would elaborate a little more on home inspection—I know they have been carrying it on extensively—as to just how far they go. Cellar or kitchen in a one-family house, or two or three or four stories? Do they go up the stairs?

**CHIEF THOMAS:** First of all, we are going to stick right to the question of one or two-family houses, we should think of it as a fire department service to the people and not as a police project.

I think we might for the moment refer back to the presentation that was given us yesterday by Bob Schuette on public relations. Very few of our citizens know the purpose of a fire department. They think of it as a red wagon with a siren, and that what the fire doesn't destroy, the firemen will.

This is a service, and in starting it I would suggest from our own experience and the experience of others who have been successful, both the International

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program under Jay Stevens and the program of the National Fire Protection Association, who have for many years advocated this process. You must prepare the people of our community, and I would suggest that you use every media available to you—the press, the radio, and the television—that this is a service of the fire department.

The fireman is not prying. He is not trying to do a police act. But from his experience, he knows the causes of fire. And I think that most of our fire deaths have not been the catastrophes. They are the accumulation, the aggregate, of two, or three, or four, or five people—mostly children—burning to death in dwellings.

If you properly prepare it, and present it to the public as a service of the fire department that we will be happy to go into your home, so far as you wish us to go, on your invitation, and we will point out to you what could cause fire—overloaded wiring, and so forth. I think you will find it most successful.

But on the other hand, if you start a program of home inspection, going out in an officious manner that you do this and this and this, you will fail. Now we must think in terms of our responsibilities as Fire Chiefs that we should justify our existence. We must do something other than sitting around the fire station.

The panel has had something to say about the use of radio-equipped apparatus. I believe it was a year or two years ago when the city of Boston and the city of New York—two of our largest cities—picked up this program. Now, of course, most of their inspections are on multiple-family houses, industrial and mercantile. But there is a terrificably big job that you can do in home inspection.

For further details, it has been pretty well spelled out in material that is available from the International—Rick Townsend's office in New York—material there that has been prepared under the direction of Jay Stevens, and also from the National Fire Protection Association in Boston. It is an opportunity for you to get across to your public a service that the fire department can render for the public good. And it is not a police matter.

It includes and definitely should include single and two-family houses by invitation as a service by us to the people of your community, not a police action. And you should definitely—if I may repeat—you should definitely prepare your public.

Now, Chief Grote spoke about Firemen's Day in his state. A year ago they had it in the state of California. Its purpose is to acquaint the public with what the fire department is and what it can do. Jim has talked about taking the opportunity of that day to do home inspection. But you needn't wait for that day. You can publicize it. Fire Prevention Week or Clean-Up Week can be a fore-runner of a year-around fire prevention campaign. And they definitely should include dwellings.

This service to your community, I promise you, will pay off in a lower fire loss and more respect for the uniformed fireman. (Applause)

CHIEF ULM: Thank you very much. That is a very complete summary of home dwelling inspection.

CHIEF PITNEY (Portsmouth): While Chief Thomas has got you in the mood, for a few bucks per thousand—this is in regard to your telephone—you can get a little sticker. We stick one on every telephone in town. It gives the number of the Fire Department, so they can call it without looking in the book.

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CHIEF ULM: Thank you, Gentlemen, it's getting near clam bake time. At this time, I want to thank our panel for doing a very excellent job, and all the members for their participation in this very warm discussion. And will the chairmen please keep their questions for this afternoon's panel discussion. Now I'll turn this meeting back to our Chairman of the Program Committee.

CHIEF ZANIESKI: We are adjourned until this afternoon, 2:00 o'clock.

Tuesday Afternoon, June 24, 1958. 2:00 o'clock

PRESIDENT SLAMAN: Will the meeting please come to order. Before I turn this meeting over to our Program Chairman, I would like to call on Mr. Percy Bugbee for a few words.

MR. PERCY BUGBEE: Thank you very much. Gentlemen, I will just say a few words. I am always very glad to come to this meeting and meet a lot of old friends. I have been coming to it ever since it was organized thirty-six years ago. And I look forward every year to coming here and attending these very interesting meetings of the New England Association.

There are a couple of things I might say that might be of interest to you. The other day I got a letter from Jay Stevens asking me if I was going to be up here, and he wanted me to say to this group that he now has twenty-eight governor's conferences in twenty-eight states sponsored by the governor of each state, and that the design of the conference in each state was to tell the fire chiefs of each state, with the governor's endorsement and support, about the home inspection program of the International Association of Fire Chiefs.

The encouraging thing about this is that each year there is built up in this country a very substantial number of additional fire departments for carrying this on and recognizing that this work is important. Jay figures that some ten million homes got this type of inspection last year. That is a pretty good segment of the population.

One of the most interesting developments is in the state of Oregon, where the governor has gone all out, and they have a statewide inspection of every dwelling in the entire state of Oregon. And in that state with two or three hundred volunteer fire departments, every volunteer fire department is conducting a home inspection program, which, I think, proves that it can be done in the small communities equally effectively as in the large cities.

All of the California cities are now carrying this on, and it is spreading all over the Middle West. New England is one area where it has been a little slow to develop, and this seems strange to me, because Arlington, Massachusetts, was the first town in the country to carry this out successfully, I believe, when the late Chief Dan Tierney was around he started a home inspection campaign a great many years ago.

As far as I know, the largest city that first undertook the home inspection campaign was Providence, Rhode Island, where they made it a success a great many years ago and carry it on now very effectively.

I hope that the five New England states that haven't had these conferences yet—so far Connecticut is the only state that has held one of these—will cooperate and get their governors interested. And this group is the group to get behind it and get the rest of the New England states to hold those conferences. I hope you will do something.

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There is one other subject I would like to mention which is giving us a great deal of concern, and I believe it is of concern to fire chiefs everywhere. We are being plagued these days with a lot of racketeers, particularly in the small extinguisher and fire alarm field, who are going to individual homes and selling to home owners devices that are unapproved and worthless to a great degree. And they are getting a great many fire chiefs, unfortunately, to sponsor their devices. They are getting letters of endorsement. And that makes the reputable firms' work a great deal harder.

We have had two recent cases—one in New York state—where these people were using our name, and using our literature to create the impression that they came from us, and that the National Fire Protection Association was endorsing their product. We are prosecuting these people wherever we find them.

We had a similar case in California just the other day where they arrested a salesman for using our name, put him in jail, and fined him a hundred and twenty dollars. And this is going on all over the country—people using scare techniques, pictures of burned bodies, and scaring people into buying worthless fire extinguisher system and worthless fire alarm systems for the innocent home owner.

This is something that I think the fire service should be alert to, because it is going on all the time and is giving us a great deal of trouble.

And another thing that I would like to mention—I am glad to see that you have the subject of amateur rocketry on the program for this afternoon. We are quite concerned about this and we have been taking a national clip service for incidents of rocket casualties all over the country, and they are coming in in great volume. In one month alone we had eighty cases of bad injuries to youngsters of high school age, four deaths and many cases of blindness, and many cases of fingers and hands blown off because these kids are allowed to play around with highly explosive material without proper supervision.

We think this is a very serious thing, and I hope that this group will discuss it thoroughly and take some action to stamp out this craze, because it is a craze. It is a difficult thing to oppose. We were backed recently by the National Fire Service in a release, sent out to the newspapers of the country stating that the National Fire Protection Association must be some sort of a subversive organization because they were depriving the children of the country interested in developing the scientific mind from developing these rockets underground, and causing prosecutions, and they thought we ought to be stopped from doing it.

We do have opposition to this. We think it's a very serious thing, and I am glad you are discussing it today.

That's about all I can think of to say. Thank you very much, again, for giving me the opportunity of coming up and saying something to you. (Applause)

**PRESIDENT SLAMAN:** Thank you very much. Now I shall turn this meeting over to the Chairman of our Program Committee, Chief Zanieski.

**CHIEF ZANIESKI:** Thank you, Chief Boss. Good afternoon, Gentlemen. To continue our panel discussions this afternoon, we have a completely new panel and Moderator. You know, I tried to get a biographical sketch of our Moderator, Chief John F. Adams, for introductory purposes. I tried through his officers, I tried neighboring Chiefs, salesmen—all to no avail. So all I can tell you about him is that he is the Fire Chief of Milford, Massachusetts. I confirmed that with a

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telephone call this morning. He is also Past President of the Massachusetts Fire Chiefs Club. He has a terrific vocabulary, has a sense of humor. He is kind, and darn it, I like him. And I am sure you will. Chief Adams, Milford, Mass. (Applause)

**CHIEF ADAMS:** Chief Zanieski and members of the Fire Chiefs Association: For a moment there, I wondered whether Steve was talking about me or Joe Kelly. I agree that he did attempt to find something out about my past, but it isn't anything that I am particularly desirous of bragging about. But I think the Chairman is a very great guy, and that is primarily why I am here today.

I was particularly amused this morning to hear him say that he enjoyed serving you in the capacity of Chairman. I think that is a downright lie, and I think that if you were in his confidence, he would probably tell you so. I can very well remember the invitation that he extended to me back in January or February. I think it consisted of about four paragraphs, and that the first one went along to extend the invitation and notify me of what was expected of me. And the second one went along to embellish my capabilities and inflate my ego so that I would accept. And in the fourth one he said "Now listen, Jack, getting down to brass tacks, you'll either accept this or I'll have another job for you." And that, Gentlemen, is about the way that he approaches every one. (Laughter)

But I had no reason or intention to decline. And I refer you now to the remarks made this morning by our Moderator, Bob Ulm, when he said that this is our meeting. And I can't help but feel that way, even though I might enjoy being out in the audience. It is my responsibility to help make this convention a success—as much as the officers of this Association and the Chairman of this Program Committee. And that is why I find it very difficult to deny these requests as they are presented. There are many things that I would prefer to do, but I feel it my responsibility to be here today in this capacity, particularly in view of the fact which was brought up in the Memorial Service—that we are a dedicated group.

All our dedication does not extend only to the confines of our community. We have to dedicate ourselves to the fire service as a whole and in general. And if the fire service thinks that you or any of us can help make our program more of a success, that is where we belong. That, Gentlemen, is the sum and substance of the whole thing in a nutshell. I believe that the members of the panel would enjoy more being out in the audience, too, but they feel that they can be of more service just now by being up here. And we hope that this afternoon we can be of some service to you.

Now, the Moderator this afternoon is going to operate just a little differently than the Moderator this morning. I have two requests, and the first one is that each member desiring recognition announce himself. Give his name and place where he comes from, and that, Gentlemen, I request for the purposes of the record and assisting our stenographer.

The next request is that you refrain from submitting any motions or resolutions. It is not the intention of the chair this afternoon to accept any motions or resolutions. The chair feels that meetings of this nature are of an informative and educational nature. They are not designed to transact business. And he suggests that you prepare your motion for enactment, if you feel that one is necessary, for the meeting on Thursday.

Now, we have a very able and highly esteemed panel here. I would like to present them to you, going from left to right as you look at them:



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Chief Lewis A. Marshall of Providence, Rhode Island. (Applause)

Chief George C. Graham of Bristol, Connecticut. (Applause)

Chief A. L. Tanguay of Nashua, New Hampshire. (Applause)

Chief Henry D. Goold of Scarborough, Maine. (Applause)

Chief William H. Buckanan, Windsor, Vermont. (Applause)

Chief Thomas Gorman, Quincy, Massachusetts. (Applause)

We have here on the program, Gentlemen, a topic for discussion. Incidentally, I think that one of the remarks that Steve made to me immediately following my acceptance was that there would be no loaded questions. But I see that here on the program there is certainly an explosive one. And one that has been presented to Steve is: What is being done about amateur—and I thought when I first read it that it said “racketeers” but it is “rocketeers.” I would like to put this first question to Chief Lewis Marshall of Providence.

**CHIEF MARSHALL:** This particular question being on the program, and we having had advance information, it gave us a little opportunity—at least, I looked into the Rhode Island situation and made some inquiries around about what was being done in regard to amateur rocketry.

I found out that rocketry started in a high school in East Greenwich in the southern part of the state. The students used a mixture of stick sulphur, steel, and a gas nozzle. The rocket weighed three and a half pounds and was airborne thirteen seconds, and it reached an altitude of 780 feet.

As Mr. Bugbee has pointed out, there have been fatal accidents in various sections of the country involving school children. At Moses Brown they fired seven rockets in one day. And other Rhode Island schools started launching programs. The Principal of the East Greenwich school prohibited further firing because of a lack of precautions in the populated area. He said that the students proved that they could send a projectile aloft, and there was no need of any further tests.

Later, over the Massachusetts line, at Somerset, there was a terrific explosion which rocked the town one night when a fifteen-year-old boy's rocket misfired. Meanwhile, the East Greenwich School Committee backed up the Principal in his action preventing any further rockets. So the science teacher there organized a statewide rocket society. The Army cooperated by inviting the students to a night site, and supervised the launchings, and also by publishing a booklet telling how to build and fire backyard rockets without jeopardizing life and limb, and offering safety advice to high school science teachers.

Among the rules, the Rhode Island Rocket Society will encourage are provisions for a remote firing device, adequate shielding during the firing for those in the area, and a safe impact area. A group of Bristol students staged a rocket launching at a site in Bristol which was filmed by a New York company for the purpose of sending a film showing rocket safety procedure to every high school in the country. The demonstration included a rescue truck, fire foam trucks, and an ambulance on a stand-by basis.

In the last few months, I haven't heard of any situation in Rhode Island right at the moment that have resulted in any of the action or injuries to students that have been going on before. I think that when the first rockets were launched, it was more or less of a craze. But like everything else, I think it has gone down to some degree now.

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**CHIEF ADAMS:** Chief Graham, do you know anything about this topic?

**CHIEF GRAHAM:** Well, as far as I know, there is a ban in Connecticut on firing any of these rockets at anytime by amateurs, especially young people. There have been a few requests in our city for permission to fire rockets, which I refused. Not knowing what had been done, I phoned the State Fire Marshall, and a few days later I received a directive from them that amateur rocketry was banned in the state of Connecticut, and that it would not be allowed under any conditions, which I think is a good thing.

And after the two or three requests which I had, when they went to the Mayor and they went to the Chief of Police, and got no satisfaction there, I believe that they went to the State Fire Marshal's office in Hartford—Captain Shaw—and they were refused there. So insofar as our own particular locality in and around Bristol, we have had no more requests. We backed it down in the beginning.

And as far as any scientific value that they get out of that, I doubt it very much. They have learned just enough about chemistry to manufacture a few explosives, and they are looking for a Fourth of July celebration, I think, more than anything that would contribute to the scientific angle of the thing.

I don't know of anyone having been injured in our area. And as far as I am concerned, the ban is still on and it is going to stay on.

**CHIEF ADAMS:** Chief Tanguay, do you have any comments?

**CHIEF TANGUAY:** Well, as far as we are concerned in the state of New Hampshire, we haven't had too much trouble along those lines. I would say that as far as a program for amateur rocketeers is concerned, we have been pretty successful in keeping it with the high school. So I don't have too much information on that particular subject. I was very interested in the remarks of my colleagues here. But as far as I am concerned, I think I will just pass up the question. As I say, we haven't had that trouble yet in our locality.

**CHIEF ADAMS:** Chief Goold, do you have any opinions with regard to this topic?

**CHIEF GOOLD:** When I took the Press Herald to look at on the morning of Friday, June 8th, there were headlines, very prominent: "Boy's missile fires barn, house. Leaves eight homeless." This was at Norway, Maine. It states: "A make-believe missile designed by a nine-year-old boy had a delayed-action fuse which kindled a blast Thursday and made eight homeless." It goes on to describe quite a bit of the fire, and so forth, that did develop.

I was very much impressed by this item, knowing that I was going to appear here. I called Chief Homer Luck on the phone—Chief of Norway—and I told him that I had just picked up the paper. He had been to the fire, of course, I thought. And I told him that this headline described this missile that the boy had designed and also that it set fire to a mattress, and so forth.

He said, "Well, now, by gorry, I've heard everything." He apparently didn't know anything about it at all. And I don't know where the information came from. So whether that was a missile, or whether this is a reporter's make-up, I don't know. It says here that the fire's heat ignited the garage fifty feet away—fifty yards away, and destroyed it.

There are other items, too. He apparently started this fire in the mattress. But whether there was a missile involved, I don't know. But it really took my attention.

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Other than that, I have talked with Fire Chiefs and also the State Police. They have not heard of any fire or injury caused directly by missiles.

CHIEF ADAMS: Does any member of the panel wish to add anything further? (No response) If not, we will now leave it open to discussion among the members. Any member desire recognition? (No response) As no one wishes to be recognized, the chair wishes to state at this time that it might be well for the club at our business meeting perhaps to provide for the appointment of a committee for the purpose of determining just what is existing and being done in the separate states where it carries membership, and for the purpose of reporting later some proposed legislation for the future.

CHIEF THOMAS (Hartford, Connecticut): Captain Carroll Shaw of the Connecticut State Police went into this at considerable length, and I am sure that if he were in the room, his remarks would be interesting to the group.

CHIEF ADAMS: Is Captain Shaw present? (No response)

CHIEF ANDREWS (New Bedford): In the absence of our representative from Massachusetts, Chief Gorman, I believe that all our Chiefs in Massachusetts have received notice that legislation was passed in Massachusetts banning the use of rockets. Am I right, Men? (Affirmative voices) So I think that, speaking for Massachusetts, we can say that there has been a state law passed banning rockets.

CHIEF ADAMS: Any other comments at this time? (No response) If not, Gentlemen, the Chairman of the Topics Committee received a letter—you might say it's a letter—it poses some questions and provides topics for discussion. And in order to acquaint the panel and you members with it, it becomes necessary for me to read the entire contents. It is not addressed to anyone in particular, and states:

A very disturbing situation exists in our general locality with the apathy of school committees entrusted with the responsibility of maintaining and constructing school buildings with safety and fire prevention measures.

Several glaring examples have recently come to my attention. The town of Newbury, Massachusetts, built a \$500,000 school two years ago. Repeated efforts on the part of Fire Chief Leon Senior, to have an external alarm attached to the fire alarm system within the school proved fruitless. Last winter on two occasions, the alarm of the school was set off by the heating system. No one knew the alarm was sounding. The school committee still refused to do anything. This school also has eight outside doors that open inward. Chief Senior has been unable to get any action on this condition, even though it is contrary to state laws.

At the Woodbridge School in Newbury, the School Committee installed a high chain-link fence with only one gate. The school grounds cover a small area, so that in case of a fire, the pupils would all have to go out this one gate. And at the same time, the firemen would have to enter the same way. It took Chief Senior two years to get the School Committee to install a second gate, even though the actual cost was less than one hundred dollars.

In the city of Haverhill, Massachusetts, Chief William Hunt, and Lt. Raymond Dawkins of the Inspection Division exerted every effort at their command to have sprinkler system installed in two new schools constructed

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there. The answer from the School Committee was that the new school would be fireproof and any expenditures for sprinklers would be wasted.

In the writer's town of West Newbury, Massachusetts, we were faced with the building of a \$2,000,000 regional junior and senior high school serving the towns of West Newbury, Groveland, and Merrimac. During the planning stages of this building, we asked for a survey from the Lincoln Fire Insurance Rating Association on the water system adjacent to the site of the school. The Association recommended that three hydrants and an eight-inch water main should be installed to adequately protect this building.

Several meetings between the fire authorities and the School Committee proved useless, and the water system for the school was installed as originally planned. Two hydrants on a six-inch main. Flow tests of the installation have shown hardly enough water available to supply adequately one of the two hydrants.

More recently we asked the School Committee to provide the facilities to connect the internal alarm system at the school into the municipal system. They have taken no action to remedy this condition. And we feel that there is little prospect that they will. School will open in September and will house approximately seven hundred children.

In view of these facts, I believe it would be very worth while to have a discussion on the following questions:

1. Are there other cities and towns who are faced with school committees with the same attitude as described above?
2. If there are, would it not be wise to initiate action so that any reasonable request by fire officials charged with the responsibility of providing protection for these public buildings would not be left to the sole discretion of the local school committee.

We of the fire service do not attempt to dictate the subjects which are taught in the schools. This is the province of the school officials. Therefore, it seems unwise that the school authorities should have the sole decision in providing safety and fire protection facilities while the responsibility for their protection lies with the fire service.

Richard Berkenbush, Chief, West Newbury Fire Department, West Newbury Massachusetts.

(End of reading)

**CHIEF ADAMS:** And, Gentlemen, as I understand it, West Newbury comprises a part of the County of Essex in the State of Massachusetts. This man is in trouble. He is looking for some information. I am going to ask our panel if they can help him. I am going to treat the letter as one question. And I will first call upon Chief Marshall.

**CHIEF MARSHALL:** I don't know that I can help him particularly. Apparently the crux of the whole thing is that the state law is being violated. It appears that the first order of business is to see that the laws are enforced for the protection of the school and the children in the school.

We have state laws on quarterly inspections, and fire alarm boxes, and sprinklers in certain areas, and closed outside stairways, and all that sort of thing. I think it probably all hinges back to the enforcement of the state laws.

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CHIEF ADAMS: Chief Graham, how would you handle that down in Connecticut?

CHIEF GRAHAM: Well, I haven't had any too much trouble with the school committee or the school board. I have received cooperation on about everything I have requested. All but one. That's sprinklers in some old fire-trap schools that we have. We are building a \$3,000,000 school—a high school—and we'll have sprinklers in that. When they take care of that, it's supposed to be fireproof. But the ones that need it the most, I can't get them in.

The largest percentage of our schools, and our parochial high schools, have a fire alarm system with remote controls, a master box, and heat-actuated devices at strategic places directly connected with the fire department, so that the minute anything happens when any of these stations is pulled, we get the alarm and are on the road.

As far as I know, there is no state law governing this—that this must be done. But the school board and Mr. Bailey have been very cooperative, and I haven't had too much trouble. I just didn't have the opposition.

CHIEF ADAMS: Chief Tanguay, do you have any suggestions for the handling of this problem?

CHIEF TANGUAY: In the city of Nashua, in particular, we have had none of that kind of trouble with the school board. But I think there is a thing that should be done, and that should be done by the Chief—that's your job. Believe me, it is. If we are going to have fire prevention laws, we are the ones who are going to have to put the teeth in those laws. If we don't stand for the infraction of a law by an individual we shouldn't stand for it in the school board.

As I said before, as far as we are concerned in the city of Nashua, anything that we recommend to the school board, the schools, is put into effect. There is a tremendous life hazard in the old schools. We all understand that. We have some new schools, yes. They build them fireproof. But they put children in them. And they are not fireproof.

As far as we are concerned, we have our drills, and our fire prevention bureau, which consists of but two full-time men. In a city of 40,000, that isn't enough, believe me, Gentlemen. But we are in the process of adding some more men. They go into these schools at least every three months. They conduct an evacuation drill. They inspect the school and make sure that the fire hazards are eliminated. And we have great cooperation.

But I think that you Chiefs who have fire prevention laws to go by—it's up to you to put teeth in those laws. You don't take it from the individual. Don't take it from the school board, because you have a life hazard there, and it's a tremendous one.

CHIEF ADAMS: Chief Goold, do you have anything to add to this?

CHIEF GOOLD: I have nothing in particular, except that I do believe that we should encourage better cooperation in regard to sprinklers and evacuation. Personally, up our way we haven't had too much trouble. And certainly if we can help those that are having trouble, I believe that we should do it.

CHIEF ADAMS: Chief Buchanan, Windsor, Vt., when you came in here were you familiar with the problems of Chief Berkenbush?

CHIEF BUCHANNAN: I doubt if I was.

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CHIEF ADAMS: I don't think you were, either. Well, Gentlemen, it appears that this Chief really has a problem. Apparently he isn't getting much cooperation down there. There might not be any provision in the law which he himself can call upon. However, it would appear that someone in the Commonwealth of Massachusetts is being extremely remiss. And I might say that that remissfulness can be attributed directly to 1010 Commonwealth Avenue if what he says is correct.

If we have four outside doors that open inward, it is difficult to believe or assume that a man named Duffy in there would ever approve those plans when submitted. And it is my contention under Chapter 143—that's the building laws of the Commonwealth of Massachusetts—that all plans must be submitted for approval to the Department of Public Safety before work can begin.

I don't know who missed the boat on that. But I would certainly suggest to Chief Berkenbush that he take the matter up at 1010 Commonwealth Avenue with the Department of Public Safety. He evidently has some heat-detecting units there, which he refers to, tripping the local alarm system. Apparently he has no master box in that particular building.

I don't know of anything in the statutes, unless there again under 143 the inspector would insist upon outside bells which would insure audibility during periods of unoccupancy, such as during the evening, through the week-end and on holidays. But you can get results and you can get some service if you go to 1010 Commonwealth Avenue.

Is there anyone on the panel who wants to express something more? (No response) If not, how about you men out there on the floor?

CHIEF AMES (Reading, Mass.): One year ago in March, we had an \$80,000 schoolhouse fire at 8:30 in the evening. Then the school committee got wise. We had heat detectors connected with the local inside system and with the master box. Another schoolhouse has been equipped. And a third one is in the process of being equipped. This was all done without pressure and through the wonderful cooperation of our school committee.

And as to the Chief's problem that is mentioned here, I believe the authority rests with the state inspection department. They come in and change the location of fire extinguishers. Where the Chief has located them, they want them in another place. They tell the number who can occupy a building.

I sat for an hour in my office with a woman telling me that the old School in Reading was a fire-trap. I didn't stick my neck out. I referred her to the state building department. I told her that that is where the authority lies and she could get cooperation from there.

As to water supply, I couldn't say as to that, since pretty nearly every town has a problem where some of their large buildings are.

CHIEF ANDREWS (New Bedford): I hope you don't get sick of hearing me talk. You might be interested that down in New Bedford, we have approximately thirty-five public schools, and about half of them do not have a fire alarm box on the face of the building, nor on a pedestal on the school parking. They have to depend on a street box which is one block away, and in some cases it is two blocks away. I have tried to work out a long-range program, but I am not getting too much success.

On three new schools we were able to get new boxes put in, cooperating with the architect. In two of the junior high schools, we have been able to get

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master boxes hooked in. There are still many of the older schools that have sprinklers in the basement, and they depend either on a box on the property that is not tied in, or on a street corner box which of course is not tied in.

I don't know anything about a law requiring a fire alarm box in a school building in Massachusetts. I believe that is not required. I wonder if we should not consider an attempt to have legislation in the state of Massachusetts that there shall be a school box on every school building in the state, and that where there are sprinklers it be tied in with the existing sprinkler system.

CHIEF ADAMS: Any further comments?

CHIEF HILTON (Andover): Does anyone here in this gathering know whether the people who underwrite these buildings also inspect them?

CHIEF ADAMS: Is anyone prepared to answer that question?

CHIEF SOUSA (West Bridgewater): There is a law—I happen to be building inspector as well as fire chief down there—and speaking about extinguishers, we had a new school put up two or three years ago, and they put in two extinguishers, and they were a long ways apart. So I talked with the architect about it, and he laughed. So I said, "All right, let them build the building, and let them put the tag on the door." That other case there, I think the local building inspector, or the state inspector for the district, could take care of that. There are laws pertaining to that school building. And it says that the local inspector, or the state inspector for that district, can change over from different locations, and so on.

CHIEF BERKENBUSH (West Newbury): To explain briefly the condition that exists on the Newbury school where there are eight outside doors that open inward, it is a little unusual because it is a school that is built with an auditorium in the center and all around it are classrooms.

Now, you have two state laws, one of which says that all outside doors will open outward, and the second one says that any classroom doors shall open inward. This is perfectly logical, because if you have the doors opening into the corridor, naturally it would hamper people trying to get down through the corridor. And that, as I understand it, is the section of the law that was complied with when this building was built.

This is in Newbury. It isn't in my town. It's the town next to me. I talked to Chief Senior a few days ago, and Senior has tried everything he possibly can to get these doors changed, and they won't do it. I understand that the school committee has said they intend to some time, but some time may mean a long time from now.

If Mr. Charnock were here—he talked with our superintendent of schools about the water system that we had, where we tried to get them to put in a more adequate water supply, and he can tell you about the attitude that we get. In these regional school committees, you have a school committee from each of the towns serving on the regional committee. So with three towns in the region, there are nine people on the school committee. And each one of the nine people has a dozen or so little items that he wants to include in the school, and they are trying to get it in under a certain amount of money. And they are not listening to anything that they can get away with not doing. This business of the water supply would only involve perhaps six or seven hundred dollars, but we couldn't get any action whatsoever.

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CHAIRMAN ADAMS: Does anyone else desire to make any comments on this?

CHIEF MARTIN (Northampton): We only have one school that is connected with the master box. And on our last inspection—of course, we find that in the years, they have changed principals and teachers and moved all around—they were under the impression that the private alarm system which all the schools in the city have—that in case of a fire when they pull this inside alarm system that we received that at headquarters and would be on our way, which is not true. It is one that rings a gong on the outside of the building and within the halls. So I had to tell them to be sure to notify us some other way, either by pulling a street box or by telephone.

I think it would be a good idea if all school were required to be hooked in directly into fire alarm headquarters. On occasional fires, that situation wouldn't come up, and I imagine a lot of other schools are the same way.

MR. CHARNOCK: In regard to this Newbury school, I recall very vividly talking with the people on the school committee in relation to putting in an adequate-sized water pipe and hydrant. But there is nothing, of course, that we can do except to offer advice. They are not inclined to accept the advice.

But what gets under my skin is that we build these high schools and spend millions of dollars on them. We put in shower baths for teachers, individual electric ranges in the domestic science room. Yet we can't get anybody to go along with us on adequate protection for the lives of those children who are in those schools. There is only one state in New England that I know of that requires fire alarm boxes in school, and that is the state of Rhode Island. And along with Chief Andrews, I think it might be advisable to at least investigate the possibility of establishing legislation in all of our states requiring fire alarm boxes wherever there is a fire alarm system in the community.

CHIEF BRODEN (Cranston, Rhode Island): As Percy has just stated, in the state of Rhode Island we do have a law whereby in any school that has a fire alarm system, there shall be a fire alarm box on the school premises. But that does not necessarily have to be tied into the interior fire alarm system with the school. The fire alarm box may be located outside the school. But it must be on the premises. That might give some thought to the other states.

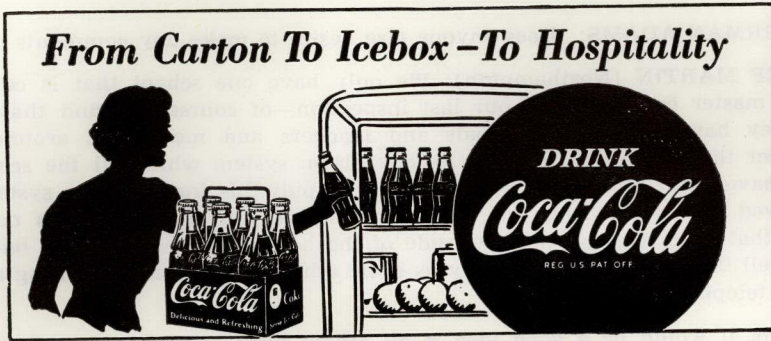
CHIEF POTTER (Greenwich, Connecticut): I would like to ask a question of one of the Rhode Island Chiefs. They stated that a law requires that a fire alarm box be installed at each school. Does that mean that this is the expense of the school board or at the expense of the general fire alarm system?

CHIEF ADAMS: Can any Rhode Island member answer that?

CHIEF BRODEN (Cranston): That is the responsibility of the School Department.

CHIEF ADAMS: Any other comments? (No response) If not, Chief Berkenbush the chair regrets that we are not able to offer any immediate relief, but it would appear that perhaps this entire group is in entire agreement that it might be advisable for all of us to attempt some legislation to make mandatory some of these things that are bothering you and other Chiefs, and eliminate reoccurrence of these events.

CHIEF ANDREWS: Mr. Chairman, would it be in order for the Resolutions Committee to think about this and perhaps come forward with a resolution on the matter?



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CHIEF ADAMS: I think that on next Thursday it would be quite proper to introduce any sort of a resolution that the body would be willing to accept. Chief Zanieski, do you have any further questions at this time?

CHIEF ZANIESKI: I believe that Chief Dunn, as spokesman for group two, is due for a question.

CHIEF ADAMS: Chief Dunn, do you have any questions that are already propounded?

CHIEF DUNN (Middletown, Connecticut): I would like to ask the same question that I asked last year, and I haven't got the answer yet. That is in regard to a water hole with a hydrant attached to it, with 20,000 gallons or more of water. The Firemens Mutual will give credit for that water hole, but the other insurance companies will not give credit for the dwellings surrounding that same water hole. I would like to know why.

CHIEF ADAMS: Chief Dunn, the chair would like to know to whom do you direct that question? (Laughter)

CHIEF DUNN: Well, if not on the panel, we've got the man who does the underwriting—Percy Charnock.

CHIEF ADAMS: Is it your wish to have the panel discuss this, or would you like a more direct answer?

CHIEF DUNN: I'll have the panel discuss it.

CHIEF ADAMS: All right. Chief Marshall, do you have any ideas?

CHIEF MARSHALL: I believe I'd like to pass that question. (Laughter)

CHIEF BUCHANAN: I'll pass it.

CHIEF GRAHAM: I don't know anything about the insurance rating on water holes.

CHIEF TANGUAY: I'll go along with Mr. Charnock.

CHIEF GOOLD: I'll pass.

CHIEF ADAMS: Chief Thomas Gorman.

CHIEF GORMAN: I'll pass.

CHIEF ADAMS: I'm sorry, Chief. I would like to help you, but that is foreign to me. And unless Percy wants to volunteer—and I think he's a little foolish if he does—I think the question must still go unanswered. Percy, do you wish to make a comment?

MR. CHARNOCK: I enjoyed the discussion of the panel very much. (Laughter)

But I might say, Chief Dunn, for your information, any insurance company can allow the same credit as the Mutual Company that you spoke of, if they wish. On our rolls there are farm properties with credit for water holes.

CHIEF DUNN: But how about dwellings around that same farm property?

MR. CHARNOCK: That's where the bug came in (Laughter). As you know, for many years I have said that I have no use for water holes. There are many times when you can't even approach them. There are times when they are dry. Many instances where you can't get water. We have to make an inspection of them at least twice a year to make sure that there is a supply of water and that the approaches are maintained. And many times in the spring of the year, they are so soft that you can't get into them.

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CHIEF GROTE: We have localities where we put in a hydrant on a stand pipe. We have one that is half a mile in one direction and a mile and a half in the other, and has, God knows how much water in it. And there is, I would say roughly, \$160,000 worth of homes. But we get no credit on it. I hope that some day we can. It is a sad situation.

We have one locality where the pipe is down deep enough, and we applied this past winter for a test, and I am satisfied — sixty feet of five-inch pipe out into this lake. But we still can't get any credit for our property owners. I don't know what we are going to do. But we are going to keep hammering, Percy, if you and I live long enough.

MR. CHARNOCK: I don't want to get into an argument with you, Jim Grote, because you would get the best of me. (Laughter) But I want you to understand, Gentlemen, that the rate on dwelling houses is what we call a minimum rate. It's a low rate.

I don't question at all, Jim, but that what you might get some water through that five-inch pipe. I don't know why they use five-inch anyway. (Laughter) But, Gentlemen, if we are going to allow credit for such situations, some one has got to go out there and make an inspection of it. And I wouldn't want one inspection, because you would have it all primed for me. (Laughter)

But I have seen so many instances where we have gone out there and couldn't get anywhere near the stand pipe, or suction pipe. But even assuming that it could be accomplished, there is a cost factor that goes into that. Then there is a cost factor for publishing these particular buildings for which credit might be allowed. How are you going to do that? That means a big expense that has to be added to this low minimum rate. Frankly, it is not going to work, that's all.

CHIEF DUNN: I still haven't got an answer. I have installed hydrants along the Connecticut River. In fact, I gave Grote the only one he's got. (Laughter) No, I didn't give him the pipe. We have a water system with hydrants, and so forth, too. But that isn't the answer.

We have factories that are covered by six-inch pipe, with hydrants on the outside, with stand pipes inside, with sprinklers up five-story buildings, with 120-pound pressure at the hydrant, and I don't think that the hydrant on the outside of that building is adequate to protect that building with hose lines from without. So we put on top of that water system, some dry hydrants off the ponds surrounding these factories — dry hydrants which we say should get some credit.

CHIEF ADAMS: Any other members wish to comment? (No response) If not, the chair feels, and the members of the association feel that the Connecticut delegation has a problem, and a problem that they should be very forceful in presenting and insistant upon results. And I feel that it is the intention of this association to support their claim. It might be possible at some future time for them to present some kind of motion or resolution whereby this group or the International group can sit in conference with the underwriters and see whether or not they couldn't muster something down there in Connecticut and some of the other unprotected areas.

Are there any other questions from the floor? (No response) If not, Chief Zanieski has just given me a question propounded by one of our members, and it reads: Many departments are eliminating the so-called booster reels and going into strictly 1½-inch pre-connected lines. Do any of the members feel that this is a move in the wrong direction? There are departments in New England that have been using 1½-inch exclusively. Has the 1½-inch operation been successful.

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Do you care to start that off, Chief Marshall? Do you have any ideas with regard to the elimination of booster reels?

**CHIEF MARSHALL:** Well, we have started a program of eliminating them. I believe that some cities in New England have been operating with pre-connected 1½-inch lines. We have been experimenting with it over the past few years, and this year at our drill tower we are indoctrinating the entire department in the operation of pre-connected 1½-inch lines, doing away with the so-called booster reels or the small line.

We have found out that there is nothing that the booster line does that the 1½-inch line can't do and do better, plus the fact that with the improvement in the hose that we are receiving — much lighter — the 600-pound per square inch test — that the maneuverability of that line is much easier than the so-called reels, particularly where the reels were built into the rear of the apparatus.

In our indoctrination to the use of 2½-inch lines, we have found out—using a 1½-inch line off a pumper and then having a supplemental source, a 3-inch line immediately supplied to the intake side of your pump—we were operating at, oh, probably seventeen or eighteen revs per minute, supplying fifty gallons of water with a 1500-gallon pump—that the minute we introduced the supplemental water supply, this pressure immediately went from running at 120 pounds, that the sixty or seventy pounds we had at the hydrant, of course, it boosted that pressure right up to 180 pounds, bringing the motor operation down. To bring it back to about 120 pounds, we found that we were running at about eleven hundred revs per minute.

The thing which started me thinking about it was, particularly, that you had a 1500-gallon pump and pulled up in front of the house at a house fire. And you take a booster line off it. And then somebody else lays a 2½-inch back-up line and uses a so-called water thief out in front of the house to take 1½-inch nozzles off it with an SG-60 spray nozzle on it. They have a 1500-gallon pump which could supply, we'll say, thirty 1½-inch lines at a 50-pound nozzle pressure with fifty gallons of water, and you are using a water thief to run these 1½-inch lines off. You are not getting adequate pressure to have a proper spray operation. We have found out a lot of things about it there, and I think it is the proper thing to do, and that it will work out successfully.

**CHIEF ADAMS:** Chief Buchanan, do you care to make any comments?

**CHIEF BUCHANAN:** Well, about the only time that we resort to a booster line—we are in a very small department, and our booster tanks are probably inadequate for fighting a very large fire—there are very seldom over two men on it operating the equipment. We find that if we use 1½-inch, we use it fairly fast.

**CHIEF GRAHAM:** Well, in our particular city, we have twenty-five square miles to cover—the city extends to the town limits. We have a lot of very expensive houses in the outlying districts where there is no water available either from brooks, ponds, or city service. We have put out a lot of fires with boosters. I have one tank truck that carries a thousand gallons of water. On that we have a pre-connected 1½-inch line. The other carries a hundred gallons, and if we were to put a 1½-inch pre-connected line on that, it would only last about two minutes.

We have controlled and put out a lot of fires with the proper application of booster lines. I would hate very much, situated as we are, to do away with the booster line in our city. In some of the larger cities where they have ample

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water supply, the doing away with the booster line might be of service. But with a city situated as we are and with the facilities that we have, I really think that the booster line is of great value where the men are skillful and apply the water in the proper manner, and that the fire can be extinguished if it is confined to the inside. I certainly would hate to do away with the booster line in our situation.

**CHIEF TANGUAY:** Well, I'll go along with Chief Graham on that. On our new combinations which are coming through now—we have two 750's coming through in the fall—far from getting rid of the booster line, I have two reels in each one of them, containing three hundred feet each.

Of course, we use the inch booster line. I am told that there are not too many using that. They are using the three-quarter-inch. But we are still using the inch, with Rockwood fog on the business end of them.

We have been tremendously successful. We control and hold ninety per cent, I would say, of our fires with the booster line. We do have 500-gallon tanks on our combinations. Then we have a 600-gallon tank truck which backs us up on all serious house fires. I might say—I may be called old-fashioned, but I just wouldn't consider getting rid of the booster reels now, because we have been so successful with them.

**CHIEF GOOLD:** Well, I would say the booster line with power reels, by all means. We have found that they are more flexible to handle, easy on having a braking action, and that the power reel along with the booster reel is a must at the present time. If you are short of man-power and you pull off a line with just the ordinary line and she is all wound up, you get into trouble at the start.

The booster line is more flexible, and with a fog nozzle, even low-pressure fog, it can accomplish a good deal. I think that it's a little too early to do away with the booster line. On our last piece, we have pre-connected 1½-inch, and it works out. But there is a need at times for the booster, and the 1½-inch, and the 2½-inch.

**CHIEF GORMAN:** I think I will agree with the last speakers. To do away with the booster reel is somewhat of a radical move. I have a deep appreciation for the opinion of the first speaker. He is probably attacking it on a local problem—rather than an over-all problem—as it might affect his own city. But there are a good many cities, including my own, where, in my opinion, the booster line has quite an advantage in your operations. And a good many times, it's a matter of water conservation. If you give a fellow a 1½-inch line and you give another fellow a booster line, it's a matter of loading the booster tank quickly again, the booster is going to last longer and you are not worrying about wasting as much water as you would with the 1½-inch.

**CHIEF ADAMS:** Does any other member of the panel wish to make further comment?

**CHIEF TANGUAY:** Let me say here that I have great respect for Chief Marshall. I think you are a very able man, Chief. As far as 1½-inch is concerned, the way we set up our operation, we do carry six hundred feet of 1½-inch, six hundred feet of booster line, and 1250 feet of 2½. At one time or another, we use it all. I don't want to go all 1½-inch. But I do admit that 1½-inch is easy to use, and I won't do away with that either.

**CHIEF ADAMS:** Any other member of the panel?

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**CHIEF MARSHALL:** Of course, our action is based primarily on an adequate water supply meeting the requirements of the National Board of Fire Underwriters. We have in our high-value district, 12,000 gallons of water per minute for a first fire, and 3,000 gallons per minute for a second fire. We have a high surface system, which is a gravity system. It comes from a high avenue which comes from an elevation of 320 feet, which gives us approximately in the center of the city about 120 pounds, the center of our city being pretty near at sea level.

Then we have a low surface system that supplies about eighty per cent of the city, but comes from another high elevation. Down in the center of the city, it's about eighty pounds. Primarily the whole thing is based on your water supply, with your second company coming in, laying a three-inch line from your hydrant to your pump for supplemental water supply.

**CHIEF ADAMS:** Are there any other comments? (No response) If not, at this time, Chief Marshall, I would like to direct a question to you. Are your convictions relative to the elimination of booster reels on all equipment in your city in the future?

**CHIEF MARSHALL:** Yes. The last two pieces of apparatus that we got came without the reels, and we increased the size of the tanks, of course. Ordinarily we have been getting 150-gallon tanks with the exception of one 500-gallon tank which is tied in with a situation for a quick extinguishment—a foam situation—along the waterfront down there where we have considerable oil storage.

That is the way the thing is working out. I anticipate that any future apparatus that I order will be without the booster reels. And in the dwelling-house area, we have eliminated them. In a few of the perimeter areas where they have a situation where they get grass fires, and go up into woodland sections, I haven't eliminated them.

But as this thing catches on, and the reports from the officers who are using these 1½-inch on cellar fires, and where a room is involved with fire, with proper pressure on that fog nozzle—they have knocked these fires down much faster than they have previously and with a great deal less water damage.

**CHIEF ADAMS:** Does any other panel member wish to make any further comment? (No response) If not, does anyone else in the room desire to comment on this subject?

**CHIEF MILLER (Auburn, Maine):** May I direct a question to Chief Marshall? First, do you have chimney fires in Providence, and second, do you propose to put that chimney fire out with 1½-inch?

**CHIEF MARSHALL:** Well, chimney fires in Providence are rare. We don't have too many of them. I don't think you have the chimney fires today that you had in previous years—that is from the coal burning. You don't have so many of them from the oil burning. You don't have as many as you had from the coal burning situation.

They do use some water on these fires. There are any number of chemicals that you can get for the extinguishment of chimney fires. What chimney fires we do have, we extinguish them with water.

**CHIEF MILLER:** With 1½-inch lines?

**CHIEF MARSHALL:** Yes, they do use the 1½-inch lines, and they have the

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spray. And you can use what is approximately a half inch straight stream or the spray, whichever one you want to use.

**CHIEF LANE:** I am a volunteer fire chief, and I am very sure that if you take—I mean the majority of us—the booster line off our fire trucks, we are really inviting trouble. I think that the booster line is almost the right arm of the small volunteer fire department. It is used for mopping up. It hits quick while you are digging up the big line.

We went from 2½ to 1½-inch not too many years ago, and now you are just going to make a medium of 1½-inch, and I just don't think that will work. I think that most of the people here will agree that the booster line has its purpose.

Now, in talking about a large cellar fire, or a house involved, I don't think that there is even a small volunteer fire department going to attempt to put that fire out with booster lines. But while they have that fire under control, and they have small partitions here and there, going up in the attic, and so forth, I think there is a vital part for the booster line on that job.

**CHIEF ADAMS:** Any other comments?

**CHIEF ANDREWS:** I might tell you what we have done down in New Bedford. The last eight pumpers that were put in commission—the oldest of which is about eight years old—three were a thousand gallons, and the rest were 750. We had one tank of three hundred gallons of water, and the rest of them had two hundred and fifty gallons.

We had two booster reels—not one—located above the body and in the rear. They don't cause any interference whatsoever. We have a pre-connected line. We also have a slit body for the 2½-inch hose, with two lead lines of 150 fastened on to the 2½. So we have a choice. We can lay one or two boosters if we wish. We can lay a pre-connected 1½ if we wish. We can lay a lead line from the hydrant, consisting of two 1½ going to the hydrant with the pumper. Or we can lay one 2½ or two of 2½.

So we have a wide choice, depending on what you find when you go to the fire. It not only doesn't interfere with what you want to do, and I would say it is far better to have a versatile set-up.

And there is one other thing we haven't touched upon, and that is that there is less water loss. Definitely you are going to have less water loss with a quarter-inch tip or a combination fog tip on booster line handling a fire in a couch or a chair or a parlor. Or a partition fire—you can easily have one on one floor and one on the other—one on the top floor and one in the attic, and so forth. So definitely I am in favor of a combination of all the various types.

**CHIEF ADAMS:** Are there any other comments?

**CHIEF MURRAY (Weymouth, Massachusetts):** Mr. Chairman, I think there is one very important consideration here. And that is—take on a busy grass and brush fire day, I would be very much interested in the out-of-service time with the booster as compared to 1½-inch. I think you could get your booster reeled up in probably one-fifth the time that it would take to load your 1½-inch.

**CHIEF SILVA (Edgartown):** We have our boosters. We have all our trucks with boosters—two reels on each truck. We have five. And I find that when we go to a fire and it is quite sizable, we have sometimes five to six thousand feet of hose to run. You know it takes time to get a stream of water going on the fire.

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We always put on our booster until we can get our 1½-inch or 2½, and I think we should not do away with our booster.

**CHIEF HILTON** (Andover, Massachusetts): We use both booster line and the pre-connected 1½-inch, and get real service from each. My question is: Is there any Fire Chief or anyone who uses any hard rubber—I mean to say, any booster that exceeds one inch?

**CHIEF ADAMS**: Is anyone prepared to answer Chief Hilton's question? (No response) I assume that the answer is "No." Are there any other questions?

**CHIEF AMES**: I believe that the question of using 2½—or 1½-inch pre-connected is a matter of man-power. If you are working with an engine with two men, or three men, you are going to have some fun to get your 1½-inch into action. You are going to have to straighten it out. And with your booster line, you start in immediately. I am strongly in favor of the booster on account of man-power. If you got out with four, or five, or six men, you have a different proposition. But out in these smaller towns, we don't have the man-power. Our apparatus might be out to another fire, and we only have one piece of apparatus coming in. So I think it's a matter of man-power in doing away with your booster reels.

**CHIEF ADAMS**: Does anyone else wish to make a comment? (No response) The chair feels very definitely that we are divided on this problem. And there can probably be more said in our group for the booster reel than against it. Perhaps the larger cities are more justified in their reasons than we can believe at this time.

I would like to ask Chief Collins from New Haven, Connecticut—if he is here—whether he has any ideas with regard to the elimination of the booster reel. Is Chief Collins here?

**CHIEF COLLINS**: We eliminated booster lines quite a few years ago. It worked out for us. We have adequate water.

**CHIEF ADAMS**: Are there any other Chief from the larger cities who have eliminated the use of the booster reel? (No response) Are there any other questions from the floor at this time?

**CHIEF SEAVEY** (Rochester, New Hampshire): I just wanted to say that I think the City of New York, for the first time, are adding booster lines to their trucks.

**CHIEF ADAMS**: Any other comments?

**CHIEF GROTE**: I don't think there has to be a wrangle over this any more. I am very much in sympathy with my good friend, Chief Marshall, as well as Chief Collins. They have all got plenty of water. But I think you will find that for the small volunteers, the booster lines are very important. We need them badly. And where the cities feel that they have enough water, they can eliminate their apparatus by not having them. And we are going to continue with them. We can go on here all day. I think you'll find that those who want them are going to continue with them. And those who want to take them off—we'll remove them. (Laughter) (Applause)

**CHIEF ADAMS**: Any further comments? (No response) If not, then are there any further topics that might be presented on the floor?

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CHIEF KELLY (Danvers, Massachusetts): How about these questions that were passed in this morning? Are they going to be glossed over?

CHIEF ADAMS: Well, it's not my intention to prevent any of them, Joe. If they are presented here, I'll present them. Here is a question: What about plastic dry hose? Is there any on the American market? Is any of the panel prepared to answer these two questions?

CHIEF MARSHALL: I believe that many of the companies that are supplying hose to the fire departments and also to industrial plants are experimenting with this type of hose. I don't know of any that are on the market at the moment outside of the improvements that have been made in dacron and nylon and that sort of situation.

CHIEF GORMAN: There is no type of plastic hose being offered through the domestic retail outlets in this country. There is plastic hose being made in some of the foreign countries.

CHIEF ADAMS: Can any other panel member comment on this matter?

CHIEF GOOLD: What would be the advantage of the plastic hose over rubber. Wouldn't it be possibly stiffer to handle and harder to use when it gets unreeled?

CHIEF ADAMS: Well, that makes three questions that we have, Gentlemen. Is there anyone in the group that is prepared to answer them?

CHIEF AMES: Over in England they sent me on several occasions plastic hose—that is, plastic lining, nylon, plastic exterior. They claim it will stand a pressure of eight hundred pounds, requires no drying, and that it is flexible. I intended to bring the circular with me, but with my wife's shoes, and so forth, there was no room. (Laughter)

CHIEF JOHNSON: I was the one who asked that question. The information I received on that was brought back by the city manager at the Toronto meeting, at which time he reported to me that such a hose is being used now in Canada. I think it's being constructed in Belgium. It has a lot of merits. And from the way I read the report, I would say it is possibly the future hose of tomorrow.

Among its qualifications, one thing is that it isn't necessary to dry the hose. It can be reloaded right at the fire scene. It comes in 75-foot lengths, reducing your coupling expenditure. And it has the advantage, both from a durable standpoint and an economical standpoint from the level of administration.

CHIEF ADAMS: Does anyone else desire to comment?

CHIEF HOLBROOK: I happened last spring to be in Europe, studying the fire game over there, and I can second everything he said. They do have plastic hose. And, curiously enough, it is flexible. It could very easily be the hose of the future. It is being used very successfully over there.

CHIEF ADAMS: Any other comments? Does the panel desire to make any further comments?

CHIEF GRAHAM: I had a little experience with dacron hose—that is, the wool was dacron. The warp going lengthwise was cotton, of course. And this hose was subjected to quite a little heat. The dacron melted and left the strands of cotton in a very loose form. It looked more like a cat-o'-nine-tails. The cotton

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was scorched just a little. But the dacron woof that goes around was melted out in those particular sections where the heat had come in contact with the so-called dacron hose.

Now, whether this was something that would happen ordinarily, or whether it was some special condition, I don't know. But I did this little experimenting with the so-called dacron hose, and I did find that the cross fibres, when subjected to heat will melt, but your cotton will not ignite. Certainly that is weakening the advantage. I don't know whether I want the cotton hose.

**CHIEF ADAMS:** Any other comments? (No response) Then we will go to the next topic. This one is from spokesman number four. And I must call the attention of spokesman number four to the fact that the item number two here is rather incomplete as far as the sentence is concerned. It says, "the characteristics of ammonium nitrate in blasing operations." What was your intention, Joe? To have the characteristics explained?

**CHIEF AMES:** Mr. Moderator, I didn't propound that question. That was written down on a block of paper by one of the Chiefs in the group. That is all I can see.

**CHIEF ADAMS:** Well, maybe he will tell us what he wants explained.

**CHIEF MURRAY (Weymouth):** Yes, I submitted that question. Just recently on a blasting operation down in our area on a state highway, they had a terrific shock, and it blew rock all over the neighborhood. It was reported to me that the material used for the blast was ammonium nitrate. And I was wondering if any of the men here had any experience or knowledge of that substance.

To me, it is new. I was talking to a contractor concerning it. He said that they take this ammonium nitrate, which is a fertilizing material. It is the same stuff, I think, that you will recall was involved in Texas City. They drill their hole and they put in these ammonium nitrate pellets, and then they pour fuel oil on it, and it becomes a liquid.

According to his story, these holes, of course, they are not perfectly true, because they are apt to run into fissures in the rock. It might leak through and seep back through into the cracks. So they haven't got their blast centered. Therefore they do not have control over the blast, and it is likely to result, he said, in such a condition as occurred there.

He told me that it is detonated with primer cord. And he also said that it is forbidden for blasting purposes in the state of California. I was interested to find out if there was any more information here in this group.

**CHIEF ADAMS:** Is there any member of the panel who could give Chief Murray any information on that subject of using ammonium nitrate in blasting operations?

**CHIEF GORMAN:** Well, recently, I believe that most of us from Massachusetts that there was a revised copy of the regulations on the keeping and storage and handling of explosives. And in there, there was a specific statement that the keeping of and storing of the nitrate in itself is not classed as an explosive.

We all know the hazards of ammonium nitrate, and it can present a fire and explosion hazard under certain conditions, and it has produced some furious disasters. But it must be kept and stored far from the liquid medium that they put into it—the fuel oil. But under state regulations, there is no control on it.

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I don't know whether I have answered Chief Murray's question or not. But that is the standing now, as far as the state regulations of Massachusetts go on it. If the two are mixed, it can be detonated, and the results can be just as effective as if you were fooling around with dynamite as we know it or some of the other explosives. The contractors are using it because it is a cheaper way of producing an explosive than dynamite.

CHIEF ADAMS: Does any other member of the panel have something to tell us about ammonium nitrate?

CHIEF GRAHAM: I know that it has been used extensively for blasting in coal mines. They claim that the liability of setting fire to gasses that may be in there is less than it is with dynamite and nitro-glycerin. I didn't know that they were using it in the contracting business.

But I agree with Chief Gorman that ammonium nitrate as such can be stored quite safely. But if it should become contaminated with fuel oil, there is excessive heat. There is one way to treat it, and that is to cool it down and keep it isolated from other buildings.

CHIEF ADAMS: Does any other member of the panel care to comment? (No response) Any member of the group?

CHIEF MURRAY: There is one other point which the man spoke of which I think should be brought out. He maintained that a permit for blasting alone wasn't sufficient—that this man actually was manufacturing explosives when he mixed the fuel oil with the ammonium nitrate—that he was actually a manufacturer.

I also do think that we are going to run into a lot more of them. As Chief Gorman brought out, it is far cheaper to use this than it is dynamite. So I think we will be concerned with it.

CHIEF ADAMS: Any more comments?

CHIEF MAC DOUGALD: He just answered his own question. What they are doing is that they are using an oxidizing agent by putting in fuel oil, which is a combustible material. And he is actually manufacturing explosives right there. And they provide some means of ignition. That's a source of ignition. And now, what's happening about it escaping? The same with nitro-glycerin—if you put that in it would flow into the fissures, and of course it would explode.

What they do with dynamite—you take that nitro-glycerin and close it up. If he made his container as a stick of dynamite, he wouldn't have that trouble.

CHIEF ADAMS: Any other comments? (No response) If not, we'll go on with the next topic submitted here. The next topic: What progress has been made on new type fire extinguishing agents? In reference to exotic fuel? Are you prepared to take that on?

CHIEF MARSHALL: No.

CHIEF GOOLD: No.

CHIEF ADAMS: Any others? (No response) I don't know what this exotic fuel is? Joe?

CHIEF KELLY: I don't know, Mr. Moderator. It's just the question. (Laughter)

CHIEF ADAMS: Does that mean Chanel Number Five, or My Sin? Well, not being able to find the proponent of the question, we'll pass it.

But here's a very interesting one that was propounded by Kelly himself. It says: What Chief was seen in a huddle with Actress Doris Day this morning? (Laughter)

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**CHIEF GROTE:** I didn't know that that was going to be involved in this conference. But I am proud to say that Doris Day has made a movie in my town, and I can trust my personnel back home to handle the situation until I get back. (Laughter) And this does show that I can trust my men. And they are going to trust me when I get back. (Laughter) I have some photographs in my pocket of this locomotive. And this is a true story. The picture is being made in my town, and the wreck of '97, that's in Chester, Connecticut—and Doris Day plays the part of Miss Casey Jones. And she wrecks the locomotive. And where's she going to wreck it? Right in front of my own office! (Laughter) We have nothing to do with it, but they did take over my own office—and I have proof of it in my pocket—by putting a sign over it that says: "United States Post Office, Cape Ann, Maine." (Laughter) How we got into Maine, God only knows! (Laughter)

**CHIEF ADAMS:** Well, this has enabled us to inject a little humor into the meeting, and it also gave the Chief from Connecticut a chance to plug his own town. (Laughter) This question is: How many engine companies and ladder companies should respond on a first alarm? Does any member of the panel want to take that up?

**CHIEF MARSHALL:** Well, according to the National Board of Fire Underwriters, for a city of our size—over 200,000—in the high value district, in the night time, four engine companies and two ladder companies. In the day time, you can cut down the response by two engine companies, which we do. Also in the outlying areas, we cut down the response by one in the day time, but the full response at night.

**CHIEF BUCHANAN:** I believe in our town of four thousand, that leaves not a great deal to the imagination. At first, we send one. And if it's a live one, we send the other two. That's about it. We have three pumpers and one ladder.

**CHIEF GRAHAM:** Well, I think that depends on the larger cities. I know that in our particular area, I have to call in one extra company in the so-called high value district where we can get the man-power. And for that extra engine running, according to the last survey of the fire underwriters made about three months ago, we get no credit for running that extra company in there. We give them notice that we run, but only to get the man-power.

**CHIEF TANGUAY:** Nashau being a city of forty thousand, in our high value district, which includes some of our heavy industrials, we answer the first alarm with three engine companies and two ladders, one of which is an 85-foot aerial.

**CHIEF GOOLD:** I have nothing to add except that in our town, we would respond with two pieces to every alarm. I would like to ask Chief Marshall, is it true that the underwriters require this response during the day, or is it his own idea?

**CHIEF MARSHALL:** That is a requirement of the National Board of Fire Underwriters, Chief, but the extra response is in the night time, not in the day time. You cut it down in the day time. The premise is that the discovery of fire in a mercantile building is more liable than it is at night.

**CHIEF GOOLD:** I just wanted to inquire if that is a recommendation or a ruling.

**CHIEF GORMAN:** Well, once again, you get into a local situation. If you have available companies, you try to meet the standards set for the response of apparatus. And if you don't have it, you can't send it.

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CHIEF ADAMS: Any other comments from the panel? (No response) Any other comments from the members? (No response) If not, we will go on to the next question: What constitutes a good fire hose? And how can the Chief tell he is getting a good fire hose?

CHIEF MARSHALL: That is a difficult question. I think that possibly we set up specifications and anticipate that those specifications will give us good hose. But other than such things as extruded tube, or laminated tube, or telling them the weave of the jacket, the only thing that I see that we fire chiefs can depend on is the reliability of the people we are doing business with.

CHIEF BUCHANAN: I would go along with that.

CHIEF GRAHAM: I think we have got to go along with Chief Marshall on that. And then, of course, your experience with a certain brand, if it has given you proper service over a period of years, I don't see any use in changing. Although today, with the purchasing agents buying price, we have to take what we can get.

CHIEF TANGUAY: I think I'll have to go along with Chief Marshall on that. We write specifications for hose. We think that we are writing specifications for the best. But then, as Chief Graham said, we all have to do with the purchasing board. And a lot of those fellows who are not in business feel that they know more about it than we do.

They do go for price. But I have been pretty fortunate where I have settled for a lesser amount and held up the quality. And, believe me, Gentlemen, I haven't bought too much.

CHIEF GOOLD: I agree with the previous speaker.

CHIEF GORMAN: I clear with the other speakers.

CHIEF ADAMS: If there are no other remarks from the panel, does anyone in the group care to speak?

CHIEF NELLIGAN (Bangor, Maine): Fire hose is one of my pet peeves. We put out the right specifications. We question everybody to get the right specifications. And we get prices from ninety cents to a dollar and ninety cents on the same specifications. Then we have to try to convince the city government that one is better than the other. There should be some way for this body, or some body, to formalize the quality of fire hose. I guess I've said enough. (Laughter)

CHIEF ADAMS: Any other member desire to make a comment?

CHIEF ANDREWS: Mr. Chairman, for thirty-five years we in New Bedford—I have been Chief for ten years—have bought only underwriters' labelled hose, which, if you want to call it, is cheap hose. But as far as I am concerned, we have a 200-pound hose test each year. And I would say that most of our hose that burst is worn out through age. In other words, the rubber has become vulcanized. The hose is so old that it is just worn out.

I can get more hose for the money that they will give me. And I don't venture to say that we will burst any more hose in a fire than we would if we paid twice the price. So I would rather go along with underwriters' hose and get a good quantity of it for the money that is available. If it doesn't stand a 200-pound test, we discard it.

CHIEF ADAMS: Any more? (No response) I don't know whether these answers will help the inquirer, but there isn't much that I can add. It seems

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to me that the underwriters have some pretty definite specifications, and it is up to the individuals as to whether or not they suit them.

The next topic, Gentlemen, has been submitted by spokesman number 5, I believe. It reads: The question comes up as to what appears on the surface a moral hazard introduced by overly generous settlements by insurance adjusters to hold customers paying large premiums. Is this so, or are fire chiefs losing sight of some factors not showing on the surface? Is that clear enough for the panel?

**CHIEF MARSHALL:** I think we are all alike in this situation that there are many times when we receive notification from the insurance companies on a fire that the payment is way out of line. From our own experience at the fire—what we have seen at the fire leads us to believe that the payment has been more generous than probably it should have been.

I don't know what the answer is. Of course, the insurance people make their survey of it, and their adjustment. Sometimes there are losses that enter into a serious fire—smoke damage sometimes a block away.

I can recall one fire we had where there were some clothing stores on the next street. But they had smoke damage that had seeped into the building and the clothing in there had an odor of smoke, although there was absolutely no sign of smoke in the building. We never discovered any smoke in the building.

There was another case of a fur shop—a fur repair shop on the fifth floor of a building. And the fur shop on the first floor—of very expensive furs—and they claimed that they had smoke damage in there. In fact, the manager called me. I sniffed and sniffed. I couldn't smell any smoke. I called in two or three other people and asked them if they smelled any odor of smoke. They said they didn't. But still there was a large payment made to the fur company for damage by smoke. We don't know what the answer to it is.

**CHIEF BUCHANAN:** I believe that if some of the insurance companies—their adjusters—would come to the department head before making an adjustment—I know that in a number of cases we have made an inspection. I know that a couple of weeks ago we had a chimney fire that involved a lot of smoke in a house. The insurance company just paid off without first checking with the department. They never came to us and made any recommendations.

**CHIEF GRAHAM:** A great many fires that I have had, the adjusters have consulted as to just how I felt about the damage. I think that sometimes the allowance seems quite large. But I can't conceive of insurance companies that are in business to make money, paying out exorbitant allowances of that nature, because they don't have to and I can't see why it would be to their advantage.

I think that most of the adjusters try to be as near right as they can. That is my opinion. And I know that in my city, the losses given seem pretty big. When you go down there and make a study of it, you can see that they have allowed for things that possibly were absolutely legitimate which have escaped our notice. I don't think we are trained to go in and see the value—I know I am not trained to set a value on every fire that we have. So I would say that the adjustment might be fair both to the company and the insured.

**CHIEF TANGUAY:** We work pretty closely with the adjusters in my locality. We don't have too much trouble getting them to come in and talk this over. But I have found that they are a little lax at times in taking salvage value into consideration. But then, they are trained to estimate damage. And who are we to argue with them?

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I had a case lately—probably quite a few of you heard about it in 1957 when the National Guard Armory burned in Nashua. Naturally, we were all concerned. It was a large fire and there would be a large loss in the damage to the building and the damage to the contents. Now, a building—we can pretty nearly estimate damage to a building. But as far as contents in military supplies—that's a horse of another color. So we have to go to people who know the value of these materials.

As it was, I contacted the Adjutant General in Concord, and he gave me an estimate of \$250,000 on the building and \$50,000 on the contents. Well, I didn't feel too good about that. I felt that the thing was set a little high. Well, the thing went on for a year. It wasn't until recently that we finally were able to get together with the good General and find out the result of the survey which was conducted by the federal government on the building and the supplies owned by the federal government and those by the state government.

When the thing wound up, it was established that the figure on the contents was down to \$16,000. Now that's from an estimated \$50,000. They had estimated that before they ever took salvage into consideration. So they wound up with \$16,000 on the contents. The building, which I had estimated would be \$50,000—the government put a value on that of \$20,000.

Now, just imagine! Naturally, the first estimate was given by a good military man, but from all appearances he is no estimator. So I wanted to know how they arrived at that \$20,000 figure. Well, they conducted a survey, and that was the value they put on all surplus armories that they aim to dispose of. It has been standing there for years—as long as I can remember—and they have had depreciation on it. The federal government feels that they have had all they want of it, so they figure that \$20,000 would cover the loss of that building.

So, Gentlemen, our per capita loss in 1957 was \$11.00 and some 26 cents. When this final figure came in, it cut down the per capita loss to \$5.35, which was \$1.10 under 1956. So I was pretty happy about all these developments. But nevertheless, it goes to show that if you don't take salvage into consideration, you are going to have a high figure.

But, then, do adjusters do that? I don't think they pay any more than they have to. It leaves room for argument. But in most cases we are all satisfied. They do a pretty good job with us, too.

We also keep in pretty close contact with the insurance agency itself. The people who sell the insurance. If through our fire prevention bureau we find a bad spot, we have a hard time to get a correction, then we go in to these agencies. Then they will go out to their customers and they'll read the riot act to them. In that way we finally get it corrected. In some cases the insurance agents have gone in and said, "The fire department has been in here and you have something pretty bad, so you ought to take more insurance." But that's not the solution to the problem. (Laughter)

CHIEF GOOLD: I'll pass.

CHIEF GORMAN: Well, sometimes I think we are carrying a torch for the wrong party. We get them mixed up. The insurance company doesn't make an adjustment. A man comes in who is supposed to be trained and qualified to determine what damage has been done and what it represents in dollars and cents. It depends on how much they can pay against how much is carried on it.

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And I do think that in some cases the fire department, in making up its report, is not given the information on material that has been salvaged, particularly in a large building where the contents are large also. They might be of high value but nevertheless salvageable.

I know of one instance where clothing had been in a cellar fire where the garments were practically saturated with smoke and water. And a local outlet which buys up fire damaged goods just sent the stuff out to be dry-cleaned and pressed up. They didn't offer it as new, but it looked pretty good. There was no odor of smoke or anything else on it. And I know from my experience in that case that nobody notified the fire department in the estimate that there was any allowance for salvage.

The adjuster makes the settlements—or adjusts what is going to be paid. The insurance company works with them, and they are going to pay it. When we have a fire, we are going to stop it, and try to salvage all the goods we can by spreading covers, and so forth. But, after all, it isn't we who are going to pay the bill.

**CHIEF ADAMS:** Does any member of the panel want to elaborate further?  
(No responses)

If not, Gentlemen, while we have other questions which have been propounded here, I feel that out of courtesy and deference to our Program Chairman and the scheduled speaker for this afternoon, we should probably call this panel to a close.

At this time I want to thank the members of the panel on behalf of the officers of the New England Association, and the Chairman of the Topics Program for their participation. We have enjoyed having them. And I want to thank you for your kind indulgence.

At this time I'll turn the meeting back to Chief Zanieski, who will introduce the next speaker.

**CHIEF ZANIESKI:** Thank you very much. To complete this afternoon's program, we have Chief Lewis A. Marshall. He was appointed to the Providence Fire Department on February 17, 1924. He was promoted to Lieutenant on June 6, 1932, and to Captain on February 17, 1935. At that time he was placed in charge of drill tower and training procedures. Upon promotion to Battalion Chief on March 25, 1945, he was placed in charge of the Division of Training, handling appointments to and promotions within the Department on a merit basis. In 1946 he was placed in charge of the physical reorganization of the Department, acting as liaison between the architects and the National Board of Fire Underwriters.

This physical reorganization eliminated eleven companies and twenty-three fire stations. On March 3, 1949, he was promoted to the rank of Deputy Chief. And on October 15, 1951, he became the Chief of the Department.

At present, he is President of the Rhode Island Fire Chiefs Club, Vice-President of the New England Division of the International Association of Fire Chiefs, and serves on the committees of the I.A.F.C. and the National Fire Protection Association.

It is a great pleasure to present Chief Lewis A. Marshall. His subject is "Rescue Services, Providence Fire Department." (Applause)

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Chief of Providence Fire Dept., Providence, Rhode Island

You have heard Bob Schuette talk on public relations here at the opening of this convention. And you have heard Henry Thomas talk about services, and so forth. I believe that the Fire Department is an organization for service. The more service we can give to people, the better public relations we will have. And believe me, the public relations in the City of Providence are excellent, and I think that our rescue organization is the leading factor in those good public relations.

Injuries on the street or in the home, sudden illnesses such as heart attacks, diabetic shock, insulin reaction or any other medical emergencies, previous to the organization of the Rescue Squads, were a matter of concern only to the doctors or ambulances called for by the Police Department.

In most cases this involved a matter of quite a little time before either one responded, and was not a very satisfactory procedure. Victims were left on the street, in full view of a gathering crowd, some of them expressing their opinions of why does this have to be. Victims were not getting the immediate attention they should have.

A solution to this problem was sought by the members of the Fire Department, and being men who prided themselves on their fast action, they began talking Rescue Squad.

About 1940, plans were under way to get a Rescue Squad into service. It was not an easy task, and some skepticism was encountered. Equipment had to be bought. Men had to be trained, or had to pick up the knowledge required, so that if and when a squad became a reality, competent personnel would man it.

However, these obstacles were overcome, and on January 11, 1942, Rescue Company 1 was opened at Headquarters at La Salle Square, to render emergency first aid to the public. This was an entirely new service that the public was not acquainted with, and no one was quite sure how it would be accepted; plus the fact that the general public did not even know it existed. Confidence had to be gained, and the only way to get it was by the type of service rendered. Our most critical skeptics were the doctors, and many a "doubting Thomas" had to be convinced, but our record shows that they were.

During the first year of our existence we were called on 254 times, or an average of 21 calls per month. Things were progressing well until the year 1951, when our service was being called on to such an extent that we responded to 1,921 calls, or an average of 160 calls per month, with second calls overlapping the first, and it seemed that we would have to arrive at some solution to overcome these overlapping calls.

A second squad was the answer, and on April 14, 1952 we opened our second squad at 201 Messer Street, to be known as Rescue Company No. 2. It now seemed that we had a perfect set up, not realizing how rapidly our business was to increase. Service went along very well until the end of 1956, when we

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found ourselves right back where we were in January of 1952. Our calls increased to 3,638 per year, or an average of 303 calls per month, with third calls overlapping the first and second.

A third squad was inevitable, and on June 23, 1957 our third squad was opened at Branch Avenue and North Main Street, known as Rescue Company No. 3.

As our operations got under way, it was apparent that not all men were adapted to this type of work, for some cringed at the sight of a badly injured person, while others did not have the speedy reflexes needed to render quick decisions where a person's life depended on how soon they went into action, or for removing victims from almost inaccessible positions, so a training program had to be devised to select the candidates most suited to this type of work, plus the fact that they had to like it in order to become adapted to it.

All trainees entering the department are required to take a standard First Aid course, so essential to any fireman. They are given the basic fundamentals of rescue work. The instructor giving them this course is certified by the American Red Cross and he is also president of the instructors' unit of the Providence Chapter, with graduate certificates from the National Aquatic School, Colchester, Connecticut, and the C.D. Rescue School at Rydal, Pennsylvania, trained in the use of boats, canoes, and lifesaving and water safety.

Upon leaving the Division of Training, trainees are sent to rescue companies for a two-week period, one week days and one week nights, where they work on actual cases, and are observed every minute for potential replacements in a rescue company. They are shown and allowed to use the equipment carried, so that when they go in their other phases of training they have a good knowledge of the workings of rescue.

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As a part of the police training program, police trainees are brought to one of the rescue companies and are shown all the equipment we carry. They are also briefed by the officer in charge of rescue on how they can call on us to better serve the public with the equipment we have.

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We attend regular meetings of the Providence and American Medical Associations to receive instructions on phases of treatment recommended by the doctors in the treatment of victims.

On January 3, 1955, Rescue Company No. 1 and Rescue Company No. 2 were awarded plaques by the Providence Medical Association for Outstanding Community Service, of which we are quite proud. Doctors' bags fully equipped with medications, blood pressure cuffs and hyperdermics, were also presented as a gift to all three rescue squads by the Providence Medical Association.

Practically all our rescue men are certified by the American Red Cross as instructors, and attend regularly meetings held at the Chapter House, where new and better methods of rendering first aid are discussed. Much knowledge is gained at these meetings and they are continuously seeking new knowledge.

On June 19, 1957 a meeting was held in the office of the Mayor of Providence, in which representatives of the Rhode Island Hospital, Fire Department, Police Department, City Officials and the Mayor discussed a problem confronting the Rhode Island Hospital ambulance service. Interns entering the Rhode Island Hospital as of July 1, 1957 would be less than one half of their desired quota, and it would be almost impossible to have an intern ride the ambulance on accident cases, as had been the previous procedure. The hospital did not even have enough interns to take care of their ward service, and a solution was desired.

As a result of this meeting a general order was sent to all departments concerned, that on and after July 1, 1957 interns would not routinely ride the ambulance. This decision was made in view of the fact that in practically all cases of injury, the first aid had already been rendered before the ambulance arrived by the rescue squads, and the interns were, as they put it, only going along for the ride, and a doctor was not needed.

This meant that in the future, the responsibility of a victim rested entirely on the rescue squads. The police would be replaced as the city agency in calling ambulances, and no ambulance would be sent out without the specific request of a rescue squad.

The rescue squad could still call for an ambulance with a doctor or intern, only on these specific cases outlined by Dr. McCusker, Director of Medical Education at the Rhode Island Hospital:

1. In cases where the victim is reasonably assured to be dead on arrival (D. O. A.)
2. In cases where a mother is actually delivering a child (Imminent Delivery).
3. A major catastrophe (Where two or more persons are seriously injured and doubt exists as to whether you could bring them in alive).

These are the only cases in which we are to call for an ambulance with a doctor. We were told that we could call for the ambulances we deemed necessary with an orderly, and there would be no question about it.

Since this new system has gone into effect, we are transporting to the hospital of their choice, 75 per cent of all victims, and by the actual figures we are getting victims off the street, and out of the homes, into the hospitals in less than half the time that was used in the former system. Under the old system it would be necessary to have an intern respond with the ambulance. The intern would determine if the patient should be admitted. Delays of thirty minutes to one hour were not uncom-

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mon, if the intern scheduled to ride the ambulance was in surgery, or otherwise occupied and could not immediately leave. In the early morning hours he would not immediately leave. In the early morning hours he would have to be awakened, dress, wash and comb his hair.

Figures will bear out our belief that victims of accidents or sudden illnesses are getting a far better service now than they ever hoped to get before, and within minutes reach a hospital where total medical services and definite action can be taken.

At the present time we are rarely all out on service at the same time, and we don't know of any case that has been neglected due to this. We believe that all calls are being taken care of at the present time, without overlapping calls, or an average of 416 per month.

Three rescue units and four ambulances are all equipped with radio and can be intercepted for additional calls when unemployed.

In cases of extreme emergency requiring immediate attention, the accident receiving room at the hospital can be alerted for prompt treatment.

And calls for rescue service are handled the same as fire calls, which means that the same response communication is used, and it is not uncommon to have patients in the hospital in a matter of minutes, where definitive action can be provided.

That this service has created tremendous public relations is indicated by hundreds of letters and monetary donations to the Relief Association of the Department.

The diversity and scope of this service can be seen from the activity reports of Rescue No. 1, No. 2 and No. 3 for the year 1957.

On Wednesdays and week-ends the Medical Telephone Answering Service has been instructed where no doctor can be reached, to call for a rescue company. (Applause)

CHIEF ZANIESKI: Thank you very much, Chief.

And now I shall turn this meeting back to President Tom Slaman.

PRESIDENT SLAMAN: This concludes this afternoon's program.

TUESDAY EVENING: The members assembled at The Ship's Theatre for our usual fine entertainment program. Preceding this, we were addressed by a fellow member, Mr. Wilfrid Jones, East Greenwich, R. I., Executive Secretary, Muscular Dystrophy Associations of America, Inc., whose address follows:

#### "IN APPRECIATION"

##### 1958 REPORT

Good evening Ladies and Gentlemen, I have had the pleasure of enjoying this convention with most of you for many years as a fellow member. Tonight, I find myself here in a different role although still a member. I am here not to say thanks because that would be too shallow, but to try and show the appreciation of the Muscular Dystrophy Association of America and the more than two hundred thousand known dystrophics in our country, for the fine work you and your fellow fire fighters have done and I feel certain that you have had much help from your lovely ladies.

In 1957 with your very efficient help Muscular Dystrophy enjoyed their most successful campaign since our organization was founded and we are looking forward

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to gaining higher goals in the future drives. I would be humbly proud if this organization, the New England Association of Fire Chiefs would go on record by passing a resolution to work with Muscular Dystrophy Association of America until the cause and cure of this dread disease is found. And, ladies and gentlemen I assure you that our scientific department feels this will be in the not too distant future.

At this very moment the construction engineers have reached eight stories high in building our new scientific building which is located next to the Cornell Medical Center in New York and upon completion early in 1959 will be dedicated to you, the fire fighters of America for the wonderful part you have played, and this research center will be the only one of its kind in the world devoted entirely to muscular ailments. A muscle registry will be established at the institute which will also serve as a center for receiving and disseminating information in this field to researchers in any part of the world.

Forty-four clinics have been established to meet the special needs of Muscular Dystrophy patients, they provide diagnostic facilities, physical therapy and social service assistance to dystrophics and their families.

Muscular Dystrophy Association Chapters assist in the purchase and repair of braces, wheelchairs, walkers, lifts and hospital beds for home use. Special education and recreation programs for M D children and where possible transportation to and from clinics and schools are provided. It would not be difficult for me to go on for some time about our programs, but I have just touched a few to let you know why your help in the past and hope for continued help in the future is so appreciated. Before I say good night I have a short poem I am sure you will enjoy:

#### THE BRIDGE BUILDER

An old man going a lone highway, came in the evening cold and gray  
 To a chasm vast and deep and wide.  
 The old man crossed in the twilight dim, the sullen stream had no fears  
 for him,  
 But he stopped when safe on other side, and built a bridge to span  
 the tide.  
 "Old man," said a fellow pilgrim near,  
 "You are wasting your strength with building here:  
 Your journey will end with the ending day, you never again will pass  
 this way.  
 You've crossed the chasm deep and wide,  
 Why build you this bridge at evening tide?"  
 The builder lifted his old gray head,  
 "Good friend, in the path I have come," he said,  
 There followeth after me today a youth whose feet must pass this way.  
 This chasm which has been naught to me to that fair haired youth might a  
 pitfall be,  
 He, too, must cross in the twilight dim,  
 Good friend, I am building the bridge for him."

—By Will Allen Dromgoole.

Good Night and God Bless You.

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## WEDNESDAY MORNING SESSION — JUNE 25, 1958

The Wednesday Morning Session convened in the Ballroom on June 25, 1958, at 9:30 o'clock in the forenoon, with President Slaman presiding.

**PRESIDENT SLAMAN:** The first business this morning is to mention to you that, as you know, this afternoon, we are going down to the Exhibit Hall. Let us have a good attendance down there to show the Exhibitors that we are behind them.

I am now going to turn this meeting over to our Program Chairman.

**THE CHAIRMAN:** Good morning, gentlemen. I trust you all had a good sleep last night. Some of you look as if you stayed up to a three-alarm fire.

Leo Gravelle was saying last night how quiet it was at this Conference. It brings to my mind the first year I came up here, five or six years ago. I walked into this room one evening, and they had the boys in stitches, and probably most of you have heard this one, but please bear with me, because somebody may enjoy it.

The story is about this Captain, who was appointed Acting Battalion Chief just for the week, due to sickness. His immediate superiors, the two District Chiefs, were a little bit concerned, because he was the type of fellow who goofed up at every fire. He would forget to ventilate, lay a line in the cellar, and so forth. They got their heads together and said that if a fire did come, they were going to go and check up on him. Sure enough, the bell did light up, and they went flying down to the fire, and, much to their amazement, this Acting Battalion Chief had all kinds of hose surrounding the building. He had a ladder going up to every window.

However, there was just one mistake he made. It was the wrong darned building! (Laughter)

For the benefit of those who were unable to be here yesterday, your good friend and mine, Chief Henry Thomas, will bring you up to date.

I give you Chief Thomas, who will give you "Yesterday's Highlights in Five Minutes."

**CHIEF HENRY G. THOMAS** of Connecticut: The Tuesday Morning Session of the New England Association of Fire Chiefs opened with a goodly attendance in the hall, and before I give you a quick resume of the day's discussions, I think it is very proper and in order that I express to Station WWNH your appreciation and my appreciation of recording this brief resume, because we do want our folks back home to realize that the New England Association of Fire Chiefs in Conference assembled accepts this as a business affair, with its main purpose and objectives to further our own information, in this rapidly passing technological age, so that we may return to our respective communities better prepared to render service.

The day's session opened in typical New England fashion, with a Town Meeting style, which is traditionally New England. Among the subjects discussed, the first one was the matter of national standard threads for fire hose. Of course, our purpose here is that by having national standard threads, we can more efficiently operate on a mutual basis, because we can inter-connect with each other's hydrants, pumpers, water outlets, and so forth, and the discussion closed with a resolution that this Association go on record that we should do with 1½-inch hose, what has already been done with 2½-inch, and make it the one uniform thread throughout our New England States.

Another item on the program also was for the purpose of rendering better service in providing our people with a universal telephone number, whereby they

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might call the Fire Department, in case of emergency. However, it was pointed out that because of technical difficulties, electrical and mechanical, this is not possible at the present time.

There was considerable discussion, and a request to the telephone company that they exert every effort, however, to perfect devices that will give us some monitoring on emergency calls, so that we might minimize the needless and false alarms which take apparatus out of service.

It was increasingly evident as the morning session went on that this New England style meeting, where each one could get up and ask a question and discuss their problems was increasingly popular and very valuable, I think, to the attendance of the Conference.

The Afternoon Session opened with another Panel Discussion, and the opening subject being on Amateur Rocketeers. The country has been plagued by our young people playing with materials that they know nothing about, explosive and damaging materials, and there have been a great many casualties. The Fire Service is cognizant of that fact. We are all agreed that while we would assist the young people in the technical and scientific schools in their pursuit of knowledge, yet playing with rockets is not fire works; it is not something that should be done, except under capable supervision.

There was considerable discussion relative to water supply and the credits that might and should be given for water holes. Here, in New England, we have made great progress in building water holes protecting rural properties and in rural areas, and I think we might first and foremost think of the value of water to the protection of the structures and buildings, and let our first consideration not be dollars and cents on insurance premiums.

This matter of booster hose was discussed at length and it seemed to be the general conclusion that booster hose should be eliminated and restricted, and our first approach to fires would be with 1½-inch hose. The 1½-inch hose has demonstrated its value in its effect on our fire extinguishment, and minimizing water loss, but it seems to be the consensus that booster hose is still necessary and still a part of our equipment.

Illustrating the advance thinking of the New England group of Fire Chiefs was the subject of Ammonium Nitrate that was discussed. Most all of us know that fertilizer, ammonium nitrate, being a major part of fertilizer, is being used more and more for blasting, particularly in the eastern area, including New England. It has been pointed out that the danger was when the mixture was fully completed by adding the fuel oil; however, we should remember that some of the manufacturers today are preparing to put out this material in completed, prepared form, and it is well that our Fire Chiefs remember the danger and take necessary precautions, where fire involves those types of structures that have that material stored, and also the casualty danger in its use as a blasting medium.

Considerable discussion was again targeted on the number of companies that should respond to a fire alarm. I think that that, also, brings out the forward thinking of the New England group in that we do not believe that merely adding more apparatus and men makes a better Fire Department. We are thinking, also, of the economies of fire protection and the number of vehicles that might be necessary in commensuration with the type of structure and the localities we are called upon to protect.

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It is interesting to note that the National Fire Protection Association has also taken up the subject, and we now have a new Committee; the name of it is Fire Department Organization. Again, we would remind our people back home that far from being a junket, we are thinking in terms of serious discussion, and in terms of organization, so that we might provide the best possible protection at the least cost.

The afternoon program closed with a very excellent presentation by Chief Marshall of Providence on the Rescue Service, as it is operated in the City of Providence.

We all know that the Fire Department is the first to be called, whether it is a cat up a tree, or something involving atomic material, and we all know that whether it is rescue or fire extinguishment or what-have-you, the Fire Department's interests, our desires, our very purpose, is to be prepared for any eventuality.

To that end, we would remind our people that that is the objective and the main purpose of the New England Annual Conference here at The Wentworth. (Applause)

**THE CHAIRMAN:** Thank you, Chief Thomas.

Our first speaker this morning is Colonel Robert W. Hain, Commanding Officer of the 15th Anti-aircraft Artillery Group at Fort Banks, Winthrop. Colonel Hain was born in Dayton, Ohio. He attended the Steele High School in Dayton, graduating in 1927. He entered the United States Military Academy at West Point, New York, in 1929, and he was commissioned a Second Lieutenant in the Regular Army upon graduation in June of 1933.

From 1942 to 1944, Colonel Hain served with Headquarters of the United States Army, in the Pacific, where he was assigned as Assistant G-3 Operations in Training.

He served from 1944 to 1946 in the Operations Division of the War Department's General Staff, at Washington, D. C. He also served from 1950 to 1951 in Korea, as Commanding Officer of the 15th A. A. Automatic Weapons Battalion, and as Executive Officer of the 7th Infantry Division, Artillery.

From June, 1951 to August, 1953, he was assigned to Headquarters, Western Army Engineering Craft Command at Fort Baker, California. He also was Assistant Chief of Staff.

From July, 1954, to June, 1957, he served as Assistant Chief of Staff, G-3 Headquarters, Army Air Defense Command, located at Colorado Springs.

His present post-command is Boston-Providence A. A. Defense, which he assumed in July, 1957. It is the Colonel's third assignment within the Defense Command.

He is the holder of the Bronze Star Medal, Army Commendation Medal, Oak Leaf Cluster. He served a total of more than ten years overseas.

In addition to West Point, he attended the Coast Guard Artillery School from 1948-1949, and the Armed Forces Staff College in 1949, the Army War College from 1953-1954.

He is married to the former Millicent Scott of Newburgh, New York, and they have a daughter and a son.

His topic this morning is "United States Army Missiles."

It is a pleasure for me to introduce to you at this time, Colonel Robert W. Hain! (Applause)

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## UNITED STATES ARMY MISSILES

By

COLONEL ROBERT W. HAIN

Commanding Officer, 15th Anti-aircraft Artillery Group  
Fort Banks, Winthrop, Massachusetts

Mr. Chairman, Distinguished Chiefs of the New England Fire Chiefs' Association. I have been reminded that I have thirty-minutes and I do not want to run over my time. I am not going to get into any extraneous topics this morning.

However, in my particular job, we have 19 Nike Batteries around the Boston-Providence Area. I am sure that all of you Chiefs, neighbors of ours, have already made contact with the Battery Commanders, and if you have not done so, I suggest that perhaps you give me a call some day, or contact the Battery Commander in your neighborhood, and I am sure he will be more than pleased to have you come out, and he will show you what we have, and he will show you all of the combustibles that we have to work with. I believe that by this coordination, then in a case of emergency, should that happen, you will know just what not to do and what you can do, without getting blown to bits, perhaps.

So, please call upon us at any time. We would be very happy to give you a briefing and a tour of the Nike sites.

Now, to start this out this morning, I brought with me a film prepared for the Army Air Defense Command, narrated by General Gavin. Don't let the fact that he has retired from the service dismay you because the rest of the film is a number of shots of all the Army's missiles, including the ones that I am concerned with.

This film will show you all the other missiles the Army has for surface use and other things which you will find quite interesting.

I think from your viewpoint, the rapidity with which these boosters get the rockets off the ground, and so forth, may be interesting in that it shows the extreme power of these things, and once they get going, of course, it is a matter of the Fire Fighting Department having to stand off and let them burn themselves off.

After showing the film, I shall cover the combustibles and explosives we have that may be of interest to you and some of the hazards in connection with fighting fires on a Nike site, for example.

So that if Lieutenant Carroll will put the screen up and get the projector working, we can show you the film.

(The film was then shown, and the remarks of General Gavin during the showing of the film were taken, as follows:)

**GENERAL GAVIN:** How do you do! I am General Gavin, Chief of the Army's Research and Development. I would like to talk to you about the Army's contribution to the Air Defense.

We are proud of the Army troops in our Defense Program and we are quite pleased with the common weapon, the Nike Ajax, but we particularly appreciate the fine industrial cooperation that made possible the attainment of this weapon. It is a weapon that is fine. It is a system, and, as such, consists of all of the complex components, such as computers, radars and the like.

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There is also a tremendous growth potential, and as such, can give us another generation missile.

Early in the Nike Ajax program, the Army sought to develop such a missile; a missile in the nuclear area must be capable of destroying flights of aircraft high in the sky, far from urban areas.

This new program is designed to take advantage of the technological experience gained in the Nike Ajax program. The missile and the complete system will also be capable of complete integration into the Nike Ajax system, and thus economical advantages will be experienced.

The new missile will soon takes its place in the defense of this country of ours.

This is the Nike Hercules. It is significantly larger than the Nike Ajax. As a matter of fact, it is several times the range of the Nike Ajax, much higher in speed and much higher in altitude of achievement.

In addition, the Nike Hercules carries a nuclear warhead.

I have a short film sequence which I would like to show you of the Hercules, emphasizing its accuracy. This is Nike Hercules, the powerful second generation of the Nike service to air missile systems. This long-range, deadly accurate missile can carry an atomic warhead. Its speed, range and altitude greatly exceed those of Nike Ajax.

And here, the Nike Hercules goes after a Drone Aircraft. It is the conventional exploding. Hercules bores in for the kill, on target, for a sure and deadly kill.

Here, Hercules is firing at a bomber aircraft. In this test, Hercules is fired without any explosive in the war head; it is a direct hit, dead-center. This is the kill, repeated, and shown by the stop-motion camera.

Another new air defense missile is the Hawk. It is a deadly accurate missile, and it is sent to reasonably high altitudes, and, like a bird of prey, it plunges to the kill on its target.

It has two unusual characteristics that we exploit in its combat application.

1. It is specializing in low altitude coverage, and thus complements the Nike family.
2. In addition, it lends itself readily to deployment overseas, and wherever needed around the home-land.

It is particularly accurate, however, and is a deadly missile in use.

I have a short film I would like to show you, which makes the point rather well.

The Hawk Missile is a deadly surface missile, designed to give protection to low flying aircraft, and to support forces in the field. Here, it goes after a fighter Drone Aircraft. The Hawk is coming in. Watch for the kill. A bull's eye! And here is another firing against a Drone. This time, with no explosive charge in the missile. Watch this, how, because there was no explosive in the missile, it was possible to salvage the drum. Here, you see the action with the stop-motion camera. This is deadly precision.

In addition to its Air Defense Missiles, the Army is developing a family of surface-to-surface missiles, as shown here. These missiles, by virtue of the great

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range and great power-punch, will add flexibility and effectiveness to our modern Army Warheads. Thus, we will be better able to serve the requirements of policy.

Your being here makes it quite evident that you are keenly interested in national defense matters. I believe you would be interested in a brief film review which I have of the various surface missiles.

This is Honest John, a rugged, hard-hitting, free rocket, with atomic capabilities; it is operational in the Army, both in the United States and overseas.

Honest John is a John-support weapon, designed to give the ground command a prompt, reliable, all-weather, lethal punch. It requires no guidance in flight, and can be moved and installed with ease and rapidity.

The rocket is aimed at the elevated correct range and direction. With all adjustments made to include those for wind and weather, Honest John is ready to fire. Honest John can deliver an atomic or non-atomic punch.

This one is Corporal, forerunner of the Army's Surface-to-Surface Guided Missile. It is an all-weather, ballistic missile that can deliver atomic power blows at great ranges. It has been proven since 1953. Corporal, once launched, is directed along a ballistic path by a radar-controlled mechanism. It adds new power to our modern Army.

The fire power of four Corporal Battalions is greater than the combined power of all Army artillery units in World War II.

Little John is the next one shown here, and it is a small missile, with a big, atomic punch that is ideal for fast-moving fire brigade forces. Little John can be easily transported by parachute, truck or helicopter, and quickly prepared for fire. Like its big brother, Honest John, Little John is a free rocket with a powerful wallop. Note its speedy take-off.

The next one is Dart, and here is a model of the Dart, which is an anti-tank guided missile, mounted on an Army personnel carrier. It is light and mobile. An aerial firing system is also under development.

Here is the real dart. It is small, light and easily handled.

These firings show the deadly accuracy of this weapon. This is what it looks like as Dart bears down on a target. This was taken from a camera mounted in the nose of a Dart missile. A bull's eye!

Next is the LaCrosse. An observer finds a good target; an enemy bunker is the target. Firing instructions are relayed to the missile site. On the way, here it is. The missile is picked up and guided to the target. LaCrosse literally blew down the door of this target.

The next one is Redstone. Redstone is a liquid fuel ballistic missile 60-feet tall and can deliver a powerful atomic blow against an enemy. Redstone is a symbol of the power and might of a modern Army.

In bringing to an end this informal visit with you, I would like to return to the subject of Air Defense. I would like to tell you how your Army feels about this responsibility, which it shares with its sister services, for the Air Defense of this great country of ours.

In Air Defense, the Army is responsible for developing, procuring and operating the missiles used against man's combat aircraft, in defense. It is also developing the missile and the anti-missile-missile.

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I have heard considerable skepticism about the technical possibilities of developing such a missile, but I can assure you, based upon a number of years of close association with science and industry that technically it is entirely feasible to develop an effective anti-missile-missile. In fact, we want to get on with the development. I want to make it absolutely clear that we are building this.

Finally, such a missile, launched by man, the advantage will inevitably certainly accrue to the man on land. The ultimate truth is that he who controls the land controls the space above it.

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COLONEL HAIN: I think that you all enjoyed that film.

We have, now, the Nike Ajax at our sites around Boston and Providence. Next fall, we will get the Nike Hercules at one of the sites, and build up from there, until a few years from now, we will entirely replace the Ajax with the Hercules.

In the Ajax, we are dealing with liquid fuels, oxidizers, as well as powder grain propellants.

In the future missiles, we will go in the Air Defense business entirely to the solid powder type of fuels and fuel propellants.

At the present time, I shall list for you the combustible and explosive items we have with the Nike Ajax. There are the Composition B Explosive Warheads, which have fragmentation features to them. Then there are the booster propellants, the things that get these on their way, then drop off, and the missile continues on its way. The booster propellants consist of a double base powder grain, weighing over 1,000 pounds, consisting of nitrocellulose powder, with a high content of nitroglycerine. The booster igniter consists of a couple of pounds of black powder. The missile itself has the detonating feature which sends the detonation at the same instant, for all practical purposes, to the various warheads in the missile.

The primacord PETN caps (Penta-Erythrite-Tetranitrate are Army devices, which are in a safe position before the missile is launched, and then take up an armed position due to the set-back, etc. of the launching.

We use a starting fluid called UDMH. The rocket motor fuel that mixes with it is red fuming nitric acid, produces Rocket Motor Fuel M-3, which is actually the jet fuel, plus about 17 per cent UDMH.

In the missile, we have a volatile fluid, a hydraulic fluid, which is used to steer the missile by the hydraulic fluid going through the lines.

Much the same type of hydraulic fluid is used in the launchers, and the elevator brings it up topside and puts it on the launching rack.

The acid, UDMH, and the fuel are stored above ground, at the separated locations around the site. They are not stored below ground with the missiles and explosives, except those amounts which are already in the armed and fueled missiles themselves.

The acid by itself, of course, the red fuming nitric acid, is not combustible, but if it comes in tact with organic substances, it will readily support combustion, and the UDMH is readily flammable.

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The greatest danger of that is that the fumes and air mix, form a highly explosive mixture; also, the fumes are highly toxic. The rocket motor fuel is readily flammable. It does not consist of any particular danger if it catches fire, in itself, but the UDMH, 22 per cent, of course, makes it a highly toxic thing, when the fumes get around.

We bear down on fire prevention as the most important factor in handling and storing these things, and we have to carefully avoid friction sparks, flames, impact, static electricity, and so forth.

Like other explosives, ours may burn or explode. We must assume that they will explode if a fire occurs.

Fires above the ground, involving rocket engine fuel, UDMH, acid, and so forth, by themselves are not a hazard because of the fire alone. However, the fumes create great hazard, and in some cases the fumes form explosive mixtures with the air.

It is recommended that if there is a UDMH fire, which will be a very small fire, but quite toxic, the fire fighters not come within 1,000 feet without protective clothing and self-contained breathing apparatus. In fighting a fire, they recommend the use of water fog and CO<sub>2</sub>, and avoiding the use of foam and carbon tetrachloride.

The rocket fuel M-3, which is kerosene with UDMH, is toxic because of the nature of the fumes and the use of it calls for a great deal of caution. If the Red Fuming Nitric Acid gets away from us and causes a fire, the acid, of course, is highly corrosive and protecting clothing and the self-contained breathing apparatus are definitely called for. The approach to be made from upwind, is to use as many water line streams as possible. Fog and mist do help, and as I said before, the foam is not recommended. Lots of water is the order of the day, in these fires.

We stock most of our missiles underground, and they are ready to go. They are war-headed, fuel-pressurized and everything else. If we get a fire in one of the underground storage areas, my recommendation is that if the fire is big, and not over in a corner where it could be put out, there shouldn't be anything to burn in the first place, but if it is a small fire and the people from below ground come up and assure you it is nowhere near any of the explosives, it may be all right to fight the thing. If, for example, there is a serious fire in one of these underground missile storage boxes, as we call them, we recommend that the area be cleared and let the thing blow itself up and blow itself out. There is no use in sending live men down there to get killed.

Our Fire Chiefs know where the Nike batteries are in the Providence-Boston area, and as I recommended previously, if they haven't already made contact with us, please do so.

We all recognize, I am sure, that these present-day weapons are getting more and more powerful and lethal, and you can't make any weapon of any type with human hands and machinery that you can absolutely guarantee to be one hundred per cent safe. There is always that small margin of danger that is inherent in anything that we make.

We take all of the safety measures possible, and we try to build in every possible safety feature, but as you and I well know, things don't always happen the way they are supposed to happen.

On the 22nd of May, I had the hurry-up job of going down to New Jersey and investigate the explosion that occurred down there and killed ten people with

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some Nike warheads, and so forth. The Department of the Army hasn't released our findings on the thing, but I can assure you it was a most unusual occurrence, and we have learned several lessons from this thing, and our experience will keep us from getting involved in something like that again.

However, in any event, with all of these eight missiles that went off above ground, even, no one was injured around the vicinity; it was only the people in the immediate area that were killed or injured by this, and civilians in surrounding areas were not injured.

Some of the components of one of the missiles, at least, flew three or four miles, and fortunately when it landed, it didn't hit anybody, as it might have, and we would have had a more serious problem.

These warheads of ours are the means of an interesting phenomenon occurring in New Jersey. They have built into them a fragmentation aspect, which is designed, of course, to send fragments out which will rip through airplanes that we are shooting at. If you hit a jet aircraft, going at high speed, with a small fragment, the hole that is made there immediately becomes a big hole, and your airplane is destroyed. So that it only takes a little fragment to destroy the aircraft.

These fragments on our warheads have an initial velocity of 22,000 feet per second, when the warhead explodes, and that is very fast, of course.

Down in New Jersey, one of the things we found there was that the warhead exploded, the fragment traveled at the top velocity, and immediately got quite hot, and as a result there were fires set all around the perimeter of the launcher area where the explosion occurred, due to these thousands of fragments landing in oak trees, with last year's leaves and dry grasses, and so forth, so the Fire Departments down there had the main job of putting out the grass and wood fires around the site.

However, generally, in an explosion on a Nike site, the main death-dealing action will be over by the time the Fire Department can get there, and the secondary fires will be the thing that you will have to take care of and keep the thing from spreading, possibly.

Gentlemen, I think that I have used up my half hour here. I could talk on and on about this business for some time, but in closing, I want to thank your chairman and all the rest of you for your very gracious hospitality which Mrs. Hain and I have enjoyed here during our overnight stay. We certainly have appreciated your kindness and our visit up here; I think you have had a fine conference up here, and I am happy to have been able to have had the opportunity to come up here to see you.

Thank you very much! (Applause)

**THE CHAIRMAN:** Thank you, Colonel, for an excellent film and for your presentation. It has been a pleasure, meeting your wife, and having you here! (Applause)

Our next speaker is one of our own, Chief William K. Brown, our neighbor from the Pease Air Force Base at Portsmouth, New Hampshire. He was appointed Chief of the Fire Department at Loring, Limestone, Maine, in 1954. This base was the home of the largest bomber aircraft at that time, the B-36. At the time of his appointment, he was the youngest Chief in the Strategic Air Command, in which service he has served for eight years.

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He has an office at the Air Force Base at Portsmouth. This base is the home of the B-47, and the KC-97 Aircraft.

His topic is "Aircraft Crash Fire and Rescue Procedures."  
Chief William K. Brown! (Applause)

### AIRCRAFT CRASH FIRE AND RESCUE PROCEDURES

by CHIEF WILLIAM K. BROWN

The science of attacking a crashed aircraft, removing trapped and injured men, and suppressing and extinguishing any fires resulting from the crash, is commonly known as the combined operation of emergency firefighting and rescue. Thousands of men and millions of dollars' worth of equipment have been lost to this nation as the result of aircraft crashes and fires. Beyond a doubt, this tremendous loss can be greatly reduced and influenced by Emergency Rescue Crews who understand and fulfill their duties correctly. For the most part, the situation amounts to the fact that the rescue man must know how and be trained in the procedures of tackling a crash to save men and aircraft.

On each USAF Base, preparation is made to encounter two types of emergencies—those of the Aircraft Crash Emergency and the Structural Fire, each type of which requires a different method of fire control and rescue procedure. Thus, varied aspects of fire control and rescue become jobs for individual specialized units. Specialization is necessary due to the fact that the two types of emergencies differ in many important ways.

Ordinarily an aircraft crash involves combating high test gasoline JP-4 fires, and broken metal surfaces where combustion is sudden, flashbacks are common, and explosions are a constant hazard. A crash crewman must be intimately familiar with the type of crashed aircraft and understand the narrow, confining fuselage in which flying crew or passengers are located, the seat mechanism and oxygen systems, as well as its ammunition and bombs. He must also have been taught the method of entry for each type aircraft and the location and capacity of fuel tanks.

After an aircraft crash, fire may break out at any time from a few seconds to several hours, and one cannot judge exactly when this might occur. Nevertheless, according to statistics, the first 60 seconds of a crash fire are the most critical for the trapped aircrew, and there is no time to waste. It is then the rescuer's duty to get there as fast as possible in order to save lives, and if necessary forget the aircraft. The safety of the aircraft personnel must be the first thought. Thus, crash rescue like crash fire fighting, is a series of well planned and finely defined techniques, and success depends upon knowing where to go and what to do upon arrival.

It may not always be necessary to make forcible entry to the aircraft, even through the rescue man has heavy tools at his command. The quickest and safest way is the best! Oftentimes the most expeditious entry can be made through the aircraft's normal access openings, such as hatches, doors, and emergency escape hatches. Other entries may be gained by smashing or forcing plexiglass that carbon areas, but it must be remembered when smashing or forcing plexiglass that carbon dioxide cools and hardens plexiglass. Therefore, when plexiglass becomes soft from heating, CO<sup>2</sup> should be applied to the plexiglass surface before an attempt is made to break it. No attempt should be made to cut through the surfaces surrounding plexiglass areas because such sections are usually heavily reinforced with metal.

Depending on the aircraft model, doors may be located on either or both sides of the fuselage. Ordinarily they open outward and are hinged on the for-

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ward side so that the air stream will tend to close the door. The door is fastened by either one or a series of latches which are usually operated by pulling on a handle on the outside or inside. In many instances, an emergency release is placed in the aircraft at the hinge side of the door, the location being designated by stenciling on an adjacent area, and the pull-handle being painted red. When the handle is pulled, the pins from the hinges are withdrawn so that the complete door assembly can be pushed out of the fuselage.

Emergency hatches are made of either metal or plexiglass and may be hinged on one side and latched on the other with quick-opening compression fasteners which allow complete removal. These hatches usually open outward with piano-type hinges extending along all or most of the hatch's hinged side.

Should hatches have external releases, their locations are stenciled on an adjacent skin surface. Some aircraft have two sliding canopies over the cockpit, one used for the pilot and the other for the instructor or gunner. On the sliding type canopy, stops are provided which interlock with the track and bolt the canopy in any one of various closed or partially closed positions. An opening device can be operated from either the inside or outside to remove the lock.

If a single-engine aircraft has crashed on its back, the canopy or access hatch may be partially buried, and in most single-engined aircraft the cockpit canopy provides the only access for rescue. If this is the case, it may be safer for the rescue man to dig under the cockpit than to have the aircraft moved.

To further facilitate rescue, all multi-engine aircraft are clearly marked on the fuselage where auxiliary openings may be cut by rescuemen. These markings are a safety guide designating a comparatively obstacle-free area where cutting tools will not meet heavy structural members when plunged into an aircraft's skin; neither will they rupture fuel, electrical or oxygen lines that can cause additional fire or even an explosion. Such locations are marked and labeled in one-inch letters. "Cut here for emergency rescue." Adequate stand-by protections should always be on hand when cutting through an aircraft which is not on fire, and care should be taken to prevent sparks which might ignite vapors.

Should a bomber crash and tip to one side so that at least one bomb bay door section is free of the ground, the bomb bay doors provide an excellent opening for exit and entry. In an emergency these doors can be opened manually, or by compressed air from inside the aircraft, although they are normally operated either electrically or hydraulically.

Some aircraft constructed with a tricycle landing gear, afford rescuemen an additional point of access through the nose wheel well. In larger aircraft these wells are large enough to permit escape or entry; however, in smaller aircraft they will be large enough only to allow streams of extinguishing agent to be directed into the interior.

The knowledge of positions and locations of bulkheads is very necessary as these may obstruct a rescueman's movements within the fuselage. The thick, bulletproof glass, sometimes used as protective armor at various aircraft positions, may also be another hindrance to rescue work. With this type glass, entry can be effected as with all other glass areas, by prying open the entire fixture with a crowbar or similar tool.

Now we come to the evacuation of flying personnel. Once inside the aircraft, the rescue man first locates personnel and determines conditions. Should the

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immediate hazards be beyond control, he will remove the flying crew without delay. However, in some crashes, it might be practical to reduce the hazards first to safeguard the personnel while removing them. Should aircrew members be pinned by wreckage or controls, and immediate release not possible, the rescuer will notify the firefighters on the outside of such conditions in order that they can keep the flames away from the trapped men. Wire-cutting pliers, hack-saws, bolt clippers, a hatchet, and bars are useful when trying to free men pinned beneath wreckage and controls. Extreme care must be used to avoid aggravating injuries when limbs are entangled with wreckage. Unless the trapped persons must be removed at once because of fire or injuries, advice from Medical officers should be secured before extrication is attempted, because a trapped, injured man can become a fatality if the rescuer does not know his job or does not seek medical advice. Medical assistance must be introduced at the earliest possible moment, but above all, you must remember that trapped men are to be removed from crash and fire hazards so that additional injuries do not result.

The aircraft is a mass of parts which can become entangled to trap the flying crew, and this is especially true of the controls and many equipment connections. Such hazards are quickly overcome by the rescuer who knows his way around an aircraft. Foot pedals or slides will move the aircraft's rudder; moving the pilot's stick to the right or left moves the ailerons; pushing it forward or backward moves the elevators down or up. In an aircraft where the wheel type control is used in place of the stick, rotation of the wheel moves the ailerons, and pushing the wheel forward or backward operates the elevators. If the crash is such that the cables and mechanical linkages are jammed, and the stick or wheel has pinned the pilot and co-pilot in their seats, cut the control lines to release the trapped men. It is vital to know what to cut and what not to cut, as the great number of fuselage and wing tubings, cables and shafts (all known as connections) are important parts of rescue as these may be fire hazards, obstacles to forcible entry, and crew traps, all at one and the same time.

The Strategic Air Command has sent down a letter that I think has a lot of meat in it, and I think it is going to help us all; by "all" I mean not only those of us who are involved with the problem of immediate areas of bases, but the people adjacent to the area, and voluntary Fire Departments, also.

This letter was sent down to the Air Force the 21st of May, 1958, and basically pertains to Strategic Air Command Bases, but I know that other bases in your area will be more than glad to help.

This letter has reference to aircraft disaster information for Civilian Fire Departments, and reads as follows:

#### **AIRCRAFT DISASTER INFORMATION FOR CIVILIAN FIRE DEPARTMENTS**

1. Reference is made to message DER3F 91947, 7 April 1958, subject, Peacetime Aircraft Accidents Involving Nuclear Weapons. The information assembled in this letter will serve as a guide in conveying pertinent firefighting data to civilian fire departments to further their education in crash fire fighting pertaining to nuclear weapons.

2. It has long been the policy of the Defense Department to establish mutual aid agreements with military and civilian organizations with the purpose of protecting life, limb, property and national resources, military and civilian. In support of this policy, it is recognized that certain fire-fighting data pertaining to

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off-base aircraft crash incidents, is of interest to civilian fire departments and can be made available without jeopardizing national security.

3. The information contained in this guide is not of a classified nature. However, extreme care must be exercised when disseminating detailed information to a civilian organization to preclude security violation. Base special weapons officers should review all information disseminated to civilian organizations to assure that security regulations are not violated.

4. The following general items of mutual interest should be presented:

a. Arrangements should be made whereby supervisory type officers of state, county, and city fire department organizations visit the installation and witness several aircraft type crash rescue drills. This will serve to familiarize the officers with problems peculiar to tactical type aircraft. They should be briefed in general terms on fuel capacities, locations of flight crews in the fuselage, bomb locations, gun and rocket locations, and forcible entry locations.

b. It should be indicated that bomber type aircraft carry bombs and are equipped with guns. Fighter type aircraft carry rockets and are equipped with guns. Based on this information, it should be assumed that all tactical type aircraft may be dangerous under fire conditions. No useful purpose is served by discussing types of weapons or caliber of guns.

c. A word should be said on "ejection seats." In general terms, outline the purpose of the seat, dangers associated with the firing mechanism, and precautionary measures to be exercised when removing entrapped crew members.

d. Demonstrate firefighting techniques involving JP-4 fuel. Explain the basic characteristics of the fuel, including the dangerously wide explosive range. Demonstrate the inability of water streams to extinguish fuel and methods employed in heat control. Outline the danger where large fuel spills are directed into sewer systems.

e. Explain, in general terms, that aircraft carry numerous components which, under fire condition, may rupture and cause mild explosions. Under prolonged heating, oxygen storage tanks, landing gear struts and tires may be expected to explode. Explosions may also occur if ammunition becomes sufficiently heated to cook-off. Numerous portions of the aircraft are constructed of magnesium. If possible, demonstrate the adverse effect when water streams are directed on magnesium.

f. Explain the off-base crash procedures and plans. Assure that each adjacent fire department organization has a copy of the 15-mile off-base grid map and brief them on reporting procedures. Stress the importance of immediately notifying the installation in the event of an off-base crash.

g. Demonstrate the effectiveness of large, low-pressure, fog nozzles for controlling heat and how, under mild fire condition, rescues may be performed with their equipment. Stress the importance of properly positioning fire equipment at a scene of crash to facilitate instant evacuation in event of mishap.

h. Explain the aircraft transverse nearly constant avenues of travel. In these avenues a crash may occur. This information allows the civilian fire chief to formulate certain plans of operation in the event of a crash in his area.

5. It should be indicated that bombers carry nuclear devices within the continental limits of the United States. The component parts may be aboard the aircraft but are never assembled. For all practical purposes, consider that the bomber carries a large charge of high explosives. This may detonate, due to shock, on initial

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impact. It will also detonate, if subjected to intense heat. Once these facts are established, the problem is relatively simple. The following procedures should be outlined in support of the facts:

a. Aircraft crash accompanied with an explosion:

- (1) Contact the base fire department immediately.
- (2) Extinguish surface fires.
- (3) Remain a safe distance from the crashed aircraft until the Air Force base fire department has arrived. There is a possibility that the initial explosion did not detonate all of the explosive material and that several lesser explosions may yet occur. A small portion of the nuclear component may have been broadcast in the general area which could cause mild radiological contamination.
- (4) Small burning fragments of HE are dangerous. There may be many such fragments in the immediate vicinity and, if stepped upon, may cause bodily injury.

b. Aircraft crash without explosion:

- (1) Contact the base fire department.
- (2) Evacuate the entire area to a distance of 1500 feet if the fuselage of the crashed aircraft is involved in fire. Remain at such distance until the base fire department arrives.
- (3) If only a wing section is involved in fire or surface fire is small, attempt to rescue entrapped personnel and extinguish or control the fire until the base fire department arrives. Water supply permitting, flow large quantities of water on the device. This will preclude heating of the device and render the situation safe from explosion.

6. Firefighting procedures dealing with nuclear explosions inflicted by enemy actions, bomb damage, and survival are not covered in this letter. Such information is available through Civil Defense Organizations.

7. Additional information will be released upon approval of higher headquarters. In addition, Air Force Pamphlet 92-1-1, Fire Fighter's Guidance Concerning Nuclear Weapons will be released for publication to further outline firefighting procedures as pertains to nuclear weapons.

(Signed by) Major Charles T. Niblett.  
FOR THE COMMANDER

Basically, it is my feeling, other than the fact that you might attempt rescue on an individual type of aircraft, you can do everything you possibly can to render your exposures safe, but more than that, do everything you can to keep your personnel away from the aircraft, providing it is a tactical type of aircraft, and basically an aircraft along with the Strategic Air Command.

Keep them outside of the 1500-foot area, because of concussion and fragmentation.

I believe that this information will be of considerable help to you, until such time as you will be able to go to one of these local bases.

I am starting the procedure this fall, when it is a little cooler for all of us, and I am going to invite the local Fire Departments to come to the base, not only to witness this, but to be able to use their own equipment on the fuel fires at the grass training area.

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**RELEASE OF INFORMATION ON HAZARDS INVOLVED  
IN MOVEMENT OF NUCLEAR WEAPONS**

The following statement was released jointly at noon, Eastern Standard Time, 14 February 1958, by the Department of Defense and the Atomic Energy Commission:

a. In reply to inquiries about hazard which may be involved in the movement of nuclear weapons, it can be stated with assurance that the possibility of an accidental nuclear explosion while transporting or storing nuclear weapons is so remote as to be negligible.

b. For the past 12 years nuclear weapons have been removed from places of manufacture in the United States to places of storage and readiness for use. They have been moved by many types of conveyance. In addition, they have been carried on aircraft, ships and trucks in maneuvers, exercises and practice alerts.

c. Although, as in the case of any toxic, inflammable or explosive material, accidents may occur in the manufacture, transportation, and storage of nuclear materials and weapons, there have been few accidents in the handling and transportation of the latter. It is significant that not one of these accidents caused a nuclear explosion.

d. By a nuclear explosion is meant a fission or fusion reaction creating a large explosive effect. Many nuclear weapons, however, contain some amount of conventional explosives, that is, chemical explosives similar to TNT. An accident such as the crash of an aircraft or severe wreck of a train carrying a nuclear weapon, may cause this conventional explosive to detonate by impact or fire. In most cases, the detonation of a conventional explosive represents the maximum damage that can happen, and of course its effect is limited to the vicinity of the accident. This kind of accident has occurred on a few occasions without any damage appreciably greater than caused by the crash itself, or any injury to persons due to the presence of the nuclear material.

e. An accidental detonation of conventional explosives might possibly cause local scattering of nuclear material in the form of dust. This would not be a fallout of fissioned materials, but unfissioned nuclear material could be spread locally, by wind or explosion. Such materials could be hazardous only if taken internally, as by breathing. Even then, under strict safety measures adopted by Defense and AEC restricting the quantities that may be carried, it is unlikely any person inadvertently exposed would inhale dangerous amounts of the unfissioned materials.

f. AEC establishments have teams especially trained and equipped to decontaminate the area in the immediate scene of the accident if the nuclear materials have been scattered by the fire or conventional explosion. Such teams are prepared to go immediately to the scene. Past experience has shown that clean-up procedures are highly effective.

g. The public, to the extent practical, should avoid the area of the accident until it has been reported as cleared for general re-entry. It should be remembered that the likelihood that a particular accident would involve a nuclear weapon is extremely limited. Further, in the majority of aircraft accidents involving a nuclear weapon, the nuclear materials would not be burned or scattered and no radiological problem would exist.

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Basically, it would take a considerable amount of time, and also you would have to see these component parts in an aircraft to understand it more fully.

Briefly, the most dangerous thing on an aircraft, other than the loads carrying, are your essential seats. You might find an aircraft down that has crash-landed, and the pilot knocked out, possibly with a back injury, and you can get him out because of lack of fire. However, the way to do it is the most troublesome and the most dangerous. We have various types of seats shown here (showing booklet). On the right-hand arm rest, there are either one or two levers painted red, and for the convenience of the pilot, it is usually on the right-hand side, and sometimes they have it on both sides, such as in the case of the one I am showing you, or this one down here.

In any attempt to remove the pilot from the aircraft, there is only one thing for you to recognize, and it is this: This ejection seat is powered with a 20-millimeter charge, directly back of the seat. It can drive that seat up in the air 60 to 80-feet.

I noticed one particular time, the mechanic was sitting in the seat and fooling around with the levers; he was inside the hangar. He pulled the seat ejector, and it threw him up to the top, there.

If, at any time, you have to make a rescue, no matter what position these red levers are in, do not attempt to move them up or down, from the position you have found them. Have somebody hold the levers in position and remain in that position until such time as the pilot or crew member's feet are pulled up safely away from those levers and out over the cockpit, and then down onto the ground.

If it is a fighter type of aircraft, it is best to take the crew member directly, by putting your arms underneath the armpits and pulling it straight up, and pull his feet over. Nine times out of ten, he might have a broken back from this. With his feet dangling, oxygen lines are going down, and so forth, then they can entangle on these levers, and not only the personnel you are trying to rescue, but your own rescue people can be dangerously injured or even killed.

Now, I want to offer my appreciation for having been allowed to speak in front of you gentlemen here today. I have felt that there has been a definite need for this, and I jumped at the chance to come here when I was invited.

However, none of this will do any good, unless you visit your local air bases and find out just exactly what is going on, and what you can do to prevent any catastrophe in your local area, and what you can do to protect your own personnel. In such instances, I know that all the people of the Fire Departments, both paid and volunteer, around this area will certainly get an invitation from me to come to my base and be taught as much as we can give them.

Again, I want to thank you for your kindness in asking me to come here.  
(Applause)

**THE CHAIRMAN:** Thank you, Chief Brown. I am sure that your invitation to the Chiefs around here is certainly welcome, for anything you have to offer in the future.

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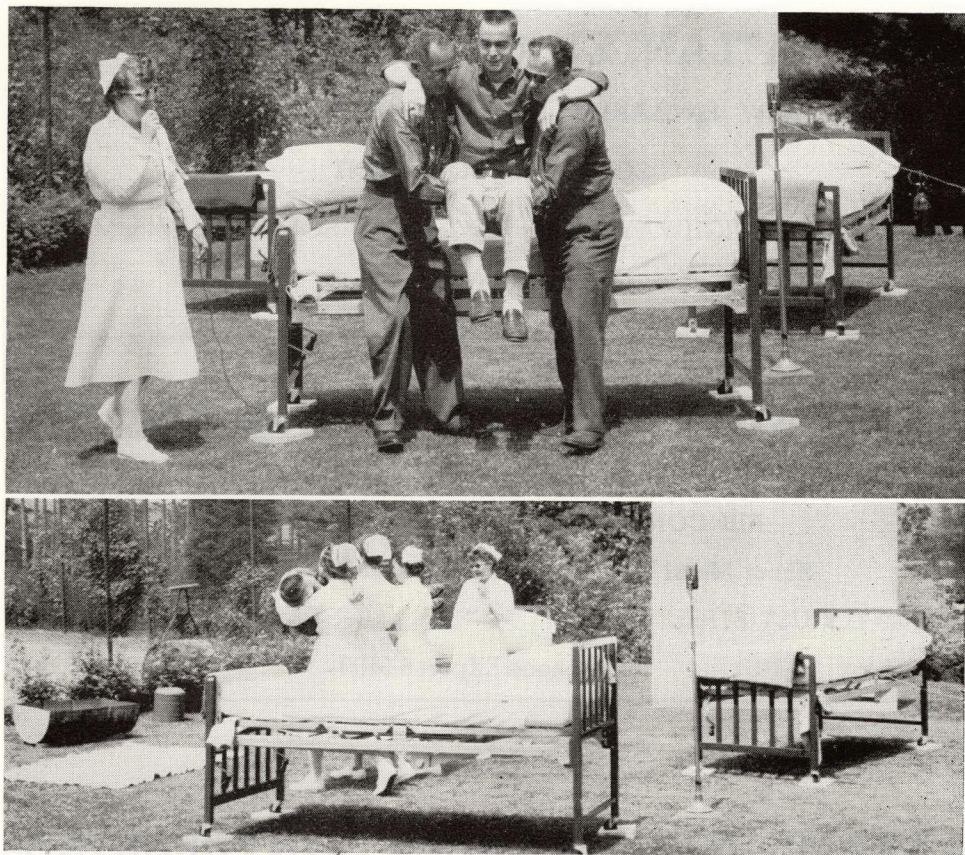
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For the finale of our business session today, we have Mrs. Frances G. Austin, Safety Chairman and Team of Nurses from the Concord Hospital, Concord, New Hampshire, in cooperation with the New Hampshire Fire Marshal's Office and the New Hampshire Hospital Association. This will be an outside demonstration, with some pretty nurses, down by the tennis courts. Fires will be set and extinguished, and this demonstration will be worth your while. The ladies have been invited, and they are probably out on the back porch right now. So let us all assemble outside, and see this demonstration.

Authorities in hospitals and nursing homes will agree that nine out of ten times, a woman will be the one to discover a fire in this type of institution. Therefore, with this in mind, approximately one year ago, Lt. Robert McGrath of the Chicago Fire Department, came to New Hampshire for three days and demonstrated six basic "carries" designed to assist nurses and hospital employees in evacuating patients from buildings. Using these six basic "carries" personnel are well trained in the art of patient removal and are qualified as teachers, thereby creating a chain of qualified instructors to further these procedures. In no way have they been instructed to consider themselves firemen, but they have been taught basic knowledge in the types of extinguishers and classes of fires to insure the safety of the patients until the local fire department arrives on the scene, where fire breaks out.

Lt. McGrath, with the cooperation of the Chicago Fire Department and National Safety Council stimulated interest by teaching in various states throughout the entire country. Using this "chain" method enables all institutions to avail themselves of this type of program. If for any reason, hospitals in the New England area desire further information on the methods and procedures of Lt. McGrath, a copy of same is available at a nominal charge from the office of the National Safety Council in Chicago.

Mrs. Frances G. Austin, Chairman of the Concord Hospital Safety Committee stated that for years industry has recognized the need for safety measures and have implemented safety programs. Hospitals too, believed they possessed provisions for the safety of patients and personnel. Only in recent years have they come to realize that they were deluded into believing that hospital personnel are automatically experts in the fields of safety, as they are in matters of health. In truth hospitals were complacent about fire prevention, fire fighting, and the protection and evacuation of patients. Fortunately, the American Hospital Association has taken the kind of action which forces hospitals to be safety conscious. To be accredited, all hospitals must have a working safety committee in action. This means that merely a plan tucked in the bottom drawer, but a plan ready for action. With this kind of pressure, hospitals realize that it is just as important to adopt the latest safety and fire prevention safeguards as it is to develop the latest medical techniques.

Mrs. Austin briefly outlined the committee activities. As a patient seeks help from her hospital for medical problems, so hospitals must turn to fire prevention and safety experts for help with their problems. Hospital personnel require and need the help of every person associated with fire departments. It is this type of cooperated effort which is required in every village, town and city, which we who are here today represent, and in this manner, we will provide for the health and safety of our citizens.

This demonstration was one of the highlights of the Conference and attracted the largest number ever to witness an outside demonstration.

Taking part in the program were: Miss Clare O'Neil, R.N., Director of Nursing Service; Mrs. Evangeline Tyler, R.N.; Mrs. Margaret Wallace, R.N.; Mrs. Bertha McComish, R.N.; Mrs. Louise Packard, R.N.; Mrs. Mildred Chacos, R.N.

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**ANNUAL BANQUET SESSION**

**PRESIDENT SLAMAN:** Ladies and Gentlemen, if I forget to introduce any one this evening, please forgive me.

It is now my pleasure to introduce our Head Table Guests. Starting at my right: Honorable Andrew H. Jarvis, Mayor of the City of Portsmouth.  
Ex-Chief Oliver T. Sanborn, Portland, Maine.  
Chief Horace S. Jose, South Portland, Maine.  
Chief Guy L. Foss, Second Vice-President, Wolfeboro, New Hampshire.  
Chief George P. Salisbury, Central Falls, Rhode Island.

Honorable Eralsey C. Ferguson, President of the New Hampshire State Senate, representing His Excellency Governor Lane Dwinell.

At this time, I should like to call upon the Senator to bring us the greetings from the Governor! (Applause)

**HONORABLE ERALSEY C. FERGUSON:** Thank you, Mr. President. Father Collins, Distinguished Guests, and Fire Chiefs, past, present and future, of New England, and your better halves! I am very happy to be here tonight and represent the Governor of the State of New Hampshire.

I always feel that it is a privilege to appear in the Governor's place, on occasions like this, to offer a hearty welcome on behalf of the State of New Hampshire to visiting groups as distinguished as your own.

This evening, I might say that I have a personal pleasure in greeting the New England Association of Fire Chiefs, for two very personal reasons. The first is that I happen to have served more than thirty years as an elected public official, both at the community and at the State levels. No one who has shared the responsibilities of government in a small town can ignore or under-rate the vital role played by the Fire Department or its importance to public safety and well-being.

I have worked closely with Fire Chiefs in my own town, and in the State of New Hampshire, and I know your problems. I have ample reason to feel the greatest respect for the work that you do.

The other reason why I am glad to be with you tonight is that Fire Chiefs and State Senators have a great deal in common. When nobody needs us to help them out in any situation on short notice, we are almost forgotten. But, when things really get hot in our localities, someone is sure to come running and call on us for action. Then, we are expected to get up there fast, do the necessary things and save the day!

I suspect that you are a little better off in this respect than I am, because more bystanders take an interest in your efforts and the lives you save are more precious than anyone's chestnuts that I may pull out of the fire.

Very seriously, it is a great pleasure to be here in the company of Chief Cote of Woonsocket who, I understand, is attending his fifty-second consecutive Fire Chiefs' convention! (Applause)

I have been to a number of convention dinners, and I think you know that I can say, with assurance, that I am not flattering you for the sake of getting your votes, but I can well understand Chief Cote's enthusiasm in coming back year after year, because I have never attended a convention dinner, at which I felt the caliber of all of the people present was as high as it is here tonight.

I am glad to be on the same platform, too, with your next President, Chief Salisbury, whom I have had the pleasure of sitting beside during this dinner.

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So that quite seriously, for a number of reasons, it is a great pleasure for me to be here with you, and I hope that having shared our hospitality for now, I understand the thirteenth season, you will return often with your families and friends to New Hampshire to enjoy all that New Hampshire has to offer.

Thank you very much! (Applause)

Toastmaster Slaman: Thank you very much, Senator.

Continuing with my introduction:

Reverend Michael F. Collins, Chaplain of the New England Association of Fire Chiefs, of Green Harbor, Massachusetts.

Chief Francis Dagon of East Hartford, Connecticut.

E-Chief Gus Cote of Woonsocket, Rhode Island.

Chief Bart Curran, Scituate, Mass.

Chief Henry Thomas of Hartford, Connecticut, Past President of the International Association of Fire Chiefs, and at the present time he is President of the National Fire Protection Association.

Chief Alfred H. Koltonski of Rutland, Vermont.

Chief Stephen Zanieski of Greenfield, Massachusetts, Chairman of the Program Committee for the 36th Annual Conference.

Chief William Dooling, B. F. Goodrich Company of Watertown, Massachusetts.

Mister New England Association of Fire Chiefs, and I understand that he will be eighty-five years old in September. I hope that God will give him many more year to be with us, because I think he helps every President; he has certainly helped me a great deal with this conference—John W. O'Hearn. Retired Chief Watertown, Mass. Applause)

And now, may I ask the wives of the officers and our host and hostess, Mr. and Mrs. James B. Smith, and Jimmy, to please rise and take a bow. (Applause)

Will the Past Presidents and their lovely ladies and guests please rise and take a bow! (Applause)

We also have with us, Father Hiliary Sullivan, O.F.M. Rector of St. Anthony's Shrine, Arch Street, Boston, and I am going to ask Father Sullivan to rise and be recognized. (Applause)

Our speaker this evening is Mr. Ace Gorham of the Socony Mobile Oil Company of Manchester, New Hampshire, former State Chairman of the Oil Information Committee, and former President of the New Hampshire Taxpayers Federation. (Applause)

(As Mr. Gorham was a magician, his remarks were not reported; he did many interesting magician stunts, standing on top of a chair, so that the audience in the dining hall could see him.) Mr. Gorham was well received as the applause would indicate.

**TOASTMASTER SLAMAN:** I am now going to turn this part of the evening over to the Chairman of the Exhibit Committee, who will prepare to draw the prizes donated by our exhibitors. At this time, I give you Chief Bart Curran, Chairman of the Exhibit Committee! (Applause)

**CHIEF BART CURRAN:** I am going to ask Chief Tom Gorman, who did a fine job this afternoon at the exhibition hall, to come to the head table and select our prizes. We will have Father Collins pick out the names, because he seems to please everybody.

**CHIEF TOM GORMAN:** The rules of the drawing are that the Chief called must be in the dining room, in order to win the prize.

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The following members received prizes, after the drawing:

Chief Fred Crompton of Portsmouth, N. H., chrome plated Indian Pump Can from D. B. Smith Co.

Ex Chief John Dineen of Lawrence, Massachusetts, chrome plated Indian Pump Can from D. B. Smith Co.

Chief John Cronin of Malden, Massachusetts, a pair of rubber boots from B. F. Goodrich Co., Watertown.

Chief Carl Johnson of Portland, Maine, a 1½-inch nozzle donated by Pawhatan Brass and Iron Works, Ranson, W.Va.

Chief Eben Briggs of Duxbury, Massachusetts, a tester from the Scully Signal Company.

Chief Carlton Nott of Hanover, New Hampshire, an assortment of Wisconsin Cheeses, donated by the Waterous Co., St. Paul, Minn.

Chief Thomas Slaman of Wellesley, Mass. A salad set from the Circul Air Corporation.

Chief Walker of Vermont. One year's subscription to FIRE ENGINEERING. From Roi Woolley.

Chief Harold Clark of Foxboro, Mass. A nozzle donated by the J. M. Baker Co. of Providence.

Chief Earl Andrews of Saylesville, Rhode Island. A chair donated by The Rockwood Sprinkler Company.

Chief Francis Hartin of Wayland, Mass. A pair of gold cuff links, with chief's emblem. Donated by Braxmar Co., N.Y.

Chief John Hartnett of Dedham, Mass. A chief's white coat, donated by Arthur Luft, Providence, R.I.

Chief Rene H. Dubois of Ludlow, Massachusetts, a set of Jiffy splints by Taylor.

CHIEF BART CURRAN: We have one prize left, and that is a movie camera from General Electric; they donated one last year. However, before we draw a name for this prize, I have a letter here for your President to read, before we draw a name. Tom, will you please read the letter?

PRESIDENT SLAMAN: "In view of the fact that I stood on this platform last year when Father Collins drew my name for the General Electric Movie Camera Prize, and in view of the fact that I live in Wellesley and I am Chief of the Fire Department, which uses a General Electric two-way radio, and, further, since the General Electric Sales Office also happens to be in Wellesley, I, Tom Slaman, being of sound mind and body, but of questionable character, I do hereby disqualify myself this year only, from the General Electric Company award, which will be another home movie camera outfit to be sent by the General Electric Company to the lucky winner of the next drawing." (Laughter)

CHIEF BART CURRAN: We shall now have the drawing for the movie camera.

Chief Beaugard of Valley Falls, Rhode Island gets the movie camera! (Applause)

This finishes the drawing of the prizes, Ladies and Gentlemen. I hope that you all had a fine time. I know that the lucky winners are pleased, even though some others are disappointed, but we all had our chance at the drawings.

We had a beautiful day today for the Exhibition, and I believe that everyone had a good time.

Our President has a few words to say to you at this time.

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TOASTMASTER SLAMAN: Thank you very much, Bart.

Immediately following this Banquet Session, there will be dancing in the main ballroom, and we are going to have the prize waltz.

I hope that you have all enjoyed our banquet speaker, because we have tried very hard to please you.

Thank you, and Good-Night!

(Adjournment at 9:45 o'clock P. M.)

#### THURSDAY MORNING SESSION—JUNE 26, 1958

The Thursday Morning Session of the Thirty-Sixth Annual Conference of the New England Association of Fire Chiefs convened in the Ballroom of The Wentworth-By-The-Sea, New Castle, New Hampshire, on June 26, 1958, at 10:00 A. M., with President Thomas Slaman presiding.

PRESIDENT SLAMAN: The meeting will please come to order.

The first business this morning is the reading of any communications. Are there any communications, Mr. Secretary?

SECRETARY O'HEARN: I have no communications, other than the communications regarding the next Conference, and that is to come up later.

PRESIDENT SLAMAN: May we have the report of the Secretary-Treasurer at this time?

SECRETARY O'HEARN: Mr. President and Members of the Association. I hope that you will be easy on me this morning. Perhaps you will remember that two years ago, I got up here to give my report, and found out that I couldn't read some things. So, that if I go over a word here or there, kindly forgive me.

#### TREASURER'S REPORT 1958

Following the custom of past years, your Secretary-Treasurer presents for your approval, a brief summary report covering membership and financial standing since our last annual report to closing of the books on June 1, 1958.

The Treasurer's books show in detail, all receipts and expenditures during the past twelve months as testified to by the auditing committee, appointed by the President, as per By-Laws.

The entire financial report is not published as part of our annual report, but it is available to any member who may desire further information than what is reported here. A further breakdown of receipts and expenditures is furnished to each officer and director.

The total membership as of June 10, 1957 was 1427. When the Red Book went to press last October, our membership was down to 1390.

The membership on June 1, 1958, was 1394 and includes 847 active members and 547 associate members. These figures also include 47 honorary and 17 insurance section members.

During the past year we admitted 33 new members at the 1957 conference and during the months following, up to May 31, we admitted 57 more reaching a total of 1517. We have lost a total of 123 members, (6) by resignation and (98) for non-payment of dues, involving a loss to the association of \$744.00. Nineteen members have answered the last roll call.

At this time we have 428 members who owe \$3.00 each; 109 who owe \$6.00 each; and 65 who owe \$9.00 each. This represents \$2,523.00 due the association that could be used to good advantage to promote our work and prevent a possible

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increase in dues which I believe can be avoided by payment of dues as soon as the member is billed.

Again, I repeat, the ever-increasing cost of doing business continues to be a challenge to us that must be given serious consideration. We must try and reduce our cost of doing business, and each member should use his best efforts to increase membership.

During the past year, your officers have held but two meetings.

The first meeting was held on December 11, 1957 at the Hotel Statler, Boston and the second meeting was held on May 13, 1958 at the Rockingham Hotel, Portsmouth, New Hampshire, where we were again the guests of our genial host, Mr. James Barker Smith. Brief reports of the Business conducted at these meetings will be published in our annual report.

Your officers continue to do all possible to keep expenses at a minimum and still give you the type of conference that you desire for the improvement of the work you are engaged in and for the benefit of the community you serve.

The total membership of 1394 is classified by states as follows:

Maine .....	96	Colorado .....	1	New York .....	26
N. H. ....	99	Florida .....	2	No. Carolina .....	1
Vermont .....	57	Georgia .....	1	Ohio .....	7
Mass. ....	676	Illinois .....	1	Oklahoma .....	1
R. I. ....	141	Indiana .....	1	Pennsylvania .....	4
Conn. ....	243	Iowa .....	2	Wisconsin .....	1
Alaska .....	1	Louisiana .....	1	Washington .....	1
California .....	3	Michigan .....	2		
Canada .....	3	New Jersey .....	22	TOTAL .....	1394

On June 1, 1957 the cash balance of the association was \$15,794.69.

On June 1, 1958 the cash balance was \$16,559.10. Of this amount \$2,754.77 is deposited in the Union Market National Bank Checking Account, Watertown, Mass. \$2,474.15 is deposited in the Watertown Savings Bank and \$9,850.18 is deposited in the Watertown Federal Savings & Loan Association.

Included in the cash balance of June 1, 1958 the association owns Government War Bonds at purchase of \$1,480.00, with a value at maturity of \$2,000.00. These bonds are placed in safe deposit box at Union Market National Bank.

With reference to the funds deposited in the Watertown Federal Savings and Loan Association, I present the following statement from this bank:

Dated May 23, 1958

"Mr. John W. O'Hearn, Secretary Treasurer  
New England Association of Fire Chiefs  
Watertown, Mass.

Dear Mr. O'Hearn:

At your request, we are pleased to give the following statement of accounts of The New England Association of Fire Chiefs.

As of this date the accounts are as follows:

Credit Savings Account #7088 .....	balance	\$2,228.32
Regular Savings Account # 4-03 .....	balance	3,621.86
Matured Shares .....	balance	4,000.00
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		\$9,850.18

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I appreciate the continued cooperation of all in the completion of another successful year.

Respectfully submitted:

JOHN W. O'HEARN  
Secretary Treasurer

**PRESIDENT SLAMAN:** Gentlemen, you have heard the report of the Secretary and Treasurer. Before we accept that report, I am going to call for a report of the Auditing Committee, by Chief Foss.

**CHIEF FOSS:** The Treasurer's books of the Association have been audited by the Auditing Committee and found to be correct and in order.

**PRESIDENT SLAMAN:** Thank you very much, Chief Foss.

Now, going back to the report of the Secretary and Treasurer, what is your pleasure as to this report?

**CHIEF GORMAN** of Quincy: I move that the report of the Secretary and Treasurer be accepted.

This motion was duly seconded by Chief Grote and Chief Adams, Milford, and other members present and was carried.

**PRESIDENT SLAMAN:** We now come to reports of Committees, and I am going to call upon the Chairman of our Courtesies Committee, Chief Johnson of Portland, Maine.

#### REPORT OF COURTESIES COMMITTEE

As we draw near to the closing of the 36th Annual Conference, it is evident that once again this meeting has proven a success.

The New England Association of Fire Chiefs wishes to pay special acknowledgment to: Honorable Eralsey C. Ferguson, President of the New Hampshire State Senate, who represented His Excellency, Governor Lane Dwinell of New Hampshire; Honorable Andrew H. Jarvis, Mayor of Portsmouth; City Manager Robert V. Violette of Portsmouth; Honorable Kenneth E. Maxam, Chairman, Board of Selectmen, Town of New Castle; Chief C. E. Pitney, U. S. Naval Base Fire Department, Portsmouth, New Hampshire, President, New Hampshire Fire Chiefs Club; Chief Frederick R. Crompton, Portsmouth and Chief Thomas H. Webb, New Castle.

Our stay here has been both profitable and enjoyable. Therefore, it is the recommendation of your Committee that our sincere thanks be expressed to these gentlemen, as well as to our friendly hosts, Mr. and Mrs. James B. Smith, our Chaplains, Officers and the Committees of the Association.

This report is respectfully submitted by the Courtesies Committee:

Chief Carl J. Johnson, Chairman, Portland, Maine  
Chief Napoleon G. Guevin, Manchester, N. H.  
Ex-Chief Francis Walker, Bennington, Vermont

**PRESIDENT SLAMAN:** What is your pleasure regarding this report?

**CHIEF GRAHAM** of Bristol, Connecticut: I move the acceptance of the report of the Courtesies Committee.

This motion was duly seconded by Chief Dagon of East Hartford, Connecticut, and was carried.

**PRESIDENT SLAMAN:** We are now going to hear the report of the Resolutions Committee, by Chief Walter Champion of Swampscott.

Will you please come forward and give your report, Chief.

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**REPORT OF RESOLUTIONS COMMITTEE**

**CHIEF WALTER CHAMPION:** Mr. President and Members of the Conference. Your Resolutions Committee has prepared some resolutions which we feel worthy of this Conference's Consideration, and I should like to present them to you at this time.

I should like to read these all at one time, and then have you vote on them, if that is agreeable to you, Mr. President.

**PRESIDENT SLAMAN:** That is agreeable, I am sure.

**A RESOLUTION CONCERNING  
MUSCULAR DYSTROPHY ASSOCIATIONS OF AMERICA, INC.**

**RESOLVED:** That the New England Association of Fire Chiefs in annual Conference, this 26th day of June, 1958, does hereby endorse the humanitarian crusade of the Muscular Dystrophy Associations of America, Inc. and will participate to the fullest extent of its possibilities in its appeals for support.

**A RESOLUTION CONGRATULATING CHIEF HENRY G. THOMAS  
UPON HIS APPOINTMENT AS PRESIDENT  
OF THE NATIONAL FIRE PROTECTION ASSOCIATION**

June 26th, 1958

**WHEREAS:** Chief Henry G. Thomas of the Hartford, Connecticut Fire Department, long an active member of the New England Association of Fire Chiefs, and former President of the International Association of Fire Chiefs, has been named President of the National Fire Protection Association, and

**WHEREAS:** Chief Thomas is the first fire chief ever to be so honored by the National Fire Protection Association, therefore

**BE IT RESOLVED:** That this Association, in Convention assembled this 26th day of June, 1958, extends its sincere congratulations to Chief Thomas and the National Fire Protection Association, upon his appointment, and wishes him a prosperous, successful administration.

**RESOLUTION REGARDING FALSE ALARMS OF FIRE AND RELATED  
EMERGENCIES AND CONSIDERATION OF A SINGLE UNIVERSAL TELEPHONE  
CALL NUMBER FOR THE FIRE SERVICE**

**WHEREAS:** The fire service of New England is being plagued by increasing false alarms of fire and related emergencies, and

**WHEREAS:** These are resulting in increasing cost to operate our fire departments and are reducing the effectiveness of our fire forces and are bringing injury — even death — to fire fighters, and destruction to fire apparatus, and

**WHEREAS:** This situation is being aggravated by the change from the old manual telephone system to mechanical dial systems.

**THEREFORE BE IT RESOLVED:** That the members of the New England Association of Fire Chiefs, in Convention this 26th day of June, 1958, do hereby recommend that a working committee of fire chiefs representing the six states in the New England Association of Fire Chiefs be appointed to thoroughly investigate the false alarm situation, and furthermore

**BE IT RESOLVED:** That this Committee be empowered to consult with and collaborate with the Committee on Communications of the International Association of Fire Chiefs, Chief Roi B. Woolley, Chairman, and the similar committee of the International Municipal Signal Association and other bodies, and furthermore

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**BE IT RESOLVED:** That this Committee of the New England Association of Fire Chiefs include in its study the possibility of instituting a single universal call number or series of numbers which shall be adopted and promulgated to enable telephone operators to trace calls and aid in the capture and conviction of false alarm senders, and

**BE IT RESOLVED:** That fire chiefs and other authorities responsible for the capture and prosecution of false alarm senders, shall see that all possible publicity is given to the evils of this growing epidemic of false calls and that law and order authorities are encouraged to deal more severely with the perpetrators.

**BE IT RESOLVED:** That this committee shall review the possibilities of securing passage of appropriate State Laws in the six New England States to punish offenders and to support magistrates and law enforcement officers in helping to eliminate this evil.

**CHIEF WALTER M. CHAMPION, JR.**  
Swampscott, Mass., Chairman

**CHIEF NORMAN S. BRODEN,**  
Cranston, Rhode Island

**CHIEF SYLVESTER JENNINGS**  
Bridgeport, Connecticut

Resolutions Committee.

#### **A RESOLUTION ON STANDARDIZATION OF FIRE HOSE THREADS**

**WHEREAS:** The failure of New England States to standardize on the threads of hose of all sizes used by fire departments of those States continually jeopardizes large scale fire fighting operations such as disasters similar to the New England holocausts of a decade ago, and as may occur in time of enemy attack, and

**WHEREAS:** Previous warnings of the need of adequate fire hose standardization by this Association and authorities such as the National Fire Protection Association, the National Board of Fire Underwriters, the International Association of Fire Chiefs, the various State Rating Boards, have been ignored or pigeonholed,

**THEREFORE BE IT RESOLVED:** That this Association review and study the entire subject of proper standardization of hose and hydrant threads in all categories related to fire defense throughout New England, in the light of the continuing threat of major disaster, and further

**BE IT RESOLVED:** That to activate such study, this Association appoint a suitable working committee of competent fire officers and others, including representatives of the New England Rating organizations, the Federal Office of Civil Defense, and others who can assist in furthering this project, and further

**BE IT RESOLVED:** That this committee be empowered to consult with representatives of the National Fire Protection Association Committee on Fire Apparatus and its sub-committee on Fire Hose, as well as with related committees and groups of the International Association of Fire Chiefs, the American Water Works Association and any others equally concerned with the problem of standardization, to enlist their cooperation and to see that any program of this Association shall dovetail with those in effect in areas adjoining the New England States, and

**BE IT RESOLVED:** That this committee after due study and research submit a plan of action to this Association for its adoption which will have the ultimate goal of universal thread standardization throughout the New England area protected by the fire forces represented by this Association, and finally

**BE IT RESOLVED:** That copies of this Resolution when adopted by the members of the New England Association of Fire Chiefs in Convention this 26th day of June,

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1958, be sent to heads of all organizations and agencies concerned with the problem, as well as to others who can best serve its final accomplishment, and that it be given all possible publicity not only throughout New England, but throughout the Nation.

**PRESIDENT SLAMAN:** Gentleman, you have heard the Report of the Resolutions Committee. What is your pleasure?

**CHIEF FLYNN of Salem:** Mr. President, do I understand that at the conclusion of the resolutions, they recommend that copies be sent to the proper individuals affected by the various resolutions?

**PRESIDENT SLAMAN:** Yes, that is the way I understand it.

**CHIEF FLYNN of Salem:** Well, I don't know who the President of the New England Telephone Company is, but I suggest that he get the copy from this organization.

Further, there was a resolution there in regard to our good friend, Henry Thomas, and naturally, we don't want anything to happen to that. To make certain that it is done, I will make a motion that a copy of that particular resolution be sent to Henry Thomas personally, and to his City Manager.

**PRESIDENT SLAMAN:** Shall we take that up first, then?

You have heard Arthur Flynn's motion. Is there a second to that motion?

**This motion** was then duly seconded by Chief Calleley of Beverly, Massachusetts, and was carried unanimously.

**PRESIDENT SLAMAN:** Now, we are going back to the report of the Resolutions Committee as a whole. What is your pleasure regarding the report, or the remaining part of the report of the Resolutions Committee?

**MR. PERCY CHARNOCK:** I am not a voting member of this organization, but in reference to false alarms, I should like to see a correction made in the resolution. The gentleman who presented this resolution, I do not think lives in New England, because he left Massachusetts out. The resolution calls for five States in New England; there are six. May we have that corrected?

**PRESIDENT SLAMAN:** I believe that Joe Kelley got up and said to include the six states, so that I think the resolution should read that the six states be included. But, let us hear from the Chairman of the Resolutions Committee.

**CHIEF CHAMPION:** It is the intent to include the entire New England States.

**PRESIDENT SLAMAN:** May we now have a motion regarding the remaining resolutions?

**CHIEF ADAMS of Milford, Mass.:** I move the acceptance of the remaining resolutions, as presented, with explanation.

**This motion** was duly seconded and was carried.

**PRESIDENT SLAMAN:** We now come to the report of the Registration Committee, by Chief A. H. Koltanski of Rutland, Vermont.

#### REPORT OF REGISTRATION

On Sunday, we registered 89 active and 17 associate members, and 111 lady guests, or a total of 217. We took in \$328.00.

On Monday, we registered 135 active, 36 associate, 14 male guests and 147 female guests, or a total of 332. We took in \$517.00.

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On Tuesday, we registered 59 active, 37 associate, 5 male guests, 34 lady guests, or a total of 136. We took in \$217.00.

On Wednesday, we registered 34 active, 26 associate, 11 male guests, and 31 female guests, or a total of 86. We took in \$134.00.

The total registration was 771. We received \$1,196.00 in registration fees.

For the Secretary's information, 3 paid \$9.00; 4 paid \$6.00. We took in 25 new members, comprised of 6 active and 19 associate members.

**PRESIDENT SLAMAN:** You have heard the report of the Registration Committee. What is your pleasure regarding this report?

**SECRETARY O'HEARN:** I move that the report of the Registration Committee be accepted.

This motion was duly seconded by Chief Messer of Keene, New Hampshire, and Chief Grote of Chester, Connecticut, and was carried, unanimously.

**PRESIDENT SLAMAN:** We are now going to hear from the Reservations Committee, by Retired Chief Oliver T. Sanborn of Portland, Maine.

#### REPORT OF RESERVATIONS COMMITTEE

Mr. President and members of the Association. Our total reservations this year were down, compared to last year.

This year, we only had 230 hotel reservation applications calling for reservations for 457 people.

Our five-year average, however, runs about the same. The five-year average is 202 hotel applications calling for reservations for 470 people.

The big year was in 1957, when we had 275 hotel applications calling for reservations for 550 people.

However, considering business conditions in general, we have had a fairly good attendance. Monday night, our house count here was 390. Tuesday night, it was up to 420, filling the house up, practically.

As I have said before, and I should like to say once more, out of fairness to the men who get their applications in at a later time, the people who intend to cancel out should do so. I do not recall any year when we had so many people make reservations and not pick them up, with the result that after holding them until the arrival time had gone by, some of the good rooms were held. They were picked up by some of the men. But, if you know you are not going to come, please cancel your reservations.

**PRESIDENT SLAMAN:** You have heard the report of the Reservations Committee. What is your pleasure?

**DEPUTY CHIEF HARRIS,** retired of Meriden, Connecticut: I move the acceptance of the report of the Reservations Committee.

This motion was duly seconded by Chief Hall of Cheshire, Connecticut, and was carried.

**PRESIDENT SLAMAN:** We are now going to hear the report of the Entertainment Committee, by Past President Clifford.

**EX-CHIEF CLIFFORD** of Cape Elizabeth, Maine. I have no report to make, Mr. President. You saw the show, and apparently it was a great success. Thank you!

**PRESIDENT SLAMAN:** Thank you, Bill.

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PRESIDENT SLAMAN: Next, we are going to hear the report of the Exhibit Committee, by Chief Bart Curran.

CHIEF BART CURRAN: Mr. President and members of the Conference. Because the returns are not all in, this will only be a partial report.

There were 37 spaces occupied by 31 exhibitors in the hall. There were 6 spaces occupied by 5 exhibitors outside.

Our estimated receipts are \$2,807.50.

As soon as all of the figures are in a complete and detailed report, they will be submitted to the Secretary for the record.

Your Committee wishes to express its appreciation of the cooperation of the members and exhibitors, and I want to thank the members of my committee for a good job well done. (Applause)

PRESIDENT SLAMAN: You have heard the report of the Exhibit Committee; what is your pleasure?

CHIEF FOSS of Wolfeboro, New Hampshire: I move that the report of the Exhibit Committee be accepted as given here.

**This motion** was duly seconded and was carried.

#### EXHIBIT COMMITTEE, FINAL REPORT 1958

The following companies were exhibitors at our 36th annual conference:—

Akron Brass Manufacturing Co., Wooster, Ohio.  
 American District Telegraph Co., 155 Sixth Ave., New York 13, N. Y.  
 American Fire Equipment Co., 717 Boylston St., Boston 16, Mass.  
 American La France Co., 28 Brighton Ave., Boston, Mass.  
 J. M. Baker Pattern Co., Inc., 62 Sprague St., Providence, R. I.  
 Bar-Way Manufacturing Co., Stamford, Conn..  
 Boston Coupling Co., 293 Congress St., Boston, Mass.  
 Boston Woven Hose and Rubber Co., Boston 3, Mass.  
 Charles H. Clougherty Co., 39 Miller St., Medfield, Mass.  
 Farrar Co., Woodville, Mass.  
 Federal Sign and Signal Corporation, 551 Fifth Ave., New York 17, N. Y.  
 The Gamewell Co., Newton Upper Falls, Mass.  
 General Electric Co., 471 Washington St., Wellesley, Mass.  
 Homelite Corporation, 267 Cambridge St., Allston, Mass.  
 Harry J. Lovell, 894 Commonwealth Ave., Boston, Mass.  
 M. Linsky and Bros., Inc., 1 Washington St., Boston, Mass.  
 Mack Trucks, Inc., 75 North Beacon St., Boston 34, Mass.  
 Mallon Division of Doho, 100 Varick St., New York 13, N. Y.  
 Maxim Motor Co., Middleboro, Mass.  
 Grinnell Sprinkler Company, 260 West Exchange St., Providence, R. I.  
 Midwestern Mfg. Co., 281 Washington St., Providence, R. I.  
 Mine Safety Appliances Co., 201 North Braddock Ave., Pittsburgh 8, Pa.  
 Motorola Communications and Electronics Inc., 126 Gould St., Needham Heights 94, Mass.  
 New England Telephone and Telegraph Co., 185 Franklin St., Boston, Mass.  
 Edward J. ("Tipp") O'Neill, 3 Colby Rd., Roslindale, Mass.  
 Plectron Corporation, Overton, Neb.  
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 Scully Signal Co., 174 Green St., Melrose 76, Mass.  
 The Seagrave Corporation, Columbus 7, Ohio.  
 D. B. Smith and Co., Inc., Utica 2, N. Y.  
 Taylor's Jiffy Splint, Inc., Methuen, Mass.  
 Waterous Company, 80 East Fillmore Ave., St. Paul 7, Minn.

Total Receipts .....	\$2,755.00
Expenditures .....	798.35
Balance turned over to treasurer .....	1,956.65

Your Exhibit Committee here expresses its thanks for the co-operation received from the membership and its appreciation of the efforts and courtesies of the exhibitors.

Chief Bartholomew A. Curran, Chairman  
 Chief Thomas P. Gorman  
 Ex-Chief Augustus J. Cote

**PRESIDENT SLAMAN:** The next Committee we are going to hear from is going to have a lengthy report. I now call upon Chairman Chief Travers for a report of the Revision of the By-Laws.

#### REPORT OF COMMITTEE ON THE REVISION OF THE BY-LAWS

**CHIEF TRAVERS:** Mr. President and Gentlemen of the Conference. As you know, last year, we did have a very lengthy coverage of each and every By-Law; we pin-pointed them all, and we covered the changes and the ground on each proposed change.

At that time, I described the situation with reference to the requirements of our existing By-laws. Any change to the Constitution or By-laws required the reading at the initial or first year's approach, and confirmation and action the following year.

Well, this is the following year. There have been no changes since we carefully read each and every by-law with the suggested changes, as of last year.

If the group here will accept the suggestion, everything being the same as last year, I would request the President to present it to you in the form that has all been properly read. You are aware of the contents, and a motion to accept the recommendation of the By-laws Committee as read last year and as enclosed in your Annual Report, item by item, would be in order at this time; that is, a motion would be in order at this time to accept the By-laws as amended, in keeping with that very specific information as included in your Annual Report.

It is also included in my Committee Report to the President, I might say.

Therefore, I am going to leave that suggestion with the President at this time.

**PRESIDENT SLAMAN:** You have heard the remarks of the Chairman of the By-laws Committee. Do you wish to make that as a motion, Chief?

**CHIEF TRAVERS:** Yes, I so move, as they were in the Red Book that you all received.

**CHIEF TRAVERS:** You will remember, Gentlemen, that you asked the Committee to continue in the following year, which would be this current year, from last year, and you requested that we inquire into the advisability of the organization being incorporated.

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We also at that time covered the background to the approach being properly made, with legal advice. You authorized the appropriation of \$100.00 for that purpose. So that with the thing set up on what I would certainly consider a very conservative, substantial basis of approach, we have done that, and the Committee unanimously recommends that the Association be incorporated.

As a result of getting legal advice, I have a paper here from the Legal Advisor that will take about five minutes to read, and I think that it probably includes any questions that might be in your minds regarding the advantages and the disadvantages, should we or should we not, and the reading of the opinion, I think, is self-explanatory. So, if I may have your indulgence, I shall read this opinion for you.

This is Addressed to the New England Association of Fire Chiefs, Watertown, Massachusetts, re: Opinion as to the advantages of incorporating the Association, and it is as follows:

#### OPINION AS TO THE ADVANTAGES OF INCORPORATING THE ASSOCIATION

by Herbert F. Travers, Jr.

At the request of your committee studying the above question, I have made a study of the legal advantages and disadvantages and the practical effects of incorporating your non-profit association. I have attempted also to consider and advise you regarding the place where this incorporation should take place and the future effects of it upon your association.

##### 1. DEFINITION AND LEGAL CHARACTERISTICS OF VOLUNTARY ASSOCIATION VS. A CORPORATION.

At the start of an opinion of this type, it would be appropriate to attempt a brief definition of the two types of organizations which we are considering and their outstanding characteristics.

An unincorporated voluntary association is merely a group of individuals acting together towards some common purposes and usually having a set of rules, constitutions, officers and the like to govern themselves. This being the case, it can act only to an extremely limited extent in its own name and even then, as in the vast majority of cases, it must act through certain individual's names in the association. All entering of contracts, ownership of property, carrying out of its actions and in effect everything it does must be done in the name of individuals, acting in the name of themselves and the large group of individuals who are the members of the association.

A corporation is recognized legally as a legal personality and in almost all things is as much a person as any living person. Acting through its duly constituted officers, the corporation itself enters contracts, owns property and carries on its affairs just as a living person does.

##### 2. ADVANTAGES OF A NON-PROFIT CORPORATION OVER AN UNINCORPORATED NON-PROFIT VOLUNTARY ASSOCIATION.

Almost all the advantages of a corporation over an association flow from the difference in the characteristics which is apparent from the definitions set out above, that is, one is a legal personality in itself, the other is merely a group of individuals. The major advantages in your situation would be five in number as follows:

1. Limitation of liability.
2. Easier ownership of property.

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3. Greater ability to do things and act.
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5. More formal legal recognition.

The limitation of liability in a corporation is the outstanding advantage of it over an association. Since it is a legal personality in itself, when the officers act in the corporation's name (as they always should when they are about the corporation's business), the only assets which would be accountable for the act are the corporation's own. In an unincorporated association, generally, those officers who do an act for the association and all those members who assent to the act or authorize it (as those who vote at a meeting for the particular act to be done) are personally liable to the limit of all their own personal assets, e. g., their own money, homes, etc. for any liability that results from the doing of that act. At this point, I think an example from an actual case that went before the courts would be appropriate. This example, in almost every detail, is exactly the same situation as that which exists in your association. The members of a college class held a meeting and took a vote to elect a business manager, one of whose jobs was to have a class publication printed up. After the publication was made up, the money was not forthcoming to pay for it. The court held that all the members of the college class attending the meeting assenting to a vote being taken for the class publications were bound in the contract even though some of them voted against it and even though the contract itself was made by the member of the class who was elected the business manager.

Since a corporation is a legal person, it owns property in its own name and an association cannot own property in its own name. It can only hold property through a trust or other legal procedure where certain living persons or corporations hold the legal title for the benefit of the members of the association. This difference between the two can, in certain situations, cause a certain amount of difficulty.

A corporation, as a legal personality, acts in its own name. Thus, it sues people, makes contracts, binds itself on notes and mortgages, and does all the various things necessary to carry out its purposes and actions in its own name alone. An association can only do those things in the names of individuals, and often because of this, practically, is not able to do it at all or only with added difficulty. Obviously, if the particular act which is contemplated may well involve some risk or danger of liability to the individuals, they would be very wary to have their names used.

A corporation holds its money and other property and may receive gifts to it as by will in its own name. In an association, usually the handling of funds can be taken care of without too much difficulty other than the liability factor through the means of some type of trust as is used in the simplest forms by the banks for the checking accounts, but to have property given to it as by will of some individual, does involve considerable difficulties.

Since a corporation is a legal person which is created by the law and given by the law most of the legal powers that a living person has, it has a much more formal recognition. It has a name which can be protected legally against infringement. Its constitution and by-laws are a part of its official organizational papers filed with the state government. Suits may be filed to enforce its by-laws and votes during differences within the corporation itself, as well as suits concerning these things against outsiders. An association, despite how well it is set up, is much less a formal entity whose organizational rules can be enforced.

### 3. DISADVANTAGES OF A CORPORATION.

The disadvantages associated with a non-profit corporation over an association performing the same functions are few in number. If it was a business corporation

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operated for profit, there would be many more disadvantages. The whole question of taxation is of no importance unless the association operated a drinking establishment (like many private clubs and so-called charitable organizations do) or engaged in operations which were primarily profit-motivated money making schemes. The disadvantages are mainly two:

1. Legal expense and red tape in forming a corporation.
2. The same to a lesser degree thereafter.

The formation of the corporation would unquestionably require the services of legal counsel and involve preparation of numerous legal documents (and probably an expense of around \$300.00). This being done, however, it is complete. Thereafter each year of its life, a report of the newly elected officers, etc. must be filed, and all changes in the by-laws and purposes of the corporation must be filed with the state authorities. These last requirements are not difficult or expensive and are handled regularly by legal counsel.

#### 4. WHERE SHOULD INCORPORATION TAKE PLACE.

This question is one requiring a decision but is not of great significance. Every corporation must have a home state—there is no such thing as an interstate corporation—therefore, one of the New England States must be chosen. Since we are dealing with a non-profit corporation rather than a business corporation, none of the considerations that make states like Delaware attractive, have any significance. As between the New England states, I do not believe there is any great advantage of one rather than another as far as cost, etc. is concerned. There are only two factors I think should be seriously considered. First, it should probably be a centrally located state, especially where the office or place mail is directed etc, is located. Secondly, a state which has a large number of charitable corporations in it already (involving extensive activities, large sums of money and valuable property) would have some advantage at present and in the future, as this factor makes it likely that the state legislature and courts will give them more favorable treatment since each law and decision affects all of them.

#### 5. RECOMMENDATIONS.

1. The Association should become incorporated.
2. Massachusetts would be the preferred state for incorporation.

CHIEF TRAVERS: There is your opinion, Gentlemen, and, in general, it is a blanket statement, in answer to the question as to what change would it cause in our every-day operations. No change whatsoever.

You simply have to file with the State officials your way of doing business, and show your By-laws and Constitution, and then adhere to them.

So that there won't be any noticeable difference as to how you have been doing business up to the moment of incorporation and thereafter; at least, there will be no noticeable difference, because you will have the same Board of Directors, the same officers you have now, and your same way of doing business.

The outstanding things to be seen in protection against liability. In that example that the opinion quotes, I hope you noticed they even included in the liability any person, as long as he consented to take part in the voting and even though he voted against the act that later went into effect, there was some liability because he consented to take part and was a member of that body.

I should like to turn this over to you, Mr. President, as the unanimous report of our By-laws Committee, and it was requested by the body that if action of a

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favorable nature is to be taken on it, I would suggest that it is in keeping with the parallel to the By-laws, that this year be considered a year of consideration, and that you will have a full year, if you put it over until next year, for final action.

If you do that, there will be plenty of time to erase any bugs, if there are any in it, and then at next year's Conference, if it is still acceptable, it can be accepted at that time; after approval, here today, if it is approved, I believe that that should be the procedure.

I should like to put that in the form of a motion, if I may.

PRESIDENT SLAMAN: Gentlemen, you have heard the motion. Is there a second to that motion?

CHIEF GRAHAM, Bristol Connecticut: I will second that motion.

PRESIDENT SLAMAN: Is there anything to be said on the motion?

MR. PERCY CHARNOCK of Boston: I don't know the attorney who drew up this opinion. But, I understand that there is a certain profit that must be considered, if the Association becomes incorporated. It speaks of a non-profit corporation. However, it was reported to you this morning that we made a profit of some \$2800 selling exhibit space.

PRESIDENT SLAMAN: May I interrupt you please, He didn't say \$2800.

MR. CHARNOCK of Boston: That we took in \$2800 and some odd cents. Am I right?

PRESIDENT SLAMAN: But you put the word "profit" in there.

MR. CHARNOCK of Boston: I am afraid that you are going to find it will be taxable. I doubt if the President realizes that.

CHIEF TRAVERS: I think, taking up the President's own approach, he says it is not profit. I never heard of a business yet, where you could take receipts and call them profit, without knowing the overhead and expenditures.

MR. CHARNOCK of Boston: You are selling space.

CHIEF TRAVERS: But you have expenses; then, you get a net something, and if you are lucky it is profit. I don't know, from those figures, that there was profit.

I could say this, Percy. The opinion was rendered after a study of the By-laws. The By-laws were carefully studied, and this was evaluated as a non-profit organization.

CHIEF HALL: I think the gentleman misunderstands what non-profit means in an organization. A non-profit organization is an organization where the individual member does not receive any remuneration; it is plowed back into the organization. There is hardly a non-profit organization that doesn't make a profit. But, it is plowed right back into the organization, and does not go into the pockets of the individual members.

PRESIDENT SLAMAN: Is there anyone else who wishes to speak on this motion?

If not, are you ready for the question?

(The question was then called for.)

All those who are in favor of the motion will please signify by saying "aye." Those opposed?

There was a chorus of "ayes" and the motion was carried, unanimously.

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CHIEF TRAVERS: Mr. President, may I just call to the attention of the body that our Committee which has been working on this was the same Committee which was continued from last year, and it consists of myself as Chairman, Chief Richard Frates of Bath, Maine, Chief Frederick Crompton of Portsmouth, New Hampshire, Chief John Keefe of Bellows Falls, Vermont, Chief Henri Fortier of Mainville, Rhode Island, and Chief George Graham of Bristol, Connecticut.

Now, I can anticipate two other things that would follow this action, now that you have voted it favorably.

In the opinion which I read to you, there was the statement that preparing papers and getting them ready would involve an approximate appropriation and requirement of \$300.00.

There was the second feature, as we talked it over last year. Each incoming President appoints his own Committee. This, again, is uncompleted business, and you may want to cover that all at one time, Mr. President, about continuing the Committee to complete the work up to this point, as you know, is not complete.

PRESIDENT SLAMAN: First, I am going to ask this Conference to give this Committee a rising vote of thanks.

(The audience rose and there was prolonged applause.)

Regarding continuing the Committee for another year, I do hope that the incoming President will consider this very seriously.

CHIEF ADAMS of Milford: I am assuming that the Chairman has made a motion that the Committee be continued. However, I think that we should extend that direction to your successor.

I rise for the purpose of seconding Chief Travers' motion that his Committee be continued for one more year.

CHIEF SALISBURY: When I am elected, I would hope that Chief Travers and his Committee would continue and would finish the work.

PRESIDENT SLAMAN: I believe that settles the matter.

CHIEF FOSS of Wolfeboro, New Hampshire: What about the \$300.00 for the Committee for the papers, etc.?

PRESIDENT SLAMAN: I believe that was voted last year.

CHIEF FOSS of Wolfeboro, New Hampshire: We voted \$100.00 last year, if I am correct.

CHIEF ADAMS of Milford: We haven't voted to incorporate yet; that has gone over to next year.

CHIEF TRAVERS: We were granted an appropriation of \$100.00 last year, and the expenditures were \$40.00; there is a balance there, which will not be used further in the direction for which it was appropriated, of \$60.00.

This other amount for preparing the papers, etc. may be premature. But here it is, Gentlemen. If you want to appropriate the money to bring all of that to that point for next year, then you will have the whole proposal before you, I think that the voting of the \$300.00 is in order so that the matter may be brought up to the point of approval and then it will be ready.

There is an estimate by legal counsel that it would be approximately \$300.00.

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PRESIDENT SLAMAN: Chief Travers, would you like to make a motion that this Conference vote \$300.00 for this work?

CHIEF TRAVERS: That is right. I so move.

CHIEF KOLTONSKI of Rutland, Vermont: I will second that motion.

CHIEF ADAMS of Milford: I would like to raise a question here, and that is, whether or not this \$300.00 is to be provided specifically for making preparations for incorporation at the next meeting, or just merely making it available for their use, to further the work that they may consider necessary.

Now, we haven't actually voted to incorporate, yet. I have no objection to making \$300.00 available to this Committee, and I think that it should be made available. I think a great deal should be left to their discretion, but I still think if we are going to appropriate \$300.00, we should have appropriated it for their use rather than tell them what we are appropriating that \$300.00 for the purpose of incorporating this organization.

PRESIDENT SLAMAN: If you wish to amend Chief Travers' motion, I will accept such an amendment.

CHIEF ADAMS: I don't believe, Mr. President, that Chief Travers, in his motion, spelled it out. I think the Chair may have assumed that the \$300.00 was for the purpose of instituting the full steps for incorporation.

It may be that I am in error. Probably Chief Travers can clarify it.

CHIEF TRAVERS: I think that Chief Adams is nearer to the actual and definite point. I only included it in a general approach to the need. He is stating how a proper sum for the needed purposes could be brought about. I would accept, very willingly, Chief Adams proposal.

PRESIDENT SLAMAN: Now, as I understand the motion, it is that \$300.00 be appropriated and made available for this Committee and its work. Is that correct?

CHIEF ADAMS: Yes, that is correct.

PRESIDENT SLAMAN: Is there a second to that motion?

CHIEF ADAMS of Milford: I will second the motion.

PRESIDENT SLAMAN: Is there anything else to be said on the motion? If not, I will take the vote.

All those who are in favor of the motion will please indicate by saying "aye." Those opposed?

There was a chorus of "ayes" and the motion was carried.

PRESIDENT SLAMAN: We now come to the matter of Unfinished Business. Is there any unfinished business?

If not, is there any New Business?

If not, we come to the next item on the agenda.

CHIEF GROTE of Connecticut: Would you call it new business or old business, if I brought up something pertaining to the Red Book right now?

PRESIDENT SLAMAN: Let me say this. If it is not "monkey business" I will accept it!

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CHIEF GROTE: If I am wrong, you can correct me, but if there was a motion made last year that we were to cheapen the Red Book (and I make more or less a Library out of mine), we have nothing this year but a soft cover. I hope that we can go back to the hard cover book, which is much better for me.

Now, if, by any chance, we saved a few thousand last year, let's hear about it.

PRESIDENT SLAMAN: Whether it is a hard or a soft cover on the outside, there is a lot of good information on the inside!

CHIEF GROTE: That is true, all right. However, there may be others who will agree with me, at least they have stated so to me, although they may not want to express themselves here.

PRESIDENT SLAMAN: I should like to hear from the man who guides our purse strings, because that is very important.

SECRETARY O'HEARN: Mr. President and Members. Last year, the contract we had with the people who publish the report, solicit the advertising and do the printing—they supplied with an agreed number of copies, and that is done in order to be assured that those who are entitled to them will receive them.

As you know, at our 1957 December meeting of Directors, this whole thing was discussed. A new contract was drawn up and accepted by our Board of Directors; that is our job to do, and we did that for you.

One of the things that was discussed was a sample cover of what was called a strong paper, a touch paper. If we wanted the hard cover this year, our contract would cost us \$500.00 more.

We have a new printer of the book, in Attleboro, Mass. Of course, we wanted to keep the book bound with hard covers and still make the same amount of money; the only way to make it was to go down to the paper cover.

It was unanimously adopted by the Directors for this year, at least, that we would have a soft paper cover and save \$500.00.

If it is the desire of this Conference that we have the hard cover, we can have it, but for the year it will cost us \$500.00 more.

I will say this. I have a lot of correspondence, and I meet many men who get the books, and this is the first complaint that I have had, which is remarkable. I commend Chief Grote for saying it here, rather than down in Chester. This is the place to say it, and I commend the Chief for bringing the matter up here, if that is his opinion.

CHIEF GROTE: Mr. President, I appreciate that nice report. I offer an apology to our venerable Secretary. I will abide by all the rules of the Board of Directors. I am glad that we are going to save \$500.00, and I will accept the red book with the soft cover. But, let us go after those fellows who owe \$9.00 and \$6.00, and let's see if we can get some of that money in, so that we can build up over and above the \$500.00.

PRESIDENT SLAMAN: Chief Grote, will you please come up to the rostrum.

On behalf of the New England Association of Fire Chiefs, and after listening to the explanation that Chief Grote gave about his Library, I want to present you, now, with a hard cover Red Book for 1957!

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CHIEF GORMAN, Quincy, Mass.: I think that it might be considered next year that so many copies be made up with hard covers, so that those who desire one to keep may have it; such copies to be made available to the members upon application.

SECRETARY O'HEARN: The publishers give us 25 copies with the hard covers for the officers. I think I still have 10 copies, such as was given to Chief Grote. If anyone else desires a hard cover book, they may have them.

PRESIDENT SLAMAN: Are you satisfied with that, Chief Gorman?

CHIEF GORMAN: Yes.

CHIEF CALLAHAN, Winchester, Mass.: Are we still under new business? I don't know whether I am in order or not at the present time, to propose the name of a man for a life member of the Association. I offer the name of Chief Michael J. Kane of Woburn, Mass. as a life member of the Association.

SECRETARY O'HEARN: It cost money to be a life member; it costs \$100.00.

CHIEF CALLAHAN: All right. We will make him an Honorary Life Member of this Association, then.

PRESIDENT SLAMAN: You wish to make Chief Michael J. Kane of Woburn, Massachusetts, an Honorary Life Member of the New England Association of Fire Chiefs.

CHIEF ELLIOTT of Everett: I would like to second that motion.

PRESIDENT SLAMAN: I will put it to a vote; all those who are in favor of the motion will please signify by saying "aye." Those opposed?

There was a chorus of "ayes" and the motion was carried, unanimous.

PRESIDENT SLAMAN: We now come to the next order of business, which is the place for the next Conference to be held, and I am now going to call upon our Secretary, John O'Hearn. Have you any communications, Mr. Secretary?

SECRETARY O'HEARN: I received one communication from Nantucket; it seems that they are having their 300th Anniversary Birthday this year, and they have invited us to give consideration to going there. In addition to the charm of the Island, they have 30,000 acres of land, about 30-miles of ocean coast, and they furnish such customary entertainment as swimming, boating, fishing, and so forth. Those are the highlights of why we should go there. They say nothing about the ability of the hotels to take care of us and put us up.

Having been there, I don't know whether you want to pay much attention to this literature; if you do, I will give you the whole story of the Island of Nantucket.

I have a communication from The Wentworth, addressed to the Association, as follows:

"As we draw to the end of another successful convention, it is a pleasure indeed to extend to you on behalf of The Wentworth-By-The-Sea a warm and cordial invitation to be with us again in 1959.

"I am saving for you, on a tentative basis, pending your definite confirmation, the top dates of June 21-25, 1959.

"While it seems unlikely that there are members of the New England Association of Fire Chiefs who are not aware of the Wentworth, still it might be timely to repeat its advantages again.

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"Secondly, of course, our facilities fit your requirements. The exhibit space is ideal, and the meeting rooms, the dining rooms and the theatre work out beautifully.

"For the first time this year, I believe, we were able to take care of at The Wentworth substantially all of the inquiries.

"Third, there is the convention know-how. Having had this group for so many years, we are rather well aware of their requirements and can see that these requirements are instantaneously met.

"Fourth, the Rockingham Hotel for those who may be on a budget. We feel that the Rockingham offers an ideal solution, for modestly priced rooms are available there.

"The Smith family is starting its twelfth year at this beautiful spot, and it has been pouring the money continuously back into the operation; by doing so, it is looking forward to being here for many, many years to come.

"We feel each year that the Fire Chiefs and the Wentworth are closer. All in all, I think that our relationship over the years has been working out very advantageously for the Chiefs and the Wentworth.

"It is indeed a pleasure to extend to you a warm and cordial invitation to be with us again in 1959."

This letter is signed by James Barker Smith.

PRESIDENT SLAMAN: Gentlemen, you have heard this communication read to you. What is your pleasure?

CHIEF AL KIMBALL of Hingham: Mr. President, I move that we accept the invitation of Jim Smith to have our 1959 convention here at The Wentworth-By-The Sea.

This motion was duly seconded by Chief Callahan of Winchester and other members present, and was carried.

PRESIDENT SLAMAN: I believe Jim Smith is coming forward and would like to say a few words. (Applause)

MR. JAMES BARKER SMITH: Gentlemen, it is a real pleasure to know you are going to be back next year. We have for you the last week in June, which I think is really the very top week of the whole season.

We are very appreciative of having your group back year after year, more than we can tell you.

I do believe that we have the facilities and the location that can serve you better than any other place in New England, and let me cite as proof of that, that the other day at the Clam Bake, we had 150 extra people come up for that day alone. That means to me that there are very few other places where you could get that many people coming up for just the day and serve them. We know that everybody is not free to come up here for the entire length of the meeting, and yet those who come for the day get valuable contacts with your members and with your ideas that are so ably presented here.

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Let me say in passing, that if any of you gentlemen are coming through here during the summer, we would always be happy to see you.

Also, I should like to say that there have been some rumors that we might sell the hotel. Those rumors are baseless. We have never offered the hotel for sale, and I don't think we will. We have a manager coming up, now; he is fourteen years of age, and we expect to have him matured in another fifteen or sixteen years, and he can take over when we start our vacation!

Thank you all very much! (Applause)

PRESIDENT SLAMAN: Thank you, Jim Smith! (Applause)

And now, Gentlemen, I really can smile, because the next order of business is the election of officers. I will now entertain a motion for nominations for the office of President of this Association for the ensuing year.

CHIEF COTE of Woonsocket: At this time, Mr. President, I wish to present the name of George F. Salisbury of Central Falls, Rhode Island, in nomination for the office of President of this Association. He is now our First Vice-President.

CHIEF FORTIER of Manville, Rhode Island: I wish to second the nomination of Chief Salisbury, Mr. President.

PRESIDENT SLAMAN: Are there any further nominations for the office of President?

A MEMBER: I move that nominations be closed, and that the Secretary cast one ballot for the election of Chief George Salisbury for the office of President of this Association for the ensuing year.

This motion was duly seconded by Chief Gorman and other members present and was carried.

SECRETARY O'HEARN: I have cast the ballot.

PRESIDENT SLAMAN: Gentlemen, you have elected George Salisbury of Central Falls, Rhode Island, as President of this Association for the ensuing year. Will the Sergeant-at-Arms escort Chief Salisbury to the rostrum? (Applause)

Your next President, Gentlemen! (Applause)

PRESIDENT SALISBURY: Thank you very much for having elected me to this high office in the New England Association of Fire Chiefs. I am looking forward to the same degree of cooperation from the officers and directors as has been shown to all Presidents. I sincerely hope that at our next Conference, you will be completely satisfied, and that I will be like Tom, very pleased to relinquish the office.

At this time, I should like to present our immediate Past President with this little badge, signifying the fact that he is now a Past President! (Applause)

PAST PRESIDENT SLAMAN: Members of the Association, at this time, I want to thank the Secretary, because he is the officer, as I see it, who has done a lot to make my duties light, and next is the Chairman of the Program Committee, for he did an outstanding job, as far as the program was concerned. I know he has worked hard and long, and I also want to thank him. My thanks go also to the Chairmen and members of all of the Committees and all others who have assisted me in any way and have made this Conference a success.

At this time, I should like to ask Bill Dooling to escort the Mayor of Portsmouth to the rostrum. (Applause)

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HONORABLE ANDREW H. JARVIS: Mr. President and Friends. Every City has a key to a distinguished visitor. The City of Portsmouth has not, because it is known as the City of the Open Door. But, I have a plaque which I should like to present to you, Mr. President, so that you may have this as a memento of your election and your visit to the City of Portsmouth. (Applause)

PRESIDENT SALISBURY: Mr. Mayor, in accepting this tribute, I do it in the name of the entire Association, which has come to look upon your City of Portsmouth and its able officials as a part of our Association's family. You may be sure that in our future deliberations, this Association will continue to consider the City of Portsmouth and this hotel with its charming host and hostess in that intimate relationship.

Thank you very much! (Applause)

SECRETARY O'HEARN: Mr. President, I should like the privilege of taking over for a few moments, here. I think the time has arrived when I am going to take the opportunity to present the retiring President with a gift from the Association.

More than Thirty-six years ago, the first permanent Chief in Wellesley, John P. Doyle took over from callman in the City of Newton, and I took over from callman in Watertown. John was the first permanent Chief in Wellesley, and I was first permanent chief in Watertown. We were both plumbers in those call days. And boy, we could plumb! I even had a reputation, then, for taking it. They used to call us in those days a set of thieves—I don't know what they are today, at \$4.00 and some cents an hour. I worked for \$3.00 a day. Jack Doyle was a fine fellow, and he was thoroughly interested in the fire service, and we talked and talked, and all I heard from Jack Doyle for five years was the fire service, or until this Association was started.

We held our first meeting of interested Fire Chiefs at the Gamewell Company office on Devonshire Street in Boston on July 12, 1922, and Tom Slaman, who was then a Private in the Wellesley Department, sent out postal cards, written with pencil for us fellows to come to our first meeting.

This is the first time in the history of our thirty-six years that I can recall the second Chief coming up here as President from the same town. You see what I mean. John was President, then, and there has been no repeat in any city or town that I can recall until this year, when Tom Slaman, the pencil writer of postal cards of that first meeting, is now retiring as President of the Association.

Tom has done a good job in his home town, with one big surprise; some of you know it and many of you don't know it. He is Chief of probably the best-known Women's College Town in the country, Wellesley. I don't know of anyone, and there are many in large cities, having hundreds of permanent men, who is receiving a chief's salary like they pay this young fellow from Wellesley. I think his salary is something over \$8,500. So that what you fellows want to think about is getting into some girl's college town, if you want to get your pay raised.

How many of you remember a few years ago, when that fine old gentleman, Mr. Babson, spoke at our Conference? He came right out and said that every Fire Chief in the State should get at least a \$25,000 salary. That is his business, you know, investigating those things and telling what salaries you should get. But, of course, he said:

"I don't mean that for Wellesley."

He was talking ahead of himself. I'll bet the old gentleman today is proud that Tom is getting the \$8500.

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Now, Tom had some fun with you today in his usual way; that's the way he acts and carries on all the time. Some of the boys here thought I was the fellow to make this presentation. And, do you know that Tom is a banker, too?

Oh, of course, I too am a bank man; I keep your money in the bank.

And Tom is a bank man, and as such he goes out investigating property rating and putting a value on it; that's what they think of Tom in his home town!

Tom, we were thinking of a proper gift for you, and the only thing we could think of was government bonds, and, although we didn't buy the bonds, we wanted you to get that trade in your own bank.

I am going to give you a check, Tom, to pay for a bond somewhere in Wellesley, as a gift from the Association and good-luck to you! (Applause)

PAST-PRESIDENT SLAMAN: Thank you very much. I should like to make a little correction in John's speech; he demoted me to a call man in 1922, but I was appointed a permanent man on September 2, 1919. Chief Doyle was our Chief, then. And, I remember the first good-sized fire that I responded to; it was at the Channing Sanitarium, where people were treated when they were a little wrong upstairs, and when they had a lot of money. We went to the fire, and we went upstairs and it was in one of the patient's rooms. I was with two other men, and the patient said:

"I don't need you up here,——— you!"

And that was my first experience in going to a fire in Wellesley!

Thanks again, Fellows, very much! (Applause)

PRESIDENT SALISBURY: Let us now get back to the regular order of business of this meeting, and I now call for nominations for the office of First Vice-President.

CHIEF CROMPTON of Portsmouth: I would like to present the name of Chief Guy Foss of Wolfboro, N.H., for that office, Mr. President.

CHIEF MESSER of Keene, New Hampshire: I will second that nomination.

PRESIDENT SALISBURY: Are there any further nominations from the floor?

CHIEF MARSHALL of Providence, Rhode Island: Mr. President, I move that nominations be closed, and that the Secretary cast one ballot for the election of Chief Guy Foss as First Vice-President of this Association.

This motion was duly seconded by several of the members present and was carried.

SECRETARY O'HEARN: I have cast the ballot.

PRESIDENT SALISBURY: And I declare Chief Guy Foss duly elected as First Vice-President of this Association for the ensuing year. Will the Sergeant-at-arms please escort Chief Guy Foss to the rostrum.

FIRST VICE-PRESIDENT GUY FOSS: At this time, I want to thank you gentlemen for this honor that you have bestowed upon me, and I will try to carry on to the best of my ability. Thank you again! (Applause)

PRESIDENT SALISBURY: Nominations are now in order for the position of Second Vice-President of this Association. I recognize Chief Henry Thomas of Hartford.

CHIEF HENRY G. THOMAS of Hartford: It is a privilege and a pleasure for me to present to you the name of Francis Dagon of East Hartford, for the office of Second Vice-President of this great Association.

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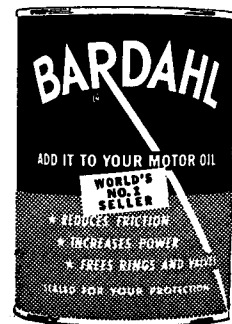
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CHIEF JOSEPH E. SCANLON of Lynn, Massachusetts: I would like to second the nomination of Chief Dagon.

PRESIDENT SALISBURY: Are there any further nominations for the office of Second Vice-President?

CHIEF GROTE of Connecticut: I move that nominations be closed, and that the Secretary cast one ballot for the election of Chief Francis Dagon of East Hartford, for the office of Second Vice-President of this Association.

This motion was duly seconded by many of the members present and was carried.

PRESIDENT SALISBURY: And I declare Chief Francis Dagon duly elected as Second Vice-President of this Association for the ensuing year, and I ask that the Sergeant-at-Arms escort him to the rostrum.

CHIEF FRANCIS DAGON: I want to thank all of the members of the New England Association of Fire Chiefs for the confidence you have in me. I consider it is a great honor to be elected as your Second Vice-President! (Applause)

PRESIDENT SALISBURY: Our next order of business is the election of the Board of Directors of the six New England States.

The first State is the State of Maine.

CHIEF SANBORN: Mr. President, it is a great pleasure for me to place in nomination as Director from the State of Maine the name of Chief Richard Frates, a well-liked, active Chief.

CHIEF DULAC, Naval Air Station, Brunswick, Maine: I will second the motion.

PRESIDENT SALISBURY: Are there any further nominations from the floor?

CHIEF DULAC: I move that nominations be closed, and that the Secretary cast one ballot for the election of Chief Richard Frates as Director from the State of Maine.

This motion was duly seconded by Chief Messer and other members present and was carried.

PRESIDENT SALISBURY: And I declare Chief Frates duly elected as Director from the State of Maine. The Sergeant-at-Arms will please escort him to the rostrum.

CHIEF FRATES: I want to thank you all! (Applause).

PRESIDENT SALISBURY: It has been brought to my attention that I forgot a very important office, and I hope that you will forgive me.

Nominations are now in order for the office of Secretary of this Association for the ensuing year.

PAST-PRESIDENT THOMAS SLAMAN of Wellesley: Mr. President, I would like to place in nomination for the office of Secretary of this Association, for the ensuing year, the name of John W. O'Hearn.

CHIEF CALLALEY: I will second that nomination.

CHIEF KIMBALL of Hingham: I move that nominations be closed, and that the President cast one ballot for John W. O'Hearn as Secretary of the Association for the ensuing year.

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This motion was duly seconded by several of the members present and was carried.

PRESIDENT SALISBURY: Your President has cast the ballot for the election of John W. O'Hearn as Secretary of this Association for the ensuing year, and I declare him so elected.

I now call for the nomination of Treasurer of this Association for the ensuing year.

CHIEF ADAMS of Milford, Massachusetts: I rise for the purpose of nominating John W. O'Hearn as Treasurer of the New England Association of Fire Chiefs for the coming year.

CHIEF THOMAS SLAMAN of Wellesley, Massachusetts: I will second that nomination.

PRESIDENT SALISBURY: Are there any further nominations from the floor?

CHIEF LANE of North Brookfield: I move that nominations be closed, and that the President cast one ballot for John W. O'Hearn for the office of Treasurer of this Association for the ensuing year.

This motion was duly seconded by many of the members present and was carried.

PRESIDENT SALISBURY: I now declare that John W. O'Hearn has been duly elected as our Secretary and Treasurer for the ensuing year. (Applause)

SECRETARY JOHN W. O'HEARN: I won't take much of your time, Gentlemen. All I can do is say "Thank You." I will do the best I can to carry on. I knew when I spoke to Tom and made the presentation that I would get it; he came back in good shape!

CHIEF KELLEY, Retired, Danvers, Mass.: I move that the salary be the same as last year.

CHIEF TRAVERS: You want to keep in mind, Mr. President, that the position is now under two titles; up to now, our Secretary received one salary for two jobs. And now, you are talking about job. Keep in mind the salary for the two jobs when you are talking about it. Perhaps an amendment to the motion might be that the salary for the combined or the two jointly, Secretary and Treasurer, would be so much, and it can be expressed in whatever sum is agreed upon.

CHIEF ADAMS of Milford: I make the amendment to the motion that salary of the Secretary and Treasurer be established for the coming year at \$1,800.

CHIEF THOMAS of Hartford, Connecticut: I will second that amendment.

PRESIDENT SALISBURY: Let us vote on the last amendment first, that the salary for the two jobs for this coming year be in the amount of \$1,800.00.

All those who are in favor of this amendment will please signify by saying "aye." Those opposed?

There was a chorus of "ayes" and the motion was carried, unanimously.

SECRETARY O'HEARN: Gentlemen, I have got to thank you again. What would happen if I said I wouldn't take it? I suppose you would give it to me anyway. I think I am well paid. It is hard to refuse money when it is handed to you. The man who made the motion is sincere. I know there is a lot of work, but we have some bills ahead of us; for instance, about becoming incorporated; that is

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going to cost a little money, but it may save somebody's pocketbook, sometime. Maybe next year, I will have a lot of competition.

CHIEF THOMAS of Hartford, Connecticut: For the first time in my memory, Mr. President, I think that the Secretary is out of order.

CHIEF THOMAS SLAMAN of Wellesley: I don't think that John O'Hearn is getting enough, even with the \$1,800.00. I know the work that he does, because I have been working with him for many years.

PRESIDENT SALISBURY: The first motion was for \$1,500.00. However, that motion was not seconded, and this other has superseded the first one; this is just so we understand that the Salary of the Secretary and Treasurer, as we have Just voted, is \$1,800.00 for the coming year.

We now proceed to the election of a Director from the State of New Hampshire.

CHIEF CROMPTON of Portsmouth: Mr. President, I would like to place in nomination the name of Ralph G. Seavey of Rochester.

CHIEF C. E. PITNEY: fom the Navy Yard, Portsmouth, N. H. I will second that nomination.

PRESIDENT SALISBURY: Are there any further nominations from the floor?

CHIEF MESSER: I move that nominations be closed, and that the Secretary cast one ballot for Chief Seavey as Director from the State of New Hampshire for this year.

This motion was duly seconded by several of the members present and was carried.

SECRETARY O'HEARN: I have cast the ballot.

PRESIDENT SALISBURY: I declare Chief Seavey duly elected as the Director from New Hampshire for the ensuing year. (Applause)

(The Sergeant-at-Arms then escorted Chief Seavey to the rostrum.)

CHIEF SEAVEY: All I wish to say, boys, is "thank you very much." (Applause)

PRESIDENT SALISBURY: Our next State to be heard from is the State of Vermont.

CHIEF FRANCIS WALKER of Bennington: Mr. President, I would like to place in nomination the name of Chief Alfred Koltonski of Rutland, as Director from the State of Vermont.

CHIEF ADAMS: I will second that nomination.

PRESIDENT SALISBURY: Are there any further nominations from the floor?

CHIEF THOMAS SLAMAN of Wellesley: Mr. President, I move that nominations be closed, and that the Secretary cast one ballot for Al Koltonski as Director from the State of Vermont for the ensuing year.

This motion was duly seconded by several of the members present and was carried.

PRESIDENT SALISBURY: And I declare Chief Al Koltonski duly elected as the Director for the ensuing year from the State of Vermont.

(The Sergeant-at-Arms then escorted Chief Koltonski to the rostrum.)

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CHIEF KOLTONSKI of Rutland, Vermont: Thanks again, Fellows! (Applause)

PRESIDENT SALISBURY: We now come to the State of Massachusetts, for a Director.

CHIEF GORMAN of Quincy: I would like to place in nomination the name of Chief Bart Curran of Scituate, as the Director from Massachusetts.

CHIEF CALLAHAN of Winchester: I will second that nomination, Mr. President.

PRESIDENT SALISBURY: Are there any further nominations from the floor?

CHIEF THOMAS SLAMAN of Wellesley: I move that the nominations be closed, and that the Secretary cast one ballot for Chief Bart Curran as Director from Massachusetts.

This motion was duly seconded by many of the members present and was carried.

PRESIDENT SALISBURY: I declare Chief Bart Curran duly elected as the Director from Massachusetts for the ensuing year.

(Chief Curran was then escorted to the rostrum by the Sergeant-at-Arms.)

CHIEF BART CURRAN: Gentlemen, thank you all very much! (Applause)

PRESIDENT SALISBURY: Next nominations are in order for a Director from the State of Rhode Island.

CHIEF A. J. COTE: Mr. President, I wish to place in nomination the name of Chief Norman A. Broden of Cranston, Rhode Island, as Director from that state for the ensuing year.

CHIEF MARSHALL of Providence: I will second that nomination, Mr. President.

PRESIDENT SALISBURY: Are there any further nominations from the floor?

CHIEF MARSHALL of Providence: I move that nominations be closed, and that the Secretary cast one ballot for the election of Chief Broden of Cranston, as Director from the State of Rhode Island for the ensuing year.

This motion was duly seconded by many of the members present and was carried.

PRESIDENT SALISBURY: I declare Chief Broden duly elected as the Director from the State of Rhode Island for the ensuing year. (Applause)

(Chief Broden was then escorted to the rostrum by the Sergeant-at-Arms.)

CHIEF BRODEN: Mr. President and members of the Association. I fully appreciate this job that I will have in the future, this impossible job, of trying to fill ex-Chief Cote's shoes. I know that he has been a power and a strength to the Association, and if I can do half of that job, I will be doing well. (Applause)

PRESIDENT SALISBURY: We have one more Director to nominate and elect, from the State of Connecticut.

CHIEF POTTER of Greenwich: I would like to present the name of a man who is no stranger to you; he is a great fireman and a very able administrator and a grand guy, Chief Henry G. Thomas of Hartford.

CHIEF GROTE: I take pleasure in seconding the nomination of Chief Henry G. Thomas as Director from Connecticut.

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PRESIDENT SALISBURY: Are there any further nominations from the floor?

CHIEF GRAHAM of Bristol, Connecticut: I move that nominations be closed, and that the Secretary cast one ballot for the election of Chief Henry G. Thomas of Hartford, as Director of the Association from Connecticut for the ensuing year.

This motion was duly seconded by many of the members present and was carried.

SECRETARY O'HEARN: I have cast the ballot.

PRESIDENT SALISBURY: And I declare Chief Thomas duly elected Director of the State of Connecticut for the ensuing year. (Applause)

CHIEF THOMAS: Thank you very much, Gentlemen (after being escorted to the rostrum). (Applause)

PRESIDENT SALISBURY: Your President has some appointments to make at this time.

For Sergeant-at-Arms, Chief William J. Dooling of the B. F. Goodrich Company, Watertown, Massachusetts.

Press Representative, Andrew P. Palmer of Woonsocket, Rhode Island.

Technical Consultant, Roi B. Woolley, Editor of FIRE ENGINEERING, New York City.

Official Photographer, Lieutenant Edward J. Carroll of Brookline.

Chaplains: Reverend Michael J. Collins, and Reverend John P. Fitzsimmons.

At this time, I would like to deviate, if I may, from the record of business, and the Chair requests the unanimous consent of the body for Chief Henry G. Thomas of Hartford, Connecticut, to make a statement.

CHIEF MARSHALL of Providence: Mr. President, I move that the unanimous consent be granted, and that the Chief from Hartford, Connecticut, Chief Henry G. Thomas, be granted that courtesy.

This motion was duly seconded by Chief Slaman of Wellesley and other members present and was carried.

CHIEF HENRY G. THOMAS: Thank you very much, Mr. President, Officers and Members attending the New England Conference here in 1958. You have afforded me a real honor and a privilege, for which I am very, very grateful.

I am going to ask two stalwarts of this organization for a great many years to come up here and join us for a few moments on the platform, Gus Cote and Ollie Sanborn.

As most of you are aware from the results of the election of your Directors just concluded, Gus Cote and Ollie Sanborn have decided to call it a day. These two men have served this Association and their respective States with honor to themselves and honor to the Fire Services. They have gained our respect. They have gained our love. It certainly would take more time than we have available and a far better speaker than I am to do justice to the records that these two men have made in our own New England area and in our own Association.

However, briefly, I presume I should say, for the record, that Chief A. J. Cote of Woonsocket, Rhode Island, retired, is a charter member of this Association. He

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attended the organizational meeting on July 12, 1922, at Boston. He has been an officer and a Committeeman from the very start of his association with this group. He has served as First and Second Vice-Presidents, but in his modesty, he would not accept the honor of being President.

He has served with distinction on many important committees, and we all know of the hard work he has put in on the Committee on Exhibits over the last number of years, and the work that he has done this year in assisting Chief Curran.

Chief Cote, this year, has attended his 51st Convention. I remember a convention, Gus, at Houston, where you were asked to stand up and take a bow, as the one Chief who had attended more international conventions than anyone present. I swelled with pride that a man like Gus Cote from our New England area and a very dear and personal friend of mine, had that distinction.

It is with a bit of sorrow, I believe, that we recognize the fact that the good Lord takes toll during the years, and we must accept the fact that some of our stalwarts have earned a bit of rest and retirement, and we have accepted, Chief Cote, your desire to retire as a Director from your State, but we do so with a heart full of gratitude and a great deal of love for all that you have done.

Many of us here know that your activities have not only been associated with this group, but in your home city of Woonsocket, you are looked up to as one of their leading and outstanding citizens, and also one of their bankers.

It has been wonderful, Gus, to have you with us, but I do hope and I express the wishes of all of this group, that this does not mean that you will not continue to be an active member. We hope it will mean that you will continue to be an active member!

Now, the second man is equally well-known, Chief Sanborn of Portland, Maine, retired. He joined the Association on June 23, 1925, at the Third Conference, which was held at Pittsfield, Massachusetts.

Ollie was elected President at the 7th Conference, held at New Haven, Connecticut, in June of 1929. He, too, has served continuously as an officer, principally as a Director from the State of Maine, and he has served on the Reservations Committee, and is still serving on that Committee, as witnessed by his report to you this morning.

Ollie, all of the things that I have said for Gus, I could say for you. But, I know that in your generous spirit, you will not mind if I do not repeat them. However, your work on the Registration Committee has often been a frustrating job. You have been the target at times of some unjust and harsh criticisms. I have annually felt for you a great deal of sympathy. I know that you have tried to do the job honestly and fairly, and I hope, Ollie, that you, too, while we have accepted your request to retire from the Board of Directors, will continue to stay with us and that we may greet you and Gus here annually.

You know, as we go on through life, attaining certain successes and achievements, many of us, I think, often ask ourselves what it is all about. I think I might best express to Chief Sanborn and Chief Cote and to this group what I mean by paraphrasing a poem that I like very much; it goes something like this:

“He has achieved success who has lived well, laughed often and loved much; who has gained the respect of intelligent men and the love of little children; who has filled his niche and accomplished his task; who will leave this world a better place than he found it, whether by an improved poppy, a

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perfect poem or a rescued soul; who has never lacked appreciation of earth's beauty nor failed to express it; who has always looked for the best in others and given the best he had; whose life has been an inspiration and whose memory will be a benediction."

I think those words so aptly express our feeling and our reference to Gus Cote and Ollie Sanborn.

(The audience rose and there was prolonged applause.)

**PRESIDENT SALISBURY:** There is just one more item of business, before we bring this Conference to a close.

I was in the room this morning, wondering what I could possibly say and how I could possibly put into words the feeling that the Delegation from the State of Rhode Island has for Gus Cote. It is unfortunate that I am the President and that Gus had to get out at this time. However, that was his wish, so I went along with it. But, while sitting in the room this morning, I happened to think back a few years, when another gentleman was retired. But, of course, he was forced into retirement. It was before the Congress of the United States in a Joint Session that this famous General said:

"Old soldiers never die; they just fade away."

I want to assure this group here this morning and the members of the New England Association of Fire Chiefs that during my term of office, it is not the intention of this President to allow Gus Cote or Ollie Sanborn to "fade away." I hope they will continue to help me, as they have others in the past, when I call upon them for their advice and experience.

I am looking forward to seeing them here next year, and for many years to come. God grant that we may be together for many years. (Applause)

If there is no further business to come before the meeting, a motion is in order to adjourn.

**CHIEF ADAMS** of Milford: Mr. President, I move that this 36th Annual Conference be adjourned.

This motion was duly seconded by Chief Marshall of Providence and was carried.

(Whereupon, the 36th Annual Conference of the New England Association of Fire Chiefs was adjourned at 12:30 o'clock noon, on June 26, 1958.)

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# CONSTITUTION and BY-LAWS

*of the*

## NEW ENGLAND ASSOCIATION OF FIRE CHIEFS

Adopted July 12, 1922

Amended June 26, 1958

## CONSTITUTION

### ARTICLE I

Section 1. The officers of this Association shall consist of a President, First Vice-President and Second Vice-President, a Secretary, a Treasurer, and a Vice-President for each state, who shall hold their offices for one year or until their successors are elected. All of said officers shall be elected by ballot at the annual meeting. None but active members, active chiefs, shall be elected to office.

Section 2, as amended June 22, 1951. There shall be a Board of Directors consisting of the President, the Immediate Past President, First Vice President, Second Vice President, the Secretary and the Vice President from each state. The Board shall meet at the time and place designated by the President. Only the actual expenses of the Board shall be paid by the Association.

Section 3. Three members of the Board of Directors, selected by the President, shall constitute the auditing committee.

### ARTICLE II

#### Duties of Officers

Section 1. It shall be the duty of the President to preside at all meetings of the Association, and perform such other duties as may be incident to his office.

Section 2. It shall be the duty of the Senior Vice-President to perform the duties of the President during his absence.

Section 3. It shall be the duty of the Secretary to keep a complete record of the proceedings of the Association, the Board of Directors and the standing committees; of which he shall be an ex-officio member; to receive and answer all communications pertaining to the Association; cause to be prepared a full report of the proceedings of each annual conference, which report shall be printed in pamphlet form and one or more copies mailed by him to each member of the Association within ninety days of such annual conference. He shall receive all communications, contribute paper on topics, etc., designed to be presented to the conference. He shall collect all moneys due the Association and pay the same over to the Treasurer previous to the final adjournment of the annual conference and at all other times when the funds in his possession amount to one hundred dollars (\$100.00) taking his receipt therefor and shall keep a correct account of same. He shall also employ such assistance as he may need for the collection of dues at the annual conferences and reporting the proceedings of the same and such other expenditures for clerical assistance at other times as may be approved by the Auditing Committee, and he shall execute

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a bond to the Association in the sum of One Thousand Dollars to be approved by the Board of Directors, the expense of procuring same to be borne by the Association. The salary of the Secretary to be fixed annually at the meeting of the Association. He shall also perform such other duties as shall be assigned to him by the President and Board of Directors. He shall at all times retain a sufficient sum in his possession to defray the necessary incidental expenses of his office, but he or any other officer shall not assume an indebtedness exceeding twenty-five dollars without the approval of the Board of Directors.

Section 4. The Treasurer shall have the custody of the funds of the Association; he shall receive all moneys from the Secretary except what is necessary for the expenses of the latter's office, giving his receipt therefor; keep a true account of all moneys received and disbursed; pay all bills after the same have been approved by the Auditing Committee, signed by the President; and countersigned by the Secretary, and at the annual conference of the Association make a full and correct report of the same, and he shall execute a bond to the Association in the sum of Two Thousand Dollars, to be approved by the Board of Directors, the expense, if any, of procuring same to be borne by the Association. The salary of the Treasurer shall be fixed annually by the Association at its annual conference.

Section 5. It shall be the duty of the Board of Directors to transact all the business of the Association during the time intervening between the annual meetings and to assign a list of topics to members of the Association. They shall have full power to expunge from the minutes before printing, anything that is objectionable to the Association or its members. They shall make arrangements for adequate means of transportation for carrying members to and from the place of holding the Annual Meeting.

The Board of Directors shall fill any vacancies occurring by death or other-

wise during the time from one conference to another.

### ARTICLE III

#### Meetings

Section 1. The annual meeting of the Association shall be held at such place as the conference shall designate at its annual meeting, and upon such date as the Board of Directors and Chief of Fire Department of the city in which the conference is to be held shall determine, and twenty members shall constitute a quorum to transact business.

Section 2. Chiefs inviting the Association to hold its annual meetings in their cities may understand that the Association expects and requires that their cities may furnish, without cost, a hall suitable for holding the sessions of the Association, an exhibition hall of ample size to accommodate the apparatus, equipment, etc., that may be reasonably expected to be offered for exhibition, and suitable grounds for testing of pumpers, trucks and other apparatus and appliances. The necessary fire engines, hose, nozzles and a sufficient number of men to carry out the test as may be required by the Exhibit Committee. The exhibit hall and the testing grounds shall at all times be under the sole control of the Exhibit Committee and under such rules as they may adopt.

Entertainment, such as the entertainment committee may wish to arrange for, must not interfere with the business program of the Association.

Section 3. Nothing in Section 1 shall be construed as prohibiting the Board of Directors in case of extraordinary emergencies from changing place of meeting.

### ARTICLE IV

#### Membership

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First. Individuals, firms and corporations interested in the protection of life and property against fire shall be eligible to life membership upon payment of \$100.00. Second. The Association may, by a majority vote, elect any associate member to life membership without the payment of any fee; and any member so elected shall thereafter be exempt from dues for life.

## ARTICLE V

### Amendments

Section 1. This Association shall have full power, at any time or meeting, to alter, amend or revise the Constitution and By-Laws, but the same shall not be altered, amended, or revised, except by a vote of two-thirds of the members present and entitled to vote, but no amendment shall be considered that has not been presented and read at a previous session.

## BY-LAWS

Section 1. All members of this Association shall be required to pay a membership fee of Three Dollars (\$3.00) in advance.

Section 1A. That a registration fee be charged every person registering at our Annual Conference, as determined by the Board of Directors.

Section 2. The Association shall have (through its Board of Directors) full power to levy an assessment and collect from the members an amount sufficient to cover the entire expense of said meeting.

Section 3. Any question coming before the conference for which no provisions are made in the Constitution and By-Laws, the presiding officer shall be governed in his decision by the rules laid down in Cushing's Manual.

Section 4. The President shall appoint all committees, and all standing committees shall be appointed at the first session of each annual meeting.

Section 5. The time as specified by the Exhibit Committee shall be reserved for exhibitors to display their various articles and improvements in fire apparatus.

Section 6. The Secretary and Treasurer of this Association shall receive for his services or their services such sum annually as may be fixed by the Association.

Section 7. All papers to be presented at any meeting of the Association shall be forwarded to the Secretary thirty days prior to date of such meeting; and he may cause them to be published without expense to the Association in the Fire journals of the country.

Section 8. No member who is in arrears for dues and assessments for one year shall be entitled to vote and any member who is in arrears for two consecutive years, his name shall be dropped from the roll.

Section 9. Associate and Life Members shall be entitled to all the privileg-

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es of the Association except the right to vote.

Section 10. Applications for all classes of membership shall be approved by the Credentials Committee, and a majority vote of the Association shall elect.

Section 11. The Secretary shall not register or give a badge, or extend any courtesies of the conference to any one, other than ladies accompanying members, representatives of the press, Honorary Life Members and Life Members except upon payment of the regular membership fee.

## RULES OF ORDER

Section 1. The presiding officer shall preserve order and decorum. All questions of order shall be decided by him, subject to an appeal by any member.

Section 2. Every member, when he speaks, should confine himself to the questions under debate.

Section 3. When two or more members shall arise to speak at the same time, the presiding officer shall decide who shall have the floor.

Section 4. A member called to order by the presiding officer shall immedi-

ately cease speaking on the question before the house, and shall not resume his remarks until the question is settled.

Section 5. A portion of the first day of the Annual Meeting shall be set apart for the holding of services in memory of deceased brothers.

Section 6. The election of officers and selection of place for holding next annual conference shall take place on the last day of the conference each year.

## ORDER OF BUSINESS

- |                                       |   |
|---------------------------------------|---|
| 1. Call to order.                     | 8. Report of Treasurer.                               |
| 2. Roll call.                         | 9. Report of committees.                              |
| 3. Appointment of committees.         | 10. Unfinished business.                              |
| 4. Reading of record of last meeting. | 11. Designation of place for holding next conference. |
| 5. Reading of Communications.         | 12. Election and installation of officers.            |
| 6. Topics and essays.                 | 13. Adjournment.                                      |
| 7. Report of Secretary.               |   |

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Bragg, Harold M., Chief, Cumberland Center  
Burns, Harry M., Chief, Union  
Butler, Richard, Chief, Warren  
Chadwick, Albert, Ex-Chief, Augusta  
Chaples, Henry F., Chief, Belfast  
Chase, Malcolm, State Ins. Dept., 91 Gage St., Augusta  
Clifford, William H., 3rd., Morse, Payson & Noyes, Ins., 57 Exchange St., Portland  
Coutemanche, Eugene J., Asst. Chief, 7 Langton St., Kittery  
Deaton, Claude L., Captain, Naval Air Station, F.D., Brunswick  
Denison, Clifford D., Chief, Harrison  
Dodge, Harold A., Chief, 19 West St., Boothbay Harbor  
Drouin, Z. F., Ex-Chief, Lewiston  
Dulac, Donald A., Chief, Brunswick Naval Air Station, R.F.D., 1, River Road,  
Brunswick  
Dumais, R. G., Chief, Lewiston  
Duncan, James A., Jr., Chief, Plant Protection, Scott Paper Co., Winslow  
Eldridge, John S., Chief, U. S. Naval Fuel Depot, Harpswell  
Elms, William, Asst. Chief, Naval Air Station, Brunswick  
Emmons, Arthur M., Chief, Saco  
Eugley, Bertrand I., Chief, Lincolnville  
Fay, David L., Fire Chief, U. S. Air Force Station, Topsham  
Finch, Ralph B., 466 Woodford St., Portland  
Finn, John H., 74 Cash St., South Portland  
Flynn, Joseph A. P., State Fire Marshal, State Capitol, Augusta  
Frates, Richard, Chief, 12 North St., Bath  
Gibson, Ralph S., Chief, York Beach  
Gilman, Ralph E., Chief, Waterville  
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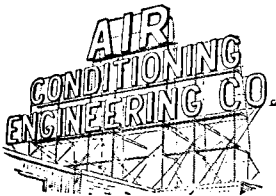
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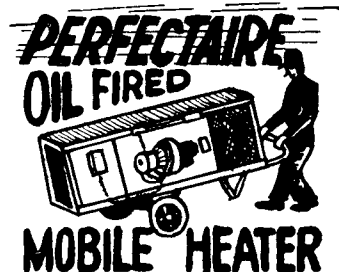
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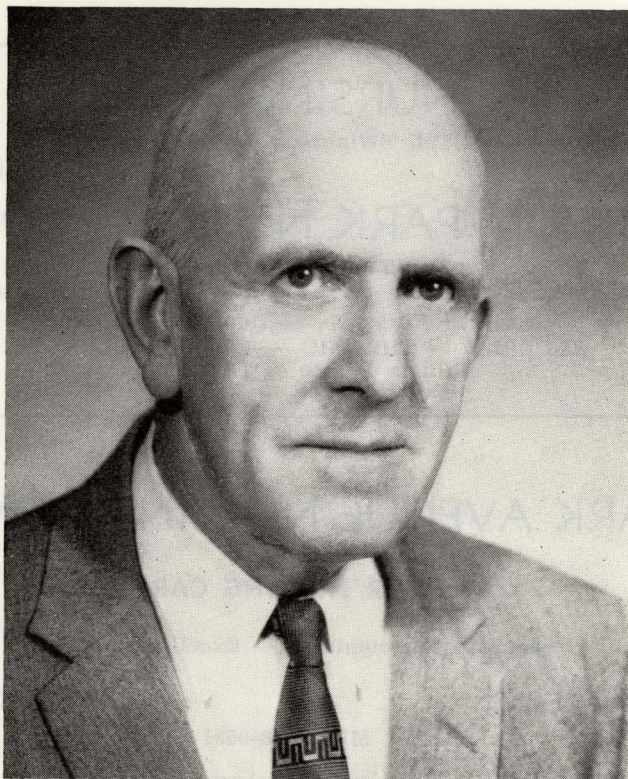
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NEW HAMPSHIRE .....	94
VERMONT .....	54
MASSACHUSETTS .....	660
RHODE ISLAND .....	139
CONNECTICUT .....	236
ALASKA .....	1
CALIFORNIA .....	2
CANADA .....	3
COLORADO .....	2
FLORIDA .....	4
GEORGIA .....	1
ILLINOIS .....	2
INDIANA .....	2
IOWA .....	2
LOUISIANA .....	1
MICHIGAN .....	2
MINNEAPOLIS .....	1
NEW JERSEY .....	23
NEW YORK .....	25
NO. CAROLINA .....	2
OHIO .....	7
OKLAHOMA .....	1
PENNSYLVANIA .....	3
WISCONSIN .....	1
VIRGINIA .....	1
WASHINGTON STATE .....	1
<b>TOTAL .....</b>	<b>1364</b>

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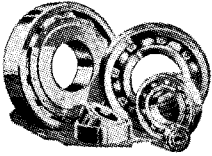
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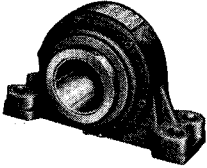
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# Advantages of the Municipal Telegraph Fire Alarm System

The vital emergency fire alarm communication system is under the direct control of the responsible Fire Chief at all times, providing maximum assurance of continuous and reliable service.

The telegraph system is a *complete* system, specifically designed for the fire service.

It takes the fire alarm *all the way through* — from box to central office to enginehouse — **AUTOMATICALLY!**

It alerts personnel and conditions enginehouses for immediate response — sounds the alarm — turns on the lights — opens the apparatus doors — operates the traffic siren and lights!

Connected to interior fire alarm systems through master boxes, it brings fire protection inside a municipality's schools, hospitals, public buildings, private industrials — protecting life and property twenty-four hours a day.

It is simple to operate — does not handicap the excited person, or the stranger to the community, in reporting an alarm of fire.

It is reliable, economical and easy to maintain — a sound long-term investment in public safety for any municipality.

