## General Motors

# Dealer <br> Standard Accounting 

Manual and Handbook
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## TO THE GENERAL MOTORS DEALER:

Accounting, the process of properly recording and classifying business transactions, is an important factor, recognized as essential to the successful management of a business.

Control of capital and satisfactory profits are largely dependent upon the efficiency of management and its ability to direct the affairs of the business. Plans and decisions are necessary and these should be based on facts. Without facts, decisions may be made based on erroneous or unreliable information which, at worst, may jeopardize the business and, at best, may not utilize resources to their fullest extent to produce maximum profits.

Accounting itself will not correct mistakes and weaknesses which may exist in the operation of a business. However, it will assist in revealing them and thus contribute to sound understanding and intelligent action aimed at their correction.

Uniform accounting is necessary because it records the financial history of the business; but, more important, it provides the basis for meaningful comparisons.

There is, however, another important purpose of uniform accounting in dealerships.
If the most successful results are to be attained, a close relationship must exist between the dealers and the manufacturer. Dealership managers depend to an extent upon marketing policies established by the manufacturer for its products. It is essential that such policies be considered in the light of their effects upon the dealer organization. This fact is recognized by the manufacturer, but it must have factual information in order to make decisions and establish policies that are fair and equitable to the dealers and in the best interests of both parties. The Dealer's Standard Accounting, properly operated, provides these facts when the operating data is forwarded to the manufacturer each month.

Adherence to the provisions of this GM Dealer Standard Accounting Manual and Handbook will also enhance internal control within the dealership.

Your cooperation in this respect will do much toward the elimination of weaknesses and the building of a stronger and sounder dealer organization, capable of increasing sales at a satisfactory profit.

## GENERAL MOTORS

## TO THE DEALER'S ACCOUNTANT:

The General Motors Dealer Standard Accounting Manual and Handbook is not an explanation of the basic and fundamental principles or methods of bookkeeping, but is an accounting manual intended for use by an accountant.

It is our desire to have the dealer employ a skilled accountant who recognizes the importance of gauging the business and of assisting in the formulation of policies on the basis of facts rather than guesswork.

An accountant is one who understands the mechanics of bookkeeping and, in addition, has the ability to supervise the methods used in collecting the information to be recorded and to interpret and analyze the results disclosed by the operating data. Such an individual should be able to interpret:

- The trends of the business
- The results of changes in policies
- The fluctuations in various accounts
- The effect of such fluctuations

The accountant should be aware of changes in conditions of the business, which might prove detrimental to profits, be able to forecast the probable results of any contemplated actions or changes in policy, and be able to determine the number of vehicles, which must be sold to cover the unabsorbed overhead and produce a desired profit.

The value of the accountant is increased if he or she is able to furnish the dealer with the information outlined above.

The duties of a dealer accountant are:

1. Maintain the Dealer's Standard Accounting System in accordance with the instructions contained in this manual and supervise all methods used in the business for the recording of transactions.
2. Submit required trial balance information to FACTS 2.0 on a timely basis. Prepare necessary supporting schedules of accounts.
3. Prepare sales and profit forecasts for future periods as a guide for the business and make comparisons between these forecasts and the actual results.
4. Use the FACTS 2.0 Compass Reports each month as a tool in managing the business.

## Assets

## Cash \& Contracts

200 Cash On Hand (Petty Cash)
201 Cash On Hand
202 Cash in Bank
205 Contracts in Transit
260 Securities

## Receivables

210 Notes Receivable - Customers
220 Accounts Receivable - Customers
225 Cash Sales
261 Factory Receivables
262 Due from Finance Companies
263 Warranty Claims
264 Ins. Commissions Receivable

Inventories
230 Demonstrators
231 New Cars
235 New Medium Duty Trucks
237 New Trucks
238 Other Automotive
240 Used Cars
241 Used Trucks
242 Parts \& Accessories
243 Tires
244 Gas, Oil \& Grease
245 Paint \& Body Shop Materials
246 Sublet Repairs
247 Work in Process-Labor
252 Other
258 Miscellaneous Assets Received in Trade
Prepaid Expenses
270 Prepaid Taxes
$271 \quad$ Prepaid Insurance
274 Prepaid-Other

Working Assets
275 Driver Training Vehicles
277 Lease \& Rental Vehicles

Fixed Assets
280 Land (Auto Business Only)
281 Buildings \& Improvements (Auto Business Only)
282 Machinery \& Shop Equipment
283 Parts \& Accessories Equipment
284 Furniture \& Fixtures
85 Company Vehicles
286 Leaseholds
287 IT - Hardware
288 IT - Software
289 Fixed Assets - Other

## Other Assets

291 Life Insurance-Cash Value
293 Notes \& Accounts Receivable-Officers
294 Notes \& Accounts Receivable-Other
296 Other Investments \& Miscellaneous Assets

## Liabilities

# Accounts Payable 

300 Accounts Payable-Trade Creditors
305 Warranty Claims Advance

## Notes Payable

310 Notes Payable-New Vehicle \& Demos
311 Notes Payable-Used Vehicles
312 Notes Payable-Lease \& Rental Units
314 Notes Payable-Other
Accrued Liabilities
320 Interest Payable
321 Salaries, Wages \& Commissions Payable
322 Insurance Payable
323 Payroll Taxes Payable
324 Sales Taxes Payable
325 Other Taxes Payable
327 Income Taxes Payable
328 Employee's Incentives/Bonuses Payable
329 Owner's Bonuses Payable
330 Retirement Benefits Payable
331 Other Payable

## Long Term Liabilities

332 Other Reserves
333 Deferred Taxes
334 Notes Payable - Capital Loans
335 Mortgages Payable \& Facility Related Loans
336 Other Notes \& Contracts
337 Other Notes - Owners
338 Note Payable - Affiliated Companies

## Contra Assets

340 Allowance for Doubtful Accounts
347 Accumulated Depreciation Lease \& Rental Units
351 Accumulated Depreciation Buildings \& Improvements
352 Accumulated Depreciation Machinery \& Shop Equip.
353 Accumulated Depreciation Parts \& Accessories Equipment
354 Accumulated Depreciation Furniture \& Fixtures
355 Accumulated Depreciation Company Vehicles
356 Accumulated Amortization of Leaseholds
357 Accumulated Depreciation IT - Hardware
358 Accumulated Depreciation IT - Software
359 Accumulated Depreciation Other

## Owner's Equity

## Net Worth

360 Capital Stock \&
Additional Paid In Capital
370 Retained Earnings
375 Dividends
380 Investments
390 Drawings
399 Profit or Loss

## New Vehicle Department

Sales \& Cost of Sales

| 400 | 600 |  |
| :--- | :--- | :--- |
| Thru | Thru |  |
| 418 | 618 |  |

$420 \quad 620 \quad$ New Cars-Fleet
421621 New Cars-Internal

| 423 | 623 |  |
| :--- | :--- | :--- |
| Thru | Thru | New Trucks-Retail |
| 438 | 638 |  |
| 440 | 640 | New Trucks-Fleet |
| 441 | 641 | New Truck-Internal |
| 445 | 645 | New Other Automotive |
| 457 | 657 | Accessories |
| 494 | 694 | Divisional Extended Warranties (Sales) |

## Used Vehicle Department

| Sales \& Cost of Sales |  |  |
| :---: | :---: | :---: |
| 446A | 646A | Used Cars Retail - Certified |
|  | 647A | Reconditioning - Cert. Used Cars |
| 446B | 646B | Used Cars Retail - Other |
|  | 647B | Reconditioning - Other Used Cars |
| 450A | 650A | Used Trucks Retail - Certified |
|  | 651A | Reconditioning - Cert. Used Trucks |
| 450B | 650B | Used Trucks Retail - Other |
|  | 651B | Reconditioning - Other Used |
| 448 | 648 | Used Cars Wholesale |
|  | 649 | Adjustment-Used Car Inventory |
| 452 | 652 | Used Trucks-Wholesale |
|  | 653 | Adjustment-Used Truck Inventory |
| 456 | 656 | Used Other Automotive |

## Fixed Operations - Mechanical

| Sales \& Cost of Sales |  |  |
| :--- | :---: | :---: |
| 460A 660 A Customer Labor - Cars \& Light Duty Trucks <br> 460 B 660 B Service Contracts Customer Labor - Cars \& Light Duty Trucks <br> 460 C 660 C Quick Service Labor - Cars \& Light Duty Trucks <br> 461 A 661 A Customer Labor - Commercial, Fleet \& Medium Duty Trucks <br> 461 B 661 B Service Contracts Customer Labor - Commercial, Fleet \& Medium Duty Trucks <br> 461 C 661 C Quick Service Labor - Commercial, Fleet \& Medium Duty Trucks <br> 462 662 Warranty Claim Labor - Mechanical <br> 463 663 Internal Labor - Mechanical <br> 464 664 New Vehicle Inspection Labor <br> 466 $\frac{665}{666}$ Adjustment-Cost of Labor Sales - Mechanical <br> 469 669 Sublet Repairs |  |  |

## Body Shop

Sales \& Cost of Sales
$470 \quad 670 \quad$ Customer Paint Labor - Cars \& Trucks
$471671 \quad$ Customer Body Labor - Cars \& Trucks
$472 \quad 672 \quad$ Warranty Claim Labor - Paint \& Body
473673 Internal Labor-Paint \& Body
675 Adjustment-Cost of Labor Sales - Paint \& Body
$476 \quad 676 \quad$ Sublet Repairs
$479 \quad 679 \quad$ Paint \& Body Shop Materials

## Parts \& Accessories Department

| Sales \& Cost of Sales |  |  |
| :---: | :---: | :---: |
| 467 | 667 | Parts-Mechanical Repair Orders Cars \& Light Duty Trucks |
| 468 | 668 | Parts-Mechanical Repair Orders Commercial, Fleet \& Medium Duty Trucks |
| 477 | 677 | Parts-Body Customer Repair Orders - Cars \& Trucks |
| 478 | 678 | Parts-Quick Service-Repair Orders |
| 480 | 680 | Parts-Warranty Claims |
| 481 | 681 | Parts-Internal |
| 482 | 682 | Parts-Counter-Retail |
| 483 | 683 | Parts-Wholesale |


| 484 | 684 | Accessories |
| :--- | :--- | :--- |
|  | $\frac{687}{}$ | Purchase Allowances |
|  | $\frac{688}{680}$ | Adjustment-Parts \& Accessories Inventory |
| 490 | Tires |  |
| 491 | 691 | Gas, Oil \& Grease |
| 492 | 692 | Miscellaneous |

## Lease \& Rental Activity



## Open End Lease

521 Recurring Lease Payments
522 Maintenance Income
523 Partial Month (Pro-Rata) Income
524 Late Payment Charge
$526 \quad$ Administrative Fee
$527 \quad$ Other Lease Revenue
Direct Cost
721 Interest
722 Amortization
723 Insurance (In Service Vehicles)
724 License, Title \& Tax
$725 \quad$ Policy-Leased Vehicles
726 Maintenance \& Repairs
727 Rent-Sublet Units
728 Other

| 520 | Selling Price of Disposed Vehicles |  |
| :--- | :--- | :--- |
|  | 720 | Cost of Sale of Disposed Vehicles |

## Rental

| 534 | Rental <br> Late Payment Charge |  |  |
| :--- | :--- | :--- | :---: |
| 535 | Rental Income |  |  |
| 536 | Administrative Fee |  |  |

\(\left.\begin{array}{lll} \& F \& I, Protection Plan Activity <br>

Insurance Commissions Earned\end{array}\right]\)| 541 |  | \& I Manager Commissions |
| :--- | :--- | :--- |
|  | $\frac{740}{741}$ | Insurance Chargebacks |
| 542 | $\frac{741}{742}$ | Accessories |
| 543 | 743 | GM Protection Plans |
| 544 | 744 | Other Protection Plans |

Finance \& Insurance Activity

| 806 |  | New <br> Finance Income-New |
| :---: | :---: | :---: |
| 807 |  | Insurance Commission Earned-New |
| 810 | 860 | Accessories-New |
| 443 | 643 | GM Protection Plans - New |
| 444 | 644 | Other Protection Plans - New |
| 494 | 850 | Finance \& Insurance Chargebacks |
|  | 853 | Repossession Losses-New |
|  | 855 | F \& I Compensation - New |
|  | 694 | Divisional Extended Warranties (Sales) |
| 808 |  | Used |
|  |  | Finance Income-Used |
| 809 |  | Insurance Commissions Earned-Used |
| 811 | 861 | Accessories-Used |
| 454 | 654 | GM Protection Plans - Used |
| 455 | 655 | Other Protection Plans - Used |
|  | 851 | Finance \& Insurance Chargebacks |
|  | 854 | Repossession Losses-Used |
|  | 856 | F \& I Compensation - Used |

## Additions to Income

| 902 | Bad Debts Recovered |
| :--- | :--- |
| 903 | Cash Discounts Earned |
| 905 | Other Income |
| 909 | GM Reimbursements |
| 910 | Document Handling Fees |

## Deductions from Income

| 952 | LIFO Adjustment |
| :--- | :--- |
| 953 | Cash Discounts Allowed |
| 955 | Other Deductions |

## Expenses

Expenses are to be distributed to each Department by creating sub-accounts formed by combining the three (3) digit expense account number with the two (2) digit department code.

## Department Codes

| New Vehicles | 01 |
| :--- | :---: |
| Used Vehicles | 02 |
| Lease \& Rental | 03 |
| Finance \& Insurance | 04 |
| Mechanical | 05 |
| Body Shop | 06 |
| Parts \& Accessories | 07 |
| (Not Used) | 08 |
| General \& Administrative | 09 |

Variable Selling Expenses
011 Vehicle Salespeople Compensation \& Other
013 Delivery Expense
015 Policy Work-Vehicles

## Personnel Expenses

020 Salaries-Owners/Executive Managers
021 Salaries-Supervision
022 Salaries-Clerical
023 Other Salaries \& Wages
024 Absentee Compensation
025 Taxes-Payroll
026 Incentives-Supervision
027 Employee Benefits
029 Retirement Benefits
Semi-Fixed Expenses
033 Postage / Freight
051 Company Vehicle Expense
056 Insurance-Vehicle Inventory
057 Bad Debt Expense
060 Office Supplies \& Expenses
061 Other Supplies
063 E-Commerce Advertising/Fees
064 Advertising Rebates
065 Advertising
066 Contributions
067 Policy Work-Parts \& Service
068 Information Technology Services
069 Outside Services (Other)
070 Travel \& Entertainment
071 Membership Dues \& Publications
072 Legal \& Auditing Expense
074 Telephone
075 Training Expense
076 Interest-Notes Payable-Floorplan
077 Miscellaneous Expense
078 Interest-Floorplan Credit
079 Interest-Notes Payable (Other)

Fixed Expenses
080 Rent
081 Amortization-Leaseholds
082 Repairs-Real Estate
083 Depreciation Buildings \& Improvements
084 Taxes-Real Estate
085 Insurance Buildings \& Improvements
086 Interest-Mortgages
087 Utilities
088 Insurance Other
089 Taxes-Other
090 Repairs-Equipment
091 Depreciation-Equipment
092 Equipment Rental

Adjustments
097 Bonuses-Employees
098 Bonuses-Owners
099 Income Taxes - Current Year
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## Balance Sheet

## Assets

## 200 Cash on Hand (Petty Cash)

## Assets

Cash and Contracts

## Synopsis

Account 200, is established to record the amount of Cash kept at the dealership to provide change to customers and pay incidental bills, which are too small to warrant issuing a check.

| Debits | Credits |
| :--- | :--- |
| 1.The amount set aside when the fund <br> is established <br> 2.1. The amount removed to decrease <br> The fund <br> fund |  |

## Example 1

Record a check for the amount of $\$ 400$ to establish a petty cash fund at the dealership.
Journal: Cash Disbursements and Purchases

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 200 | Cash on Hand (Petty Cash) | $\$ 400$ |  |
| Account 202 | Cash in Bank |  | $\$ 400$ |

## Example 2

Record petty cash summary and reimbursement of \$280 to the Petty Cash Fund.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 061-05 | Other Supplies | $\$ 30$ |  |
| Account 075-01 | Training Expense | $\$ 85$ |  |
| Account 033-09 | Postage/Freight | $\$ 15$ |  |
| Account 013-01 | Delivery Expense | $\$ 25$ |  |
| Account 070-09 | Travel and Entertainment | $\$ 225$ |  |
| Account 202 | Cash in Bank |  | $\$ 280$ |

## 201 Cash on Hand

## Assets

Cash and Contracts

## Synopsis

Account 201 is established to record the Cash receipts at the dealership.

| Debits | Credits |
| :---: | :---: |
| 1. The amount of Cash received | 1. The amount of Cash deposited in the <br> bank |

## Example 1

Record the payment of $\$ 375$ from a wholesale parts customer on their account.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash on Hand | $\$ 375$ |  |
| Account 220B | Accounts receivables - Customers - <br> Service and Parts |  | $\$ 375$ |

## Example 2

Record the receipt from customer for a down payment of $\$ 1,500$ on a purchase of a vehicle.

Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash on Hand | $\$ 1,500$ |  |
| Account 220A | Accounts receivables - Customers - <br> Vehicles |  | $\$ 1,500$ |

## Example 3

Record the income of $\$ 85$ from vending machines.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | :---: |
| Account 201 | Cash on Hand | $\$ 85$ |  |

## Example 4

Record daily bank deposit of \$1,960 for the above cash receipts.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 202 | Cash in Bank | $\$ 1,960$ |  |
| Account 201 | Cash on Hand |  | $\$ 1,960$ |

## Comments

A debit balance represents undeposited receipts.

Note:
Bank deposits should be made daily.

## 202 Cash in Bank

## Assets

## Cash and Contracts

## Synopsis

Account 202 is established to record the Cash deposited with banks and other financial institutions.

## Debits

1. Cash deposits
2. Savings deposits
3. Time deposits
4. Certificates of deposit
5. Interest on above deposits

## Credits

1. Withdrawals
2. Deposited checks returned by the bank
3. Bank charges

## Example 1

Record ACH (Automated Clearing House) deposit of \$18,750 from a finance company on proceeds received on the sale of a new vehicle.

Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 202 | Cash in Bank | $\$ 18,750$ |  |
| Account 205 | Contracts in Transit |  | $\$ 18,450$ |
| Account 262 | Due from Finance Companies |  | $\$ 300$ |

## Example 2

Record returned check of \$1,500 from a customer on a down payment for a purchase of a vehicle.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 220A | Accounts receivables - Customers - <br> Vehicles | $\$ 1,500$ |  |
| Account 202 | Cash in Bank |  | $\$ 1,500$ |

## Example 3

Record check of \$5,595 issued to a vendor (trade creditor).
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 300 | Accounts Payable - Trade Creditors | $\$ 5,595$ |  |
| Account 202 | Cash in Bank |  | $\$ 5,595$ |

## Example 4

Record petty cash summary and reimbursement of \$205 to the Petty Cash Fund.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 061-05 | Other Supplies | $\$ 30$ |  |
| Account 246 | Sublet Repairs | $\$ 85$ |  |
| Account 033-09 | Postage/Freight | $\$ 15$ |  |
| Account 013-01 | Delivery Expense | $\$ 25$ |  |
| Account 070-09 | Travel and Entertainment | $\$ 50$ |  |
| Account 202 | Cash in Bank |  | $\$ 205$ |

## Comments

A debit balance represents the amount of cash on deposit while a credit balance represents drafts written in excess of cash on deposits.

## Note:

The month-end balance should be reconciled with that shown on the bank statements.
All cash receipts should be cleared through Account 225, Cash Sales. When the bank deposit is made, the balance in Account 225, Cash Sales should be zero. (Please refer to Account 225, Cash Sales)

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 205 Contracts in Transit

## Assets

Cash and Contracts

## Synopsis

Account 205 is established to record finance Contracts covering new and used vehicle sales which have been submitted to financial institutions for payment.

| Debits | Credits |
| :---: | :---: |
| 1. Amounts financed on customer | 1. Payments received from finance <br> notes discounted with finance <br> institutions |
| institutions | 2. Principals withheld by finance <br> institutions on customer notes <br> discounted |

## Example 1

Record a new vehicle sale for the amount of $\$ 17,571$ with a finance contract reserve of $\$ 300$, sales tax of $\$ 879$ and Registration Fees of $\$ 125$. The inventory value is $\$ 16,721$.

Journal: New Vehicle Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 205 | Contracts in Transit | $\$ 18,575$ |  |
| Account 262 | Due from Finance Companies | $\$ 300$ |  |
| Account 600-618 | Cost of Sales - New Cars - Retail | $\$ 16,721$ |  |
| Account 400-418 | Sales - New Cars - Retail |  | $\$ 17,571$ |
| Account 231 | New Car Inventory |  | $\$ 16,721$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 879$ |
| Account 806 | Finance Income - New |  | $\$ 300$ |
| Account 905 | Other Income (Registration Fees) |  | $\$ 125$ |

## Example 2

Record an ACH (Automated Clearing House) deposit of $\$ 18,875$ from the finance institution for payment of the customer contract above.

Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |


| Account 202 | Cash in Bank | $\$ 18,875$ |  |
| :--- | :--- | ---: | ---: |
| Account 205 | Contracts in Transit |  | $\$ 18,575$ |
| Account 262 | Due from Finance Companies |  | $\$ 300$ |

## Comments

A debit balance represents the amounts financed on customer notes discounted, which are due from finance institutions.

## Note:

At month end, a schedule of the notes for which payments have not been received should be prepared.

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## CUSTOMER RECEIVABLES

Separate general ledger accounts should be maintained for receivables resulting from vehicle sales, service and parts sales, leases and rentals, and other sales. Other should be for receivables resulting from sales of items carried in Account 238 Other Automotive (inventory) and Account 252 Other (Inventory)

For each general ledger account, a separate subsidiary ledger should be maintained. A detail of the debits and credits should be posted to the individual accounts in the subsidiary ledgers.

A supporting schedule with an age analysis of each subsidiary account should be prepared at the month end. The net amount of each schedule should agree with the balance in the related controlling account.

For purposes of aging, the due date of customer receivables is that agreed on at the time of the sale. This stipulation would apply to extended and usual terms of payment.

Receivables due from governmental agencies and collision claims with insurance companies may be aged. However, it is not necessary to include these amount in the over 90 days past due column unless collection appears doubtful. It is also not necessary to include these amounts in the month-end computation of the allowance for doubtful accounts.

Customer notes and accounts receivable, classified and aged in accordance with the trial balances, should be shown on the operating report.

Any credit balances listed on the trial balances should be classified as a current liability and shown on page 1 of the operating report as follows:

- Accounts Receivable Credit Balances
- Customer Deposits

If preferred, notes and accounts receivable from others may be recorded in these customer accounts but should be shown on page 1 of the operating report as follows:

- Debit Balances

Account 293, Notes and Accounts Receivable - Officers, for amounts due from active and inactive officers and from stockholders.

Account 294, Notes and Accounts Receivable - Other, for:
A. Amounts due from employees for notes, accounts, loans, and advances, except current balances due for merchandise.
B. Loans and advances due from subsidiary and affiliated enterprises and from outsiders.
C. Amounts due from subsidiary and affiliated enterprises for merchandise when extended terms have been granted.

- Credit Balances

1. Amounts Payable to officers and stockholders on open account should be combined with Account 300, Accounts Payable - Trade Creditors.
2. Notes payable due within one year to officers and stockholders should be combined with Account 314, Notes Payable - Other.

## 210 Notes Receivable - Customers

Assets
Receivables

## Synopsis

Account 210 is established to record monies owed by customers who have signed promissory notes to the dealership.

| Debits | Credits |
| :---: | :---: |
| $\begin{array}{l}\text { 1. The value of notes accepted from } \\ \text { customers }\end{array}$ | $\begin{array}{l}\text { 1. The amount of Customer payments } \\ \text { received }\end{array}$ |
| 2. The amount of Notes considered |  |
| uncollectible |  |$\}$| 3.The balances due on notes secured <br> by vehicles which have been <br> repossessed |
| :--- |

## Example 1

Record a sale of a used vehicle for $\$ 11,000$ paid partly in cash $(\$ 1,500)$ with $\$ 11,175$ financed by the dealership on an installment note, which included a finance charge of $\$ 1,000$. The finance charge was considered earned at the time of sale. The sales tax is $\$ 550$ and the Registration fees are $\$ 125$. The inventory value is $\$ 9,750$ of which $\$ 750$ is due to Reconditioning.

Journal: Used Vehicle Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 210 | Notes Receivables - Customers | $\$ 11,175$ |  |
| Account 220A | Accounts Receivable - Customers - |  |  |
| Vehicles | $\$ 1,500$ |  |  |
| Account 646A | Cost of Sales - Used Cars Retail - <br> Certified | $\$ 9,000$ |  |
| Account 647A | Reconditioning - Cert. Used Cars | $\$ 750$ |  |
| Account 446A | Sales - Used Cars Retail - Certified |  | $\$ 11,000$ |
| Account 240 | Inventory - Used Cars |  | $\$ 9,750$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 550$ |
| Account 808 | Finance Income - Used | $\$ 1,000$ |  |
| Account 905 | Other Income (Registration Fees) |  | $\$ 125$ |

## Example 2

Record a payment $\$ 350$ received on the installment note.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash on Hand | $\$ 350$ |  |
| Account 210 | Notes Receivables - Customers |  | $\$ 350$ |

## Comments

A debit balance represents the unpaid balances of notes accepted from customers.

## 220 Accounts Receivable - Customers <br> Assets <br> Receivables

## Synopsis

Account 220 is established to record the monies owed by customers who have open accounts with the dealership.

## Debits

1. The amounts due from customer charge sales
2. The amount of deposited checks returned by the bank
3. The amount of Lease payments due on leases recorded as sales
4. The earned portion of deferred income on leases recorded as sales
5. The amount of Repossession surpluses paid

## Credits

1. The amount of Customer payments received
2. The value of Credits allowed to customers
3. The Deposits received on future sales
4. The amount of accounts considered uncollectible
5. The amount of deferred income on leases recorded as sales
6. The amount of Repossession surpluses due customers

## Example 1

Record a Service customer charge of $\$ 228$ for a repair order. The customer paid labor is $\$ 170$. The parts sale is $\$ 50$. Shop supplies are $\$ 5$ and the Sales Tax is $\$ 3$. The cost of labor is $\$ 51$. The cost of parts is $\$ 34$ and the cost of shop supplies is $\$ 4$.
Journal: Service and Parts Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 220B | Accounts Receivable - Customers - <br> Service and Parts | $\$ 228$ |  |
| Account 660A | Cost of Sales - Customer Labor - <br> Cars \& Light Duty Trucks | $\$ 51$ |  |
|  | Cost of Sales - Parts - Mechanical <br> Repair Orders Cars \& Light Duty |  |  |
| Account 667 | Trucks |  |  |


| Account 669 | Cost of Sales - Shop Supplies | $\$ \mathbf{\$ 4}$ |  |
| :--- | :--- | ---: | ---: |
| Account 460A |  <br> Light Duty Trucks |  | $\$ 170$ |
| Account 467 |  <br> Light Duty Trucks |  | $\$ 50$ |
| Account 469 | Sales - Shop Supplies |  | $\$ 5$ |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 34$ |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 4$ |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  | $\$ 51$ |
| Account 324 | Sales Taxes Payable | $\$ 3$ |  |

## Example 2

Record a check of $\$ 228$ received in payment for the charges above.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash on Hand | $\$ 228$ |  |
| Account 220B | Accounts Receivable - Customers - <br> Service and Parts |  | $\$ 228$ |

## Example 3

Record returned check of $\$ 228$ for insufficient funds from the customer above.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 220B | Accounts Receivable - Customers - <br> Service and Parts | $\$ 228$ |  |
| Account 202 | Cash in Bank |  | $\$ 228$ |

## Example 4

Record the receipt of customer deposit for $\$ 500$ on a future car sale.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash on Hand | $\$ 500$ |  |
| Account 220A | Accounts Receivable - Customers - <br> Vehicles |  | $\$ 500$ |

## Comments

A debit balance represents the net balances of customer accounts.

## Note:

Sub-accounts should be created for each receivable category (such as customer Mechanical, Body Shop and Parts \& Accessories). This will make the administrative task of analyzing receivables and collection follow-up more manageable.

## 225 Cash Sales

Assets
Receivables

## Synopsis

Account 225 is established to record the cash received as a result of Sales transactions processed at the dealership.

| Debits | Credits |
| :---: | :---: |
| 1. Sales for cash | 1. Cash received from cash sales <br> 2. Cash refunds for return of <br> merchandise by customers |
|  |  |

## Example 1

Record a customer cash sale of $\$ 618$ for mechanical labor and parts. The customer labor is $\$ 340$. The parts sale is $\$ 250$. The sales tax is $\$ 13$ and the shop supplies are $\$ 15$. The cost of labor is $\$ 100$. The parts cost is $\$ 80$ and the cost of shop supplies is $\$ 13$.

Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 618$ |  |
| Account 660A | Cost of Sales - Customer Labor - <br> Cars \& Light Duty Trucks | $\$ 100$ |  |
| Account 667 | Cost of Sales - Parts Mechanical <br> Repair Orders \& Light Duty Trucks | $\$ 80$ |  |
| Account 669 | Cost of Sales - Shop Supplies | $\$ 13$ |  |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 80$ |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 13$ |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  | $\$ 100$ |
| Account 324 | Sales Taxes Payable |  | $\$ 13$ |
| Account 460A |  <br> Light Duty Trucks |  | $\$ 340$ |
| Account 467 | Sales - Parts Mechanical Repair <br> Orders \& Light Duty Trucks |  | $\$ 250$ |
| Account 469 | Sales - Shop Supplies |  | $\$ 15$ |

## Example 2

Record a customer cash sale of \$3,740 for body shop labor, parts and materials. The body labor sale is $\$ 740$ and the paint labor sale is $\$ 595$. The parts sale is $\$ 1,975$. The paint and body shop materials are $\$ 315$ and the sales tax is $\$ 115$. The cost of labor is $\$ 795$ with $\$ 350$ due to paint labor and $\$ 445$ for body shop labor. The parts cost is $\$ 1,380$. The cost of body shop materials is $\$ 235$.
Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 3,740$ |  |
| Account 670 | Cost of Sales - Customer Paint Labor <br> - Cars \& Trucks | $\$ 350$ |  |
| Account 671 | Cost of Sales - Customer Body Labor <br> - Cars \& Truck | $\$ 445$ |  |
|  | Cost of Sales - Parts - Body <br>  <br> Trucks |  |  |
| Account 677 | Cost of Sales - Paint \& Body Shop <br> Materials | $\$ 1,380$ |  |
| Account 679 | Inventory - Parts \& Accessories |  | $\$ 235$ |
| Account 242 | Inventory - Paint \& Body Shop <br> Materials |  | $\$ 1,380$ |
| Account 245 | Inventory - Work in Process - Body <br> Shop |  | $\$ 235$ |
| Account 247B |  | $\$ 795$ |  |
| Account 324 | Sales Taxes Payable | $\$ 115$ |  |
| Account 470 | Sales - Customer Paint Labor - Cars <br> \& Trucks |  | $\$ 595$ |
| Account 471 | Sales - Customer Body Labor - Cars <br> $\&$ Trucks |  | $\$ 740$ |
| Account 477 | Sales - Parts - Body Customer Repair <br> Orders - Cars \& Trucks |  | $\$ 1,975$ |
| Account 479 | Sales - Paint \& Body Shop Materials |  | $\$ 315$ |

## Example 3

Record a bank deposit of \$10,587 for Mechanical, Body Shop and Parts daily cash Sales Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| 202 | Cash in Bank | $\$ 10,587$ |  |
| 225 | Cash Sales |  | $\$ 10,587$ |

Note:

This is a clearing account for cash sales and normally should have no month-end balance. If a balance exists, a month-end schedule should be prepared to determine the nature of the balance. The balance should be classified with the applicable asset and liability accounts on the trial balance.

## 230 Demonstrators

Assets
Inventories

## Synopsis

Account 230 is established to record the inventory value of vehicle Demonstrators maintained to provide test rides for customers.

## Debits

1. The factory invoice amount, less holdback and other non-related items such as supplemental advertising funds, of new vehicles placed in demonstration and other temporary company service
2. The Cost of New Vehicles placed into Demonstration inventory
3. The Internal selling price of dealerinstalled accessories and optional equipment and the labor and material required for installation
4. The Destination, delivery and handling charges

## Credits

1. The replacement value of accessories, optional equipment and tires removed from units and placed in Account 242, Parts \& Accessories (inventory) and Account 243, Tires (inventory) as applicable
2. The amount of subsequent factory price reductions
3. The cost of units taken out of service and transferred to new vehicle inventories prior to their sales as new vehicles
4. The amount of factory credits applied to vehicles placed in temporary service

## Example 1

Record the transfer of a new car into demonstrator inventory for $\$ 15,500$.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 230 | Inventory - Demonstrators | $\$ 15,500$ |  |
| Account 231 | Inventory - New Cars |  | $\$ 15,500$ |

## Example 2

Record the sale of a CD changer for demonstrator unit for $\$ 335$. The mechanical labor sale for CD changer installation is $\$ 85$. The CD changer sale is $\$ 250$. The cost of internal labor is $\$ 25$. The CD changer cost is $\$ 175$.

Journal: Internal Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 230 | Inventory - Demonstrators | $\$ 335$ |  |
| Account 663 | Cost of Sales - Internal Labor <br> Mechanical | $\$ 25$ |  |
| Account 684 | Cost of Sales - Parts - Accessories | $\$ 175$ |  |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 175$ |
| Account 247A | Inventory - Work in Process - | Mechanical |  |
| Account 463 | Sales - Internal Labor Mechanical |  | $\$ 25$ |
| Account 484 | Sales - Parts - Accessories | $\$ 85$ |  |

## Example 3

Record the $\$ 2000$ CTA/CTP credit from the factory on vehicle in demonstrator inventory.
Journal: Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 261 | Factory Receivables | $\$ 2000$ |  |
| Account 230 | Inventory - Demonstrators |  | $\$ 200$ |

## Comments

A debit balance represents the cost of new vehicles set aside for use as demonstrators and for other temporary company service.

## Note:

A record of each unit in the vehicle inventories shown below should be made on a Vehicle Inventory Record at the time the unit is acquired.

Stock numbers should be assigned in numerical sequence to new, used and repossessed units acquired. A used unit accepted in trade on the sale of a new unit should be given the same stock number as the new unit sold, but followed by the letter A. A used unit accepted in trade on the sale of another used unit should be given the same stock number as the used unit sold, but followed by the letter $B$, etc.

Supporting month-end schedules should be prepared. These schedules should be in agreement with the general ledger accounts and compared to physical inventories of the following:

- Demonstrators
- New Cars
- New Trucks
- Other Automotive

Supporting month-end schedules should be prepared. These schedules should be in agreement with the general ledger accounts and compared to physical inventories of the following:

- Used Cars
- Used Trucks


## LAST-IN, FIRST-OUT (LIFO) INVENTORY VALUATION

Dealers who have elected to utilize the LIFO method of reporting inventory values should establish separate general ledger accounts captioned LIFO Reserve for each inventory account affected by LIFO.

For example, the entries to establish the initial LIFO adjustment for new vehicles should be handled as follows:

|  | New Cars | New Trucks |
| :---: | :---: | :---: |
| Actual inventory | \$425,000 | \$175,000 |
| LIFO inventory | \$370,000 | \$140,000 |
| LIFO adjustment | \$55,000 | \$35,000 |
|  | DEBIT | CREDIT |
| ENTRY: Acct. 952 LIFO Adjustment | \$90,000 |  |
| Acct. 231L, Inventory-New Cars-LIFO Reserve |  | \$55,000 |
| Acct. 237L, Inventory-New Trucks-LIFO Reserve |  | \$35,000 |

Subsequent adjustments to each LIFO reserve account should be offset to Account 952, LIFO Adjustment. LIFO adjustments must be recorded and displayed on Page 7, on the operating report.

The Total LIFO Reserve, Line 36, Page 7, will be transferred \& displayed on Page 1, Line 35.

## 231 New Cars

Assets
Inventories

## Synopsis

Account 231 is established to record the inventory value of New Cars on hand.

| Debits | Credits |
| :---: | :---: |
| 1. The factory invoice amount, less holdback and other non-related items such as supplemental advertising funds, of New Cars acquired <br> 2. The Internal selling price of dealerinstalled accessories and optional equipment and the labor and materials required for installation <br> 3. The Destination, delivery and handling charges <br> 4. The Cost of new units transferred from demonstration and other temporary company service for sales as new cars | 1. The replacement value of accessories, optional equipment and tires removed from new cars and placed in Account 242, Parts \& Accessories (inventory) and Account 243, Tires (inventory) as applicable <br> 2. The amount of subsequent factory price reductions <br> 3. The Cost of New Cars placed in demonstration and other temporary company service <br> 4. The Cost of New Cars transferred to other dealers <br> 5. The Cost of New Cars sold and otherwise disposed of |

## Example 1

Record the factory invoice of $\$ 17,043$ for the purchase of a new car from the manufacturer. The new car inventory value is $\$ 16,168$, the Holdback is $\$ 525$, Co-op Advertising is $\$ 175$ and New Vehicle Advertising expense is $\$ 175$.
Journal: New Vehicle Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 231 | Inventory - New Cars | $\$ 16,168$ |  |
| Account 261 | Factory Receivables - Holdback | $\$ 525$ |  |
| Account 261 | Factory Receivables - Co-op <br> Advertising | $\$ 175$ |  |
| Account 065-01 | Advertising Expense - New Vehicles <br> Department | $\$ 175$ |  |

## Example 2

Record the $\$ 17,043$ purchase of a new car from another dealer. The new car inventory value of $\$ 16,168$, $\$ 525$ Holdback, $\$ 175$ LAM dealer contribution and the $\$ 175$ LAM group contribution are to be recorded as debits to account 905.
Journal: Cash Disbursement (or New Vehicle Purchase Journal)

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 231 | Inventory - New Cars | $\$ 16,168$ |  |
| Account 905 | Other Income (Holdback) | $\$ 525$ |  |
| Account 905 | Other Income (LAM Dealer <br> Contribution) | $\$ 175$ |  |
| Account 905 | Other Income (LAM Group <br> Contribution) | $\$ 175$ |  |
| Account 202 | Cash in Bank |  | $\$ 17,043$ |

## Example 3

Record a Dealer Exchange (DX) of \$17,043 new car sale to another dealer. The \$525 Holdback, \$175 LAM dealer contribution and the \$175 LAM group contribution are to be recorded as credits to account 905.

Journal: Dealer Exchange

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 220A | Accounts Receivables - Customers- <br> Vehicles | $\$ 17,043$ |  |
| Account 231 | Inventory - New Cars |  | $\$ 16,168$ |
| Account 905 | Other Income (Holdback) | $\$ 525$ |  |
| Account 905 | Other Income (LAM Dealer <br> Contribution) | $\$ 175$ |  |
| Account 905 | Other Income (LAM Group <br> Contribution) | $\$ 175$ |  |

## Example 4

Record the $\$ 335$ sale and installation of CD changer in a new vehicle. The CD changer sale is $\$ 250$ and the internal labor sale is $\$ 85$. The internal labor cost is $\$ 25$ and the CD changer cost is \$175.
Journal: Internal Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | :---: |
| Account 231 | Inventory - New Cars | $\$ 335$ |  |


|  | Account 663 | Cost of Sales - Internal Labor <br> Mechanical | $\$ 25$ |
| :--- | :--- | ---: | ---: |
| Account 684 | Cost of Sales - Accessories | $\$ 175$ |  |
| Account 242 | Inventory - Parts \& Accessories |  |  |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  | $\$ 175$ |
| Account 463 | Sales - Internal Labor Mechanical |  | $\$ 25$ |
| Account 484 | Sales - Accessories |  | $\$ 85$ |

## Comments

A debit balance represents the cost of New Cars in inventory.

## Note:

A record of each unit in the vehicle inventories shown below should be made on a Vehicle Inventory Record at the time the unit is acquired.

Stock numbers should be assigned in numerical sequence to new, used and repossessed units acquired. A used unit accepted in trade on the sale of a new unit should be given the same stock number as the new unit sold, but followed by the letter A. A used unit accepted in trade on the sale of another used unit should be given the same stock number as the used unit sold, but followed by the letter B, etc.

Supporting month-end schedules should be prepared. These schedules should be in agreement with the general ledger accounts and compared to physical inventories of the following:

- Demonstrators
- New Cars
- New Trucks
- Other Automotive

Supporting month-end schedules should be prepared. These schedules should be in agreement with the general ledger accounts and compared to physical inventories of the following:

- Used Cars
- Used Trucks


## LAST-IN, FIRST-OUT (LIFO) INVENTORY VALUATION

Dealers who have elected to utilize the LIFO method of reporting inventory values should establish separate general ledger accounts captioned LIFO Reserve for each inventory account affected by LIFO.

For example, the entries to establish the initial LIFO adjustment for new vehicles should be handled as follows:

|  | New Cars | New Trucks |
| :---: | :---: | :---: |
| Actual inventory | \$425,000 | \$175,000 |
| LIFO inventory | \$370,000 | \$140,000 |
| LIFO adjustment | \$55,000 | \$35,000 |
|  | DEBIT | CREDIT |
| ENTRY: Acct. 952 LIFO Adjustment | \$90,000 |  |
| Acct. 231L, Inventory-New Cars-LIFO Reserve |  | \$55,000 |
| Acct. 237L, Inventory-New Trucks-LIFO Reserve |  | \$35,000 |

Subsequent adjustments to each LIFO reserve account should be offset to Account 952, LIFO Adjustment. LIFO adjustments must be recorded and displayed on Page 7, on the operating report.

The Total LIFO Reserve, Line 36, Page 7, will be transferred \& displayed on Page 1, Line 35.

## 235 Medium Duty Trucks

Assets
Inventories

## Synopsis

Account 235 is established to record the inventory value of New Medium Duty Trucks on hand.

## Debits

1. The factory invoice amount, less holdback and other non-related items such as supplemental advertising funds, of new Medium Duty Trucks acquired
2. The Internal selling price of dealerinstalled accessories and optional equipment and the labor and materials required for installation
3. The cost of dealer installed Other Automotive items and the Internal selling price of the labor and materials required for installation
4. The Destination, delivery and handling charges
5. The Cost of new units transferred from demonstration and other temporary company service for sales as new Medium Duty Trucks

## Credits

1. The replacement value of accessories, optional equipment and tires removed from new Medium Duty Trucks and placed in Account 242, Parts \& Accessories (inventory) and Account 243, Tires (inventory) as applicable
2. The amount of subsequent factory price reductions
3. The Cost of new Medium Duty Trucks placed in demonstration and other temporary company service
4. The Cost of new Medium Duty Trucks transferred to other dealers
5. The Cost of new Medium Duty Trucks sold and otherwise disposed of

## Example 1

Record the factory invoice $\$ 26,291$ and $\$ 680$ Holdback for the purchase of a new medium duty truck from the manufacturer.
Journal: New Medium Duty Trucks Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 235 | Inventory - New Medium Duty Trucks | $\$ 26,291$ |  |
| Account 261 | Factory Receivables - Holdback | $\$ 680$ |  |

## Example 2

Record the sale of a medium duty truck for the amount of $\$ 30,000$ with a finance contract reserve of $\$ 665$, sales tax of $\$ 1,500$ and Registration Fees of $\$ 180$. The inventory value is $\$ 26,971$.
Journal: New Medium Duty Truck Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 205 | Contracts in Transit | $\$ 31,680$ |  |
| Account 262 | Due from Finance Companies | $\$ 665$ |  |
| Account 638 | Cost of Sales - New Trucks - Retail | $\$ 26,971$ |  |
| Account 438 | Sales - New Trucks - Retail |  | $\$ 30,000$ |
| Account 235 | Inventory - New Trucks |  | $\$ 26,971$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 1,500$ |
| Account 806 | Finance Income - New |  | $\$ 665$ |
| Account 910 | Document Handling Fees |  | $\$ 180$ |

## Comments

A debit balance represents the cost of new Medium Duty Trucks in inventory.

## Note:

A record of each unit in the vehicle inventories shown below should be made on a Vehicle Inventory Record at the time the unit is acquired.

Stock numbers should be assigned in numerical sequence to new, used and repossessed units acquired. A used unit accepted in trade on the sale of a new unit should be given the same stock number as the new unit sold, but followed by the letter A. A used unit accepted in trade on the sale of another used unit should be given the same stock number as the used unit sold, but followed by the letter B, etc.

Supporting month-end schedules should be prepared. These schedules should be in agreement with the general ledger accounts and compared to physical inventories of the following:

- Demonstrators
- New Cars
- New Trucks
- Other Automotive

Supporting month-end schedules should be prepared. These schedules should be in agreement with the general ledger accounts and compared to physical inventories of the following:

- Used Cars
- Used Trucks

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## LAST-IN, FIRST-OUT (LIFO) INVENTORY VALUATION

Dealers who have elected to utilize the LIFO method of reporting inventory values should establish separate general ledger accounts captioned LIFO Reserve for each inventory account affected by LIFO.

For example, the entries to establish the initial LIFO adjustment for new vehicles should be handled as follows:

|  | New Cars | New Trucks |
| :---: | :---: | :---: |
| Actual inventory | \$425,000 | \$175,000 |
| LIFO inventory | \$370,000 | \$140,000 |
| LIFO adjustment | \$55,000 | \$35,000 |
|  | DEBIT | CREDIT |
| ENTRY: Acct. 952 LIFO Adjustment | \$90,000 |  |
| Acct. 231L, Inventory-New Cars-LIFO Reserve |  | \$55,000 |
| Acct. 237L, Inventory-New Trucks-LIFO Reserve |  | \$35,000 |

Subsequent adjustments to each LIFO reserve account should be offset to Account 952, LIFO Adjustment. LIFO adjustments must be recorded and displayed on Page 7, on the operating report.

The Total LIFO Reserve, Line 36, Page 7, will be transferred \& displayed on Page 1, Line 35.

## 237 New Trucks <br> Assets <br> Inventories

## Synopsis

Account 237 is established to record the inventory value of New Trucks and Motor Homes on hand.

## Debits

1. The Factory invoice amount, less holdback and other non-related items such as supplemental advertising funds, of new trucks and motor homes acquired
2. The Internal selling price of dealerinstalled accessories and optional equipment and the labor and materials required for installation
3. The Cost of dealer-installed Other Automotive items and the internal selling price of the labor and materials required for installation
4. The Destination, delivery and handling charges
5. The Cost of new units transferred from demonstration and other temporary company service for sale as new trucks and motor homes

## Credits

1. The replacement value of accessories, optional equipment and tires removed from new trucks and motor homes and placed in Account 242, Parts \& Accessories (inventory) and Account 243, Tires (inventory) as applicable
2. The Cost of new trucks and motor homes placed in demonstration and other temporary company service
3. The amount of subsequent factory price reductions
4. The Cost of new trucks and motor homes transferred to other dealers
5. The Cost of new trucks and motor homes sold and otherwise disposed of

## Example 1

Record the purchase of a truck from the manufacturer in the amount of $\$ 42,250$. The inventory value of the truck is $\$ 40,150$, with Holdback of $\$ 1400$, Co-op Advertising of $\$ 467$ and New Cars Advertising expense of \$233.

Journal: New Truck Purchases

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | :---: |
| Account 237 | Inventory - New Trucks | $\$ 40,150$ |  |


| Account 261 | Factory Receivables - Holdback | $\$ 1,400$ |  |
| :--- | :--- | ---: | ---: |
| Account 261 | Factory Receivables - Co-op <br> Advertising | $\$ 467$ |  |
| Account 065-01 | Advertising Expense - New Cars | $\$ 233$ |  |
| Account 310 |  <br> Demos |  | $\$ 42,250$ |

## Example 2

Record a new truck sale for the amount of $\$ 41,551$ with a finance contract reserve of $\$ 1,297$, sales tax of $\$ 2,078$ and Registration Fees of $\$ 180$. The inventory value of the truck is \$40,151.
Journal: New Truck Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 205 | Contracts in Transit | $\$ 43,809$ |  |
| Account 262 | Due from Finance Companies | $\$ 1,297$ |  |
| Account 623-638 | Cost of Sales - New Trucks - Retail | $\$ 40,151$ |  |
| Account 423-438 | Sales - New Trucks - Retail |  | $\$ 41,551$ |
| Account 237 | Inventory - New Trucks |  | $\$ 40,151$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 2,078$ |
| Account 806 | Finance Income - New |  | $\$ 1,297$ |
| Account 910 | Document Handling Fees |  | $\$ 180$ |

## Comments

A debit balance represents the cost of new trucks and motor homes in inventory.

## Note:

A record of each unit in the vehicle inventories shown below should be made on a Vehicle Inventory Record at the time the unit is acquired.

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

Stock numbers should be assigned in numerical sequence to new, used and repossessed units acquired. A used unit accepted in trade on the sale of a new unit should be given the same stock number as the new unit sold, but followed by the letter A. A used unit accepted in trade on the sale of another used unit should be given the same stock number as the used unit sold, but followed by the letter B, etc.

Supporting month-end schedules should be prepared. These schedules should be in agreement with the general ledger accounts and compared to physical inventories of the following:

- Demonstrators
- New Cars
- New Trucks
- Other Automotive

Supporting month-end schedules should be prepared. These schedules should be in agreement with the general ledger accounts and compared to physical inventories of the following:

- Used Cars
- Used Trucks


## LAST-IN, FIRST-OUT (LIFO) INVENTORY VALUATION

Dealers who have elected to utilize the LIFO method of reporting inventory values should establish separate general ledger accounts captioned LIFO Reserve for each inventory account affected by LIFO.

For example, the entries to establish the initial LIFO adjustment for new vehicles should be handled as follows:

|  | New Cars |  | New Trucks |
| :--- | ---: | ---: | ---: |
| Actual inventory | $\$ 425,000$ |  | $\$ 175,000$ |
| LIFO inventory | $\$ 370,000$ |  | $\$ 140,000$ |
|  | $\$ 55,000$ |  | $\$ 35,000$ |
|  |  | DEBIT |  |
|  | $\$ 90,000$ |  | CREDIT |
| ENTRY: Acct. 952 LIFO Adjustment |  | $\$ 55,000$ |  |
| Acct. 231L, Inventory-New Cars-LIFO Reserve |  | $\$ 35,000$ |  |

Subsequent adjustments to each LIFO reserve account should be offset to Account 952, LIFO Adjustment. LIFO adjustments must be recorded and displayed on Page 7, on the operating report.

The Total LIFO Reserve, Line 36, Page 7, will be transferred \& displayed on Page 1, Line 35.

## 238 Other Automotive

Assets
Inventories

## Synopsis

Account 238 is established to record inventory of Other Automotive merchandise that cannot be classified as a Car, Truck or Medium Duty Truck.

## Debits

1. The factory invoice amount, less holdback and other non-related items such as supplemental advertising funds, of new other automotive items acquired
2. The Internal selling price of dealerinstalled accessories and optional equipment and the labor and materials required for installation
3. The Destination, delivery and handling charges
4. The lower of trade-in allowance or appraised wholesale value of used items accepted in trade on sales of new and used items
5. The Cost of used items purchased
6. The Traveling expenditures when acquiring these items
7. The selling price of the labor and materials used in reconditioning
8. The Auction fees on used items purchased

Credits

1. The replacement value of accessories, optional equipment and tires removed from other automotive items and placed in Account 243, Tires (inventory) and Account 252, Other (inventory) as applicable
2. The amount of subsequent factory price reductions
3. Any required writedown of new items to market value
4. The monthly writedown of used items to appraised wholesale values
5. The Inventory value of items sold and otherwise disposed of

## Example 1

Record a purchase of a motorcycle for \$35,000 from another dealer for resale.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 238 | Inventory - Other Automotive | $\$ 35,000$ |  |
| Account 202 | Cash in Bank |  | $\$ 35,000$ |

## Example 2

Record a purchase of a camp trailer for $\$ 18,000$ directly from the manufacturer for resale.
Journal: New Vehicle Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 238 | Inventory - Other Automotive | $\$ 18,000$ |  |
| Account 310A | Notes Payable - Other Automotive |  | $\$ 18,000$ |

## Example 3

Record an internal repair order for \$1,290 for the installation of a mobile TV and DVD player in a boat. The internal labor sale is $\$ 170$ and the part sale is $\$ 1,120$. The cost of labor is \$51 and the cost of the TV and DVD player is \$895.

Journal: Internal Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 238 | Inventory - Other Automotive | $\$ 1,290$ |  |
| Account 663 | Cost of Sales - Internal Labor - |  |  |
| Mechanical | $\$ 51$ |  |  |
| Account 684 242 | Cost of Sales - Accessories | Inventory - Parts \& Accessories | $\$ 895$ |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  | $\$ 895$ |
| Account 463 | Sales - Internal Labor - Mechanical |  | $\$ 51$ |
| Account 484 | Sales - Parts \& Accessories |  | $\$ 170$ |

## Comments

A debit balance represents the inventory value of other automotive items in inventory regularly stocked for resale. This should include all new and used self-propelled vehicles (other than motor homes) and other automotive-oriented merchandise such as:
a. Aircraft
b. Boats
c. Camper bodies
d. Farm tractors
e. Golf carts
f. Motorcycles
g. Scooters
h. Snowmobiles
i. Special bodies
j. Truck equipment and trainers
k. Utility, house and camp trailers

Note:
A record of each unit in the vehicle inventories shown below should be made on a Vehicle Inventory Record at the time the unit is acquired.

Stock numbers should be assigned in numerical sequence to new, used and repossessed units acquired. A used unit accepted in trade on the sale of a new unit should be given the same stock number as the new unit sold, but followed by the letter A. A used unit accepted in trade on the sale of another used unit should be given the same stock number as the used unit sold, but followed by the letter B, etc.

Supporting month-end schedules should be prepared. These schedules should be in agreement with the general ledger accounts and compared to physical inventories of the following:

- Demonstrators
- New Cars
- New Trucks
- Other Automotive

Supporting month-end schedules should be prepared. These schedules should be in agreement with the general ledger accounts and compared to physical inventories of the following:

- Used Cars
- Used Trucks

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## LAST-IN, FIRST-OUT (LIFO) INVENTORY VALUATION

Dealers who have elected to utilize the LIFO method of reporting inventory values should establish separate general ledger accounts captioned LIFO Reserve for each inventory account affected by LIFO.

For example, the entries to establish the initial LIFO adjustment for new vehicles should be handled as follows:

|  | New Cars |  | New Trucks |
| :--- | ---: | ---: | ---: |
| Actual inventory | $\$ 425,000$ |  | $\$ 175,000$ |
| LIFO inventory | $\$ 370,000$ |  | $\$ 140,000$ |
| LIFO adjustment | $\$ 55,000$ |  | $\$ 35,000$ |
|  |  | DEBIT |  |
|  | $\$ 90,000$ |  | CREDIT |
| ENTRY: Acct. 952 LIFO Adjustment |  | $\$ 55,000$ |  |
| Acct. 231L, Inventory-New Cars-LIFO Reserve |  | $\$ 35,000$ |  |

Subsequent adjustments to each LIFO reserve account should be offset to Account 952, LIFO Adjustment. LIFO adjustments must be recorded and displayed on Page 7, on the operating report.

The Total LIFO Reserve, Line 36, Page 7, will be transferred \& displayed on Page 1, Line 35.

## 240 Used Cars

## Assets

Inventories

## Synopsis

Account 240 is established to record the inventory value of Used Cars on hand.

| Debits | Credits |
| :---: | :---: |
| 1. The lower of trade-in allowance or appraised wholesale value of used cars accepted in trade on sales of new and used units <br> 2. The Cost of used cars purchased, including those of factory representatives <br> 3. The Internal selling price of the labor and materials used in reconditioning <br> 4. The traveling expenditures when acquiring used cars <br> 5. The auction fees on used cars purchased <br> 6. The Appraised wholesale value of company-owned cars, other than those in demonstration and other temporary company service, transferred for sales as used cars <br> 7. The Appraised wholesale value of repossessed cars | 1. The Inventory value if used cars sold and otherwise disposed of <br> 2. The monthly write down to appraised wholesale values |

## Example 1

Record the purchase of a used vehicle from an auto auction in the amount of \$14,795 and the used car is added to the used car floorplan. The purchase price includes an auction fee of \$295.

Journal: Used Car Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |



## Example 2

Record an internal repair order for reconditioning cost of \$400 to the used vehicle above. The internal labor sale is $\$ 300$ and the parts sale is $\$ 100$. The cost of labor is $\$ 90$ and the cost of parts is $\$ 80$.

Journal: Internal Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 240 | Inventory - Used Cars | $\$ 400$ |  |
| Account 663 | Cost of Sales - Internal Labor - | Mechanical | $\$ 90$ |
| Account 681 | Cost of Sales - Parts - Internal | $\$ 80$ |  |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 80$ |
| Account 247A | Inventory - Work in Process - | Mechanical |  |
| Account 463 | Sales - Internal Labor - Mechanical |  | $\$ 90$ |
| Account 481 | Sales - Parts - Internal | $\$ 300$ |  |

## Example 3

Record the sale of the used car above in the amount of $\$ 16,695$, with sales tax of $\$ 835$ and Registration Fees of $\$ 125$. The inventory value of the used car is $\$ 15,195$ with $\$ 400$ due to reconditioning.

Journal: Used Car Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 220A | Accounts Receivable - Customer - |  |  |
| Vehicles | $\$ 17,655$ |  |  |
| Account 646A | Cost of Sales - Used Cars Retail - <br> Certified | $\$ 14,795$ |  |
| Account 647A | Reconditioning - Cert. Used Cars | $\$ 400$ |  |
| Account 240 | Inventory - Used Cars |  | $\$ 15,195$ |
| Account 446A | Sales - Used Cars Retail - Certified |  | $\$ 16,695$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 835$ |
| Account 910 | Document Handling Fees | $\$ 125$ |  |

## Example 4

Record the $\$ 550$ write-down of a used car that has been in inventory for over 180 days.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |


| Account 649 | Adjustment - Used Car Inventory | $\$ 550$ |  |
| :--- | :--- | ---: | ---: |
| Account 240 | Inventory - Used Cars |  | $\$ 500$ |

## Comments

A debit balance represents the inventory value of used cars intended for resale.

## Note:

The inventory value of each used vehicle should be the lower of cost or appraised wholesale value.

The cost of a used vehicle is:

- Trade-in allowance

OR

- Purchase price

PLUS

- Internal selling price of mechanical and body reconditioning, including accessories, optional equipment and body and truck equipment plus the internal selling price of the labor and materials required for installation.
- Traveling expenditures when acquiring vehicles.
- Auction fees on vehicles purchased.

At each month end, used vehicles should be adjusted to appraised wholesale values through Account 649, Adjustment - Used Car Inventory , and Account 653, Adjustment - Used Truck Inventory, as applicable.

A record of the cost of reconditioning a used vehicle and the amount of the monthly writedown, if necessary, should be made on the applicable Vehicle Inventory Record.

Used vehicles purchased at GM auctions and from GM divisions should be identified. This can be accomplished by the use of a prefix to the stock number such as PGM 236. The P meaning a purchased unit and GM meaning GM auction or divisions.

A record of each unit in the vehicle inventories shown below should be made on a Vehicle Inventory Record at the time the unit is acquired.

Stock numbers should be assigned in numerical sequence to new, used and repossessed units acquired. A used unit accepted in trade on the sale of a new unit should be given the same stock number as the new unit sold, but followed by the letter A. A used unit accepted in trade on the sale of another used unit should be given the same stock number as the used unit sold, but followed by the letter B, etc.

Supporting month-end schedules should be prepared. These schedules should be in agreement with the general ledger accounts and compared to physical inventories of the following:

- Demonstrators
- New Cars
- New Trucks
- Other Automotive

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

Supporting month-end schedules should be prepared. These schedules should be in agreement with the general ledger accounts and compared to physical inventories of the following:

- Used Cars
- Used Trucks


## LAST-IN, FIRST-OUT (LIFO) INVENTORY VALUATION

Dealers who have elected to utilize the LIFO method of reporting inventory values should establish separate general ledger accounts captioned LIFO Reserve for each inventory account affected by LIFO.

For example, the entries to establish the initial LIFO adjustment for new vehicles should be handled as follows:

|  | New Cars | New Trucks |
| :---: | :---: | :---: |
| Actual inventory | \$425,000 | \$175,000 |
| LIFO inventory | \$370,000 | \$140,000 |
| LIFO adjustment | \$55,000 | \$35,000 |
|  | DEBIT | CREDIT |
| ENTRY: Acct. 952 LIFO Adjustment | \$90,000 |  |
| Acct. 231L, Inventory-New Cars-LIFO Reserve |  | \$55,000 |
| Acct. 237L, Inventory-New Trucks-LIFO Reserve |  | \$35,000 |

Subsequent adjustments to each LIFO reserve account should be offset to Account 952, LIFO Adjustment. LIFO adjustments must be recorded and displayed on Page 7, on the operating report.

The Total LIFO Reserve, Line 36, Page 7, will be transferred \& displayed on Page 1, Line 35.

## 241 Used Trucks

Assets
Inventories

## Synopsis

Account 241 is established to record the inventory value of Used Trucks on hand.

| Debits | Credits |
| :---: | :---: |
| 1. The lower of trade-in allowance or appraised wholesale value of used trucks and motor homes accepted in trade on sales of new and used units <br> 2. The Cost of used trucks and motor homes purchased, including those of factory representatives <br> 3. The Internal selling price of the labor and materials used in reconditioning <br> 4. The traveling expenditures when acquiring used trucks and motor homes <br> 5. The auction fees on used trucks and motor homes purchased <br> 6. The Appraised wholesale value of company-owned trucks and motor homes, other than those in demonstration and other temporary company service, transferred for sales as used trucks <br> 7. The Appraised wholesale value of repossessed trucks | 1. The Inventory value of used trucks and motor homes sold and otherwise disposed of <br> 2. The monthly write down to appraised wholesale values |

## Example 1

Record the $\$ 3,500$ trade-in of a used truck on the $\$ 18,300$ sale of a new car with sales tax of $\$ 1,015$. The inventory value of the new car is $\$ 17,500$.
Journal: New Car Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 220A | Accounts Receivable - Customer - <br> Vehicles | $\$ 15,815$ |  |
| Account 241 | Inventory - Used Trucks | $\$ 3,500$ |  |
| Account 600 | Cost of Sales - New Car | $\$ 17,500$ |  |
| Account 231 | Inventory - New Cars |  | $\$ 17,500$ |
| Account 400 | Sales - New Cars |  | $\$ 18,300$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 1,015$ |

## Example 2

Record the $\$ 3,400$ sale of the above used truck to a wholesaler. The inventory value is \$3,500.

Journal: Wholesale Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 220A | Accounts Receivable - Customers - <br> Vehicles | $\$ 3,400$ |  |
| Account 652 | Cost of Sales - Used Trucks - <br> Wholesale | $\$ 3,500$ |  |
| Account 241 | Inventory - Used Trucks |  | $\$ 3,500$ |
| Account 452 | Sales - Used Trucks |  | $\$ 3,400$ |

## Example 3

Record the $\$ 200$ write-down of a used truck in inventory.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 653 | Adjustment - Used Truck Inventory | $\$ 200$ |  |
| Account 241 | Inventory - Used Trucks |  | $\$ 200$ |

## Example 4

Record a \$400 internal repair order for reconditioning costs to a used truck that is in inventory. The internal labor sale is $\$ 300$ and internal parts sale is $\$ 100$. The cost of the internal labor sale is $\$ 90$ and cost of the internal parts sale is $\$ 80$.

Journal: Internal Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 241 | Inventory - Used Trucks | $\$ 400$ |  |
| Account 663 | Cost of Sales - Internal Labor - <br> Mechanical |  |  |
| Account 681 | Cost of Sales - Parts - Internal | $\$ 90$ |  |


| Account 242 | Inventory - Parts \& Accessories |  | $\$ 80$ |
| :--- | :--- | ---: | ---: |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  | $\$ 90$ |
| Account 463 | Sales - Internal Labor - Mechanical |  | $\$ 300$ |
| Account 481 | Sales - Parts - Internal |  | $\$ 100$ |

## Comments

A debit balance represents the inventory value of used trucks and motor homes intended for resale.

## Note:

The inventory value of each used vehicle should be the lower of cost or appraised wholesale value.

The cost of a used vehicle is:

- Trade-in allowance

OR

- Purchase price

PLUS

- Internal selling price of mechanical and body reconditioning, including accessories, optional equipment and body and truck equipment plus the internal selling price of the labor and materials required for installation.
- Traveling expenditures when acquiring vehicles.
- Auction fees on vehicles purchased.

At each month end, used vehicles should be adjusted to appraised wholesale values through Account 649, Adjustment - Used Car Inventory, and Account 653, Adjustment Used Truck Inventory, as applicable.

A record of the cost of reconditioning a used vehicle and the amount of the monthly writedown, if necessary, should be made on the applicable Vehicle Inventory Record.

Used vehicles purchased at GM auctions and from GM divisions should be identified. This can be accomplished by the use of a prefix to the stock number such as PGM 236. The P meaning a purchased unit and GM meaning GM auction or divisions.

A record of each unit in the vehicle inventories shown below should be made on a Vehicle Inventory Record at the time the unit is acquired.

Stock numbers should be assigned in numerical sequence to new, used and repossessed units acquired. A used unit accepted in trade on the sale of a new unit should be given the same stock number as the new unit sold, but followed by the letter A. A used unit accepted in trade on the sale of another used unit should be given the same stock number as the used unit sold, but followed by the letter $B$, etc.

Supporting month-end schedules should be prepared. These schedules should be in agreement with the general ledger accounts and compared to physical inventories of the following:

- Demonstrators
- New Cars
- New Trucks
- Other Automotive

Supporting month-end schedules should be prepared. These schedules should be in agreement with the general ledger accounts and compared to physical inventories of the following:

- Used Cars
- Used Trucks


## LAST-IN, FIRST-OUT (LIFO) INVENTORY VALUATION

Dealers who have elected to utilize the LIFO method of reporting inventory values should establish separate general ledger accounts captioned LIFO Reserve for each inventory account affected by LIFO.

For example, the entries to establish the initial LIFO adjustment for new vehicles should be handled as follows:

|  | New Cars |  | New Trucks |
| :--- | ---: | ---: | ---: |
| Actual inventory | $\$ 425,000$ |  | $\$ 175,000$ |
| LIFO inventory | $\$ 370,000$ |  | $\$ 140,000$ |
|  | $\$ 55,000$ |  | $\$ 35,000$ |
|  |  | DEBIT |  |
|  | $\$ 90,000$ |  | CREDIT |
| ENTRY: Acct. 952 LIFO Adjustment |  |  | $\$ 55,000$ |
| Acct. 231L, Inventory-New Cars-LIFO Reserve |  | $\$ 35,000$ |  |

Subsequent adjustments to each LIFO reserve account should be offset to Account 952, LIFO Adjustment. LIFO adjustments must be recorded and displayed on Page 7, on the operating report.

The Total LIFO Reserve, Line 36, Page 7, will be transferred \& displayed on Page 1, Line 35.

## 242 Parts and Accessories

Assets

## Inventories

## Synopsis

Account 242 is established to record the inventory value of Parts and Accessories on hand.

## Debits

1. The Cost of parts and accessories acquired, other than those purchased with new vehicles
2. The Cost of shop supplies acquired
3. The amount of Purchase discounts earned
4. The replacement value of accessories and optional equipment removed from new vehicles and placed in inventory
5. The Inventory value of parts and accessories returned by customers
6. The Adjustment for the difference between book and physical inventory count values
7. The Adjustment for periodic price increases by the manufacturer

## Credits

1. The amount of Purchase discounts
2. The Inventory value of parts and accessories sold and otherwise disposed of
3. The Inventory value of parts and accessories returned to suppliers
4. The Adjustment for the difference between book and physical count values
5. The Inventory value of shop supplies sold and otherwise disposed of
6. The Adjustment for period price decreases by the manufacturer

## Example 1

Record the invoice from the manufacturer for a stock-order of $\$ 15,320$ and purchase allowances of $\$ 1,265$. The parts inventory value is $\$ 16,585$.
Journal: Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 242 | Inventory - Parts \& Accessories | $\$ 16,585$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 15,320$ |
| Account 687 | Purchase Allowances |  | $\$ 1,265$ |

## Example 2

Record \$985 appreciation in parts value due to increase in parts pricing from manufacturer.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 242 | Inventory - Parts \& Accessories | $\$ 985$ |  |
| Account 688 | Adjustments - Parts \& Accessories <br> Inventory |  | $\$ 985$ |

## Example 3

Record the \$6,437 adjustment to bring book balance of Parts \& Accessories Inventory up to physical inventory balance.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 242 | Inventory - Parts \& Accessories | $\$ 6,437$ |  |
| Account 688 | Adjustments - Parts \& Accessories <br> Inventory |  | $\$ 6,437$ |

## Comments

A Debit Balance represents the inventory value of automotive parts and accessories.

## Note:

## Sub-Accounts should be set up for GM Accessories, Parts Cores and Shop Supplies.

If other than new G.M. vehicles are sold by the dealership, a separate General Ledger Account should be established for the inventory of parts and accessories related to the other lines handled. This account should be combined with Account 242, Parts \& Accessories when preparing the month-end trial balance.

A physical inventory of parts and accessories should be taken at least once a year. It should be priced at the lower of cost or market value. Any difference between book and physical count values should be adjusted through Account 688, Adjustment - Parts and Accessories Inventory.

Physical inventories should be taken at each month end of the following:

- Tires
- Gas, Oil and Grease
- Paint and Body Shop Materials

These inventories should be priced at the lower of cost or market values. Any differences between book and physical count values should be adjusted through the following accounts, as applicable:

- Acct. 690, Cost of Sales-Tires
- Acct. 691, Cost of Sales-Gas, Oil and Grease
- Acct. 669, Cost of Sales-Shop Supplies
- Acct. 679, Cost of Sales-Paint and Body Shop Materials

A physical inventory of other merchandise should be taken at least once each year. It should be priced at the lower of cost or market value. Any difference between book and physical count values should be adjusted through Acct. 692, Cost of SalesMiscellaneous.

## LAST-IN, FIRST-OUT (LIFO) INVENTORY VALUATION

Dealers who have elected to utilize the LIFO method for reporting other inventories should establish separate general ledger accounts captioned LIFO Reserve for each other inventory account affected by LIFO.

For example, the entries to establish the initial LIFO adjustment should be handled as follows:

|  | Parts and Accessories Inventory | Other Inventory |
| :---: | :---: | :---: |
| Actual inventory | \$170,000 | \$50,000 |
| LIFO inventory | \$135,000 | \$42,000 |
| LIFO adjustment | \$35,000 | \$8,000 |
|  | DEBIT | CREDIT |
| ENTRY: Acct. 952 LIFO Adjustment | \$43,000 |  |
| Acct. 242L, Inventory-Parts \& Accessories-LIFO |  | \$35,000 |
| Reserve Acct. 252L, Inventory-Other-LIFO Reserve |  | \$8,000 |

Subsequent adjustments to each LIFO reserve account should be offset to Account 952, LIFO Adjustment. LIFO adjustments must be recorded and displayed on Page 7, on the operating report.

The Total LIFO Reserve, Line 36, Page 7, will be transferred \& displayed on Page 1, Line 35.

## 243 Tires

## Synopsis

Account 243 is established to record the inventory value of Tires on hand.

| Debits | Credits |
| :--- | :--- |
| 1.The Cost of tires acquired, other <br> than those purchased with new <br> vehicles <br> 2.The replacement value of tires <br> removed from new vehicles and <br> placed in inventory <br> 3.The Inventory value of tires sold and <br> otherwise disposed of <br> The Adjustment for the difference <br> between book and physical count <br> values2.The Inventory value of tires returned <br> to suppliers <br> 3. The Adjustment for the difference <br> between book and physical count <br> values |  |

## Example 1

Record the $\$ 7,980$ purchase of tires for inventory.
Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 243 | Inventory - Tires | $\$ 7,980$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 7,980$ |

## Example 2

Record the $\$ 280$ adjustment needed to agree book balance to physical count (physical count is less than book balance).

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 690 | Cost of Sales - Tires | $\$ 280$ |  |
| Account 243 | Inventory - Tires |  | $\$ 280$ |

## Example 3

Record customer repair order for sale of mechanical labor and tires of \$442. The customer paid labor is $\$ 85$. The tire sale is $\$ 340$ with sales tax of $\$ 17$. The cost of labor is $\$ 25$ and the cost of sales for tires is $\$ 285$.

Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 442$ |  |
| Account 660A | Cost of Sales - Customer Labor - <br> Cars \& Light Duty Trucks | $\$ 25$ |  |
| Account 690 | Cost of Sales - Tires | $\$ 285$ |  |
| Account 243 | Inventory - Tires |  | $\$ 285$ |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  | $\$ 25$ |
| Account 324 | Sales Taxes Payable |  | $\$ 17$ |
| Account 460A |  <br> Light Duty Trucks |  | $\$ 85$ |
| Account 490 | Sales - Tires |  | $\$ 340$ |

## Example 4

Record a $\$ 179$ credit memo issued to a retail customer for tires returned. The credit to tire sale is $\$ 170$ and credit to sales tax is $\$ 9$. The inventory value and cost of sales-tires is $\$ 142$.

## Journal: Parts Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 490 | Sales - Tires | $\$ 170$ |  |
| Account 324 | Sales Taxes Payable | $\$ 9$ |  |
| Account 243 | Inventory - Tires | $\$ 142$ |  |
| Account 220B | Accounts Receivable - Customer - <br> Service and Parts |  | $\$ 179$ |
| Account 690 | Cost of Sales - Tires |  | $\$ 142$ |

## Comments

A debit balance represents the inventory value of tires.

Note:
Physical inventories should be taken at each month end of the following:

- Tires
- Gas, Oil and Grease
- Paint and Body Shop Materials

These inventories should be priced at the lower of cost or market values. Any differences between book and physical count values should be adjusted through the following accounts, as applicable:

- Acct 690, Cost of Sales - Tires
- Acct 691, Cost of Sales - Gas, Oil and Grease
- Acct 679, Cost of Sales - Paint and Body Shop Materials

A physical inventory of other merchandise should be taken at least once each year. It should be priced at the lower of cost or market value. Any difference between book and physical count values should be adjusted through Acct 692, Cost of Sales Miscellaneous.

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## LAST-IN, FIRST-OUT (LIFO) INVENTORY VALUATION

Dealers who have elected to utilize the LIFO method for reporting other inventories should establish separate general ledger accounts captioned LIFO Reserve for each other inventory account affected by LIFO.

For example, the entries to establish the initial LIFO adjustment should be handled as follows:

|  | Parts and Accessories Inventory | Other Inventory |
| :---: | :---: | :---: |
| Actual inventory | \$170,000 | \$50,000 |
| LIFO inventory | \$135,000 | \$42,000 |
| LIFO adjustment | \$35,000 | \$8,000 |
|  | DEBIT | CREDIT |
| ENTRY: Acct. 952 LIFO Adjustment | \$43,000 |  |
| Acct. 242L, Inventory-Parts \& Accessories-LIFO |  | \$35,000 |
| Acct. 252L, Inventory-Other-LIFO Reserve |  | \$8,000 |

Subsequent adjustments to each LIFO reserve account should be offset to Account 952, LIFO Adjustment. LIFO adjustments must be recorded and displayed on Page 7, on the operating report.

The Total LIFO Reserve, Line 36, Page 7, will be transferred \& displayed on Page 1, Line 35.

## 244 Gas, Oil and Grease

Assets

## Inventories

## Synopsis

Account 244 is established to record the inventory value of Gas (fuel), Oil and Grease on hand.

## Debits

1. The Cost of gasoline (fuel), oil, grease and similar materials (lubricants) purchased
2. The Adjustment for the difference between book and physical count values

## Credits

1. The Inventory value of gasoline (fuel), oil, grease and similar materials (lubricants) sold
2. The Inventory value of gasoline (fuel), oil, grease and similar materials (lubricants) consumed internally
3. The Adjustment for the difference between book and physical count values

## Example 1

Record the $\$ 3,885$ purchase of oil for inventory.
Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 244 | Inventory - Gas, Oil and Grease | $\$ 3,885$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 3,885$ |

## Example 2

Record the $\$ 75$ adjustment for difference between the book balance and the physical count value (the physical count value is lower than the books).

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 691 | Cost of Sales - Gas, Oil and Grease | $\$ 75$ |  |
| Account 244 | Inventory - Gas, Oil and Grease |  | $\$ 75$ |

## Example 3

Record an over the counter sale of oil to a retail customer in the amount of $\$ 13$. The oil sale is $\$ 12$ and sales tax is $\$ 1$. The inventory value and cost of sale is $\$ 7$.
Journal: Parts Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 13$ |  |
| Account 691 | Cost of Sales - Gas, Oil and Grease | $\$ 7$ |  |
| Account 244 | Inventory - Gas, Oil and Grease |  | $\$ 7$ |
| Account 324 | Sales Taxes Payable |  | $\$ 1$ |
| Account 491 | Sales - Gas, Oil and Grease |  | $\$ 12$ |

## Comments

A debit balance represents the inventory value of gasoline (fuel), oil, grease and similar materials (lubricants).

## Note:

If gasoline is not carried in stock for resale, purchases may be charged directly to the appropriate expense account. Bulk purchases may be charged to Account 244, Gas, Oil and Grease and internal consumption recorded as a direct relief of inventory by a charge to the appropriate expense account.

Physical inventories should be taken at each month end of the following:

- Tires
- Gas, Oil and Grease
- Paint and Body Shop Materials

These inventories should be priced at the lower of cost or market values. Any differences between book and physical count values should be adjusted through the following accounts, as applicable:

- Acct 690, Cost of Sales - Tires
- Acct 691, Cost of Sales - Gas, Oil and Grease
- Acct 679, Cost of Sales - Paint and Body Shop Materials

A physical inventory of other merchandise should be taken at least once each year. It should be priced at the lower of cost or market value. Any difference between book and physical count values should be adjusted through Acct 692, Cost of Sales -
Miscellaneous.

## LAST-IN, FIRST-OUT (LIFO) INVENTORY VALUATION

Dealers who have elected to utilize the LIFO method for reporting other inventories should establish separate general ledger accounts captioned LIFO Reserve for each other inventory account affected by LIFO.

For example, the entries to establish the initial LIFO adjustment should be handled as follows:

|  | Parts and Accessories Inventory | Other Inventory |
| :---: | :---: | :---: |
| Actual inventory | \$170,000 | \$50,000 |
| LIFO inventory | \$135,000 | \$42,000 |
| LIFO adjustment | \$35,000 | \$8,000 |
|  | DEBIT | CREDIT |
| ENTRY: Acct. 952 LIFO Adjustment | \$43,000 |  |
| Acct. 242L, Inventory-Parts \& Accessories-LIFO |  | \$35,000 |
| Acct. 252L, Inventory-Other-LIFO Reserve |  | \$8,000 |

Subsequent adjustments to each LIFO reserve account should be offset to Account 952, LIFO Adjustment. LIFO adjustments must be recorded and displayed on Page 7, on the operating report.

The Total LIFO Reserve, Line 36, Page 7, will be transferred \& displayed on Page 1, Line 35.

## 245 Paint and Body Shop Materials

Assets

## Inventories

## Synopsis

Account 245 is established to record the inventory value of Paint and Body Shop Materials on hand.

## Debits

1. The Cost of paint and body shop materials purchased
2. The Adjustment for the difference between book and physical count values

## Credits

1. The Inventory value of paint and body shop materials sold
2. The Adjustment for the difference between book and physical count values

## Example 1

Record the $\$ 1,860$ purchase of paint for body shop.
Journal: Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 245 | Inventory - Paint \& Body Shop <br> Materials | $\$ 1,860$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 1,860$ |

## Example 2

Record a customer cash sale of $\$ 3,740$ for body shop labor, parts and materials. The body labor sale is $\$ 740$ and the paint labor sale is $\$ 595$. The parts sale is $\$ 1,975$. The cost of paint \& body shop materials is $\$ 315$ and sales tax is $\$ 115$. The cost of labor sales is $\$ 795$ with $\$ 350$ due for paint labor and $\$ 445$ for body shop labor. The parts cost is $\$ 1380$. The cost of body shop materials is $\$ 235$.

Journal: Body Shop Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 3,740$ |  |
| Account 670 | Cost of Sales - Customer Paint Labor |  |  |


| Account 671 | Cost of Sales - Customer Body Labor <br> - Cars \& Trucks | \$445 |  |
| :---: | :---: | :---: | :---: |
| Account 677 | Cost of Sales - Parts - Body Customer Repair Orders - Cars \& Trucks | \$1,380 |  |
| Account 679 | Cost of Sales - Paint \& Body Shop Materials | \$235 |  |
| Account 470 | Sales - Customer Paint Labor - Cars \& Trucks |  | \$595 |
| Account 471 | Sales - Customer Body Labor - Cars \& Trucks |  | \$740 |
| Account 477 | Sales - Parts - Body Customer Repair Orders - Cars \& Trucks |  | \$1,975 |
| Account 479 | Sales - Paint \& Body Shop Materials |  | \$315 |
| Account 242 | Inventory - Parts \& Accessories |  | \$1,380 |
| Account 245 | Inventory - Paint \& Body Shop Materials |  | \$235 |
| Account 247B | Inventory - Work in Process - Body Shop |  | \$795 |
| Account 324 | Sales Taxes - Payable |  | \$115 |

## Example 3

Record the $\$ 350$ adjustment for difference in the book value of the Paint \& Body Shop Materials inventory versus the physical inventory value at month-end.

Journal: General Journal

| Entry: | Debit | Credit |  |
| :--- | :--- | ---: | ---: |
| Account 679 | Cost of Sales - Paint \& Body Shop <br> Materials | $\$ 350$ |  |
| Account 245 | Inventory - Paint \& Body Shop <br> Materials |  | $\$ 350$ |

## Comments

A debit balance represents the inventory value of paint and body shop materials, including trim materials.

## Note:

Physical inventories should be taken at each month end of the following:

- Tires
- Gas, Oil and Grease
- Paint and Body Shop Materials

These inventories should be priced at the lower of cost or market values. Any differences between book and physical count values should be adjusted through the following accounts, as applicable:

- Acct 690, Cost of Sales - Tires
- Acct 691, Cost of Sales - Gas, Oil and Grease
- Acct 679, Cost of Sales - Paint and Body Shop Materials

A physical inventory of other merchandise should be taken at least once each year. It should be priced at the lower of cost or market value. Any difference between book and physical count values should be adjusted through Acct 692, Cost of Sales Miscellaneous.

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## LAST-IN, FIRST-OUT (LIFO) INVENTORY VALUATION

Dealers who have elected to utilize the LIFO method for reporting other inventories should establish separate general ledger accounts captioned LIFO Reserve for each other inventory account affected by LIFO.

For example, the entries to establish the initial LIFO adjustment should be handled as follows:

|  | Parts and Accessories Inventory | Other Inventory |
| :---: | :---: | :---: |
| Actual inventory | \$170,000 | \$50,000 |
| LIFO inventory | \$135,000 | \$42,000 |
| LIFO adjustment | \$35,000 | \$8,000 |
|  | DEBIT | CREDIT |
| ENTRY: Acct. 952 LIFO Adjustment | \$43,000 |  |
| Acct. 242L, Inventory-Parts \& Accessories-LIFO |  | \$35,000 |
| Acct. 252L, Inventory-Other-LIFO Reserve |  | \$8,000 |

Subsequent adjustments to each LIFO reserve account should be offset to Account 952, LIFO Adjustment. LIFO adjustments must be recorded and displayed on Page 7, on the operating report.

The Total LIFO Reserve, Line 36, Page 7, will be transferred \& displayed on Page 1, Line 35.

## 246 Sublet Repairs

## Assets

Inventories

## Synopsis

Account 246 is established to record the inventory value of Sublet Repairs, which have been completed, but not yet sold to customers.

| Debits | Credits |
| :---: | :---: |
| 1. The Cost of sublet repairs purchased | 1. The Cost of sublet repairs sold |

## Example 1

Record the $\$ 450$ cost of sublet work purchased on a service customer's vehicle.
Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 246 | Inventory - Sublet Repairs | $\$ 450$ |  |
| Account 202 | Cash in Bank |  | $\$ 450$ |

## Example 2

Record the cash sale of the above sublet repairs to the service customer in the amount of $\$ 525$. The sublet repair sale is $\$ 500$ and sales tax is $\$ 25$. The cost of sale for sublet repairs is $\$ 450$.

Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 525$ |  |
| Account 666 | Cost of Sales - Sublet Repairs | $\$ 450$ |  |
| Account 466 | Sales - Sublet Repairs |  | $\$ 500$ |
| Account 246 | Inventory - Sublet Repairs |  | $\$ 450$ |
| Account 324 | Sales Taxes Payable |  | $\$ 25$ |

## Comments

A debit balance represents the cost of sublet repairs unsold. Sublet repair is defined as service work assigned to outside garages, specialty shops, and other automotive jobbers.

## Note:

A month-end schedule should be prepared showing the cost of each unsold sublet repair. Any difference between the total of this schedule and the account balance should be determined and corrected. It is suggested that a memo detail list of sublet repair purchases be maintained as an aid in costing sublet repair sales and in preparing the month-end schedule. Each purchase should be identified with the related repair order number.

## 247 Work In Process - Labor

Assets
Inventories

## Synopsis

Account 247 is established to record the amount of Work In Process, which is defined as the compensation of Mechanical and Body Shop technicians, but not yet sold to customers.

## Debits

1. The total agreed-upon compensation, including incentive pay, of mechanical and body shop technicians and their helpers. This includes those employed in reconditioning used vehicles and in preparing new vehicles for delivery
2. The amount of an employee's compensation applicable to productive service work if the individual functions as a service manager or foreman and as a technician
3. The compensation of employees not classified as technicians for any portion of their time, which is devoted to productive service work

## Credits

1. The compensation of mechanical and body shop technicians for any portion of their time which is devoted to non-productive work
2. The Cost of labor on completed repair orders
3. The monthly adjustment to agree with the schedule of cost of labor on mechanical repair orders in process
4. The monthly adjustments to agree with the schedule of cost of labor on body shop repair orders in process

## Example 1

Record a mechanical shop technician's compensation of $\$ 1,722$, including holiday and vacation pay and Employer contribution of \$122.

Journal: Payroll

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | :---: |
| Account 247A | Inventory - Work in Process - <br> Mechanical | $\$ 800$ |  |
| Account 024-05 | Absentee Compensation - Mechanical | $\$ 800$ |  |


| Account 025-05 | Taxes - Payroll - Mechanical <br> Department | $\$ 122$ |  |
| :--- | :--- | ---: | ---: |
| Account 321 | Salaries, Wages \& Commissions <br> Payable |  |  |
| Account 323 | Payroll Taxes Payable | $\$ 1,178$ |  |

## Example 2

Record a customer cash sale of $\$ 310$ for mechanical repairs on a service customer's vehicle. The customer mechanical labor sale is $\$ 170$, the sale of shop supplies is $\$ 5$, and the sale of parts mechanical repair orders is $\$ 120$. The cost of customer mechanical labor sales is $\$ 50$. The cost of shop supplies is $\$ 4$ and the cost of mechanical parts is $\$ 85$.
Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 310$ |  |
| Account 660A | $\begin{array}{l}\text { Cost of Sales - Customer Labor - } \\ \text { Cars \& Light Duty Trucks }\end{array}$ | $\$ 50$ |  |
| Account 669 | Cost of Sales - Shop Supplies | $\$ 4$ |  |
|  | $\begin{array}{l}\text { Cost of Sales - Parts - Mechanical } \\ \text { Repair Orders Cars \& Light Duty }\end{array}$ |  |  |
| Account 667 | Trucks |  |  |\(\left.\quad \begin{array}{l}Sales - Customer Labor - Cars \& <br>

Light Duty Trucks\end{array}\right)\)

## Example 3

Record the $\$ 675$ monthly adjustment to agree with the schedule of the cost of labor sales on mechanical repair order in process.

Journal: General Journal

| Entry: | Debit | Credit |  |
| :--- | :--- | ---: | ---: |
| Account 665 | Adjustment - Cost of Labor Sales - <br> Mechanical | $\$ 675$ |  |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  | $\$ 675$ |

## Comments

A debit balance represents the cost of labor on repair orders in process.

## Note:

1. This compensation SHOULD NOT include absentee compensation such as holiday, vacation, sick leave and pay while attending training schools.
2. Separate general ledger accounts should be established for the cost of mechanical and body shop labor on repair orders in process.
3. Month-end Open Repair Orders should be reconciled to the General Ledger Work in Process inventory values for Mechanical and Body Shop.
4. Sub-accounts should be created to separate Work in Process between Mechanical and Body Shop technicians. Also, if non-productive personnel (i.e. Service Advisors, Managers, Porters) perform "Labor", then a separate sub-account is advisable

## 252 Other (Inventory)

## Assets

Inventories

## Synopsis

Account 252 is established to record the inventory value of Other merchandise on hand.

| Debits | Credits |
| :--- | :--- |
| 1. The Cost of other merchandise <br> acquired | 1.The Inventory value of other <br> merchandise sold and otherwise <br> disposed of <br> 2. The replacement value of parts, <br> accessories and optional equipment <br> removed from new other automotive <br> items and placed in inventory <br> 3.The Adjustment for the difference <br> 2.The Adjustments for the difference <br> between book and physical court <br> values <br> values |

## Example 1

Record the purchase of a farm implement in the amount of \$1,475.
Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 252 | Other Inventory | $\$ 1,475$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 1,475$ |

## Example 2

Record the cash sale of the above farm implement in the amount of $\$ 2,125$ with sales tax of \$105.
Journal: Parts Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 2,230$ |  |
| Account 692 | Cost of Sales - Parts - Miscellaneous | $\$ 1,475$ |  |
| Account 492 | Sales - Parts - Miscellaneous |  | $\$ 2,125$ |
| Account 252 | Other Inventory |  | $\$ 1,475$ |

## Comments

A debit balance represents the inventory value if regularly stocked merchandise intended for resale that is not otherwise provided for. This should include both new and used items such as:
a. Appliances
b. Farm implements
c. Hardware
d. Motors
e. Parts, accessories and optional equipment for items in Account 238, Other Automotive (inventory)

## Note:

A detail of these items should be made in this account or in a suitable subsidiary record.

## 258 Miscellaneous Assets Received in Trade (Inventory) Assets <br> Inventories

## Synopsis

Account 258 is established to record the inventory value of merchandise taken in trade on the sale of vehicles, which cannot be properly recorded in any other inventory account.

| Debits | Credits |
| :---: | :---: |
| 1. The lower of appraised or allowance |  |
| values of miscellaneous assets <br> received in trade which are not <br> regularly stocked for resale | 1.The Inventory value of <br> miscellaneous assets NOT intended <br> for immediate resale |
| 2.The Inventory value of <br> miscellaneous assets sold and <br> otherwise disposed of |  |

## Example 1

Record a used car sold at retail for cash in the amount of $\$ 11,000$, with sales tax of $\$ 550$ and Registration fees of $\$ 125$. A motorcycle with an ACV of $\$ 1,500$ is received in trade. $\$ 10,175$ accounts receivable. The cost of sales is $\$ 9,453$ with reconditioning cost of $\$ 453$.

Journal: Used Car Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 220A | Accounts Receivables - Customers - <br> Vehicles | $\$ 10,175$ |  |
| Account 258 | Inventory - Miscellaneous Assets <br> Received in Trade | $\$ 1,500$ |  |
| Account 646B | Cost of Sales - Used Cars Retail - <br> Other | $\$ 9,000$ |  |
| Account 647B | Reconditioning - Other Used Cars | $\$ 453$ |  |
| Account 446B | Sales - Used Cars Retail - Other |  | $\$ 11,000$ |
| Account 240 | Inventory - Used Cars | $\$ 9,453$ |  |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 550$ |
| Account 905 | Other Income (Registration Fees) |  | $\$ 125$ |

## Example 2

Record the sale of the miscellaneous asset that was taken in trade on the above example in the amount of $\$ 1,500$.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash on Hand | $\$ 1,500$ |  |
| Account 258 | Inventory - Miscellaneous Assets <br> Received in Trade |  | $\$ 1,500$ |

## Comments

A debit balance represents the inventory value of miscellaneous assets received in trade on vehicle sales, which are intended for resale. This should include such items as:
a. Jewelry
b. Real Estate
c. Stocks

## Note:

1. A detail of these items should be made in this account or in a suitable subsidiary record.
2. Gains or losses on disposition of these items should be recorded in Account 905, Other Income or Account 955, Other Deductions, as applicable.

## 260 Securities

## Assets

Cash \& Contracts

## Synopsis

Account 260 is established to record the value of financial investments in stock and bonds owned by the dealership.

| Debits | Credits |
| :---: | :---: |
| 1. The Cost of readily marketable <br> securities acquired which are <br> intended to be temporary <br> investments1.The book value of securities <br> intended to be retained as long-term <br> investments2. The writedown to market value <br> 3. The book value of securities sold <br> and otherwise disposed of |  |

## Example 1

Record the purchase $\$ 15,000$ of stock in a publicly traded company intended as a temporary investment.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 260 | Securities | $\$ 15,000$ |  |
| Account 202 | Cash in Bank |  | $\$ 15,000$ |

## Example 2

Record the sale of the above securities for $\$ 16,000$.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 202 | Cash in Bank | $\$ 16,000$ |  |
| Account 260 | Securities |  | $\$ 15,000$ |
| Account 905 | Other Income |  | $\$ 1,000$ |

## Example 3

Record the $\$ 1,500$ write-down of the securities held for temporary investment to market value.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 955 | Other Deductions | $\$ 1,500$ |  |
| Account 260 | Securities |  | $\$ 1,500$ |

## Comments

A debit balance represents the book value of stocks, bonds and other securities of a readily marketable nature, which are intended to be temporary investments.

## Note:

A detail of these securities should be made in this account or in a suitable subsidiary record.

Gains or losses on disposition of these items should be recorded in Account 905, Other Income or Account 955, Other Deductions, as applicable.

## 261 Factory Receivables

## Assets

Receivables

## Synopsis

Account 261 is established to record the amount of receivables owed by the manufacturer to the dealership.

## Debits

1. The amount New vehicle holdback due on vehicles purchased from the factory
2. The amount of Factory incentives and reimbursements due
3. The New vehicle inspection labor and fuel fill claims due
4. Co-op advertising due on vehicles purchased from the factory
5. The amount of reimbursement due under the Standards For Excellence (SFE) / Pinnacle programs
6. The amount of reimbursement due from GM for vehicles purchased under the Marketing Stimulus Payment (MSP) program
里

## Credits

1. The amount of credits received from the factory

## Example 1

Record the $\$ 1,400$ holdback and $\$ 467$ co-op advertising due from the manufacturer and advertising expense of $\$ 233$ leaving the inventory value $\$ 40,150$ truck. The note payable is $\$ 42,250$.
Journal: New Truck Purchases

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | :---: |
| Account 237 | Inventory - New Trucks | $\$ 40,150$ |  |
| Account 261 | Factory Receivables - Holdback | $\$ 1,400$ |  |


| Account 261 | Factory Receivables - Co-op <br> Advertising | $\$ 467$ |  |
| :--- | :--- | ---: | ---: |
| Account 065-01 | Advertising Expense - New Cars | $\$ 233$ |  |
| Account 310 |  <br> Demos |  | $\$ 42,250$ |

## Example 2

Record the $\$ 1,400$ holdback payment from the manufacturer.
Journal: New Truck Purchases

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 300 | Accounts Payable - Trade Creditors | $\$ 1,400$ |  |
| Account 261 | Factory Receivables - <br> Reimbursements | $\$ 1,400$ |  |

## Example 3

Record the estimated reimbursement for the amount of \$25,000 due under the Standards For Excellence (SFE) / Pinnacle programs.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | :---: | ---: |
| Account 261 | Factory Receivables - <br> Reimbursements | $\$ 25,000$ |  |
| Account 909 | GM Reimbursements |  | $\$ 25,000$ |

## Example 4

Record amount due for vehicles purchased included the Marketing Stimulus Payment (MSP) program. Example based on month end factory summary of $\$ 8,584$.

Journal: Purchase Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 261 | Factory Receivables - <br> Reimbursements | $\$ 8,584$ |  |
| Account 909 | GM Reimbursements |  | $\$ 8,584$ |

## Comments

A debit balance represents amounts due from the factory for:
a. New vehicle holdback
b. Incentives and reimbursements
c. Co-op advertising
d. New vehicle inspection labor claims
e. Fuel fill claims
f. MSP funds due

Note:
The month-end balance of new vehicle holdback due should be reconciled with the manufacturer's statement. Any difference should be determined and corrected.

Sub-accounts should be created for each Factory Receivable category such as Holdback, Incentives, New Vehicle Inspection \& Fuel, Advertising refunds.

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 262 Due From Finance Companies

Assets
Receivables

## Synopsis

Account 262 is established to record the amount of monies Due From Finance Companies for the sale of retail finance contracts. As a matter of policy some finance institutions withhold a percentage of funds due to the dealership as a reserve to offset the Chargebacks that are likely to occur in the future.

## Debits

1. The amount of finance income due on customer notes discounted with finance institutions
2. The main balance held by finance institutions on customer notes discounted

## Credits

1. The amount of payments received from financial institutions
2. The monthly adjustments to this account

## Example 1

Record a vehicle sale for the amount of $\$ 17,500$ with a finance contract reserve of $\$ 450$, sales tax of $\$ 875$, Registration Fees of $\$ 125$. The customer receivable is $\$ 1,375$. The inventory value of the vehicle is $\$ 16,000$.

## Journal: New Car Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 205 | Contracts in Transit | $\$ 17,125$ |  |
| Account 220A | Accounts Receivable - Customers - | Vehicles | $\$ 1,375$ |
| Account 262 | Due from Finance Companies | $\$ 450$ |  |
| Account 600-618 | Cost of Sales - New Cars - Retail | $\$ 16,000$ |  |
| Account 400-418 | Sales - New Cars - Retail |  | $\$ 17,500$ |
| Account 231 | Inventory - New Cars |  | $\$ 16,000$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 875$ |
| Account 806 | Finance Income - New | $\$ 450$ |  |
| Account 905 | Other Income (Registration Fees) |  | $\$ 125$ |

## Example 2

Record the \$450 receipt of the finance income received from the finance company for the above contract.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash on Hand | $\$ 450$ |  |
| Account 262 | Due from Finance Companies |  | $\$ 450$ |

## Example 3

Record the receipt of $\$ 375$ from the finance income received from the finance company for the above contract; however, the amount set up was $\$ 75$ less than received.

Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash on Hand | $\$ 375$ |  |
| Account 806 | Finance Income - New | $\$ 75$ |  |
| Account 262 | Due from Finance Companies |  | $\$ 450$ |

## Comments

A debit balance represents unpaid finance income due to the dealership (the finance income is usually indicated on the check to the dealer and in the notice of acceptance).

## Note:

The month-end balance should be reconciled with monthly finance institution statements. Any difference should be determined and corrected.

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 263 Warranty Claims

Assets
Receivables

## Synopsis

Account 263 is established to record the amount of Warranty and Transportation Claims that are due to the dealership from the manufacturer.

## Debits

1. The amount of Warranty claims due from the factory
2. The amount of Transportation claims due from the factory
3. The amount of Adjustment for the difference between the month-end schedule and the account balance

## Credits

1. The amount of Credits received from the factory
2. Invalid claims rejected by the factory
3. The Adjustment for the difference between the month-end schedule and the account balance

## Example 1

Record a $\$ 755$ warranty repair order for a customer's car. The warranty claim labor sale is $\$ 170$ and the warranty claim parts sale is $\$ 585$. The warranty claim cost of labor is \$50 and the warranty claim cost for parts is $\$ 450$.

## Journal: Warranty Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 263 | Receivables - Warranty Claims | $\$ 755$ |  |
| Account 662 | Cost of Sales - Warranty Claim Labor <br> - Mechanical | $\$ 50$ |  |
| Account 680 | Cost of Sales - Warranty Claims - <br> Parts \& Accessories | $\$ 450$ |  |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 450$ |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  | $\$ 50$ |
| Account 462 | Sales - Warranty Claim Labor - <br> Mechanical | $\$ 170$ |  |
| Account 480 |  <br> Accessories |  | $\$ 585$ |

## Example 2

Record the $\$ 720$ payment from the manufacturer for the above warranty claim. The amount paid has been adjusted by $\$ 35$ for a reduction in the parts payment.

Journal: Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 300 | Accounts Payable - Trade Creditors | $\$ 720$ |  |
| Account 480 |  <br> Accessories | $\$ 35$ |  |
| Account 263 | Receivables - Warranty Claims |  | $\$ 755$ |

## Example 3

Record the $\$ 755$ write-off of the above warranty claim for not being submitted timely.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 067-05 | Policy Work Expense - Service | $\$ 170$ |  |
| Account 067-07 |  <br> Accessories | $\$ 55$ |  |
| Account 263 | Receivables - Warranty Claims |  | $\$ 755$ |

## Comments

A debit balance represents unpaid warranty and transportation claims due from the factory.

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 264 Insurance Commissions Receivable Assets Receivables

## Synopsis

Account 264 is established to record the amount of Insurance Commissions owed to the dealership from various Insurance Companies for policies sold to customers.

| Debits | Credits |
| :---: | :---: |
| 1.The Insurance commissions due <br> from insurance companies1.The payments received from <br> insurance companies <br> 2.The monthly adjustments necessary <br> to reconcile this account |  |

## Example 1

Record $\$ 495$ insurance commissions earned for the month of which $\$ 250$ is earned for new and $\$ 245$ is earned for used. These commissions had not been previously accrued.

Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 264 | Insurance Commissions Receivable | $\$ 495$ |  |
| Account 807 | Insurance Commissions Earned - New |  | $\$ 250$ |
| Account 809 | Insurance Commissions Earned - <br> Used |  | $\$ 245$ |

## Example 2

Record the $\$ 495$ payment from the insurance company for the above commissions earned.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash on Hand | $\$ 450$ |  |
| Account 807 | Insurance Commissions Earned - New | $\$ 25$ |  |
| Account 809 | Insurance Commissions Earned - <br> Used | $\$ 20$ |  |
| Account 264 | Insurance Commissions Receivable |  | $\$ 495$ |

## Comments

A debit balance represents unpaid insurance commissions due from insurance companies.

## Note:

The month-end balance should be reconciled with the periodic insurance company statements. Any difference should be determined and corrected.

## 270 Prepaid Taxes

Assets
Prepaid Expenses

## Synopsis

Account 270 is established to record the amount of Taxes that have been paid in advance.

Debits

1. The amount of taxes paid in advance

## Credits

1. The expired portion of taxes paid

## Example 1

Record the \$45,750 payment of real estate taxes.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 270 | Prepaid Taxes | $\$ 45,750$ |  |
| Account 202 | Cash in Bank |  | $\$ 45,750$ |

## Example 2

Record the monthly expense of $\$ 3,813$ for the real estate taxes paid in advance.
Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 084-01 | Taxes - Real Estate - New Vehicle <br> Department | $\$ 1,335$ |  |
| Account 084-02 | Taxes - Real Estate - Used Vehicle <br> Department | $\$ 763$ |  |
| Account 084-03 | Taxes - Real Estate - Lease \& Rental <br> Department | $\$ 75$ |  |
| Account 084-05 | Taxes - Real Estate - Mechanical <br> Department | $\$ 763$ |  |
| Account 084-06 | Taxes - Real Estate - Body Shop <br> Department | $\$ 267$ |  |
| Account 084-07 |  <br> Accessories Department | $\$ 419$ |  |


|  |  <br> Account 084-09 | $\$ 191$ |  |
| :--- | :--- | ---: | ---: |
| Account 270 | Prepaid Taxes |  | $\$ 3,813$ |

## Comments

A debit balance represents the unexpired portion of taxes paid in advance, such as:
a. Real Estate taxes
b. Personal property taxes

The total amount of the Tax Payment should be pro-rated over the number of months for which the Tax is assessed. The pro-rated monthly provision of the Tax should be written off each month by crediting this account with the monthly provision and debiting Account 084, Taxes - Real Estate, Account 089, Taxes - Other, or whichever applies.

Note:
Professional tax and accounting advice should be obtained regarding the proper handling of tax payments.

## 271 Prepaid Insurance

Assets
Prepaid Expenses

## Synopsis

Account 271 is established to record the amount of Insurance premiums, which are paid to cover a term that provides coverage in the future.

## Debits

1. The amount of insurance premiums paid in advance
2. The advance deposit premiums which are subject to future determination of earned premiums

## Credits

1. The expired portion of insurance premiums paid
2. The advance deposit premiums applied in settlement of earned premiums

## Example 1

Record the payment of the commercial property, garage keeper's and workers compensation insurance premiums in the amount of $\$ 18,000$.
Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 271 | Prepaid Insurance | $\$ 18,000$ |  |
| Account 202 | Cash in Bank |  | $\$ 18,000$ |

## Example 2

Record the monthly expense for the commercial property and garage keeper's insurance that had been paid in advance in the amount of \$8,250.

Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 085-01 | Insurance - Buildings \& Improvements <br> - New Vehicle Department | $\$ 225$ |  |
| Account 085-02 | Insurance - Buildings \& Improvements <br> - Used Vehicle Department | $\$ 188$ |  |
|  | Insurance - Buildings \& Improvements <br> Account 085-03 | $\$ 88$ |  |


| Account 085-05 | Insurance - Buildings \& Improvements <br> - Mechanical Department | \$225 |  |
| :---: | :---: | :---: | :---: |
| Account 085-06 | Insurance - Buildings \& Improvements <br> - Body Shop Department | \$187 |  |
| Account 085-07 | Insurance - Buildings \& Improvements <br> - Parts \& Accessories Department | \$175 |  |
| Account 085-09 | Insurance - Buildings \& Improvements - General \& Administrative | \$162 |  |
| Account 088-01 | Insurance - Other - New Vehicle Department | \$1,470 |  |
| Account 088-02 | $\qquad$ Department | \$1,050 |  |
| Account 088-03 | Insurance - Other - Lease \& Rental Department | \$140 |  |
| Account 088-05 | Insurance - Other - Mechanical Department | \$1,330 |  |
| Account 088-06 | Insurance - Other - Body Shop Department | \$700 |  |
| Account 088-07 | Insurance - Other - Parts \& Accessories Department | \$1,260 |  |
| Account 088-09 | Insurance - Other - General \& Administrative | \$1,050 |  |
| Account 271 | Prepaid Insurance |  | \$8,250 |

## Example 3

Record the monthly expense of workers' compensation insurance that was paid in advance in the amount of $\$ 5,500$.

Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 027-01 | Employee Benefits - New Vehicle <br> Department | $\$ 1,430$ |  |
| Account 027-02 | Employee Benefits - Used Vehicle <br> Department | $\$ 605$ |  |
| Account 027-03 | Employee Benefits - Lease \& Rental <br> Department | $\$ 165$ |  |
| Account 027-05 | Employee Benefits - Mechanical <br> Department | $\$ 1,375$ |  |
| Account 027-06 | Employee Benefits - Body Shop <br> Department | $\$ 825$ |  |
| Account 027-07 |  <br> Accessories Department | $\$ 715$ |  |
| Account 027-09 |  <br> Administrative | $\$ 385$ |  |

## Comments

A debit balance represents the unexpired portion of insurance premiums paid in advance, such as:
a. Building Insurance
b. Garage Liability Insurance

## 274 Prepaid Other

## Assets

Prepaid Expenses

## Synopsis

Account 274 is established to record the amount of payments for Other goods and services that are paid in advance.

| Debits | Credits |
| :---: | :---: |
| 1. The amount of other expenses of the <br> business paid in advance | 1.The expired portion of other <br> expenses |

## Example 1

Record the payment of next month's rent in advance in the amount of \$25,000.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 274 | Prepaid Expenses - Other | $\$ 25,000$ |  |
| Account 202 | Cash in Bank |  | $\$ 25,000$ |

## Example 2

Record the payment of a maintenance contract on the copier machine in the amount of \$4,200.

Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 274 | Prepaid Expenses - Other | $\$ 4,200$ |  |
| Account 202 | Cash in Bank |  | $\$ 4,200$ |

## Example 3

Record the monthly expense of the maintenance contract on the copier machine in the amount of \$350.

Journal: Standard Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |


|  |  <br> Account 090-09 | $\$ 350$ |  |
| :--- | :--- | ---: | ---: |
| Account 274 | Prepaid Expenses - Other |  | $\$ 350$ |

## Comments

A debit balance represents the unexpired portion of other expenses of the business paid in advance, such as:
a. Advertising
b. Rent
c. Maintenance Agreements

## Note:

Sub-accounts should be created for each category recorded in this account. Prepayments for Advertising such as annual "Yellow Page" costs, long-term billboards, etc. should be classified together. Separate sub-accounts for Prepaid Rent and Maintenance Agreements are recommended.

## 275 Driver Training Vehicles

## Assets

Working

## Synopsis

Account 275 is established to record the value of vehicles, which are loaned to a qualified Driver Training Schools.

## Debits

1. The factory invoice amount, less holdback and other non-related items such as supplemental advertising funds, of new vehicles placed in driver training service
2. The Internal selling price of dealerinstalled accessories and optional equipment and the labor and materials required for installation
3. The Destination, delivery and handling charges

## Credits

1. The amount of factory credits applied to vehicles placed in driver training service
2. The Cost of vehicles transferred to used vehicle inventories when taken out of service

## Example 1

Record the transfer of a new vehicle at cost to driver training service in the amount of \$16,000.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 275 | Driver Training Vehicles | $\$ 16,000$ |  |
| Account 621 | Cost of Sales - New Cars - Internal | $\$ 16,000$ |  |
| Account 231 | Inventory - New Cars |  | $\$ 16,000$ |
| Account 421 | Sales - New Cars - Internal |  | $\$ 16,000$ |

## Example 2

Record the accrual for the factory allowance on driver training vehicles in the amount of \$400.

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 261 | Factory Receivables | $\$ 400$ |  |
| Account 275 | Driver Training Vehicles |  | $\$ 400$ |

## Example 3

Record the transfer of a driver-training vehicle available for sale to the used car inventory in the amount of $\$ 11,500$.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 240 | Inventory - Used Cars | $\$ 11,500$ |  |
| Account 275 | Driver Training Vehicles |  | $\$ 11,500$ |

## Comments

A debit balance represents the cost of vehicles temporarily registered in the Driver Training Program.

## 277 Lease and Rental (CTA Short Term/CTP) Vehicles Assets

## Synopsis

Account 277 is established to record the value of Lease and Rental vehicles that are placed in service in a dealership owned leasing and/or daily rental operation.

## Debits

1. The Internal selling price of units placed in lease and rental service recorded as depreciable assets
2. The Cost of units purchased from other dealers and placed in lease and rental service recorded as depreciable assets
3. The Internal selling price of dealerinstalled special equipment, modifications, etc., and the labor and materials required for installation

## Credits

1. The amount of factory credits applied to vehicles placed in lease and rental service
2. The book value of units transferred to used vehicle inventories when taken out of service
3. The book value of units sold and otherwise disposed of

## Example 1

Record the $\$ 22,200$ sale or transfer of a new vehicle from inventory to lease \& rental service. The inventory value is $\$ 22,000$.
Journal: New Vehicle Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 277 | Lease \& Rental Vehicles | $\$ 22,200$ |  |
| Account 621 | Cost of Sales - New Cars - Internal | $\$ 22,000$ |  |
| Account 231 | Inventory - New Cars |  | $\$ 22,000$ |
| Account 421 | Sales - New Cars - Internal |  | $\$ 22,200$ |

## Example 1A

If state and/or local tax regulations require payment of sales or excise taxes on internal sales, then the following example applies.

Journal: New Vehicle Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |


| Account 277 | Lease \& Rental Vehicles | $\$ 22,200$ |  |
| :--- | :--- | ---: | ---: |
| Account 621 | Cost of Sales - New Cars - Internal | $\$ 22,000$ |  |
| Account 714 | Direct Cost - License, Title \& Tax | $\$ 600$ |  |
| Account 231 | Inventory - New Cars |  | $\$ 22,000$ |
| Account 421 | Sales - New Cars - Internal |  | $\$ 22,200$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 600$ |

## Example 2

Record the accrual for the CTP/CTA factory allowance on Lease \& Rental Vehicles in the amount of \$1000.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 261 | Factory Receivables | $\$ 1000$ |  |
| Account 277 | Lease \& Rental Vehicles |  | $\$ 1000$ |

## Example 3

Record the $\$ 22,200$ transfer of a lease unit to used car inventory at the appraised wholesale value. Accumulated depreciation is $\$ 8,800$ and the amortization cost is $\$ 400$. The inventory value of the Lease \& Rental unit transferred to the used car inventory is \$13,000.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 240 | Inventory - Used Cars | $\$ 13,000$ |  |
| Account 347 |  <br> Rental Units | $\$ 8,800$ |  |
| Account 712 | Direct Cost - Amortization | $\$ 400$ |  |
| Account 277 | Lease \& Rental Vehicles |  | $\$ 22,200$ |

## Example 4

Record the $\$ 15,200$ sale of a lease unit at the end of the lease. The cost of sale for the disposed vehicle is $\$ 15,200$ and the accumulated depreciation is $\$ 8,800$.

Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash in Bank | $\$ 15,200$ |  |
| Account 347 |  <br> Rental Units | $\$ 8,800$ |  |
| Account 710 | Cost of Sales of Disposed Vehicles | $\$ 13,400$ |  |
| Account 277 | Lease \& Rental Vehicles |  | $\$ 22,200$ |
| Account 510 | Selling Price of Disposed Vehicle |  | $\$ 15,200$ |

## Comments

A debit balance represents the book value of lease and rental units. Only dealerships, which have leasing or rental departments operating within the dealership, use this account. As lessor, the dealership is underwriting the lease to the end user. No financial institution is involved in the transaction. Professional tax, accounting and legal advice should be obtained regarding the handling, accounting and management of the dealership owned leasing operation.

## Note:

1. When removed from service (and not sold by the Lease and Rental Department), Lease and Rental units should be transferred to Account 240, Used Cars (inventory) or Account 241, Used Trucks (inventory) as applicable, prior to their sales as used vehicles. Such units should be transferred at appraised wholesale value. Any differences between the book and appraised wholesale values should be recorded in Account 712, Amortization (Closed End Lease), Account 722, Amortization (Open End Lease), or Account 732, Amortization (Rental) as applicable.
2. If more than just a nominal number of lease and rental units are in service, a separate general ledger account should be established for the writedown and captioned Account 347, Accumulated Depreciation - Lease and Rental Units . This account should be combined with the related asset account when preparing the trial balance. Lease and Rental accumulated depreciation should be shown as a memo on page 1 line 43 of the Operating Report.
3. Professional tax and accounting advice should be obtained in regard to state and local requirements regarding sales and excise taxes that may be applicable to internal sales.

## 280 Land - Auto Business Only <br> Assets <br> Fixed

## Synopsis

Account 280 is established to record the acquisition price of Land purchased by the dealership and used in the automobile business.

| Debits | Credits |
| :---: | :---: |
| 1. The Cost of land acquired | 1. The Cost of land sold and otherwise <br> disposed of |

## Example 1

Record the $\$ 1,500,000$ purchase of land that will be used to build a new dealership.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | :---: | :---: |
| Account 280 | Land (Auto Business Only) | $\$ 1,500,000$ |  |
| Account 202 | Cash in Bank |  | $\$ 1,500,000$ |

## Comments

A debit balance represents the cost of land purchased by the dealership.

## 281 Building and Improvements - Auto Business Only Assets <br> Fixed

## Synopsis

Account 281 is established to record the acquisition cost of Building and Improvements purchased by the dealership and used in the automobile business.

| Debits | Credits |
| :---: | :---: |
| 1. The Cost of building and <br> improvements acquired | 1.The Cost of building and <br> improvements sold and otherwise <br> disposed of |

## Example 1

Record the $\$ 4,267,000$ cost of construction of the new dealership building.
Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | :---: | :---: |
| Account 281 | Buildings \& Improvements (Auto <br> Business Only) | $\$ 4,267,000$ |  |
| Account 202 | Cash in Bank |  | $\$ 4,267,000$ |

## Example 2

Record the cost of $\$ 5,814$ for write-off of landscaping that was destroyed by a snowstorm and $\$ 12,550$ in Other Deductions. The dealership owns the building \& improvements for the amount of $\$ 18,364$.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 351 | Accumulated Depreciation - Buildings <br> \& Improvements | $\$ 5,814$ |  |
| Account 955 | Other Deductions | $\$ 12,550$ |  |
| Account 281 | Buildings \& Improvements (Auto <br> Business Only) |  | $\$ 18,364$ |

## Comments

A debit balance represents the cost of buildings and improvements situated on land owned by the dealership.

## Note:

ONLY ASSETS USED IN THE OPERATION OF THE DEALERSHIP BUSINESS SHOULD BE INCLUDED IN THESE ACCOUNTS.

Cost of assets should include additional items such as:

1. Expenses incidental to securing title
2. Installation and construction costs, including interest during construction
3. Accessories and optional equipment
4. Freight
5. Sales Tax

## 282 Machinery and Shop Equipment

Assets
Fixed

## Synopsis

Account 282 is established to record the acquisition cost of Machinery and Shop Equipment purchased by the dealership and used in the automobile business.

| Debits | Credits |
| :---: | :---: |
| 1. The Cost of machinery and shop <br> equipment acquired | 1. The Cost of machinery and shop <br> equipment sold and otherwise <br> disposed of |
| 2. The Cost of machinery and shop <br> equipment built |  |

## Example 1

Record the purchase of a tire machine in the amount of $\$ 8,750$.
Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 282 | Machinery \& Shop Equipment | $\$ 8,750$ |  |
| Account 202 | Cash in Bank |  | $\$ 8,750$ |

## Example 2

Record the disposal of obsolete diagnostic equipment in the amount of $\$ 5,000$. The accumulated depreciation of the Machinery is $\$ 3,438$ and the amount of Other Deductions is $\$ 1,562$.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 352 | Accumulated Depreciation - <br> Machinery \& Shop Equipment | $\$ 3,438$ |  |
| Account 955 | Other Deductions | $\$ 1,562$ |  |
| Account 282 | Machinery \& Shop Equipment |  | $\$ 5,000$ |

## Comments

A debit balance represents the cost of machinery, permanent tools and equipment acquired and built for the use in the service department. This includes items of a moveable nature, not a permanent part of the building such as:
a. Benches
b. Cabinets
c. Hoists
d. Overhead racks
e. Tool racks
f. Jacks
g. Diagnostic equipment

## Note:

ONLY ASSETS USED IN THE OPERATION OF THE DEALERSHIP BUSINESS SHOULD BE INCLUDED IN THESE ACCOUNTS.

Cost of assets should include additional items such as:

1. Expenses incidental to securing title
2. Installation and construction costs, including interest during construction
3. Accessories and optional equipment
4. Freight
5. Sales Tax

## 283 Parts and Accessories Equipment Assets <br> Fixed

## Synopsis

Account 283 is established to record the acquisition cost of Parts \& Accessories Equipment purchased by the dealership and used in the automobile business.

## Debits

1. The Cost of Parts and Accessories equipment acquired
2. The Cost of Parts and Accessories equipment built

## Credits

1. The Cost of Parts and Accessories equipment sold and otherwise disposed of

## Example 1

Record the purchase of a display case in the amount of $\$ 800$.
Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 283 | Parts \& Accessories Equipment | $\$ 800$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 800$ |

## Example 2

Record the sale of parts bins no longer used in the amount of $\$ 350$. The Accumulated Depreciation for the parts bins is $\$ 3,750$.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash on Hand | $\$ 350$ |  |
| Account 353 |  <br> Accessories Equipment | $\$ 3,750$ |  |
| Account 283 | Parts \& Accessories Equipment |  | $\$ 3,750$ |
| Account 905 | Other Income |  | $\$ 350$ |

## Comments

A debit balance represents the cost of equipment acquired and built for use in the parts and accessories department. This includes items of a movable nature, not a permanent part of the building, such as:
a. Cabinets
b. Containers
c. Counters
d. Parts bins
e. Shelves
f. Showcases

## Note:

ONLY ASSETS USED IN THE OPERATION OF THE DEALERSHIP BUSINESS SHOULD BE INCLUDED IN THESE ACCOUNTS.

Cost of assets should include additional items such as:

1. Expenses incidental to securing title
2. Installation and construction costs, including interest during construction
3. Accessories and optional equipment
4. Freight
5. Sales Tax

## 284 Furniture and Fixtures

Assets
Fixed

## Synopsis

Account 284 is established to record the acquisition cost of Furniture and Fixtures purchased by the dealership and used in the automobile business.

| Debits | Credits |
| :--- | :---: |
| 1.The Cost of furniture and fixtures <br> acquired <br> 2.The Cost of furniture and fixtures <br> built1. The Cost of furniture and fixtures <br> sold and otherwise disposed of |  |

## Example 1

Record the purchase of a telephone system in the amount of $\$ 160,000$. A deposit of $\$ 15,000$ was given at the time the contract for the new telephone system was signed.

Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 284 | Furniture \& Fixtures | $\$ 175,000$ |  |
| Account 202 | Cash in Bank |  | $\$ 160,000$ |
| Account 296 | Other Investments \& Miscellaneous <br> Assets |  | $\$ 15,000$ |

## Example 2

Record the sale of the old telephone system for the amount of $\$ 10,000$. Accumulated Depreciation is $\$ 100,000$.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash on Hand | $\$ 10,000$ |  |
| Account 354 | Accumulated Depreciation - Furniture <br> \& Fixtures | $\$ 100,000$ |  |
| Account 284 | Furniture \& Fixtures |  | $\$ 100,000$ |
| Account 905 | Other Income |  | $\$ 10,000$ |

## Example 3

Record the trade-in of an old copier machine (original cost $\$ 5,000$ ) with a book value of $\$ 500$ for a new copier that sells for $\$ 10,000$. An allowance of $\$ 750$ was received for the old copier. The cost of the new copier is recorded on the books as $\$ 10,000$ for the original cost less the difference of the allowance given for the old copier versus the book value (\$750-\$500=\$250), or \$9,750 (\$10,000-\$250).

Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 354 | Accumulated Depreciation - Furniture <br> \& Fixtures | $\$ 4,500$ |  |
| Account 284 | Furniture \& Fixtures | $\$ 9,750$ |  |
| Account 284 | Furniture \& Fixtures |  | $\$ 5,000$ |
| Account 202 | Cash in Bank |  | $\$ 9,250$ |

## Comments

A debit balance represents the cost of furniture and fixtures acquired and built for use in the business, such as:
a. Chairs
b. Desks
c. File cabinets
d. Moveable partitions
e. Office machines
f. Rugs
g. Safes
h. Signs
i. Tables
j. Telephone equipment

## Note:

ONLY ASSETS USED IN THE OPERATION OF THE DEALERSHIP BUSINESS SHOULD BE INCLUDED IN THESE ACCOUNTS.

Cost of assets should include additional items such as:

1. Expenses incidental to securing title
2. Installation and construction costs, including interest during construction
3. Accessories and optional equipment
4. Freight
5. Sales Tax

## 285 Company Vehicles

## Assets

## Fixed

## Synopsis

Account 285 is established to record the inventory value of vehicle placed in Company Vehicle service.

## Debits

1. The Internal selling price of vehicles placed in permanent company service
2. The Internal selling price of dealerinstalled special equipment, modifications, etc., and the labor and materials required for installation
3. The Cost of vehicles acquired from other dealers for permanent company service

## Credits

1. The Cost of company vehicles sold and otherwise disposed of
2. The Cost of vehicles transferred to used vehicle inventories when taken out of service
3. The amount of factory credits applied to vehicles placed in Company Vehicle service

## Example 1

Record the $\$ 30,200$ sale of a van from inventory to Company Vehicle service to use as a courtesy van for the Mechanical department. The inventory value of the van is $\$ 30,000$.

Journal: New Vehicle Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 285 | Company Vehicles | $\$ 30,200$ |  |
| Account 641 | Cost of Sales - New Trucks - Internal | $\$ 30,000$ |  |
| Account 237 | Inventory - New Trucks |  | $\$ 30,000$ |
| Account 441 | Sales - New Trucks - Internal |  | $\$ 30,200$ |

## Example 1A

If state and/or local tax regulations require payment of sales or excise taxes on internal sales, then the following example applies.

Journal: New Vehicle Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 285 | Company Vehicles | $\$ 30,200$ |  |
| Account 641 | Cost of Sales - New Trucks - Internal | $\$ 30,000$ |  |
| Account 051-05 | Company Vehicle Expense <br> (Mechanical) | $\$ 1,500$ |  |
| Account 237 | Inventory - New Trucks |  | $\$ 30,000$ |
| Account 441 | Sales - New Trucks - Internal |  | $\$ 30,200$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 1,500$ |

## Example 1B

Record the accrual for the CTA/CTP factory allowance on dealer company vehicles used as loaners in the amount of $\$ 2500$.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 261 | Factory Receivables | $\$ 2500$ |  |
| Account 285 | Company Vehicles |  | $\$ 2500$ |

## Example 2

Record the transfer of the courtesy van to used truck inventory in the amount of \$5,500. The Accumulated Depreciation is $\$ 24,700$.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 241 | Inventory - Used Trucks | $\$ 5,500$ |  |
| Account 355 | Accumulated Depreciation - Company <br> Vehicles | $\$ 24,700$ |  |
| Account 285 | Company Vehicles |  | $\$ 30,200$ |

## Comments

A debit balance represents the cost of vehicles set aside for permanent company use, including items such as:
a. Antique vehicles
b. Courtesy vehicles
c. Delivery vehicles
d. Motorcycles
e. Parts trucks
f. Parts vans
g. Tow trucks

## Note:

Company vehicles should be transferred to Account 240, Used Cars (inventory) or Account 241, Used Trucks (inventory) as applicable, prior to their sales as used vehicles. Such vehicles should be transferred at the lower of book or appraised wholesale value. Charge any excess to Account 091, Depreciation - Equipment.

Professional tax and accounting advice should be obtained in regard to state and local requirements regarding sales and excise taxes that may be applicable to internal sales.

ONLY ASSETS USED IN THE OPERATION OF THE DEALERSHIP BUSINESS SHOULD BE INCLUDED IN THESE ACCOUNTS.

Cost of assets should include additional items such as:

1. Expenses incidental to securing title
2. Installation and construction costs, including interest during construction
3. Accessories and optional equipment
4. Freight
5. Sales Tax

## 286 Leaseholds

## Assets

## Fixed

## Synopsis

Account 286 is established to record the purchase price of Leasehold Improvements on property leased by the dealership and used in the automobile business.

## Debits

1. The Cost of leaseholds and of buildings situated on leased land
2. The Cost of improvements to leasehold and to building situated on leased land. This includes entirely new buildings, permanent improvements to existing buildings, paving, etc.

## Credits

1. The Cost of leaseholds and buildings and improvements sold and otherwise disposed of

## Example 1

Record the cost of landscaping in the amount of \$15,000.
Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 286 | Leasehold Improvements | $\$ 15,000$ |  |
| Account 202 | Cash in Bank |  | $\$ 15,000$ |

## Example 2

Record the cost of constructing a new office for the sales manager on leased property in the amount of \$7,500.
Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 286 | Leasehold Improvements | $\$ 7,500$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 7,500$ |

## Comments

A debit balance represents the cost of leaseholds, buildings situated on leased land and improvements to leaseholds and buildings.

# 287 Information Technology - Hardware Assets <br> Fixed 

## Synopsis

Account 287 is established to record the acquisition cost of Information Technology computer hardware purchased by the dealership and used in the automobile business.

| Debits | Credits |
| :---: | :---: |
| 1. The Cost of IT Hardware | 1. The cost of IT Hardware when sold <br> or otherwise disposed |

## Example 1

Record the purchase of personal computers for the accounting office in the amount of $\$ 4,500$.

Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 287 | IT - Hardware | $\$ 4,500$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 4,500$ |

## Comments

A debit balance represents the initial cost of IT Hardware including shipping costs and sales tax.

IT Hardware is any piece of computer equipment - whether it's a laptop, desktop, computer monitor, mouse, keyboard, printer, etc.

Note:
ONLY ASSETS USED IN THE OPERATION OF THE DEALERSHIP BUSINESS SHOULD BE INCLUDED IN THESE ACCOUNTS.

Cost of assets should include additional items such as:

1. Expenses incidental to securing title
2. Installation and construction costs, including interest during construction
3. Accessories and optional equipment
4. Freight
5. Sales Tax

## 288 Information Technology - Software

Assets
Fixed

## Synopsis

Account 288 is established to record the acquisition price or license cost of Information Technology computer Software purchased by the dealership and used in the automobile business.

## Debits

## Credits

1. The Cost to acquire or license IT Software
2. The final value of IT Software when removed from service or otherwise disposed

## Example 1

Record the purchase of antivirus software for all of the personal computers at the dealership in the amount of $\$ 3,300$.

Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 288 | IT - Software | $\$ 3,300$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 3,300$ |

## Comments

IT Software is typically acquired under a license from the Software supplier. The acquisition cost is capitalized as a Fixed Asset while it used on a computer owned or operated by the dealership. This applies to Software used on personal computers as well as larger network systems connecting various departments within the entire dealership.

## Note:

ONLY ASSETS USED IN THE OPERATION OF THE DEALERSHIP BUSINESS SHOULD BE INCLUDED IN THESE ACCOUNTS.

Cost of assets should include additional items such as:

1. Expenses incidental to securing title
2. Installation and construction costs, including interest during construction
3. Accessories and optional equipment
4. Freight
5. Sales Tax

## 289 Fixed Assets - Other

Assets
Fixed

## Synopsis

Account 289 is established to record the acquisition costs of Other Fixed Assets purchased by the dealership and which cannot properly be recorded in any other account.

It is also used to collect the cost of fixed assets purchased but not yet placed into service as well as the cost of construction in process. Once assets are put into service, the total cost of the assets should be put into the normal account classifications and depreciation should commence.

| Debits | Credits |
| :--- | :--- |
| 1. The cost of Other Fixed Assets | 1. The cost of Other Fixed Assets <br> when sold or otherwise disposed |
| 2. The cost of fixed assets purchased |  |
| but not yet placed into service |  |$\quad$| 2.The cost of fixed assets <br> accumulated in this account but now <br> being placed into service |
| :--- |
| 3.Construction costs accumulated for <br> building and leasehold improvements <br> not yet completed3.The cost of building and leasehold <br> improvements accumulated in this <br> account but now placed into service |

## Example 1

Record the purchase of mobile office to be used as temporary used vehicle sales office.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | :---: | ---: |
| Account 289 | Other Fixed Assets | $\$ 16,942$ |  |
| Account 202 | Cash in Bank |  | $\$ 16,942$ |

## Example 2

Move the cost of construction in process and fixed assets purchased but not yet put into service to the permanent accounts. (Construction completed and fixed assets placed into service).

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 286 | Leaseholds | $\$ 128,589$ |  |
| Account 284 | Furniture \& Fixtures | $\$ 63,128$ |  |
| Account 289 | Other Fixed Assets |  | $\$ 191,717$ |

## Note:

ONLY ASSETS USED IN THE OPERATION OF THE DEALERSHIP BUSINESS SHOULD BE INCLUDED IN THESE ACCOUNTS.

Cost of assets should include additional items such as:

1. Expenses incidental to securing title
2. Installation and construction costs, including interest during construction
3. Accessories and optional equipment
4. Freight
5. Sales Tax

## 291 Life Insurance - Cash Value

Assets
Other

## Synopsis

Account 291 is established to record the value of the Cash Surrender Value of Life Insurance purchased by the dealership and for which the dealership is the beneficiary.

## Debits

1. Periodic increase in the cash surrender value of policies

## Credits

1. The Cash surrender values of policies terminated
2. Decreases to the cash surrender value when used to pay premiums

## Example 1

Record the annual increase in the cash surrender value of the life insurance policy owned by the dealership in the amount of $\$ 635$.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 291 | Life Insurance - Cash Value | $\$ 635$ |  |
| Account 905 | Other Income |  | $\$ 635$ |

## Example 2

Record the proceeds from a life insurance policy, which the dealership is the owner and beneficiary, in the amount of $\$ 75,000$, that includes $\$ 10,000$ of other income.

Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash on Hand | $\$ 75,000$ |  |
| Account 291 | Life Insurance - Cash Value |  | $\$ 65,000$ |
| Account 905 | Other Income |  | $\$ 10,000$ |

## Comments

A debit balance represents the cash surrender values of life insurance policies owned by the dealership and for which the dealership is the beneficiary.

## 293 Notes and Accounts Receivable - Officers

Assets
Other

## Synopsis

Account 293 is established to record the amounts owed to the dealership by Officers and / or stockholders.

| Debits | Credits |
| :---: | :---: |
| 1.Notes and accounts due from active <br> and inactive officers and from <br> stockholders1. Payments received from officers and <br> stockholders |  |

## Example 1

Record a loan to an officer of the company in the amount of $\$ 10,000$.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 293 | Notes and Accounts Receivable - <br> Officers | $\$ 10,000$ |  |
| Account 202 | Cash in Bank |  | $\$ 10,000$ |

## Example 2

Record the $\$ 11,000$ receipt of cash in repayment of the above loan by an officer of the company that includes \$1,000 for interest.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash on Hand | $\$ 11,000$ |  |
| Account 293 | Notes and Accounts Receivable - <br> Officers |  | $\$ 10,000$ |
| Account 905 | Other Income |  | $\$ 1,000$ |

## Comments

A debit balance represents notes and accounts due from active and inactive officers and from stockholders.

## Note:

1. This account is for use by corporations only.
2. A detail of these items should be made in this account or in a suitable subsidiary record.

## 294 Notes and Accounts Receivable - Other

 Assets Other
## Synopsis

Account 294 is established to record the amounts owed to the dealership by Other parties such as employees, subsidiaries, affiliated companies and third parties who are not customers.

## Debits

1. The amounts due from employees, subsidiary and affiliated enterprises and outsiders

## Credits

1. The amount of payments received from employees, subsidiary and affiliated enterprises and outsiders
2. Notes and accounts considered uncollectible

## Example 1

Record a loan to an affiliated entity in the amount of \$100,000.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |
| Account 294 | Notes and Accounts Receivable - <br> Other | $\$ 100,000$ |  |
| Account 202 | Cash in Bank |  | $\$ 100,000$ |

## Example 2

Record a loan to an employee in the amount of \$1,000.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 294 | Notes and Accounts Receivable - <br> Other | $\$ 1,000$ |  |
| Account 202 | Cash in Bank |  | $\$ 1,000$ |

## Example 3

Record the $\$ 2,000$ salary paid to parts manager of which $\$ 400$ is payroll taxes, and record a $\$ 150$ payroll deduction for the above loan.

Journal: Payroll

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 021-07 |  <br> Accessories | $\$ 2,000$ |  |
| Account 321 | Salaries, Wages and Commissions <br> Payable |  | $\$ 1,450$ |
| Account 323 | Payroll Taxes Payable |  | $\$ 400$ |
| Account 294 | Notes and Accounts Receivable - <br> Other |  | $\$ 150$ |

## Comments

A debit balance represents receivables for which no provision has been made, such as:
a. Notes, accounts, loans and advances due from all employees, excluding current balances due for merchandise which should be included with customer notes and accounts receivable
b. Loans and advances to subsidiary and affiliated enterprises, including amounts due for merchandise when extended terms have been granted
c. Loans and advances to outsiders

## Note:

A detail of these items should be made in this account or in a suitable subsidiary record.

## 296 Other Investments and Miscellaneous Assets

Assets
Other

## Synopsis

Account 296 is established to record the amount of Other Investments and Miscellaneous Assets owned by the dealership.

## Debits

1. The Cost of securities acquired which are intended to be retained as long-term investments (stocks and bonds)
2. The Cost of securities acquired which are not of a readily marketable nature (stocks and bonds)
3. The Cost of real estate not used in the operation of the business
4. The Cost of club memberships
5. The Cost of miscellaneous assets not intended for resale
6. The Cost of investments in subsidiary and affiliated enterprises
7. The Adjustments for net profits of subsidiary and affiliated enterprises whose net equity is recorded in this account
8. The Cost of investments in purchasing cooperatives
9. The amount of organization expense if capitalized
10. Deposits on contracts as a guarantee of performance
11. The amount of items of expense paid in advance relative to these assets
12. The Cost of other assets acquired

## Credits

1. The monthly provision for depreciation
2. The expired portion of items of expenses paid
3. The Writedown of securities to market value
4. Deposits returned
5. The book value of assets sold and otherwise disposed of
6. The Adjustments for net losses of subsidiary and affiliated enterprises whose net equity is recorded in this account
7. Goodwill

## Example 1

Record the investment in a new subsidiary in the amount of \$2,000,000.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | :---: | :---: |
| Account 296 | Other Investments \& Miscellaneous <br> Assets | $\$ 2,000,000$ |  |
| Account 202 | Cash in Bank |  | $\$ 2,000,000$ |

## Example 2

Record the reclassification of the $\$ 15,000$ deposit on a new telephone system to the purchase price of $\$ 175,000$.

Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | ---: |
| Account 284 | Furniture \& Fixtures | $\$ 175,000$ |  |
| Account 202 | Cash in Bank |  | $\$ 160,000$ |
| Account 296 | Other Investments \& Miscellaneous <br> Assets |  | $\$ 15,000$ |

## Comments

A debit balance represents the book value of assets not used in the business and not otherwise provided for.

## Note:

1. Cost of assets should include additional items such as:
a. Expenses incidental to securing title
b. Installation and construction costs
c. Freight
d. Sales Tax
2. A detail of these assets should be made in this account or in a suitable subsidiary record.
3. Income and expenses relating to these assets should be recorded in Account 905, Other Income or Account 955, Other Deductions, as applicable.
4. Sub-accounts should be created to record each investment or asset separately. This should be done to facilitate administrative control over the items that are included in this account. Professional tax and accounting advice should be obtained regarding the depreciation, write-down or liquidation value of these assets.

## Liabilities

## 300 Accounts Payable - Trade Creditors

## Liabilities

Accounts Payable

## Synopsis

Account 300 is established to record the amounts payable to suppliers and vendors.

## Debits

1. The amount of cash discounts taken
2. Payments made on open account
3. Payments made on used and repossessed vehicles acquired
4. Purchases returned to suppliers
5. The amount of credit memos received from vendors or suppliers

## Credits

1. Purchases on open account
2. Liens due on used vehicles
3. Balances due on repossessed vehicles
4. Payments collected from customers for transmittal to others
5. Payments transmitted to others for customers

## Example 1

Record the purchase of a stock-order from the manufacturer $\$ 16,585$ of which $\$ 1,265$ is a Purchase Allowance.
Journal: Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 242 | Inventory - Parts \& Accessories | $\$ 16,585$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 15,320$ |
| Account 687 | Purchase Allowances |  | $\$ 1,265$ |

## Example 2

Record the net payment of a vendor's statement in the amount of $\$ 15,475$. The cash discount earned is $\$ 310$, which allows a $2 \%$ cash discount, if paid within 10 days.

Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |


| Account 300 | Accounts Payable - Trade Creditors | $\$ 15,475$ |  |
| :--- | :--- | ---: | ---: |
| Account 202 | Cash in Bank |  | $\$ 15,165$ |
| Account 903 | Cash Discounts Earned |  | $\$ 310$ |

## Example 3

Record the \$17,571 sale of a new vehicle with \$523 Due from Finance Companies, \$879 Sales tax and $\$ 125$ Registration Fees. There is a $\$ 6,853$ lien payoff on the trade with an inventory value of $\$ 10,000$ on the used car. The inventory value of the new sold vehicle is $\$ 16,721$.
Journal: New Car Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 205 | Contracts in Transit | $\$ 15,428$ |  |
| Account 240 | Inventory - Used Cars | $\$ 10,000$ |  |
| Account 262 | Due from Finance Companies | $\$ 523$ |  |
| Account 600-618 | Cost of Sales - New Cars - Retail | $\$ 16,721$ |  |
| Account 400-418 | Sales - New Cars - Retail |  | $\$ 17,571$ |
| Account 231 | Inventory - New Cars |  | $\$ 16,721$ |
| Account 300L | Accounts Payable - Lien Payoffs |  | $\$ 6,853$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 879$ |
| Account 806 | Finance Income - New | $\$ 523$ |  |
| Account 905 | Other Income (Registration Fees) |  | $\$ 125$ |

## Comments

A credit balance represents the net balance due trade creditors.
Amounts owed to vendors through an established open account are credited to this account. Payments tendered to vendors are debited. An accounts payable subsidiary ledger should be established for each vendor. A purchase order system should be utilized so that all purchases are authorized by management and payments are matched to the amount authorized. Each vendor's account should be reviewed at the end of the month and discrepancies should be resolved immediately.

Debit balances should be shown as Accounts Payable Debit Balances in the Receivables section on page 7, Line 58.

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 305 Warranty Claims Advance

## Liabilities

Accounts Payable

## Synopsis

Account 305 is established to record the amount of credit given to the dealership from the manufacturer to compensate for the time that it takes to processes warranty claims.

| Debits | Credits |
| :---: | :---: |
| 1. Reduction of the advance | 1. Initial advance received <br> 2. Increase of the advance |

## Example 1

Record the initial advance on unpaid warranty claims in the amount of \$25,000.
Journal: Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 300 | Accounts Payable - Trade Creditors | $\$ 25,000$ |  |
| Account 305 | Warranty Claims Advance |  | $\$ 25,000$ |

## Example 2

Record the decrease in the warranty claims advance in the amount of \$3,367.
Journal: Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 305 | Warranty Claims Advance | $\$ 3,367$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 3,367$ |

## Comments

A credit balance represents the amount advanced by the manufacturer for unpaid warranty claims.

## 310 Notes Payable - New Vehicles and Demonstrators

## Liabilities

Notes Payable

## Synopsis

Account 310 is established to record the amounts paid or payable to financial institutions for New Vehicle inventory financed on a short term line of credit. This line of credit is secured by the vehicles themselves and is commonly referred to as the "floorplan".

## Debits

1. Payments made
2. Amount due on vehicles placed in the Driver Training Program and in permanent company service
3. Amount due on vehicles sold to other departments

## Credits

1. Notes payable on new vehicles and demonstrators

## Example 1

Record the purchase of a truck from the manufacturer in the amount of $\$ 40,150$, with \$1,400 in Holdback, \$467 in Co-op Advertising and \$233 Advertising expense.

Journal: New Truck Purchases

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 237 | Inventory - New Trucks | $\$ 40,150$ |  |
| Account 261 | Factory Receivables - Holdback | $\$ 1,400$ |  |
| Account 261 | Factory Receivables - Co-op <br> Advertising | $\$ 467$ |  |
| Account 065-01 | Advertising Expense - New Cars | $\$ 233$ |  |
| Account 310 |  <br> Demos |  | $\$ 42,250$ |

## Example 2

Record the payoff of the floorplan on the above truck in the amount of \$42,250.
Journal: Payoff and Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 310 |  <br> Demos | $\$ 42,250$ |  |
| Account 202 | Cash in Bank |  | $\$ 42,250$ |

## Comments

A credit balance represents the amounts owed to finance institutions on notes secured by new vehicles and demonstrators in inventory and new vehicles sold for which delayed payments have been authorized.

## 311 Notes Payable - Used Vehicles

## Liabilities

Notes Payable

## Synopsis

Account 311 is established to record the amounts paid or payable to financial institutions for Used Vehicle inventory financed on a short term line of credit. This line of credit is secured by the vehicles themselves and is commonly referred to as the "floorplan".

## Debits

1. The amount of payments made

## Credits

1. Notes payable on used vehicles

## Example 1

Record a purchase of a used vehicle from auto auction in the amount of \$14,795 and the car is added to the used car floorplan. The purchase price includes an auction fee of \$295.
Journal: Used Car Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 240 | Inventory - Used Cars | $\$ 14,795$ |  |
| Account 311 | Notes Payable - Used Vehicles |  | $\$ 14,795$ |

## Example 2

Record the monthly curtailment of the above note payable required by the financial institution in the amount of \$296.

Journal: Payoff and Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 311 | Notes Payable - Used Vehicles | $\$ 296$ |  |
| Account 202 | Cash in Bank |  | $\$ 296$ |

## Example 3

Record the payoff of the above vehicle in the amount of $\$ 14,499$ (after there has been a curtailment).

Journal: Payoff and Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 311 | Notes Payable - Used Vehicles | $\$ 14,499$ |  |
| Account 202 | Cash in Bank |  | $\$ 14,499$ |

## Comments

A credit balance represents the amount owed to finance institutions on notes secured by used vehicles.

## 312 Notes Payable - Lease and Rental Units

## Liabilities

Notes Payable

## Synopsis

Account 312 is established to record the amounts paid or payable to financial institutions for Lease and Rental Units inventory financed on a short term line of credit. This line of credit is secured by the vehicles themselves and is commonly referred to as the "floorplan".

## Debits

1. Prepaid interest
2. Payments made

## Credits

1. Notes payable on lease and rental units
2. Expired portion of prepaid interest

## Example 1

Record the $\$ 22,000$ transfer of vehicle into daily rental service. The financial institution is transferring the $\$ 22,000$ floorplan from the new vehicle floorplan to the lease and rental floorplan.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 277 | Lease and Rental Vehicles | $\$ 22,000$ |  |
| Account 310 |  <br> Demos | $\$ 22,000$ |  |
| Account 231 | Inventory - New Cars |  | $\$ 22,000$ |
| Account 312 | Notes Payable - Lease \& Rental Units |  | $\$ 22,000$ |

## Example 2

Record a $\$ 20,000$ lien on a lease and rental unit with the interest of $\$ 3,260$ considered to be prepaid.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash on Hand | $\$ 16,740$ |  |
| Account 312A | Notes Payable - Lease \& Rental Units <br> Prepaid Interest | $\$ 3,260$ |  |

## Example 3

Record the monthly payment of the above loan in the amount of $\$ 556$.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 312 | Notes Payable - Lease \& Rental Units | $\$ 556$ |  |
| Account 202 | Cash in Bank |  | $\$ 556$ |

## Example 4

Record the monthly amortization of the prepaid interest in the amount of $\$ 91$.
Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 711 | Direct Cost - Interest - Close End <br> Lease | $\$ 91$ |  |
| Account 312A | Notes Payable - Lease \& Rental Units <br> Prepaid Interest |  | $\$ 91$ |

## Comments

A credit balance represents the amounts owed to financial institutions on notes secured by lease and rental units.

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 314 Notes Payable - Other

## Liabilities

Notes Payable

## Synopsis

Account 314 is established to record amounts owed on short term loans. Notes payable on Company Vehicles, Driver Training Units or other short term notes payable are to be placed in this account. This account is also used to reclassify the short term portions of long term obligations (principal payments due in the next 12 months).

## Debits

1. Principal payments on loans

## Credits

1. Notes payable on driver training vehicles
2. Notes payable on permanent company vehicles
3. Other notes payable due within 12 months from the current operating report date
4. Current portion of long term notes payable, including mortgages (principal payments due within next 12 months)

## Example 1

Record exchange of the floorplan on unit designated to be a permanent company for a note payable.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 310 | Notes Payable - New Vehicles and <br> Demonstrators | $\$ 25,492$ |  |
| Account 314 | Notes Payable - Other |  | $\$ 25,492$ |

## Example 2

Payment of monthly payment on company vehicle loan.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 79* | Interest - Notes Payable (Other) | $\$ 131$ |  |
| Account 314 | Notes Payable - Other | $\$ 662$ |  |
| Account 202 | Cash In Bank |  | $\$ 793$ |

## Example 3

Periodic adjustment of short term portion of Notes Payable - Capital Loans based on loan amortization schedule.

Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 334 | Notes Payable - Capital Loans | $\$ 1,456$ |  |
| Account 314 | Notes Payable - Other |  | $\$ 1,456$ |

## Note:

* = Interest should be allowed across departments based on methods described in Distribution of Expenses section of this manual.


## Comments

A credit balance represents the liability on the note.
Amortization schedules should be maintained to allocate the principal and interest payments for notes with blended periodic payments due.

## 320 Interest Payable

## Liabilities

Accrued

## Synopsis

Account 320 is established to record amounts of Interest payable or accrued on loans held by the dealership.

| Debits | Credits |
| :---: | :---: |
| 1. Payments made | 1. Monthly portion of interest on <br> interest-bearing obligations |

## Example 1

Record the accrual of floorplan interest for the current month in the amount of $\$ 9,183$ of which $\$ 6,837$ is for new vehicle floorplan interest and $\$ 2,346$ is for used vehicle floorplan interest.

Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 076-01 | Interest Floorplan - New Vehicles <br> Department | $\$ 6,837$ |  |
| Account 076-02 | Interest Floorplan - Used Vehicles <br> Department | $\$ 2,346$ |  |
| Account 320 | Interest Payable |  | $\$ 9,183$ |

## Example 2

Record the accrual of interest on the real estate mortgage for the current month in the amount of $\$ 22,500$.
Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 086-01 | Interest - Mortgages - New Vehicles <br> Department | $\$ 4,725$ |  |
| Account 086-02 | Interest - Mortgages - Used Vehicles <br> Department | $\$ 3,375$ |  |
| Account 086-03 | Interest - Mortgages - Lease \& Rental <br> Department | $\$ 450$ |  |


|  | Account 086-05 | Interest - Mortgages - Mechanical <br> Department | $\$ 4,275$ |
| :--- | :--- | ---: | ---: |
| Account 086-06 | Interest - Mortgages - Body Shop <br> Department | $\$ 2,250$ |  |
| Account 086-07 |  <br> Accessories Department | $\$ 4,050$ |  |
| Account 086-09 |  <br> Administrative | $\$ 3,375$ |  |
| Account 320 | Interest Payable |  | $\$ 22,500$ |

## Example 3

Record the monthly mortgage payment that is due for the month in the amount of \$38,051 of which $\$ 22,500$ is interest due.

Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 335 | Mortgages Payable - Real Estate | $\$ 15,551$ |  |
| Account 320 | Interest Payable | $\$ 22,500$ |  |
| Account 202 | Cash in Bank |  | $\$ 38,051$ |

## Comments

A credit balance represents unpaid interest which has accumulated on all interest-bearing obligations.

## 321 Salaries, Wages and Commissions Payable

## Liabilities

Accrued

## Synopsis

Account 321 is established to record amounts payable to or accrued for employees in the form of Salaries, Wages and Commissions.

## Debits

1. Net compensation paid

## Credits

1. Compensation earned by employees including absentee pay

## Example 1

Record the accrual for payroll for the last three days of the month that will not be paid until the following month $\$ 18,180$.
Journal: Payroll Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 021-01 | Salaries - Supervision - New Vehicles <br> Department | $\$ 600$ |  |
| Account 021-02 | Salaries - Supervision - Used <br> Vehicles Department | $\$ 400$ |  |
| Account 021-03 |  <br> Rental Department | $\$ 400$ |  |
| Account 021-05 | Salaries - Supervision - Mechanical <br> Department | $\$ 900$ |  |
| Account 021-06 | Salaries - Supervision - Body Shop <br> Department | $\$ 500$ |  |
| Account 021-07 |  <br> Accessories Department | $\$ 750$ |  |
| Account 021-09 | Salaries - Supervision - General <br> Administrative | $\$ 950$ |  |
| Account 022-01 | Salaries - Clerical - New Vehicles <br> Department | $\$ 865$ |  |
| Account 022-02 | Salaries - Clerical - Used Vehicles <br> Department | $\$ 425$ |  |
| Account 022-03 | Salaries - Clerical - Lease \& Rental <br> Department | $\$ 300$ |  |


| Account 022-05 | Salaries - Clerical - Mechanical Department | \$825 |  |
| :---: | :---: | :---: | :---: |
| Account 022-06 | Salaries - Clerical - Body Shop Department | \$250 |  |
| Account 022-07 | Salaries - Clerical - Parts \& Accessories Department | \$240 |  |
| Account 022-09 | Salaries - Clerical - General Administrative | \$1,250 |  |
| Account 023-01 | Salaries - Other - New Vehicles Department | \$450 |  |
| Account 023-02 | Salaries - Other - Used Vehicles Department | \$250 |  |
| Account 023-03 | Salaries - Other - Lease \& Rental Department | \$225 |  |
| Account 023-05 | Salaries - Other - Mechanical Department | \$2,000 |  |
| Account 023-06 | Salaries - Other - Body Shop Department | \$600 |  |
| Account 023-07 | Salaries - Other - Parts \& Accessories Department | \$1,200 |  |
| Account 023-09 | Salaries - Other - General Administrative | \$250 |  |
| Account 247A | Inventory - Work in Process Mechanical | \$3,000 |  |
| Account 247B | Inventory - Work in Process - Body Shop | \$1,500 |  |
| Account 321 | Salaries, Wages \& Commissions Payable |  | \$18,130 |

## Example 2

Record the accrual of salespersons commissions at month-end in the amount of \$75,000 of which $\$ 48,000$ is new vehicle commission and $\$ 27,000$ is used vehicle commission.

Journal: Payroll and General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 011-01 |  <br> Other - New Vehicles Department | $\$ 48,000$ |  |
| Account 011-02 |  <br> Other - Used Vehicles Department | $\$ 27,000$ |  |
| Account 321 | Salaries, Wages \& Commissions <br> Payable |  | $\$ 75,000$ |

## Comments

A credit balance represents unpaid salaries, wages and commissions earned by employees.

## 322 Insurance Payable

## Liabilities

Accrued

## Synopsis

Account 322 is established to record the amount of Insurance premiums payable or accrued to cover policies held by the dealership.

| Debits | Credits |
| :---: | :---: |
| 1. Payments made | 1. Insurance premiums due or accrued |
| 2. Advance deposits applied in |  |
| settlement of earned premiums |  |

## Example 1

Record the accrual of insurance premium expenses for the month in the amount of \$8,250.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 085-01 | Insurance - Buildings \& Improvements <br> - New Vehicle Department | $\$ 225$ |  |
| Account 085-02 | Insurance - Buildings \& Improvements <br> - Used Vehicle Department | $\$ 188$ |  |
| Account 085-03 | Insurance - Buildings \& Improvements <br> - Lease \& Rental Department | $\$ 88$ |  |
| Account 085-05 | Insurance - Buildings \& Improvements <br> - Mechanical Department | $\$ 225$ |  |
| Account 085-06 | Insurance - Buildings \& Improvements <br> - Body Shop Department | $\$ 187$ |  |
| Account 085-07 | Insurance - Buildings \& Improvements <br> - Parts \& Accessories Department | $\$ 175$ |  |
| Account 085-09 | Insurance - Buildings \& Improvements <br> -General \& Administrative | $\$ 162$ |  |
| Account 088-01 | Insurance - Insurance Other - New <br> Vehicle Department | $\$ 1,470$ |  |
| Account 088-02 | Insurance - Insurance Other - Used <br> Vehicle Department | $\$ 1,050$ |  |


|  | Account 088-03 | Insurance - Insurance Other - Lease <br> \& Rental Department | $\$ 140$ |
| :--- | :--- | ---: | ---: |
| Account 088-05 | Insurance - Insurance Other - <br> Mechanical Department | $\$ 1,330$ |  |
| Account 088-06 | Insurance - Insurance Other - Body <br> Shop Department | $\$ 700$ |  |
| Account 088-07 |  <br> Accessories Department | $\$ 1,260$ |  |
| Account 088-09 | Insurance - Insurance Other - <br> General \& Administrative | $\$ 1,050$ |  |
| Account 322 | Insurance Payable |  | $\$ 8,250$ |

## Example 2

Record the payment of the above insurance premiums in the amount of \$8,250.
Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 322 | Insurance Payable | $\$ 8,250$ |  |
| Account 202 | Cash in Bank |  | $\$ 8,250$ |

## Comments

A credit balance represents insurance premiums which have not been paid or applied against advance deposits.

## 323 Payroll Taxes Payable

## Liabilities

Accrued

## Synopsis

Account 323 is established to record the amount of Payroll Taxes payable or accrued.

| Debits | Credits |
| :---: | :--- |
| 1. Payments made | 1. Employees' taxes withheld <br> 2. Employer's taxes on payrolls |

## Example 1

Record the payment of the salary, wages \& commission payroll in the amount of \$199,000 of which $\$ 56,170$ is payroll taxes and $\$ 14,400$ is retirement benefits.
Journal: Payroll

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 321 | Salaries, Wages \& Commissions <br> Payable | $\$ 180,000$ |  |
| Account 025-01 | Taxes - Payroll - New Vehicles <br> Department | $\$ 5,090$ |  |
| Account 025-02 | Taxes - Payroll - Used Vehicles <br> Department | $\$ 3,095$ |  |
| Account 025-04 |  <br> Insurance Department | $\$ 1,830$ |  |
| Account 025-05 | Taxes - Payroll - Mechanical <br> Department | $\$ 3,450$ |  |
| Account 025-06 | Taxes - Payroll - Body Shop <br> Department | $\$ 385$ |  |
| Account 025-07 | Taxes - Payroll - Parts \& Accessories <br> Department | $\$ 1,550$ |  |
| Account 029-01 | Retirement Benefits - New Vehicles <br> Department | $\$ 1,200$ |  |
| Account 029-02 | Retirement Benefits - Used Vehicles <br> Department | $\$ 600$ |  |
| Account 029-04 |  <br> Insurance Department | $\$ 400$ |  |


| Account 029-05 | Retirement Benefits - Mechanical <br> Department | $\$ 900$ |  |
| :--- | :--- | ---: | ---: |
| Account 029-06 | Retirement Benefits - Body Shop <br> Department | $\$ 100$ |  |
| Account 029-07 |  <br> Accessories Department | $\$ 400$ |  |
| Account 202 | Cash in Bank |  | $\$ 128,430$ |
| Account 323 | Payroll Taxes Payable |  | $\$ 56,170$ |
| Account 330 | Retirement Benefits Payable |  | $\$ 14,400$ |

## Example 2

Record the payment of the payroll taxes in the amount of \$56,170.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 323 | Payroll Taxes Payable | $\$ 56,170$ |  |
| Account 202 | Cash in Bank |  | $\$ 56,170$ |

## Comments

A credit balance represents unpaid payroll taxes.

## 324 Sales Tax Payable

## Liabilities

Accrued

## Synopsis

Account 324 is established to record the amount of Sales Tax payable or accrued.

| Debits | Credits |
| :--- | :--- |
| 1. Net payments made | 1. Sales tax collected |
| 2. Revenue for collecting sales taxes | 2. Use taxes payable |

## Example 1

Record the use tax of $\$ 375$ on the purchase of furniture from out of state in the amount of $\$ 7,875$.
Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 284 | Furniture \& Fixtures | $\$ 7,875$ |  |
| Account 202 | Cash in Bank |  | $\$ 7,500$ |
| Account 324 | Sales Taxes Payable |  | $\$ 375$ |

## Example 2

Record a customer cash sale of $\$ 618$ on a repair order for mechanical labor and parts. The customer labor sale is $\$ 340$ and the parts sale is $\$ 250$. The sales tax is $\$ 13$ and the shop supplies are $\$ 15$. The cost of labor is $\$ 100$ and cost of the parts is $\$ 80$.
Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 618$ |  |
| Account 660A | Cost of Sales - Customer Labor - <br> Cars \& Light Duty Trucks | $\$ 100$ |  |
| Account 667 | Cost of Sales - Parts Mechanical <br> Repair Orders \& Light Duty Trucks | $\$ 80$ |  |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 80$ |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  | $\$ 100$ |


| Account 324 | Sales Taxes Payable |  | $\$ 13$ |
| :--- | :--- | ---: | ---: |
| Account 460A |  <br> Light Duty Trucks |  | $\$ 340$ |
| Account 467 | Sales - Parts Mechanical Repair <br> Orders \& Light Duty Trucks |  | $\$ 250$ |
| Account 61-05 | Other Supplies | $\$ 15$ |  |

## Example 3

Record the payment of $\$ 19,365$ for sales taxes collected for the month.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 324 | Sales Taxes Payable | $\$ 19,365$ |  |
| Account 202 | Cash in Bank |  | $\$ 19,171$ |
| Account 905 | Other Income |  | $\$ 194$ |

## Comments

A credit balance represents unpaid sales and use taxes.

## Note:

If applicable, federal excise tax and luxury tax can be handled through separate general ledger sub-accounts, 324A Sales Tax Payable - Excise Taxes and 324B Sales Tax Payable - Luxury Taxes. At month-end, these sub-accounts should be combined and shown with Account 324, Sales Taxes payable on the trial balance and operating report.

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 325 Other Taxes Payable

## Liabilities

Accrued

## Synopsis

Account 325 is established to record the amount of Other Taxes payable or accrued.

| Debits | Credits |
| :---: | :---: |
| 1. Payments made | 1.Provision for real estate taxes <br> payable <br> 2.Provision for personal property taxes <br> payable <br> 3. Provision for gross receipts taxes <br> payable <br> 4.Provision for state and local taxes <br> payable, not based on income |

## Example 1

Record the accrual of the real estate taxes for the month in the amount of $\$ 3,813$.
Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 084-01 | Taxes - Real Estate - New Vehicle <br> Department | $\$ 1,335$ |  |
| Account 084-02 | Taxes - Real Estate - Used Vehicle <br> Department | $\$ 763$ |  |
| Account 084-03 | Taxes - Real Estate - Lease \& Rental <br> Department | $\$ 75$ |  |
| Account 084-05 | Taxes - Real Estate - Mechanical <br> Department | $\$ 763$ |  |
| Account 084-06 | Taxes - Real Estate - Body Shop <br> Department | $\$ 267$ |  |
| Account 084-07 |  <br> Accessories Department | $\$ 419$ |  |
| Account 084-09 |  <br> Administrative | $\$ 191$ |  |
| Account 325 | Other Taxes Payable |  | $\$ 3,813$ |

## Example 2

Record the payment of the real estate taxes in the amount of $\$ 45,750$.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 325 | Other Taxes Payable | $\$ 45,750$ |  |
| Account 202 | Cash in Bank |  | $\$ 45,750$ |

## Comments

A credit balance represents unpaid taxes other than payroll, sales, use and income taxes.

## 327 Income Taxes Payable

## Liabilities

Accrued

## Synopsis

Account 327 is established to record the amount of current Income Taxes payable or accrued.

| Debits | Credits |
| :--- | :---: |
| 1. Monthly provision to equal year-to- <br> date income taxes payable | 1. Monthly provision to equal year-to- <br> date income taxes payable |
| 2. Payments made |  |

## Example 1

Record the monthly accrual of federal and state income taxes in the amount of \$93,750.
Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 099 | Income Taxes - Current Year | $\$ 93,750$ |  |
| Account 327 | Income Taxes Payable |  | $\$ 93,750$ |

## Example 2

Record the payment of the $2^{\text {nd }}$ quarter federal income taxes in the amount of $\$ 183,000$.
Journal: ACH (Automated Clearing House)

| Entry: |  | Debit | Credit |
| :--- | :--- | :---: | :---: |
| Account 327 | Income Taxes Payable | $\$ 183,000$ |  |
| Account 202 | Cash in Bank |  | $\$ 183,000$ |

## Comments

A credit balance represents unpaid federal, state and local income taxes.

## 328 Employees Incentives / Bonuses Payable

## Liabilities

Accrued

## Synopsis

Account 328 is established to record the amount of Employee Incentive Pay or Bonuses payable or accrued.

## Debits

1. Monthly provision to equal year-todate bonuses payable to employees
2. Net payments made

## Credits

1. Monthly provision equal to year-todate bonuses payable to employees

## Example 1

Record the monthly accrual of $\$ 2,500$ for employee bonuses.
Journal: Payroll Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 097 | Bonuses - Employees | $\$ 2,500$ |  |
| Account 328 | Employee's Incentives/Bonuses <br> Payable |  | $\$ 2,500$ |

## Example 2

Record the payment of employee bonuses totaling \$30,000 at year-end. The payroll taxes accrued are $\$ 9,900$, and the retirement benefits accrued are $\$ 2,400$. The monthly payroll tax expense is $\$ 2,295$ and the monthly retirement benefit expense is $\$ 600$.

Journal: Payroll

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 328 | Employee's Incentives/Bonuses <br> Payable | $\$ 30,000$ |  |
| Account 025-09 |  <br> Administrative | $\$ 2,295$ |  |
| Account 029-09 |  <br> Administrative | $\$ 600$ |  |
| Account 202 | Cash in Bank |  | $\$ 20,505$ |


| Account 323 | Payroll Taxes Payable |  | $\$ 9,990$ |
| :--- | :--- | :--- | ---: |
| Account 330 | Retirement Benefits Payable |  | $\$ 2,400$ |

## Comments

A credit balance represents unpaid employees bonuses.

## 329 Owners Bonuses Payable

## Liabilities

Accrued

## Synopsis

Account 329 is established to record the amount of Bonuses payable or accrued for payment to Owners.

| Debits | Credits |
| :---: | :---: |
| 1. Monthly provision to equal year-to- <br> date bonuses payable to owners <br> 2. Payments made | 1. Monthly provision equal to year-to- <br> date bonuses payable to owners |

## Example 1

Record the monthly accrual of the owner's bonus of $\$ 30,000$.
Journal: Payroll Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 098 | Bonuses - Owners | $\$ 30,000$ |  |
| Account 329 | Owner's Bonuses Payable |  | $\$ 30,000$ |

## Example 2

Record the payment of the owner's bonus of $\$ 30,000$ that had previously been accrued. The payroll taxes accrued are $\$ 12,090$ and the retirement benefit accrual is $\$ 2,400$. The monthly payroll tax expense charged is $\$ 2,295$ and the monthly retirement benefit expense is $\$ 600$.

Journal: Payroll Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 329 | Owner's Bonuses Payable | $\$ 30,000$ |  |
| Account 025-09 |  <br> Administrative | $\$ 2,295$ |  |
| Account 029-09 |  <br> Administrative | $\$ 600$ |  |
| Account 202 | Cash in Bank |  | $\$ 18,405$ |
| Account 323 | Payroll Taxes Payable | $\$ 12,090$ |  |

|Account $330 \quad$ Retirement Benefits Payable $\quad \$ \quad \$ 2,400$

## Comments

A credit balance represents unpaid owners bonuses.

## 330 Retirement Fund Payable

## Liabilities

Accrued

## Synopsis

Account 330 is established to record the amount of funds payable or accrued for payment toward a Retirement Fund.

| Debits | Credits |
| :---: | :---: |
| 1. Payments made | $\begin{array}{l}\text { 1. Provision for employer's contribution } \\ \text { to an employee retirement fund }\end{array}$ |
| 2. Employees' contributions to an |  |
| employee retirement fund |  |$\}$

## Example 1

Record the payment of the commission payroll of $\$ 180,000$ that includes both the employee and employer retirement benefits payable. The payroll tax accrual is \$56,170 and the retirement benefits accrued is $\$ 14,400$.
Journal: Payroll Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 321 | Salaries, Wages \& Commissions <br> Payable | $\$ 180,000$ |  |
| Account 025-01 | Taxes - Payroll - New Vehicles <br> Department | $\$ 5,090$ |  |
| Account 025-02 | Taxes - Payroll - Used Vehicles <br> Department | $\$ 3,095$ |  |
| Account 025-04 |  <br> Insurance Department | $\$ 1,830$ |  |
| Account 025-05 | Taxes - Payroll - Mechanical <br> Department | $\$ 3,450$ |  |
| Account 025-06 | Taxes - Payroll - Body Shop <br> Department | $\$ 385$ |  |
| Account 025-07 | Taxes - Payroll - Parts \& Accessories <br> Department | $\$ 1,550$ |  |
| Account 029-01 | Retirement Benefits - New Vehicles <br> Department | $\$ 1,200$ |  |


|  | Account 029-02 | Retirement Benefits - Used Vehicles <br> Department | $\$ 600$ |
| :--- | :--- | ---: | ---: |
| Account 029-04 |  <br> Insurance Department | $\$ 400$ |  |
| Account 029-05 | Retirement Benefits - Mechanical <br> Department | $\$ 900$ |  |
| Account 029-06 | Retirement Benefits - Body Shop <br> Department | $\$ 100$ |  |
| Account 029-07 |  <br> Accessories Department | $\$ 400$ |  |
| Account 202 | Cash in Bank |  | $\$ 128,430$ |
| Account 323 | Payroll Taxes Payable | $\$ 56,170$ |  |
| Account 330 | Retirement Benefits Payable | $\$ 14,400$ |  |

## Example 2

Record the remittance of $\$ 14,400$ for the retirement benefits contribution to the retirement benefits plan.

Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 330 | Retirement Benefits Payable | $\$ 14,400$ |  |
| Account 202 | Cash in Bank |  | $\$ 14,400$ |

## Comments

A credit balance represents unpaid contributions to an employee retirement fund.

## 331 Other Payable

## Liabilities

Accrued

## Synopsis

Account 331 is established to record the amount payable or accrued for Other Payables.

| Debits | Credits |
| :--- | :--- |
| 1. Payments made | 1. Provision for other accrued |
| expenses payable |  |
| 2. Dividends paid which were |  |
| previously declared |  |$\quad$| 2. Dividends declared and payable |
| :--- |

## Example 1

Record the monthly accrual of \$5,000 for the Public accountant's fees.
Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 072-09 |  <br>  <br> Administrative |  |  |
| Account 331 | Other Payable | $\$ 5,000$ |  |

## Example 2

Record the accrual of \$500,000 for dividends declared.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |
| Account 375 | Dividends | $\$ 500,000$ |  |
| Account 331 | Other Payables |  | $\$ 500,000$ |

## Example 3

Record the payment of \$500,000 for the dividend payable above.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |


| Account 331 | Other Payables | $\$ 500,000$ |  |
| :--- | :--- | ---: | ---: |
| Account 202 | Cash in Bank |  | $\$ 500,000$ |

## Comments

A credit balance represents other payables and accrued expenses for items such as:
a. Charitable contributions
b. Inventory service
c. Legal and auditing fees
d. Rent
e. Dividens

## 332 Reserves and Deferrals

## Liabilities

Long Term

## Synopsis

Account 332 is established to record other reserves for potential losses, advances and miscellaneous unearned income. Items placed into this account should be reasonably anticipated and long term in nature.

## Debits

1. Amount of anticipated losses that are now realized
2. Repayment of advances
3. Amortization of unearned income

## Credits

1. Estimated losses or charges
2. Funds received but not yet earned

## Example 1

Accrue potential losses from pending legal action.
Journal: General

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 955 | Other Deductions | $\$ 40,000$ |  |
| Account 332 | Reserves and Deferrals |  | $\$ 40,000$ |

## Example 2

To record payment of environmental remediation invoice against amounts that were reserved in prior year.
Journal: Cash Disbursement

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 332 | Reserves and Deferrals | $\$ 16,000$ |  |
| Account 202 | Cash in Bank |  | $\$ 16,000$ |

## Example 3

Deposit received for option on the potential sale of excess dealership property. Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |


| Account 201 | Cash on Hand | $\$ 25,000$ |  |
| :--- | :--- | ---: | ---: |
| Account 332 | Reserves and Deferrals |  | $\$ 25,000$ |

## Example 4

Amortization of unearned income from vendor contract.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 905 | Other Income | $\$ 400$ |  |
| Account 332 | Reserves and Deferrals |  | $\$ 400$ |

## Comments

A credit balance represents an estimated liability and or unearned income.
Professional advice should be obtained regarding tax treatment of unearned income and loss reserves.

## 333 Deferred Taxes

## Liabilities

Long Term

## Synopsis

Account 333 is established to record reserves for taxes, which are due beyond the next 12 month period.

## Debits

## Credits

1. The amount of taxes that have been deferred for payment beyond the next 12 months

## Example 1

Record the year-end audit adjustment for the deferred taxes due of $\$ 5,500$ to the difference in book and tax depreciation methods. (Note - the books had already been closed for the year)

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 370 | Retained Earnings | $\$ 5,500$ |  |
| Account 333 | Deferred Taxes |  | $\$ 5,500$ |

## Comments

Deferred Taxes is established to present the estimated actual taxes to be paid in future years.

Note:
Professional tax and accounting advice should be obtained regarding Differed Taxes.

## 334 Notes Payable - Capital Loans

## Liabilities

Long Term

## Synopsis

Account 334 is established to record the long term portion of outside loans which are intended to be long term capital of the company. Amounts due within the next 12 months (current portion) should recorded in Account 314, Notes Payable - Other.

## Debits <br> Credits

1. Principal payments on loans
2. Notes payable to banks and other financial institutions

## Example 1

Record the receipt of proceeds of a bank loan.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | :---: | :---: |
| Account 201 | Cash on Hand | $\$ 250,000$ |  |
| Account 334 | Notes Payable - Capital Loans |  | $\$ 250,000$ |

## Example 2

Accrue monthly interest on bank loan.
Journal: Standard Entries

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 79* | Interest - Notes Payable (Other) | $\$ 1,250$ |  |
| Account 320 | Interest Payable |  | $\$ 1,250$ |

## Example 3

Payment of monthly interest payment on bank loan.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 320 | Interest Payable | $\$ 1,250$ |  |
| Account 202 | Cash in Bank |  | $\$ 1,250$ |

## Note:

* = Interest should be allocated across departments based on methods described in Distribution of Expenses section of this manual.

Notes on equipment should be recorded in Account 336 Other Notes \& Contracts

## Comments

A credit balance represents the liability on the note.
Amortization schedules should be maintained to allocate the principal and interest payments for notes with blended periodic payments due.

## 336 Other Notes \& Contracts

## Liabilities

Long Term

## Synopsis

Account 336 is established to record long term loans on equipment lease purchase contracts, such as financing that might be provided by R\&R, ADP or other equipment providers. Financing that may be provided by a seller to the current business owners from the sale of the business should also be placed in this account. Amounts due within the next 12 months (current portion) should be recorded in Account 314, Notes Payable - Other

| Debits | Credits |
| :---: | :---: |
| 1. Principal payments on loans | 1.Notes payable to banks and other <br> financial institutions from the <br> purchase of dealership fixed assets. <br> 2.The net present value of lease <br> payments for capital lease <br> obligations. <br> 3.The amounts owed by the <br> dealership entity to prior business <br> owners from the sale of the <br> business. |

## Example 1

Record the purchase of shop equipment financed with note payable to the vendor splitting out principal reductions due in the next 12 months.
Journal: General

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 282 | Machinery \& Shop Equipment | $\$ 125,000$ |  |
| Account 314 | Notes Payable - Other |  | $\$ 17,845$ |
| Account 336 | Other Notes \& Contracts |  | $\$ 107,155$ |

## Example 2

Record payment number 15 of 60 on seller provided financing from purchase of business from prior owner.

Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 79* | Interest - Notes Payable (Other) | $\$ 1,234$ |  |
| Account 336 | Other Notes \& Contracts | $\$ 3,766$ |  |
| Account 202 | Cash in Bank |  | $\$ 5,000$ |

Note:

* = Interest should be allocated across departments based on methods described in Distribution of Expenses section of this manual.

Notes for the general capitalization of the company should be placed in Account 334 Notes Payable - Capital Loans.

## Comments

A credit balance represents the liability on the note.
Amortization schedules should be maintained to allocate the principal and interest payments for capital leases and term notes with blended periodic payments due.

## 337 Other Notes - Owners

## Liabilities

Long Term

## Synopsis

Account 337 is established to record notes payable to equity owners of the dealership.

| Debits | Credits |
| :---: | :---: |
| 1. Principal payments to current <br> owners of the dealership | 1. Notes payable to current equity <br> owners of the dealership |

## Example 1

Record the receipt of funds from the owner intended to be part of the long term permanent capitalization of the company.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | :---: | :---: |
| Account 201 | Cash on Hand | $\$ 500,000$ |  |
| Account 336 | Other Notes - Owners |  | $\$ 500,000$ |

## Example 2

Payment of monthly interest to the owner on the note payable to her.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | :---: | ---: |
| Account 79* | Interest - Notes Payable (Other) | $\$ 2,083$ |  |
| Account 202 | Cash In Bank |  | $\$ 2,083$ |

## Note:

* = Interest should be allocated across departments based on methods described in Distribution of Expenses section of this manual.


## Comments

A credit balance represents the liability on the obligations. All note balances need to be supported by promissory notes. Amortization schedules should be maintained to allocate the principal and interest payments for notes with blended periodic payments due.

## 338 Note Payable - Affiliated Companies

## Liabilities

Long Term

## Synopsis

Account 338 is established to record notes payable to entities that share common ownership with equity owners of the dealership.

| Debits | Credits |
| :---: | :---: |
| 1. Principal payments to affiliated <br> companies | 1. Notes payable to affiliated <br> companies |

## Example 1

Record the receipt of funds from an affiliated company intended to be part of the long term permanent capitalization of the company.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |
| Account 201 | Cash on Hand Bank | $\$ 750,000$ |  |
| Account 338 | Other Notes - Affiliated Companies |  | $\$ 750,000$ |

## Example 2

Payment of monthly interest to an Affiliated Company on the note payable to them.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | :---: | ---: |
| Account 79* | Interest - Notes Payable (Other) | $\$ 3,125$ |  |
| Account 202 | Cash in Bank |  | $\$ 3,125$ |

## Note:

* = Interest should be allocated across departments based on methods described in Distribution of Expenses section of this manual.


## Comments

A credit balance represents the liability on the obligations.
All balances need to be supported by promissory notes.
Amortization schedules should be maintained to allocate the principal and interest payments for notes with blended periodic payments due.

## 335 Mortgages Payable \& Facility Related Loans

## Liabilities

Long Term

## Synopsis

Account 335 is established to record the amount due beyond the next 12 months for loans secured by real estate used by the dealership. The account is also to be used for other funding that was used to make improvements to the facility including funding that is being held as unearned income. Amounts due within the next 12 months (current portion) should be recorded in Account 314, Notes Payable - Other.

| Debits | Credits |
| :---: | :---: |
| 1. Principal payments on loans | $\begin{array}{l}\text { 1. Notes payable secured by real } \\ \text { estate not due within } 12 \text { months }\end{array}$ |
| 2. Debt incurred for leasehold and |  |
| image improvements made to |  |
| dealership facilities |  |$\}$

## Example 1

Record the proceeds from a new mortgage on the dealership property. The old mortgage of $\$ 3,005,490$ was paid off with part of the proceeds. The dealership also incurred $\$ 15,278$ of costs associated with obtaining this mortgage.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | :---: |
| Account 201 | Cash on Hand | $\$ 1,479,232$ |  |
| Account 335 | Mortgages Payable \& Facility Related <br> Loans | $\$ 3,005,490$ |  |
| Account 296 | Other Investments \& Miscellaneous <br> Assets | $\$ 15,278$ |  |
| Account 335 | Mortgages Payable \& Facility Related <br> Loans |  | $\$ 4,500,000$ |

## Example 2

Record the monthly mortgage payment of $\$ 38,051$ that is due for the month. The amount of $\$ 15,551$ is applied to the principal and the interest is $\$ 22,500$.

Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 335 | Mortgages Payable \& Facility Related <br> Loans | $\$ 15,551$ |  |
| Account 320 | Interest Payable | $\$ 22,500$ |  |
| Account 202 | Cash In Bank |  | $\$ 38,051$ |

## Example 3

Record the amount of $\$ 455,683$ for the real estate mortgage that is due within the next twelve months.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | :---: | :---: |
| Account 335 | Mortgages Payable \& Facility Related <br> Loans | $\$ 455,683$ |  |
| Account 314 | Notes Payable - Other |  | $\$ 455,683$ |

## Comments

A credit balance: represents amounts NOT DUE within 12 months from the current operating report date and secured by real estate or funded real estate improvements.

Professional advice should be obtained regarding tax treatment of unearned income.

## 340 Allowance for Doubtful Accounts

## Liabilities

Contra Assets

## Synopsis

Account 340 is established to record the reserve for bad debts.

| Debits | Credits |
| :---: | :---: |
| 1. Customer receivables being written <br> off as uncollectible | 1. Establishment of the provision to <br> equal total customer receivables <br> over 90 days past due |
| 2. Monthly decrease of the provision <br> to equal total customer receivables <br> over 90 days past due | 2. Monthly increase of the provision to <br> equal total customer receivables <br> over 90 days past due |
| 3. Amounts owed by customers who |  |
| have become insolvent, regardless |  |
| of the age of the account |  |

## Example 1

Record the adjustment $\$ 4,409$ which is necessary to establish the allowance for customer receivables over 90 days past due. The bad debt expense is pro-rated to each department as shown in the example below.

Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 057-01 | Bad Debt Expense - New Vehicle <br> Department | $\$ 1,500$ |  |
| Account 057-02 | Bad Debt Expense - Used Vehicle <br> Department | $\$ 750$ |  |
| Account 057-05 | Bad Debt Expense - Mechanical <br> Department | $\$ 685$ |  |
| Account 057-06 | Bad Debt Expense - Body Shop <br> Department | $\$ 1,250$ |  |
| Account 057-07 |  <br> Accessories Department | $\$ 224$ |  |
| Account 340 | Allowance for Doubtful Accounts |  | $\$ 4,409$ |

## Comments

A credit balance represents the provision for possible losses on uncollectible customer notes and accounts receivable. All receivables should be aged and collection efforts should be intensified, as debts get older. Professional advice should be obtained regarding items that remain uncollectible and the tax deduction status of accounts being written off.

## 347 Accumulated Depreciation - Lease and Rental Units Liabilities <br> Contra Assets

## Synopsis

Account 347 is established to record the Accumulated Depreciation of Lease and Rental Units currently in service. These Lease and Rental units are assets owned by the dealership.

| Debits | Credits |
| :---: | :---: |
| 1. Accumulated depreciation of Lease <br> and Rental units sold or otherwise <br> disposed of | 1. Monthly provision for depreciation |

## Example 1

Record the monthly depreciation of \$3,600 on rental units.
Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 732 | Direct Cost - Amortization | $\$ 3,600$ |  |
| Account 347 |  <br> Rental Units |  | $\$ 3,600$ |

## Example 2

Record the transfer of a lease unit to used car inventory at the appraised wholesale value of $\$ 14,800$. The initial cost is $\$ 24,000$ and the depreciation is $\$ 8,800$ with a $\$ 400$ direct cost amortization.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 240 | Inventory - Used Cars | $\$ 14,800$ |  |
| Account 347 |  <br> Rental Units | $\$ 8,800$ |  |
| Account 712 | Direct Cost - Amortization | $\$ 400$ |  |
| Account 277 | Lease \& Rental Vehicles |  | $\$ 24,000$ |

## Example 3

Record the sale of a lease unit for $\$ 15,200$ at the end of the lease. The initial cost is $\$ 24,000$ and the depreciation is $\$ 8,800$.
Journal: Cash Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash in Bank | $\$ 15,200$ |  |
| Account 347 |  <br> Rental Units | $\$ 8,800$ |  |
| Account 710 | Cost of Sales of Disposed Vehicles | $\$ 15,200$ |  |
| Account 277 | Lease \& Rental Vehicles |  | $\$ 24,000$ |
| Account 510 | Selling Price of Disposed Vehicle |  | $\$ 15,200$ |

## Comments

A credit balance represents the accumulated depreciation of lease and rental units.

## Note:

Professional tax and accounting advice should be obtained regarding the proper handling and depreciation of Lease and Rental Units.

## 351 Accumulated Depreciation of Buildings and Improvements

## Liabilities

Contra Assets

## Synopsis

Account 351 is established to record the total Depreciation applied to Buildings and Improvements used by the dealership in the automobile business.

| Debits | Credits |
| :---: | :---: |
| 1. Accumulated depreciation of <br> buildings and improvements sold <br> and otherwise disposed of | 1. Monthly provision for depreciation |

## Example 1

Record the monthly depreciation expense of $\$ 10,150$ for building and improvements. The depreciation expense is pro-rated to each department as shown in the example below.
Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 083-01 |  <br> Improvements - New Vehicles <br> Department | $\$ 2,132$ |  |
| Account 083-02 |  <br> Improvements - Used Vehicle <br> Department | $\$ 1,522$ |  |
|  |  <br> Improvements - Lease \& Rental <br> Department | $\$ 203$ |  |
| Account 083-03 |  <br> Improvements - Mechanical <br> Department | $\$ 1,929$ |  |
| Account 083-05 |  <br> Improvements - Body Shop <br> Department | $\$ 1,015$ |  |
| Account 083-06 |  <br> Improvements - Parts \& Accessories <br> Department | $\$ 1,827$ |  |
| Account 083-07 | Den |  |  |


|  |  <br>  <br> Administrative Department |  |  |
| :--- | :--- | ---: | ---: |
| Account 083-09 | \$1,522 |  |  |$\quad$| Account 351 | Accumulated Depreciation - Building <br> \& Improvements (Auto Business Only) |
| :--- | :--- |

## Example 2

Record the write-off of $\$ 18,364$ for landscaping that was destroyed by a snowstorm. The dealership owns the building \& improvements. The depreciation is $\$ 5,814$ and the casualty loss is $\$ 12,550$.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 351 | Accumulated Depreciation - Buildings <br> \& Improvements | $\$ 5,814$ |  |
| Account 955 | Other Deductions | $\$ 12,550$ |  |
| Account 281 | Buildings \& Improvements (Auto <br> Business Only) |  | $\$ 18,364$ |

## Comments

A credit balance represents the accumulated depreciation of buildings and improvements used in the operation of the business.

## Note:

> Professional tax and accounting advice should be obtained regarding the proper method of depreciation, which can be applied to Buildings and Improvements.

# 352 Accumulated Depreciation of Machinery and Shop Equipment 

## Liabilities

Contra Assets

## Synopsis

Account 352 is established to record the total Depreciation applied to Machinery and Shop Equipment used by the dealership in the automobile business.

| Debits | Credits |
| :---: | :---: |
| 1. Accumulated depreciation of <br> machinery and shop equipment sold <br> and otherwise disposed of | 1. Monthly provision for depreciation |

## Example 1

Record the monthly provision of $\$ 4,490$ for depreciation of machinery and equipment. The monthly expense is pro-rated between the Mechanical and Body Shop departments as shown in the example below.
Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 091-05 | Depreciation Equipment - Mechanical <br> Department | $\$ 2,596$ |  |
| Account 091-06 | Depreciation Equipment - Body Shop <br> Department | $\$ 1,894$ |  |
| Account 352 | Accumulated Depreciation - <br> Machinery \& Equipment |  | $\$ 4,490$ |

## Example 2

Record the disposal of obsolete diagnostic equipment. The original cost is \$5,000 and the depreciation is $\$ 3,438$ resulting in a "write off" of $\$ 1,562$.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | :---: |
| Account 352 | Accumulated Depreciation - <br> Machinery \& Shop Equipment | $\$ 3,438$ |  |
| Account 955 | Other Deductions | $\$ 1,562$ |  |

## Comments

A credit balance represents the accumulated depreciation of machinery and shop equipment used in the operation of the business.

## Note:

Professional tax and accounting advice should be obtained regarding the proper method of depreciation, which can be applied to Machinery and Shop Equipment.

## 353 Accumulated Depreciation of Parts and Accessories Equipment

## Liabilities

Contra Assets

## Synopsis

Account 353 is established to record the total Depreciation applied to Parts and Accessories Equipment.

| Debits | Credits |
| :---: | :---: |
| 1. Accumulated depreciation of parts <br> and accessories equipment sold and <br> otherwise disposed of | 1. Monthly provision for depreciation |

## Example 1

Record the monthly provision of $\$ 1,063$ for the depreciation of parts and accessories equipment.

Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 091-07 |  <br> Accessories Department | $\$ 1,063$ |  |
| Account 353 |  <br> Accessories |  | $\$ 1,063$ |

## Example 2

Record the sale of parts bins no longer used for the amount of $\$ 350$. The original fixed asset value of $\$ 3,750$ has been fully depreciated.

Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash on Hand | $\$ 350$ |  |
| Account 353 |  <br> Accessories Equipment | $\$ 3,750$ |  |
| Account 283 | Parts \& Accessories Equipment |  | $\$ 3,750$ |
| Account 905 | Other Income |  | $\$ 350$ |

## Comments

A credit balance represents the accumulated depreciation of parts and accessories equipment used in the operation of the business.

## Note:

Professional tax and accounting advice should be obtained regarding the proper method of depreciation, which can be applied to Parts and Accessories Equipment.

## 354 Accumulated Depreciation of Furniture and Fixtures Liabilities <br> Contra Assets

## Synopsis

Account 354 is established to record the total Depreciation of Furniture and Fixtures owned by the dealership and used in the automobile business.

| Debits | Credits |
| :---: | :---: |
| 1. Accumulated depreciation of <br> furniture and fixtures sold and <br> otherwise disposed of | 1. Monthly provision for depreciation |

## Example 1

Record the monthly provision of $\$ 6,445$ for depreciation of furniture and fixtures. The monthly expense is pro-rated to each department as shown in the example below.

Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 091-01 | Depreciation - Equipment - New <br> Vehicles Department | $\$ 1,325$ |  |
| Account 091-02 | Depreciation - Equipment - Used <br> Vehicles Department | $\$ 950$ |  |
| Account 091-03 |  <br> Rental Department | $\$ 675$ |  |
| Account 091-04 |  <br> Insurance Department | $\$ 425$ |  |
| Account 091-05 | Depreciation - Equipment - <br> Mechanical Department | $\$ 1,185$ |  |
| Account 091-06 | Depreciation - Equipment - Body <br> Shop Department | $\$ 275$ |  |
| Account 091-07 |  <br> Accessories Department | $\$ 350$ |  |
| Account 091-09 |  <br> Administrative | $\$ 1,260$ |  |
| Account 354 | Accumulated Depreciation - Furniture <br> \& Fixtures | $\$ 6,445$ |  |

## Example 2

Record the trade-in of an old copier machine (original cost $\$ 5,000$ ) with a book value of $\$ 500$ for a new copier that sells for $\$ 10,000$. An allowance of $\$ 750$ was received for the old copier.

Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 354 | Accumulated Depreciation - Furniture <br> \& Fixtures | $\$ 4,500$ |  |
| Account 284 | Furniture \& Fixtures | $\$ 9,750$ |  |
| Account 284 | Furniture \& Fixtures |  | $\$ 5,000$ |
| Account 202 | Cash in Bank |  | $\$ 9,250$ |

## Comments

A credit balance represents the accumulated depreciation of furniture and fixtures used in the operation of the business.

## Note:

Professional tax and accounting advice should be obtained regarding the proper method of depreciation, which can be applied to Furniture and Fixtures.

## 355 Accumulated Depreciation of Company Vehicles

## Liabilities

Contra Assets

## Synopsis

Account 355 is established to record the total Depreciation applied to Company Vehicles owned by the dealership and used in the automobile business.

| Debits | Credits |
| :---: | :---: |
| 1. Accumulated depreciation of <br> company vehicles sold and <br> otherwise disposed of | 1. Monthly provision for depreciation |

## Example 1

Record the monthly provision of $\$ 2,370$ for the depreciation of company vehicles used by the Mechanical and Parts \& Accessories departments. The monthly expense is pro-rated to each department as shown in the example below.

Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 091-05 | Depreciation - Equipment - <br> Mechanical Department | $\$ 875$ |  |
| Account 091-07 |  <br> Accessories Department | $\$ 1,495$ |  |
| Account 355 | Accumulated Depreciation - Company <br> Vehicles |  | $\$ 2,370$ |

## Example 2

Record the transfer of the courtesy van to used car inventory. The van has an ACV of $\$ 5,500$. The original cost is $\$ 24,275$ and has been fully depreciated.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 240 | Inventory - Used Cars | $\$ 5,500$ |  |
| Account 355 | Accumulated Depreciation - Company <br> Vehicles | $\$ 24,275$ |  |
| Account 285 | Company Vehicles |  | $\$ 24,275$ |

## Comments

A credit balance represents the accumulated depreciation of permanent company vehicles used in the operation of the business.

Note:
Professional tax and accounting advice should be obtained regarding the proper method of depreciation, which can be applied to Company Vehicles.

## 356 Accumulated Amortization of Leaseholds

## Liabilities

Contra Assets

## Synopsis

Account 356 is established to record the total Amortization of Leasehold improvements on property rented by the dealership and used in the automobile business.

## Debits

1. Accumulated amortization of leaseholds improvements sold or otherwise disposed of

## Credits

1. Monthly provision for amortization

## Example 1

Record the monthly provision of $\$ 4,275$ for the amortization of leasehold improvements. The monthly expense is pro-rated to each department as shown in the example below.
Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 081-01 | Amortization - Leaseholds - New <br> Vehicles Department | $\$ 898$ |  |
| Account 081-02 | Amortization - Leaseholds - Used <br> Vehicles Department | $\$ 641$ |  |
| Account 081-03 |  <br> Rental Department | $\$ 86$ |  |
| Account 081-05 | Amortization - Leaseholds - <br> Mechanical Department | $\$ 812$ |  |
| Account 081-06 | Amortization - Leaseholds - Body <br> Shop Department | $\$ 427$ |  |
| Account 081-07 |  <br> Accessories Department | $\$ 770$ |  |
| Account 081-09 | Amortization - Leaseholds - General <br> \& Administrative | $\$ 641$ |  |
| Account 356 | Accumulated Amortization - <br> Leasehold Improvements | $\$ 4,275$ |  |

## Example 2

Record the write-off of $\$ 514$ for a fence that was taken down. The original cost is $\$ 6,328$ and the depreciation to date is $\$ 5,814$.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 356 | Accumulated Depreciation - <br> Leasehold Improvements | $\$ 5,814$ |  |
| Account 955 | Other Deductions | $\$ 514$ |  |
| Account 286 | Leasehold Improvements |  | $\$ 6,328$ |

## Comments

A credit balance represents the accumulated amortization of leaseholds and leasehold improvements used in the operation of the business.

Note:
Professional tax and accounting advice should be obtained regarding the proper method of amortization, which can be applied to Leasehold improvements.

## 357 Accumulated Depreciation of IT - Hardware

## Liabilities

Contra Assets

## Synopsis

Account 357 is established to record the total Depreciation applied to computer Hardware owned by the dealership and used in the automobile business.

## Debits

1. The total amount of Depreciation applied to IT Hardware when the Hardware is sold or otherwise disposed

## Credits

1. The monthly provision for Depreciation applied to IT Hardware

## Example 1

Record the monthly provision of $\$ 3,360$ for depreciation on IT Hardware. The monthly expense is pro-rated to each department as shown in the example below.

Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 091-01 | Depreciation - Equipment - New <br> Vehicles Department | $\$ 605$ |  |
| Account 091-02 | Depreciation - Equipment - Used <br> Vehicles Department | $\$ 504$ |  |
| Account 091-03 |  <br> Rental Department | $\$ 117$ |  |
| Account 091-04 |  <br> Insurance Department | $\$ 151$ |  |
| Account 091-05 | Depreciation - Equipment - <br> Mechanical Department | $\$ 638$ |  |
| Account 091-06 | Depreciation - Equipment - Body <br> Shop Department | $\$ 336$ |  |
| Account 091-07 |  <br> Accessories Department | $\$ 505$ |  |
| Account 091-09 |  <br> Administrative | $\$ 504$ |  |
| Account 357 | Accumulated Depreciation - IT <br> Hardware | $\$ 3,360$ |  |

## Example 2

Record the disposition of old computers that were removed from service. The original fixed asset value is $\$ 7,000$ and the depreciation to date is $\$ 6,597$. The resulting "write off" is \$403.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 357 | Accumulated Depreciation - IT <br> Hardware | $\$ 6,597$ |  |
| Account 955 | Other Deductions | $\$ 403$ |  |
| Account 287 | IT- Hardware |  | $\$ 7,000$ |

## Note:

## Professional tax and accounting advice should be obtained regarding the proper method of depreciation, which can be applied to IT Hardware.

## 358 Accumulated Depreciation of IT - Software

## Liabilities

Contra Assets

## Synopsis

Account 358 is established to record the total Depreciation applied to IT Software purchased or licensed by the dealership for use in the automobile business.

## Debits

1. The total amount of Depreciation applied to IT computer Software when such Software is sold or otherwise disposed

## Credits

1. The monthly provision for depreciate IT software

## Example 1

Record the monthly provision of $\$ 1,215$ for depreciation of IT Software. The monthly expense is pro-rated to each department as shown in the example below.

Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 091-01 | Depreciation - Equipment - New <br> Vehicles Department | $\$ 235$ |  |
| Account 091-02 | Depreciation - Equipment - Used <br> Vehicles Department | $\$ 185$ |  |
| Account 091-03 |  <br> Rental Department | $\$ 50$ |  |
| Account 091-04 |  <br> Insurance Department | $\$ 100$ |  |
| Account 091-05 | Depreciation - Equipment - <br> Mechanical Department | $\$ 235$ |  |
| Account 091-06 | Depreciation - Equipment - Body <br> Shop Department | $\$ 25$ |  |
| Account 091-07 |  <br> Accessories Department | $\$ 200$ |  |
| Account 091-09 |  <br> Administrative | $\$ 185$ |  |
| Account 358 | Accumulated Depreciation - IT <br> Software | $\$ 1,215$ |  |

## Example 2

Record the disposition of computer software no longer used. The original capitalized cost is $\$ 4,286$ and the software has been fully depreciated.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 358 | Accumulated Depreciation - IT <br> Software | $\$ 4,286$ |  |
| Account 288 | IT- Software |  | $\$ 4,286$ |

## Note:

Professional tax and accounting advice should be obtained regarding the proper method of depreciation, which can be applied to IT computer Software.

## 359 Accumulated Depreciation - Other

## Liabilities

Contra Assets

## Synopsis

Account 359 is established to record the total Depreciation of assets which are recorded in Account 289, Other Fixed Assets.

| Debits | Credits |
| :---: | :---: |
| 1.The total amount of Depreciation <br> applied to Assets recorded in <br> Account 289, Other Fixed Assets <br> when any of these assets are sold or <br> otherwise disposed1.The monthly provision for depreciate <br> Other Fixed Assets held in Account <br> 289 |  |

## Example 1

Record the monthly provision of $\$ 1,000$ for depreciation of other fixed assets.
Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 091-09 |  <br> Administrative | $\$ 1,000$ |  |
| Account 359 | Accumulated Depreciation - Other |  | $\$ 1,000$ |

## Comments

This account is provided to show accumulated depreciation on all of the assets included in Account 289, Other Fixed Assets.

Note:
Professional tax and accounting advice should be obtained regarding the proper method of depreciation, which can be applied to Other Fixed Assets.

## Owner's Equity

## 360 Capital Stock and Additional Paid-In Capital

Owner's Equity
Net Worth

## Synopsis

Account 360 is established to record the amount of capitalization for dealerships, which are organized as corporations. This account cannot be used by dealerships set up as partnerships or proprietorships (see Account 380 Investments).

## Debits

1. Par or assigned value of capital stock retired

## Credits

1. Par or assigned value of capital stock issued
2. Additional paid-in capital

## Example 1

Record the capitalization of a new car dealership. The dealership was capitalized for $\$ 4,500,000$ with the issuance of 10,000 shares with a par value of $\$ 100$ per share.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | :---: |
| Account 201 | Cash on Hand | $\$ 4,500,000$ |  |
| Account 360 | Capital Stock |  | $\$ 1,000,000$ |
| Account 360A | Additional Paid-In Capital |  | $\$ 3,500,000$ |

## Example 2

Record the retirement of 1,000 shares of treasury stock at par value.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | :---: | :---: |
| Account 360 | Capital Stock | $\$ 100,000$ |  |
| Account 360B | Treasury Stock |  | $\$ 100,000$ |

## Comments

A credit balance represents the par or assigned value of capital stock outstanding and additional paid-in capital.

## Note:

Separate general ledger accounts should be established for each class of stock and additional paid-in capital. The balances in these accounts should be combined with Account 360, Capital Stock \& Additional Paid In Capital on the trial balance.

If a corporation purchases its own capital stock, one of the following procedures should be utilized.
A. If the stock is retired, its par or assigned value should be recorded in Account 360, Capital Stock \& Additional Paid In Capital.

Amounts paid in excess of par or assigned value should be recorded in Account 370, Retained Earnings.

If purchased for less, the discount should be credited to an account captioned PaidIn Surplus. The balance in this account should be combined with Account 360, Capital Stock \& Additional Paid In Capital on the trial balance.
B. If the stock is not retired, it should be recorded, at cost, in an account captioned Treasury Stock. The balance in this account should be combined with Account 360, Capital Stock \& Additional Paid In Capital on the trial balance.
C. If legal considerations require a recording and operating report presentation different than outlined above, such procedure should be followed.

## 370 Retained Earnings <br> Owner's Equity <br> Net Worth

## Synopsis

Account 370, Retained Earnings is established to record the accumulated profit (or loss) of the dealership. This account is for use by corporations only.

## Debits

1. Amounts paid in excess of par or assigned value of capital stock retired
2. Balance in the dividends account at the end of the accounting year
3. Net loss at the end of the accounting year

## Credits

1. Net profit at the end of the accounting year

## Example 1

Record the transfer of the net profit of $\$ 1,687,894$ at the end of the accounting year.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | :---: | :---: |
| Account 399 | Profit and Loss | $\$ 1,687,894$ |  |
| Account 370 | Retained Earnings |  | $\$ 1,687,894$ |

## Example 2

Record the reclassification of dividends totaling \$500,000 to retained earnings at the end of the year.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |
| Account 370 | Retained Earnings | $\$ 500,000$ |  |
| Account 375 | Dividends |  | $\$ 500,000$ |

## Example 3

Record the year-end audit adjustment of \$5,500 for the deferred taxes due to difference in book and tax depreciation methods. (Note - the books had already been closed for the year)

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 370 | Retained Earnings | $\$ 5,500$ |  |
| Account 333 | Deferred Taxes |  | $\$ 5,500$ |

## Comments

A credit balance represents retained profits accumulated in prior years in an incorporated business.

## 375 Dividends

## Owner's Equity

Net Worth

## Synopsis

Account 375 is established to record the amount of Dividends paid or payable to stockholders as declared by the Board of Directors. This account is for corporations only.

## Debits

1. Dividends paid during the current year

## Credits

1. Balance in the account at the end of the accounting year

## Example 1

Record the accrual of declared dividends totaling \$500,000.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |
| Account 375 | Dividends | $\$ 500,000$ |  |
| Account 331 | Other Payables |  | $\$ 500,000$ |

## Example 2

Record the transfer of dividends account to retained earnings at the end of the year.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | :---: | :---: |
| Account 370 | Retained Earnings | $\$ 500,000$ |  |
| Account 375 | Dividends |  | $\$ 500,000$ |

## 380 Investments

## Owner's Equity

## Synopsis

Account 380 is established for partnerships and proprietorships to record the Investments of owners. Corporations may not use this account.

## Debits

1. Balance in the drawings account at the end of the accounting year
2. Net loss at the end of the accounting year

## Credits

1. Investments in an unincorporated business
2. Net Profit at the end of the accounting year

## Example 1

Record the additional investment of \$50,000 made by one of the partners.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash on Hand | $\$ 50,000$ |  |
| Account 380 | Investments |  | $\$ 50,000$ |

## Example 2

Record the transfer of the balance of $\$ 10,000$ in the drawings account at the end of the accounting year.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 380 | Investments | $\$ 10,000$ |  |
| Account 390 | Drawings |  | $\$ 10,000$ |

## Example 3

Record the transfer of the net profit of $\$ 1,365,137$ at the end of the accounting year.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |


| Account 399 | Profit or Loss | $\$ 1,365,137$ |  |
| :--- | :--- | ---: | ---: |
| Account 380 | Investments |  | $\$ 1,365,137$ |

## Comments

A credit balance represents the investment and retained profits accumulated in prior years in an unincorporated business.

## Note:

Separate general ledger accounts should be provided for each partner. The balances in these accounts should be combined in Account 380, Investments on the operating report.

## 390 Drawings

Owner's Equity
Net Worth

## Synopsis

Account 390, Drawings is established to record the amount of funds withdrawn from the dealership by partners or owners of an unincorporated business.

| Debits | Credits |
| :---: | :---: |
| 1. Withdrawals (other than salaries) <br> during the current year by a <br> proprietor and by partners | 1. Balance in the account at the end of <br> the accounting year |

## Example 1

Record the cash withdrawal (other than salary) of $\$ 10,000$ by one of the partners.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 390 | Drawings | $\$ 10,000$ |  |
| Account 202 | Cash in Bank |  | $\$ 10,000$ |

## Example 2

Record the transfer of the balance $(\$ 10,000)$ in the drawings account at the end of the accounting year.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 380 | Investments | $\$ 10,000$ |  |
| Account 390 | Drawings |  | $\$ 10,000$ |

## Note:

Separate general ledger accounts should be provided for each partner. The balances in these accounts should be combined in Account 390, Drawings on the operating report.

## 399 Profit and Loss

## Owner's Equity

Net Worth

## Synopsis

Account 399 is established to report the Profit or Loss of the dealership.

| Debits | Credits |
| :---: | :---: |
| 1. Total of all costs of sales accounts <br> at the end of the accounting year | 1. Total of all sales accounts at the end <br> of the accounting year |
| 2. Total of all expense accounts at the <br> end of the accounting year | 2. Total of all lease and rental income <br> and sales accounts at the end of the <br> accounting year |
| 3. Total of all deductions from income <br> accounts at the end of the <br> accounting year | 3. Total of all additions to income <br> accounts at the end of the <br> accounting year |
| 4. Net profit at the end of the <br> accounting year | 4. Net loss at the end of the accounting <br> year |

## Example 1

Record the transfer of the year end operating profit of \$532,671 to retained earnings at the end of the accounting year.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |
| Account 399 | Profit or Loss | $\$ 532,671$ |  |
| Account 370 | Retained Earnings |  | $\$ 532,671$ |

## New Vehicles

## 400-418 New Cars - Retail

## Sales

New Vehicle Department

Sales Synopsis
The sales of new GM Cars sold at retail to end-users are recorded in Accounts 400 through 418.

| Debits | Credits |
| :---: | :---: |
|  | 1. Actual selling price of new cars <br> sold to retail customers |

## 600-618 New Cars - Retail

Cost of Sales
New Vehicle Department

## Cost of Sales Synopsis

The cost of sales for cars sold at retail to end-users are recorded in Accounts 600 through 618.

| Debits | Credits |
| :---: | :---: |
| 1. Cost of new cars sold to retail <br> customers | 1. Credits received from the factory on <br> sales to General Motors' employees <br> under the General Motors Employee <br> Purchase Plan |

## Example 1

Record a new vehicle sale for the amount of $\$ 17,571$ with a finance contract reserve of $\$ 300$, sales tax of $\$ 879$ and Registration Fees of $\$ 125$. The inventory value is $\$ 16,721$.

Journal: New Vehicle Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | :---: | :---: |
| Account 205 | Contracts in Transit | $\$ 18,575$ |  |


| Account 262 | Due from Finance Companies | $\$ 300$ |  |
| :--- | :--- | ---: | ---: |
| Account 600-618 | Cost of Sales - New Cars - Retail | $\$ 16,721$ |  |
| Account 400-418 | Sales - New Cars - Retail |  | $\$ 17,571$ |
| Account 231 | New Car Inventory |  | $\$ 16,721$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 879$ |
| Account 806 | Finance Income - New |  | $\$ 300$ |
| Account 910 | Document Handling Fees |  | $\$ 125$ |

## Example 2

Record the cost of a dealer installed accessory that was not included as part of the original cost of the car. The internal labor is $\$ 85$ and the accessory sale is $\$ 250$. The cost of labor is $\$ 25$ and the cost of the accessory is $\$ 175$.
Journal: Internal Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 600-618 | Cost of Sales - New Cars | $\$ 335$ |  |
| Account 663 | Cost of Sales - Internal Labor |  |  |
| Mechanical | $\$ 25$ |  |  |
| Account 257 | Cost of Sales - Accessories | Inventory - Parts \& Accessories | $\$ 175$ |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  | $\$ 175$ |
| Account 463 | Sales - Internal Labor Mechanical |  | $\$ 25$ |
| Account 457 | Sales - Accessories |  | $\$ 85$ |

## Comments

New Car Sales for each respective Division should be posted in the accounts as indicated in the current TB Edit file.

The selling price is credited to the Sales account and the inventory value, is posted to the corresponding Cost of Sales account.

Dealer installed Accessories sold by the New Vehicle Department should be recorded in Account 457, Accessories.

Each vehicle sale should be recorded at actual selling price. Actual selling price means the selling price to the customer less discounts and overallowances.

The manufacturer will designate the account number to assign to each model of vehicles sold as indicated in the table above.

Each vehicle sale should be costed individually. The cost of a new vehicle is defined in the Asset section under Vehicle Inventories (New Vehicles).

The cost of the vehicle should be determined from the Factory Invoice or other Vehicle Inventory record. If any items have not been posted to this record, refer to underlying repair orders and invoices to determine the vehicle's cost.

Factory price reductions, which occur after the sales of vehicles, are reductions of cost and should be credited to the appropriate vehicle cost of sales account.

Note:
New vehicles transferred to other authorized GM dealers are not sales and should not be recorded in these sales and cost of sales accounts. Sales and exchanges of new vehicles between GM dealerships should be recorded as inventory transfers, at the vehicle inventory value, through the applicable new vehicle inventory accounts.

CHEVROLET

| Cars | Sales | $\begin{gathered} \text { Cost } \\ \text { of } \\ \text { Sales } \end{gathered}$ | Trucks | Sales | $\begin{aligned} & \text { Cost } \\ & \text { of } \\ & \text { Sales } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | A/C | A/C |  | A/C | A/C |
| IMPALA | 400A | 600A | EXPRESS | 425A | 625A |
| SS | 403A | 603A | CITY EXPRESS | 426A | 626A |
| MALIBU | 404A | 604A | COLORADO | 428A | 628A |
| CAMARO | 405A | 605A | SILVERADO | 429A | 629A |
| CORVETTE | 407A | 607A | TAHOE | 431A | 631A |
| SPARK | 408A | 608A | SUBURBAN | 432A | 632A |
| CRUZE | 411A | 611A | TRAILBLAZER | 433A | 633A |
| VOLT | 412A | 612A | EQUINOX | 434A | 634A |
| SONIC | 413A | 613A | TRAX | 435A | 635A |
| BOLT | 414A | 614A | TRAVERSE | 436A | 636A |
| OTHER CHEVY CAR | 417A | 617A | MED DUTY | 437A | 637A |
| OTHER CHEVY CAR | 418A | 618A | OTHER CHEVY TRUCK | 438A | 638A |
| MEMO *e-CAR SLS this PG | 419A | 619A | MEMO* e-TRK SLS this PG | 439A | 639A |
| TOTAL CAR FLEET this PG | 420A | 620A | TOTAL TRK FLEET this PG | 440A | 640A |
| TOTAL CAR INTERNAL this PG | 421A | 621A | TOTAL TRK INTERNAL this PG | 441A | 641A |

BUICK

| Cars | Sales | Cost of Sales | Trucks | Sales | Cost of Sales |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | A/C | A/C |  | A/C | A/C |
| VERANO | 400D | 600D | ENCLAVE | 425D | 625D |
| CASCADA | 401D | 601D | ENCORE | 426D | 626D |
| REGAL | 402D | 602D | ENVISION | 427D | 627D |
| LACROSSE | 406D | 606D | ENCORE GX | 428D | 628D |
| OTHER BUICK CAR | 418D | 618D | OTHER BUICK TRUCK | 438D | 638D |
| MEMO* e-CAR SLS this PG | 419D | 619D | MEMO* e-TRK SLS this PG | 439D | 639D |
| TOTAL CAR FLEET this PG | 420D | 620D | TOTAL TRK FLEET this PG | 440D | 640D |
| TOTAL CAR INTERNAL this PG | 421D | 621D | TOTAL TRK INTERNAL this PG | 441D | 641D |

CADILLAC

| Cars | Sales | Cost <br> of <br> Sales |  | Trucks | Sales |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Cost <br> of <br> Sales |  |  |  |  |  |
| CT6 | A/C | A/C |  | A/C | A/C |
| ELR | 403 E | 603 E | XT5 | 427 E | 627 E |
| SRX | 404 E | 604 E | ESCALADE <br> PLATINUM | 429 E | 629 E |
| CTS V | 406 E | 606 E | ESCALADE | 431 E | 631 E |
| CTS | 407 E | 607 E | ESCALADE ESV | 432 E | 632 E |
| XTS | 408 E | 608 E | ESCALADE ESV <br> PLATINUM | 433 E | 633 E |
| ATS | 409 E | 609 E |  |  |  |
| ATS V | 410 E | 610 E |  |  |  |
| CT4 | 412 E | 612 E |  |  |  |
| CT4-V | 413 E | 613 E |  |  |  |


| CT5-V | 415 E | 615 E |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| OTHER CADILLAC <br> CAR | 418 E | 618 E | OTHER CADILLAC <br> TRUCK | 438 E | 638 E |
| MEMO* e-CAR SLS <br> this PG | 419 E | 619 E | MEMO* e-TRK SLS <br> this PG | 439 E | 639 E |
| TOTAL CAR FLEET <br> this PG | 420 E | 620 E | TOTAL TRK FLEET <br> this PG | 440 E | 640 E |
| TOTAL CAR <br> INTERNAL this PG | 421 E | 621 E | TOTAL TRK <br> INTERNAL this PG | 441 E | 641 E |

GMC TRUCK


## OTHER NON-GM

| Cars | Sales | Cost <br> of <br> Sales |  | Trucks | Sales |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cost <br> of <br> Sales |  |  |  |  |  |
|  | A/C | A/C |  |  | A/C |
| A/C |  |  |  |  |  |
| OTH CAR -1 | 400 J | 600 J |  | OTH TRK -1 | 423 J |
| OTH CAR -2 | 401 J | 601 J |  | OTH TRK -2 | 42 J |


| OTH CAR - 3 | 402J | 602 J | OTH TRK - 3 | 425J | 625 J |
| :---: | :---: | :---: | :---: | :---: | :---: |
| OTH CAR - 4 | 403J | 603 J | OTH TRK - 4 | 426 J | 626J |
| OTH CAR - 5 | 404J | 604 J | OTH TRK - 5 | 427 J | 627 J |
| OTH CAR - 6 | 405 J | 605 J | OTH TRK - 6 | 428 J | 628 J |
| OTH CAR - 7 | 406J | 606 J | OTH TRK - 7 | 429J | 629J |
| OTH CAR - 8 | 407J | 607 J | OTH TRK - 8 | 430 J | 630 J |
| OTH CAR - 9 | 408 J | 608 J | OTH TRK - 9 | 431 J | 631 J |
| OTH CAR - 10 | 409J | 609J | OTH TRK - 10 | 432 J | 632 J |
| OTH CAR - 11 | 410J | 610 J | OTH TRK - 11 | 433J | 633 J |
| OTH CAR - 12 | 411J | 611J | OTH TRK - 12 | 434 J | 634 J |
| OTH CAR - 13 | 412J | 612J | OTH TRK - 13 | 435J | 635 J |
| OTH CAR - 14 | 413J | 613 J | OTH TRK - 14 | 436 J | 636 J |
| OTH CAR - 15 | 414J | 614 J | OTH TRK - 15 | 437J | 637 J |
| OTH CAR - 16 | 415J | 615J | OTH TRK - 16 | 438 J | 638 J |
| OTH CAR - 17 | 416J | 616 J |  |  |  |
| OTH CAR - 18 | 417J | 617J |  |  |  |
| OTH CAR - 19 | 418J | 618J |  |  |  |

## 419 New Cars - Internet (Memo Account) <br> Sales

New Vehicle Department

## Sales Synopsis

Account 419, New Cars - Internet, is established as a memo account only to "break-out" sales produced by the dealership's Internet marketing efforts.

| Debits | Credits |
| :---: | :--- |
|  | 1. Actual selling price of new cars <br> sold as a result of Internet activity <br> recorded in Accounts 400-418 <br> above |

## 619 New Cars - Internet (Memo Account)

Cost of Sales
New Vehicle Department

## Cost of Sales Synopsis

The inventory values of Cars sold above is recorded as the Cost of Sales in this account.

| Debits | Credits |
| :--- | :--- |
| 1. Cost of new cars sold resulting from |  |
| Internet promotions recorded in |  |
| Accounts 600-618 |  |

## Example 1

Record the sale of a new vehicle for the amount of $\$ 17,571$ and a cost of $\$ 16,721$ resulting from Internet promotions.

Journal: Statistical Data

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | :---: |
| Account 419 | Sales - New Cars - Internet |  | $\$ 17,571$ |
| Account 619 | Cost of Sales - New Cars - Internet | $\$ 16,721$ |  |

## Comments

The Internet Sales for each respective Division should be recorded as indicated in the table below:

| Account | (A) | (B) | (C) | (D) | (E) | (H) | (J) | (K) |
| ---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $419 / 619$ | Chevrolet | Pontiac | Oldsmobile | Buick | Cadillac | Saturn | Other Non-GM | GMC |

## 420 New Cars - Fleet <br> Sales <br> New Vehicle Department

## Sales Synopsis

New Cars, which are sold to qualified Fleet customers, are recorded in this account.

| Debits | Credits1. Actual selling price of new cars <br> sold to fleet customers |
| :---: | :---: |

## 620 New Cars - Fleet <br> Cost of Sales <br> New Vehicle Department

## Cost of Sales Synopsis

The inventory values of the New Cars, sold in the above account, are recorded in this Cost of Sale account.

| Debits | Credits |
| :--- | :--- |
| 1. Cost of new cars sold to fleet <br> customers | 1. Fleet incentive credits |

## Example 1

Record the sale of a new vehicle for the amount of $\$ 17,071$ to a Fleet customer. The sales tax is $\$ 854$ and the Registration Fees are $\$ 125$. The inventory value is $\$ 16,721$.

Journal: New Car Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 220A | Accounts Receivable - Customer - <br> Vehicles | $\$ 18,050$ |  |
| Account 620 | Cost of Sales - New Cars - Fleet | $\$ 16,721$ |  |
| Account 420 | Sales - New Cars - Fleet |  | $\$ 17,071$ |
| Account 231 | New Car Inventory |  | $\$ 16,721$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 854$ |

## Example 2

Record a fleet incentive of $\$ 500$ due on the above new vehicle sale.
Journal: New Car Sales and General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 261 | Factory Receivables - Fleet Incentives | $\$ 500$ |  |
| Account 620 | Cost of Sales - New Cars - Fleet |  | $\$ 500$ |

## Comments

The Fleet Sales for each respective Division should be recorded as indicated in the table below:

| Account | (A) | (B) | (C) | (D) | (E) | (H) | (J) | (K) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $420 / 620$ | Chevrolet | Pontiac | Oldsmobile | Buick | Cadillac | Saturn | Other Non-GM | GMC |

## Note:

Incentives from GM offered as assistance for making Fleet Sales should be credited to Account 620, New Cars - Fleet (Cost of Sales), which has the effect of reducing the cost of sale. The off-setting debit is recorded to Account 261, Factory Receivables.

## 421 New Cars - Internal

## Sales

New Vehicle Department

## Sales Synopsis

New Cars, which are sold to other departments within the dealership, are recorded in this account. For example, a car might be sold to the Mechanical Department as a courtesy vehicle.

## Debits Credits

1. Internal selling price of new cars sold to other departments

## 621 New Cars - Internal <br> Cost of Sales <br> New Vehicle Department

## Cost of Sales Synopsis

The inventory values of Cars sold above is recorded as the Cost of Sales in this account.

| Debits | Credits |
| :--- | :--- |
| 1. Cost of new cars sold to other <br> departments |  |

## Example 1

Record the $\$ 16,921$ sale of a new car to the Mechanical Department to be used as a loaner car for service customers. The inventory value is $\$ 16,721$.
Journal: New Vehicle Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 285 | Company Vehicles | $\$ 16,921$ |  |
| Account 621 | Cost of Sales - New Cars - Internal | $\$ 16,721$ |  |
| Account 231 | New Car Inventory |  | $\$ 16,721$ |
| Account 421 | Sales - New Cars - Internal |  | $\$ 16,921$ |

## Comments

The Internal Sales for each respective Division should be recorded as indicated in the table below:

| Account | (A) | (B) | (C) | (D) | (E) | (H) | (J) | (K) |
| ---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $421 / 621$ | Chevrolet | Pontiac | Oldsmobile | Buick | Cadillac | Saturn | Other Non-GM | GMC |

Internal sales of vehicles to other departments for permanent company service and for lease and rental service should be priced at cost plus $\$ 200$.

## 423-438 New Trucks - Retail <br> Sales <br> New Vehicle Department

## Sales Synopsis

The sales of New GM Trucks sold at retail to end-users are recorded in Accounts 423 through 438.

| Debits | Credits |
| :---: | :---: |
|  | 1. Actual selling price of new trucks <br> sold to retail customers |

## 623-638 New Trucks - Retail

## Cost of Sales

New Vehicle Department

## Cost of Sales Synopsis

The inventory values for the New Trucks sold above are recorded in the Cost of Sales Accounts 623 through 638.

| Debits | Credits |
| :---: | :---: |
| 1. Cost of new trucks sold to retail <br> customers | 1. Credits received from the factory on <br> sales to General Motors' employees <br> under the General Motors Employee <br> Purchase Plan |

## Example 1

Record a new truck sale for the amount of $\$ 41,551$ with a finance contract reserve of $\$ 1,297$, sales tax of $\$ 2,078$ and Registration Fees of $\$ 180$. The inventory value is \$40,151.

Journal: New Truck Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 205 | Contracts in Transit | $\$ 43,809$ |  |
| Account 262 | Due from Finance Companies | $\$ 1,297$ |  |


| Account 623-638 | Cost of Sales - New Trucks - Retail | $\$ 40,151$ |  |
| :--- | :--- | ---: | ---: |
| Account 423-438 | Sales - New Trucks - Retail |  | $\$ 41,551$ |
| Account 237 | New Trucks Inventory |  | $\$ 40,151$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 2,078$ |
| Account 806 | Finance Income - New |  | $\$ 1,297$ |
| Account 910 | Document Handling Fees |  | $\$ 180$ |

## Comments

New Truck Sales for each respective Division should be posted in the accounts as indicated in the current TB Edit file.

The selling price is credited to the Sales account and the inventory value is posted to the corresponding Cost of Sales account.

Dealer installed Accessories sold by the New Vehicle Department should be recorded in Account 457, Accessories.

Each vehicle sale should be recorded at actual selling price. Actual selling price means the selling price to the customer less discounts and overallowances.

The manufacturer will designate the account number to assign to each model of vehicles sold as indicated in the table above.

Each vehicle sale should be costed individually. The cost of a new vehicle is defined in the Asset section under Vehicle Inventories (New Vehicles).

The cost of the vehicle should be determined from the Factory Invoice or other Vehicle Inventory record. If any items have not been posted to this record, refer to underlying repair orders and invoices to determine the vehicle's cost.

Factory price reductions, which occur after the sales of vehicles, are reductions of cost and should be credited to the appropriate vehicle cost of sales account.

## Note:

New vehicles transferred to other authorized GM dealers are not sales and should not be recorded in these sales and cost of sales accounts. Sales and exchanges of new vehicles between GM dealerships should be recorded as inventory transfers, at the vehicle inventory value, through the applicable new vehicle inventory accounts.

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The sub-
accounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

CHEVROLET

| Cars | Sales | Cost of Sales | Trucks | Sales | $\begin{aligned} & \hline \text { Cost } \\ & \text { of } \\ & \text { Sales } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | A/C | A/C |  | A/C | A/C |
| IMPALA | 400A | 600A | EXPRESS | 425A | 625A |
| SS | 403A | 603A | COLORADO | 428A | 628A |
| MALIBU | 404A | 604A | SILVERADO | 429A | 629A |
| CAMARO | 405A | 605A | AVALANCHE | 430A | 630A |
| CORVETTE | 407A | 607A | TAHOE | 431A | 631A |
| SPARK | 408A | 608A | SUBURBAN | 432A | 632A |
| AVEO | 409A | 609A | EQUINOX | 434A | 634A |
| CRUZE | 411A | 611A | HHR | 435A | 635A |
| VOLT | 412A | 612A | TRAVERSE | 436A | 636A |
| SONIC | 413A | 613A | MED C-T-W SERIES | 437A | 637A |
| OTHER CHEVY CAR | 417A | 617A | OTHER CHEVY TRUCK | 438A | 638A |
| OTHER CHEVY CAR | 418A | 618A |  |  |  |

BUICK

| Cars | Sales | $\begin{array}{c}\text { Cost } \\ \text { of } \\ \text { Sales }\end{array}$ |  | Trucks | Sales |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Cost of |  |  |  |  |  |
| Sales |  |  |  |  |  |$]$

CADILLAC

| Cars | Sales | $\begin{array}{c}\text { Cost of } \\ \text { Sales }\end{array}$ |  | Trucks | Sales |
| :--- | :---: | :---: | :---: | :---: | :---: | \(\left.\begin{array}{c}Cost <br>

of <br>
Sales\end{array}\right]\).

GMC TRUCK

|  | Trucks | Sales | $\begin{gathered} \text { Cost } \\ \text { of } \\ \text { Sales } \end{gathered}$ |
| :---: | :---: | :---: | :---: |
|  |  | A/C | A/C |
|  | ACADIA | 423F | 623F |
|  | TERRAIN | 424F | 624F |
|  | G-VAN (SAVANA) | 425F | 625F |
|  | CANYON | 428F | 628F |
|  | SIERRA | 429F | 629F |
|  | YUKON-DENALI | 431F | 631F |
|  | YUKON XL-DENALI | 432F | 632F |
|  | MED C-T-W SERIES | 437F | 637F |
|  | OTH GMC TRKS | 438F | 638F |

OTHER NON-GM

| Cars | Sales | Cost of Sales | Trucks | Sales | Cost of Sales |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | A/C | A/C |  | A/C | A/C |
| OTH CAR - 1 | 400J | 600 J | OTH TRK - 1 | 423 J | 623 J |
| OTH CAR - 2 | 401J | 601 J | OTH TRK - 2 | 424J | 624 J |
| OTH CAR - 3 | 402 J | 602 J | OTH TRK - 3 | 425J | 625J |
| OTH CAR - 4 | 403J | 603 J | OTH TRK - 4 | 426J | 626 J |
| OTH CAR - 5 | 404J | 604J | OTH TRK - 5 | 427 J | 627 J |
| OTH CAR - 6 | 405J | 605 J | OTH TRK - 6 | 428J | 628 J |
| OTH CAR - 7 | 406J | 606 J | OTH TRK - 7 | 429J | 629 J |
| OTH CAR - 8 | 407 J | 607 J | OTH TRK - 8 | 430J | 630 J |
| OTH CAR - 9 | 408J | 608 J | OTH TRK - 9 | 431J | 631 J |
| OTH CAR - 10 | 409J | 609J | OTH TRK - 10 | 432J | 632J |
| OTH CAR - 11 | 410J | 610 J | OTH TRK - 11 | 433J | 633 J |
| OTH CAR - 12 | 411J | 611 J | OTH TRK - 12 | 434J | 634J |
| OTH CAR - 13 | 412J | 612J | OTH TRK - 13 | 435J | 635J |
| OTH CAR - 14 | 413J | 613 J | OTH TRK - 14 | 436J | 636J |
| OTH CAR - 15 | 414J | 614J | OTH TRK - 15 | 437J | 637J |
| OTH CAR - 16 | 415J | 615J | OTH TRK - 16 | 438 J | 638 J |
| OTH CAR - 17 | 416J | 616J |  |  |  |
| OTH CAR - 18 | 417J | 617J |  |  |  |
| OTH CAR - 19 | 418J | 618 J |  |  |  |

## 439 New Trucks - Internet (Memo Account) <br> Sales <br> New Vehicle Department

## Sales Synopsis

Account 439, New Trucks - Internet, is established as a memo account only to "breakout" sales produced by the dealership's Internet marketing efforts.

| Debits | Credits |
| :--- | :--- |
|  | 1. Actual selling price of new trucks <br> sold as a result of Internet activity <br> recorded in Account 423 - 438 <br> above |

## 639 New Trucks - Internet (Memo Account) Cost of Sales <br> New Vehicle Department

## Cost of Sales Synopsis

The inventory values of Trucks sold above is recorded as the Cost of Sales in this account.

| Debits | Credits |
| :---: | :---: |
| 1. Cost of new trucks sold resulting <br> from Internet promotions |  |

## Example 1

Record the sale of a new truck for the amount of $\$ 41,551$ and a cost of $\$ 40,151$ as a result of Internet promotions.

Journal: Statistical Data

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 639 | Cost of Sales - New Trucks - Internet | $\$ 40,151$ |  |
| Account 439 | Sales - New Trucks - Internet |  | $\$ 41,551$ |

## Comments

The Internet Sales for each respective Division should be recorded as indicated in the table below:

| Account | (A) | (B) | (C) | (D) | (E) | (H) | (J) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $439 / 639$ | Chevrolet | Pontiac | Oldsmobile | Buick | Cadillac | Saturn | Other Non-GM |

## 440 New Trucks - Fleet <br> Sales <br> New Vehicle Department

## Sales Synopsis

New Trucks, which are sold to qualified Fleet customers, are recorded in this account.

| Debits | Credits |
| :---: | :---: |
|  | 1. Actual selling price of new trucks <br> sold to fleet customers |

## 640 New Trucks - Fleet <br> Cost of Sales <br> New Vehicle Department

## Cost of Sales Synopsis

The inventory values of the New Trucks sold in the accounts above are recorded as the Cost of Sales in this account.

| Debits | Credits |
| :--- | :--- |
| 1.Cost of new trucks sold to fleet <br> customers${ }^{2}$ |  |

## Example 1

Record a new truck sale for the amount of \$40,651 to a fleet customer. The sales tax is $\$ 2,083$ and the Registration Fees are $\$ 180$. The inventory value is $\$ 40,151$.

Journal: New Truck Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 220A | Accounts Receivable - Customer - <br> Vehicles | $\$ 42,864$ |  |
| Account 640 | Cost of Sales - New Trucks - Fleet | $\$ 40,151$ |  |
| Account 440 | Sales - New Trucks - Fleet |  | $\$ 40,651$ |
| Account 237 | New Trucks Inventory |  | $\$ 40,151$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 2,033$ |

## Comments

The Fleet Sales for each respective Division should be recorded as indicated in the table below:

| Account | (A) | (B) | (C) | (D) | (E) | (H) | (J) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $440 / 640$ | Chevrolet | Pontiac | Oldsmobile | Buick | Cadillac | Saturn | Other Non-GM |

Note:
Incentives from GM offered as assistance for making Fleet Sales should be credited to Account 640, New Trucks - Fleet (Cost of Sales), which has the effect of reducing the cost of sale. The off-setting debit is recorded in Account 261, Factory Receivables.

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 441 New Trucks - Internal <br> Sales <br> New Vehicle Department

## Sales Synopsis

New Trucks, which are sold to other departments within the dealership, are recorded in this account. For example, a pickup truck might be sold to the Parts Department as a delivery vehicle.

## Debits $\quad$ Credits

1. Internal selling price of new trucks sold to other departments

## 641 New Trucks - Internal

## Cost of Sales

New Vehicle Department

## Cost of Sales Synopsis

The inventory values of the Trucks sold above are recorded as the Cost of Sale in this account.

| Debits | Credits |
| :--- | :--- |
| 1. Cost of new trucks sold to other <br> departments |  |

## Example 1

Record the $\$ 30,841$ sale of a truck to the Parts \& Accessories Department to be used for deliveries. The inventory value is $\$ 30,641$.
Journal: New Vehicle Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 285 | Company Vehicles | $\$ 30,841$ |  |
| Account 641 | Cost of Sales - New Trucks - Internal | $\$ 30,641$ |  |
| Account 441 | Sales - New Trucks - Internal |  | $\$ 30,841$ |
| Account 237 | New Truck Inventory |  | $\$ 30,641$ |

## Comments

The Internal Sales for each respective Division should be recorded as indicated in the table below:

| Account | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $441 / 641$ | Chevrolet | Pontiac | Oldsmobile | Buick | Cadilac | GMC Truck | Hummer | Saturn |

Internal sales of vehicles to other departments for permanent company service and for lease and rental service should be priced at cost plus $\$ 200$.

## 445 New Other Automotive

## Sales

New Vehicle Department

## Sales Synopsis

All New Other Automotive products, recorded in Account 238, Other Automotive (Inventory), sold at retail to end-users and other departments are recorded in this account.

| Debits | Credits |
| :---: | :---: |
|  | 1. Actual selling price of New Other <br> Automotive items recorded in <br> Account 238, Other Automotive |
| sold to customers and other <br> departments |  |

## 645 New Other Automotive Cost of Sales <br> New Vehicle Department

## Cost of Sales Synopsis

The inventory values of New Other Automotive items sold are recorded as the Cost of Sales in this account.

| Debits | Credits |
| :--- | :--- |
| 1. Cost of new other automotive items |  |
| recorded as sales in Account 445, |  |
| New Other Automotive |  |
| 2. Write-down of new items in Account |  |
| 238, Other Automotive (Inventory) to <br> market values |  |

## Example 1

Record a new motorcycle sale for the amount of $\$ 37,500$, sales tax of $\$ 1,875$ and Registration Fees of $\$ 80$. The inventory value is $\$ 35,000$.

Journal: New Other Automotive Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 220C | Accounts Receivables - Customers - <br> Other Automotive | $\$ 39,455$ |  |
| Account 645 | Cost of Sales - New Other Automotive | $\$ 35,000$ |  |
| Account 445 | Sales - New Other Automotive |  | $\$ 37,500$ |
| Account 238 | Inventory - Other Automotive |  | $\$ 35,000$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 1,875$ |
| Account 910 | Document Handling Fees |  | $\$ 80$ |

Note:

This account is displayed on page 7, line 69 of the monthly Operating Report.
Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 457 Accessories

## Sales

New Vehicle Department

## Sales Synopsis

This account is established to record the sales of dealer installed Accessories sold by the New Vehicle Department.

| Debits | Credits |
| :---: | :---: |
| 1.The sales amount of Accessories <br> sold through the New Vehicle <br> Department |  |

## 657 Accessories

Cost of Sales
New Vehicle Department

## Cost of Sales Synopsis

The inventory value of dealer installed Accessories sold in the account above is recorded as the Cost of Sales in this account.

| Debits | Credits |
| :---: | :---: |
| 1. The cost of Accessories sold in |  |
| Account 457, Accessories (Sales) |  |

## Example 1

Record a new vehicle sale for the amount of $\$ 17,571$ with an accessory sale of $\$ 450$. The finance contract reserve is $\$ 300$, sales tax is $\$ 901$ and Registration Fees are $\$ 125$. The inventory value of the vehicle is $\$ 16,971$, which includes a $\$ 250$ cost for the accessory.

Journal: New Vehicle Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 205 | Contracts in Transit | $\$ 19,047$ |  |
| Account 262 | Due from Finance Companies | $\$ 300$ |  |
| Account 600-618 | Cost of Sales - New Cars - Retail | $\$ 16,721$ |  |


| Account 657 | Cost of Sales - Accessories |  |  |
| :--- | :--- | ---: | ---: |
| Account 400-418 | Sales - New Cars - Retail |  |  |
| Account 457 | Sales - Accessories |  | $\$ 17,571$ |
| Account 231 | New Car Inventory |  | $\$ 450$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 16,971$ |
| Account 806 | Finance Income - New |  | $\$ 901$ |
| Account 910 | Document Handling Fees |  | $\$ 300$ |
|  |  |  |  |

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 494 Divisional Extended Warranties (Sales)

## Sales; Finance \& Insurance Activity <br> New Vehicle Department

## Sales Synopsis

The sales of Divisional Extended Warranties are recorded in Accounts 494A, 494D, 494E, \& 494F. These accounts are shown on each of the divisional pages of the operating report. The totals of all these accounts are summed into account 494 that is shown on page 7 in the Finance, Insurance \& Protection Plan Activity section.

| Debits | Credits |
| :---: | :---: |
| 1. Chargebacks due to early <br> termination_ | 1. The selling price of Divisional <br> Extended Warranties sold with New <br> Vehicles |

## 694 Divisional Extended Warranties (Cost of Sales) <br> Sales; Finance \& Insurance Activity <br> New Vehicle Department

## Cost of Sales Synopsis

The Cost of Sales from Divisional Extended Warranties are recorded in Accounts 694A, 694D, 694E, \& 694F. The sales and gross profit is shown on each of the divisional pages of the operating report. The totals of all these accounts are summed into account 694 that is shown on page 7 in the Finance, Insurance \& Protection Plan Activity section.

| Debits | Credits |
| :--- | :--- |
| 1. The Cost of Sales of Divisional |  |
| Extended Warranties sold with New |  |
| Vehicles |  |

## Example 1

Record a new vehicles sale for the amount of $\$ 17,871$ with a GM Divisional Extended Warranty of $\$ 1,570$, sales tax of $\$ 893$, finance commissions earned of $\$ 300$ and Document Handling Fees of $\$ 125$. The inventory value is $\$ 16,421$ and the cost of the GM Divisional Extended Warranty is $\$ 1,020$.
Journal: New Vehicle Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 205 | Contracts in Transit | $\$ 20,459$ |  |
| Account 262 | Due from Finance Companies | $\$ 300$ |  |
| Account 600-618 | Cost of Sales - New Cars - Retail | $\$ 16,421$ |  |
| Account 694A | Cost of Sales - Divisional Extended |  |  |
| Warranties | $\$ 1,020$ |  |  |
| Account 400-418 | Sales - New Cars - Retail |  | $\$ 17,871$ |
| Scount 494A | Sales - Divisional Extended | $\$ 1,570$ |  |
|  | Warranties |  | $\$ 16,421$ |
| Account 231 | Inventory - New Cars |  | $\$ 1,020$ |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 893$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 300$ |
| Account 806 | Finance Income - New |  | $\$ 125$ |
| Account 910 | Document Handling Fees |  |  |

## Used Vehicles

## 446A Used Cars Retail - Certified

Sales
Used Vehicle Department

Sales Synopsis
This account is established to record the sale of GM Certified Used Cars sold at retail to end-users. (Certified Cars for Other manufacturers are recorded in Account 446B, Used Cars Retail - Other).

| Debits | Credits |
| :---: | :---: |
|  | 1. Actual selling price of GM Certified <br> Used Cars sold to retail customers |

## 646A Used Cars Retail - Certified

## Cost of Sales

Used Vehicle Department

## Cost of Sales Synopsis

This account is established to record the Cost of Sales for vehicles sold in the above account (Account 446A, Used Cars Retail - Certified)

## Debits

1. Inventory value, LESS reconditioning, of Certified Used Cars sold to retail customers

## Credits

1. Credits received from the factory for sales to General Motors Employees under the GM Employee Purchase Plan

## Example 1

Record a Certified Used Car sale in the amount of $\$ 16,695$. The sales tax is $\$ 835$ and the Registration Fees are $\$ 125$. The inventory value is $\$ 15,195$ of which $\$ 400$ is due to Reconditioning.
Journal: Used Car Sales

| Entry: |  | Debit | Credit |
| :---: | :---: | :---: | :---: |
| Account 220A | Accounts Receivable - Customer Vehicles | \$17,655 |  |
| Account 646A | Cost of Sales - Used Car Retail Certified | \$14,795 |  |
| Account 647A | Reconditioning - Cert. Used Cars | \$400 |  |
| Account 240 | Inventory - Used Cars |  | \$15,195 |
| Account 446A | Sales - Used Cars Retail - Certified |  | \$16,695 |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | \$835 |
| Account 910 | Document Handling Fees |  | \$125 |

## Comments

As Used Cars are acquired, a timely determination must be made as to whether the Used Car is eligible to be sold under the GM Certified program. If the vehicle is eligible, then it must be reconditioned according to program rules and promptly Certified. When the Certified Used Car is sold at retail, the sale and cost of sales are recorded in these accounts.

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 446B Used Cars Retail - Other

Sales
Used Vehicle Department

## Sales Synopsis

This account is established to record the Retail sales of Other Used Cars, which are not eligible for the GM Certified Used Car program.

| Debits | Credits |
| :---: | :---: |
|  | 1. The selling price of all Other Used |
| $\underline{\text { Cars sold to end users_ }}$ |  |

## 646B Used Cars Retail - Other

## Cost of Sales

Used Vehicle Department

## Cost of Sales Synopsis

This account is established to record the inventory value (less Reconditioning) of Other Used Cars sold in Account 446B, Used Cars Retail - Other, above.

| Debits | Credits |
| :--- | :--- |
| 1.The inventory value, LESS <br> Reconditioning, of Other Used Cars <br> sold to Retail customers |  |

## Example 1

Record an Other Used Car sale in the amount of $\$ 17,076$ paid partly with a $\$ 14,055$ finance contract and $\$ 4,000$ from the trade-in. The finance contract reserve is $\$ 853$, sales tax is $\$ 854$ and Registration Fees are $\$ 125$. The inventory value of the used vehicle sold is $\$ 15,876$ of which $\$ 876$ is due to Reconditioning.

Journal: Used Car Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |


| Account 205 | Contracts in Transit | $\$ 14,055$ |  |
| :--- | :--- | ---: | ---: |
| Account 262 | Due from Finance Companies | $\$ 853$ |  |
| Account 646B | Cost of Sales - Used Cars Retail - <br> Other | $\$ 15,000$ |  |
| Account 647B | Reconditioning - Used Cars Other | $\$ 876$ |  |
| Account 240 | Inventory - Used Cars | $\$ 4,000$ |  |
| Account 446B | Sales - Used Cars Retail - Other |  | $\$ 17,076$ |
| Account 240 | Inventory - Used Cars | $\$ 15,876$ |  |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 854$ |
| Account 808 | Finance Income - Used | $\$ 853$ |  |
| Account 910 | Document Handling Fees |  | $\$ 125$ |

## Comments

Used Cars, which do not qualify to be marketed as GM Certified, are to be recorded in these Sales and Cost of Sales accounts. As Used Cars are acquired, they should be placed in inventory by debiting Account 240, Used Cars (Inventory) at the lower of either cost or market value. The Used Car manager should immediately prepare an Internal Repair Order to have the necessary Reconditioning performed. The cost of the Reconditioning work is also debited to Account 240, Used Cars (Inventory). When Used Cars are sold at retail to end users, the sale and cost of sale, less reconditioning, respectively are posted to Account 446B, Used Cars Retail - Other (Sales) and Account 646B, Used Cars Retail - Other (Cost of Sales).

Note:
Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 448 Used Cars Wholesale

## Sales

Used Vehicle Department

## Sales Synopsis

This account is established to record the sale of Used Cars to other re-sellers such as other automobile dealers, used car lots, wholesalers and salvage yards.

| Debits | Credits |
| :--- | :--- |
|  | $\begin{array}{l}\text { 1. Actual selling price of Used Cars sold } \\ \text { to other dealers for the purpose of } \\ \text { resale }\end{array}$ |
| 2. Actual selling price of Used Cars sold |  |
| at auctions |  |\(\left.\left.\} \begin{array}{l}3. Actual selling price of Used Cars sold <br>

to wholesalers\end{array}\right\} \begin{array}{l}4. Actual selling price of Used Cars sold <br>

to junk dealers\end{array}\right\}\)| 5. Revenue from the scrapping of Used |
| :--- |
| Cars |

## 648 Used Cars Wholesale Cost of Sales <br> Used Vehicle Department

## Cost of Sales Synopsis

This account is established to record the Cost of Sales of Used Cars sold as wholesale units recorded in Account 448, Used Cars Wholesale.

## Debits

Credits

1. Inventory value, INCLUDING reconditioning, of Used Cars sold to customers for the purpose of resale

## Example 1

Record a used car wholesaled in the amount of \$5,000 with an inventory value of \$5,000. Journal: Used Car Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 220A | Accounts Receivable - Customers - |  |  |
| Account 648 | Vehicles | $\$ 5,000$ |  |
| Account 448 | Sales of Sales - Used Cars Wholesale | $\$ 5,500$ |  |
| Account 240 | Inventory - Used Cars |  | $\$ 5,000$ |

Note:
Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 450A Used Trucks Retail - Certified

Sales
Used Vehicle Department

## Sales Synopsis

This account is established to record the sale of GM Certified Used Trucks sold at retail to end-users. (Certified Trucks for Other manufacturers are recorded in Account 450B, Used Trucks Retail - Other)

| Debits | Credits |
| :---: | :---: |
|  | 1. Actual selling price of GM Certified |
|  | Used Trucks sold to retail customers |

## 650A Used Trucks Retail - Certified <br> Cost of Sales <br> Used Vehicle Department

## Cost of Sales Synopsis

This account is established to record the Cost of Sales for vehicles sold in the account above (Account 450A, Used Trucks Retail - Certified)

Debits

1. Inventory value, LESS reconditioning, of GM Certified Used Trucks sold to retail customers

## Credits

1. Credits received from the factory for sales to General Motors' employees under the General Motors Employee Purchase Plan

## Example 1

Record a Certified Used Truck sale in the amount of $\$ 23,386$ paid partly with a finance contract of $\$ 16,735$ and an $\$ 8,000$ used truck traded-in. The finance contract reserve is $\$ 453$, sales tax is $\$ 1,169$ and Registration Fees are $\$ 180$. The inventory value of the used truck sold is $\$ 21,986$ of which $\$ 786$ is for Reconditioning.

Journal: Used Car Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 205 | Contracts in Transit | $\$ 16,735$ |  |
| Account 262 | Due from Finance Companies | $\$ 453$ |  |
| Account 650A | Cost of Sales - Used Trucks Retail - <br> Certified | $\$ 21,200$ |  |
| Account 651A | Reconditioning - Cert. Used Trucks | $\$ 786$ |  |
| Account 241 | Inventory - Used Trucks | $\$ 8,000$ |  |
| Account 450A | Sales - Used Trucks Retail - Certified |  | $\$ 23,386$ |
| Account 241 | Inventory - Used Trucks |  | $\$ 21,986$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 1,169$ |
| Account 808 | Finance Income - Used |  | $\$ 453$ |
| Account 910 | Document Handling Fees |  | $\$ 180$ |

## Comments

As Used Trucks are acquired, a timely determination must be made as to whether the Used Truck is eligible to be sold under the GM Certified program. If the vehicle is eligible, then it must be reconditioned according to program rules and promptly Certified. When the Certified Used Car is sold at retail, the sale and cost of sales are recorded in these accounts.

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

# 450B Used Trucks Retail - Other 

Sales
Used Vehicle Department

## Sales Synopsis

This account is established to record the Retail sales of Other Used Trucks, which are not eligible for the GM Certified Used Truck program.

| Debits | Credits |
| :--- | :--- |
|  | 1. The selling price of Other, non-GM <br> Certified, Trucks |

## 650B Used Trucks Retail - Other

Cost of Sales
Used Vehicle Department

## Cost of Sales Synopsis

This account is established to record the inventory value (less Reconditioning) of Other Used Trucks sold in Account 450B, Used Trucks Retail - Other, above.

| Debits | Credits |
| :---: | :---: |
| 1. The inventory value, LESS |  |
| Reconditioning, of Other Used |  |
| Trucks sold to Retail customers |  |

## Example 1

Record a Used Truck - Other sale in the amount of $\$ 22,283$ with a finance contract reserve of $\$ 865$, sales tax of $\$ 1,114$ and Registration Fees of $\$ 180$. The inventory value is $\$ 21,083$ of which $\$ 1,083$ is due to Reconditioning.
Journal: Used Car Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | :---: | :---: |
| Account 205 | Contracts in Transit | $\$ 23,577$ |  |


| Account 262 | Due from Finance Companies | $\$ 865$ |  |
| :--- | :--- | ---: | ---: |
| Account 650B | Cost of Sales - Used Trucks Retail - <br> Other | $\$ 20,000$ |  |
| Account 651B | Reconditioning - Cert. Used Trucks | $\$ 1,083$ |  |
| Account 450B | Sales - Used Trucks Retail - Other |  | $\$ 22,283$ |
| Account 241 | Inventory - Used Trucks |  | $\$ 21,083$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 1,114$ |
| Account 808 | Finance Income - Used |  | $\$ 865$ |
| Account 910 | Document Handling Fees |  | $\$ 180$ |

## Comments

Used Trucks, which do not qualify to be marketed as GM Certified, are to be recorded in these Sales and Cost of Sales accounts. As Used Trucks are acquired, they should be placed in inventory by debiting Account 241, Used Trucks (Inventory) at the lower of cost or market. The Used Vehicle manager should immediately prepare an Internal Repair Order to have the necessary Reconditioning performed. The cost of the Reconditioning work is also debited to Account 241, Used Trucks (Inventory). When Used Trucks are sold at retail to end users, the sale and cost of sale respectively are posted to Account 450B, Used Trucks Retail - Other (Sales) and Account 650B, Used Trucks Retail - Other (Cost of Sales).

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 452 Used Trucks - Wholesale

Sales
Used Vehicle Department

## Sales Synopsis

This account is established to record the sale of Used Trucks to other re-sellers such as other automobile dealers, used car lots, wholesalers and salvage yards.

| Debits | Credits |
| :--- | :--- |
|  | $\begin{array}{l}\text { 1. Actual selling price of Used Trucks } \\ \text { sold to other dealers for the purpose } \\ \text { of resale }\end{array}$ |
| 2. Actual selling price of Used Trucks |  |
| sold at auctions |  |\(\left.\} \begin{array}{l}3. Actual selling price of Used Trucks <br>


sold to wholesalers\end{array}\right\}\)| 4. Actual selling price of Used Trucks |
| :--- |
| sold to junk dealers |
| 5. Revenue from the scrapping of Used |
| Trucks |

## 652 Used Trucks - Wholesale <br> Cost of Sales <br> Used Vehicle Department

## Cost of Sales Synopsis

This account is established to record the Cost of Sales of Used Trucks sold as wholesale units recorded in Account 452, Used Trucks - Wholesale.

## Debits

Credits

1. Inventory value, INCLUDING reconditioning, of Used Trucks sold to customers for the purpose of resale

## Example 1

Record a used truck wholesaled in the amount of $\$ 12,000$ with an inventory value of \$11,500.

Journal: Used Car Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 220A | Accounts Receivable - Customers - <br> Vehicles | $\$ 12,000$ |  |
| Account 652 | Cost of Sales - Used Trucks - <br> Wholesale | $\$ 11,500$ |  |
| Account 452 | Sales - Used Trucks - Wholesale |  | $\$ 12,000$ |
| Account 241 | Inventory - Used Trucks |  | $\$ 11,500$ |

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 456 Used Other Automotive

Sales
Used Vehicle Department

## Sales Synopsis

Account 456, Used Other Automotive is established to record the sale of Used Other Automotive inventory maintained in Account 238, Other Automotive (Inventory) sold at retail to end users and other departments.

| Debits | Credits |
| :---: | :---: |
|  | 1. Actual selling price of Used Other <br> Automotive items recorded in <br> Account 238, Other Automotive sold |
|  | to customers and other departments |

## 656 Used Other Automotive Cost of Sales <br> Used Vehicle Department

## Cost of Sales Synopsis

The purpose of this account is to record the Cost of Sales of items sold in Account 456, Used Other Automotive, above.

| Debits | Credits |
| :--- | :--- |
| 1.Cost of Used Other Automotive items <br> recorded as sales in Account 456, |  |
| Used Other Automotive |  |
| 2. Monthly writedown of used items in |  |
| Account 238, Other Automotive |  |
| (Inventory) to current wholesale |  |
| values |  |

## Example 1

Record the sale of a used motorcycle in the amount of $\$ 25,000$ with sales tax of $\$ 1,250$ and Registration Fees of $\$ 80$. The inventory value is $\$ 23,500$.

Journal: Used Other Automotive Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash on Hand | $\$ 26,330$ |  |
| Account 656 | Cost of Sales - Used Other <br> Automotive | $\$ 23,500$ |  |
| Account 456 | Sales - Used Other Automotive |  | $\$ 25,000$ |
| Account 238 | Inventory - Other Automotive |  | $\$ 23,500$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 1,250$ |
| Account 910 | Document Handling Fees |  | $\$ 80$ |

Note:
Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 647A Reconditioning - Certified Used Cars

## Cost of Sales

Used Vehicle Department

## Cost of Sales Synopsis

This account is established to record the amount of Reconditioning performed on GM Certified Used Cars in order to prepare each unit for sale.

| Debits | Credits |
| :---: | :---: |
| 1. Reconditioning cost of GM Certified |  |
| Used Cars sold to retail customers |  |

## Example 1

Record a Certified Used Car sale in the amount of $\$ 16,695$. The sales tax is $\$ 835$ and the Registration Fees are $\$ 125$. The inventory value is $\$ 15,195$ of which $\$ 400$ is due to Reconditioning.
Journal: Used Car Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 220A | Accounts Receivable - Customer - <br> Vehicles | $\$ 17,655$ |  |
| Account 646A | Cost of Sales - Used Car Retail - <br> Certified | $\$ 14,795$ |  |
| Account 647A | Reconditioning - Cert. Used Cars | $\$ 400$ |  |
| Account 240 | Inventory - Used Cars |  | $\$ 15,195$ |
| Account 446A | Sales - Used Cars Retail - Certified |  | $\$ 16,695$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 835$ |
| Account 910 | Document Handling Fees |  | $\$ 125$ |

## Comments

At the time of appraisal, an assessment of repairs necessary to recondition the vehicle for sale should be made. After the unit is placed in inventory and recorded in Account 240, Used Cars (Inventory), the Used Vehicle Manager should immediately prepare an Internal Repair Order describing the repair work to be completed. When the repairs are completed, the Internal Sale should be added to the vehicle inventory record and debited to Account 240, Used Cars.

As each Certified Used Car is sold at retail, the total amount of Reconditioning performed is to be debited to this account and credited to Account 240, Used Cars.

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 647B Reconditioning - Other Used Cars

## Cost of Sales

Used Vehicle Department

## Cost of Sales Synopsis

Account 647B, Reconditioning - Other Used Cars is established to record the cost of Reconditioning of non-GM Certified Used Cars.

| Debits | Credits |
| :--- | :--- |
| 1. The Reconditioning cost of Other, |  |
| non-GM Certified, Used Cars sold to |  |
| retail customers |  |

## Example 1

Record an Other Used Car sale in the amount of $\$ 17,076$ paid partly with a $\$ 14,055$ finance contract and $\$ 4,000$ from the trade-in. The finance contract reserve is $\$ 853$, sales tax is $\$ 854$ and Registration Fees are $\$ 125$. The inventory value of the used vehicle sold is $\$ 15,876$ of which $\$ 876$ is due to Reconditioning.
Journal: Used Car Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 205 | Contracts in Transit | $\$ 14,055$ |  |
| Account 262 | Due from Finance Companies | $\$ 853$ |  |
| Account 646B | Cost of Sales - Used Cars Retail - <br> Other | $\$ 15,000$ |  |
| Account 647B | Reconditioning - Used Cars Other | $\$ 876$ |  |
| Account 240 | Inventory - Used Cars | $\$ 4,000$ |  |
| Account 446B | Sales - Used Cars Retail - Other |  | $\$ 17,076$ |
| Account 240 | Inventory - Used Cars |  | $\$ 15,876$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 854$ |
| Account 808 | Finance Income - Used | $\$ 853$ |  |
| Account 910 | Document Handling Fees |  | $\$ 125$ |

## Comments

The Used Car manager is responsible for appraising Used Cars at the time of acquisition. The appraisal should include an estimate of necessary Reconditioning work in order to prepare the vehicle for sale. The Used Car manager should prepare the Internal Repair order to have the Reconditioning performed. The cost of Reconditioning
should be charged to the vehicle by debiting Account 240, Used Cars (Inventory). When the vehicle is sold at retail to an end user, the Reconditioning cost is debited to this account.

## Note:

The amount of Reconditioning done on Used Cars is an important statistic, which serves as feedback to inform management about the accuracy of the appraisal, the decision to sell the Car as a retail unit and the effectiveness of the Mechanical Department to perform the work. A comparison between the amount of Reconditioning and the Gross Profit is an indication of the return on the unit sold.

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 649 Adjustment - Used Car Inventory

Cost of Sales
Used Vehicle Department

## Cost of Sales Synopsis

Account 649, Adjustment - Used Car Inventory is established to record the amount required to bring the inventory in line with current market values.

| Debits | Credits |
| :---: | :---: |
| 1. Monthly writedown of used cars to <br> appraised wholesale values |  |

## Example 1

Record the $\$ 550$ write-down of a used car that has been in inventory over 180 days.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 649 | Adjustment - Used Car Inventory | $\$ 550$ |  |
| Account 240 | Inventory - Used Cars |  | $\$ 550$ |

## 651A Reconditioning - Certified Used Trucks

 Cost of SalesUsed Vehicle Department

## Cost of Sales Synopsis

This account is established to record the amount of Reconditioning performed on GM Certified Used Trucks in order to prepare each unit for sale.

| Debits | Credits |
| :---: | :---: |
| 1. $\frac{\text { Reconditioning cost of GM Certified }}{\text { Used Trucks sold to retail customers }}$ |  |

## Example 1

Record a Certified Used Truck sale in the amount of $\$ 23,386$ with a finance contract reserve of $\$ 968$, sales tax of $\$ 1,169$ and Registration fees of $\$ 180$. The inventory value is $\$ 21,986$ if which $\$ 786$ is due to Reconditioning.
Journal: Used Car Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 205 | Contracts in Transit | $\$ 24,735$ |  |
| Account 262 | Due from Finance Companies | $\$ 968$ |  |
| Account 650A | Cost of Sales - Used Trucks Retail - <br> Certified | $\$ 21,200$ |  |
| Account 651A | Reconditioning - Cert. Used Trucks | $\$ 786$ |  |
| Account 450A | Sales - Used Trucks Retail - Certified |  | $\$ 23,386$ |
| Account 241 | Inventory - Used Trucks |  | $\$ 21,986$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 1,169$ |
| Account 808 | Finance Income - Used |  | $\$ 968$ |
| Account 910 | Document Handling Fees |  | $\$ 180$ |

## Comments

At the time of appraisal, an assessment of repairs necessary to recondition the vehicle for sale should be made. After the unit is placed in inventory and recorded in Account 241, Used Trucks (Inventory), the Used Vehicle Manager should immediately prepare an Internal Repair Order describing the repair work to be completed. When the repairs are completed, the cost of the Internal Sale should be added to the vehicle inventory record and debited to Account 241, Used Trucks.

As each Certified Used Truck is sold at retail, the total amount of Reconditioning performed is to be debited to this account and credited to Account 241, Used Trucks.

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 651B Reconditioning - Other Used Trucks

 Cost of SalesUsed Vehicle Department

## Cost of Sales Synopsis

Account 651B, Reconditioning - Other Used Trucks is established to record the cost of Reconditioning of non-GM Certified Used Trucks.

| Debits | Credits |
| :--- | :--- |
| 1. The Reconditioning cost of Other, |  |
| non-GM Certified, Used Trucks sold |  |
| to retail customers |  |

## Example 1

Record a Used Truck - Other sale in the amount of $\$ 22,283$ with a finance contract reserve of $\$ 865$, sales tax of $\$ 1,114$ and Registration Fees of $\$ 180$. The inventory value is $\$ 21,083$ of which $\$ 1,083$ is due to Reconditioning.

## Journal: Used Car Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 205 | Contracts in Transit | $\$ 23,577$ |  |
| Account 262 | Due from Finance Companies | $\$ 865$ |  |
| Account 650B | Cost of Sales - Used Trucks Retail - <br> Other | $\$ 20,000$ |  |
| Account 651B | Reconditioning - Cert. Used Trucks | $\$ 1,083$ |  |
| Account 450B | Sales - Used Trucks Retail - Other |  | $\$ 22,283$ |
| Account 241 | Inventory - Used Trucks |  | $\$ 21,083$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 1,114$ |
| Account 808 | Finance Income - Used |  | $\$ 865$ |
| Account 910 | Document Handling Fees | $\$ 180$ |  |

## Comments

The Used Vehicle manager is responsible for appraising Used Trucks at the time of acquisition. The appraisal should include an estimate of necessary Reconditioning work in order to prepare the vehicle for sale. The Used Vehicle manager should prepare the Internal Repair order to have the Reconditioning performed. The cost of Reconditioning should be charged to the vehicle by debiting Account 241, Used Trucks
(Inventory). When the vehicle is sold at retail to an end user, the Reconditioning cost is debited to this account.

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 653 Adjustment - Used Truck Inventory

Cost of Sales
Used Vehicle Department

## Cost of Sales Synopsis

Account 653, Adjustment - Used Truck Inventory is established to record the amount required to bring the inventory in line with current market values.

## Debits

## Credits

1. Monthly writedown of Used Trucks to appraised wholesale values

## Example 1

Record the $\$ 200$ write-down of a used truck in inventory.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 653 | Adjustment - Used Truck Inventory | $\$ 200$ |  |
| Account 241 | Inventory - Used Trucks |  | $\$ 200$ |

## Fixed Operations

460A Customer Labor - Cars \& Light Duty Trucks
461A Customer Labor - Commercial, Fleet, \& Medium Duty Trucks

## Sales

Fixed Operations

## Sales Synopsis

Accounts 460A and 461A are established to record Mechanical Labor sales paid directly by customers for repairs performed by the Mechanical Department. Account 460A is for Cars \& Light Duty Trucks and Account 461A is for Commercial, Fleet, \& Medium Duty Trucks.

| Debits | Credits |
| :---: | :---: |
|  | 1. Actual selling price of mechanical <br> labor sold to customers |
| 2. Revenue from sources such as |  |
| towing, battery-charge services and |  |
| washes in connection with |  |
| mechanical repairs |  |

## 660A Customer Labor - Cars \& Light Duty Trucks 661A Customer Labor - Commercial, Fleet, \& Medium Duty Trucks <br> Cost of Sales <br> Fixed Operations

## Cost of Sales Synopsis

Accounts 660A and 661A, respectively, are established to record the Cost of Sales, which is defined as compensation paid to technicians, for customer paid Mechanical Labor.

## Debits

Credits

1. Cost of mechanical labor sold to customers
$\square$

## Example 1

Record a customer cash sale of $\$ 618$ for mechanical labor and parts. The customer labor is $\$ 340$. The part sale is $\$ 250$. The sales tax is $\$ 13$ and the shop supplies are $\$ 15$. The cost of the labor is $\$ 100$. The parts cost is $\$ 80$ and the cost of the shop supplies is $\$ 10$.
Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 618$ |  |
| Account 660A | Cost of Sales - Customer Labor - <br> Cars \& Light Trucks | $\$ 100$ |  |
| Account 667 | Cost of Sales - Parts Mechanical <br> Repair Orders \& Light Duty Trucks | $\$ 80$ |  |
| Account 669 | Cost of Sales - Shop Supplies | $\$ 10$ |  |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 80$ |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 10$ |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  | $\$ 100$ |
| Account 324 | Sales Taxes Payable |  | $\$ 13$ |
| Account 460A |  <br> Light Duty Trucks |  | $\$ 340$ |
| Account 467 | Sales - Parts Mechanical Repair <br> Orders \& Light Duty Trucks |  | $\$ 250$ |
| Account 469 | Sales - Shop Supplies |  | $\$ 15$ |

## Example 2

Record a customer cash sale of $\$ 1,326$ for mechanical labor and parts. The customer labor is $\$ 500$. The parts sale is $\$ 750$. The sales tax is $\$ 38$ and the shop supplies are $\$ 38$. The cost of the labor is $\$ 125$. The parts cost is $\$ 500$ and the cost of the shop supplies is $\$ 28$.
Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 1,326$ |  |
| Account 661A | Cost of Sales - Customer Labor - <br> Commercial, Fleet \& Medium Duty <br> Trucks | $\$ 125$ |  |
|  | Cost of Sales - Parts Mechanical <br>  <br> Medium Duty Trucks | $\$ 500$ |  |
| Account 668 | Cost of Sales - Shop Supplies | $\$ 28$ |  |
| Account 669 | lnventory - Parts \& Accessories |  | $\$ 500$ |


| Account 242 | Inventory - Parts \& Accessories |  |
| :--- | :--- | ---: |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  |
| Account 324 | Sales Taxes Payable | $\$ 28$ |
|  | Sales - Customer Labor - <br> Commercial, Fleet, \& Medium Duty <br> Trucks |  |
| Account 461A | Sales - Parts Mechanical Repair <br> Orders Commercial, Fleet, \& Medium <br> Duty Trucks |  |
| Account 468 | Sap |  |
| Account 469 | Sales - Shop Supplies | $\$ 750$ |

## Note:

Labor sales can be cost either on an actual basis or on a percentage basis. However, it is recommended that whenever practicable labor sales be costed on actual basis because material losses of productive time may be concealed by the inaccuracies inherent in percentage costing methods. Such inaccuracies can result from failure to update costing percentages when changes occur in the compensation of technicians and in the structural of selling prices of labor, and from other reasons.

The following examples show how labor may be costed under various compensation plans:

1. Technicians are paid on a flat rate hour and customers are billed on a flat rate hour.

- Actual costing may be accompanied by multiplying the technician's flat rate by the flat rate hours spent on a particular job.
- Percentage costing may be accomplished as illustrated below.

2. Technicians are paid an hourly rate and customers are billed on a flat rate hour.

- Actual costing may be accomplished by multiplying the technician's hourly rate by the hours spent on a particular job.
- Percentage costing cannot be accomplished with any degree of accuracy.

3. Technicians are paid on an hourly rate and customers are billed on an hourly rate.

- Actual costing may be accomplished by multiplying the technician's hourly rate by the hours spent on a particular job.
- Percentage costing may be accomplished as illustrated below.

4. Technicians are paid a percentage of customer labor sales.

- Actual costing may be accomplished by multiplying each labor sale by the percentage received by the technician. Actual costing may also be
accomplished by applying the percentage to the total labor sales at the month end.
- Percentage costing does not apply under these conditions.

5. Technicians are paid a minimum guarantee with additional compensation based on production which cannot be determined until the end of a pay period.

- Actual costing cannot be accomplished.
- Percentage costing, in this instance, may be accomplished as illustrated below with the exception of Step \#1, which should be revised as follows:
- Total Productive Wages including incentives
( 8 Technicians for a 12 week test period)
\$54,910
- Total Hours Worked

1 3,800

- Hourly Prime Cost of Labor
$\$ 14.45$
It is preferred that added incentive pay of technicians and compensation of technicians' helpers be comprehended in the costing of labor sales. Therefore such pay should be debited to Acct. 247. If this is not practicable, such pay should be debited to Acct. 665 and 675, as applicable.

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## EXAMPLE FOR DEVELOPING PERCENTAGES TO BE USED IN COSTING LABOR SALES

STEP \#1: Determine the weighted average hourly rate of technicians. This is the hourly prime cost of labor.

| Number of <br> Technicians |  |
| :---: | :---: |
| 2 | X |
| TOTAL | X |


| Hourly <br> Rate |  |  |
| :---: | :--- | ---: |
| $\$ 16.00$ | $=$ | $\$$ |
| $\$ 17.00$ | $=$ | $\$ 32.00$ |
| $\$ 15.00$ |  | $\$ 45.00$ |
|  |  | Compensation |
|  |  | $\$ 128.00$ |
| Hourly Prime |  | $\$ 16.00$ |

STEP \#2: Determine the effective selling price of customer labor by sampling a consecutive number of repair orders.

- Total customer labor sales on repair orders examined
\$21,900
- Number of labor hours sold on repair orders examined / 500
- Effective Customer Selling Price of Labor $\$ 43.80$

STEP \#3: Determine the percent of the effective customer selling price that represents cost.

- Hourly prime cost of labor (\#1)
- Effective customer selling price of labor (\#2) / 43.80
- Costing percentage of Customer Labor Sales 36.5\%

STEP \#4: Determine the percent of internal selling price that represents cost.

- Hourly prime cost of labor (\#1)
\$16.00
- Internal selling price of labor
- Costing percentage of Customer Labor Sales 40.6\%


## NOTE:

This study should be repeated whenever changes occur in either the hourly rate of technicians or the selling price of labor.

# 460B Service Contracts Customer Labor Cars \& Light Duty Trucks <br> 461B Service Contracts Customer Labor Commercial, Fleet, \& Medium Duty Trucks 

## Sales

Fixed Operations

Sales Synopsis
Accounts 460B and 461B are established to record Service Contract Labor sales paid by Service Contract Underwriters including GMPP for repairs performed under Service Contract coverage by the Mechanical Department. Account 460B is for Cars \& Light Duty Trucks and Account 461B is for Commercial, Fleet, \& Medium Duty Trucks.

| Debits | Credits |
| :--- | :--- |
|  | 1. Actual selling price of mechanical <br> labor performed under the coverage <br> of Service Contracts |
| 2. Revenue from sources such as |  |
| towing, battery-charge services and |  |
| washes in connection with |  |
| mechanical repairs |  |

## 660B Service Contract Customer Labor Cars \& Light Duty Trucks <br> 661B Service Contract Customer Labor Commercial, Fleet, \& Medium Duty Trucks

Cost of Sales
Fixed Operations

## Cost of Sales Synopsis

Accounts 660B and 661B, respectively, are established to record the Cost of Sales, which is defined as compensation paid to technicians, for Service Contract Mechanical Labor.

## 1. Cost of mechanical labor related to

 Service Contract labor sales
## Example 1

Record a customer repair order for a service contract repair in the amount of $\$ 305$. The service contracts customer labor sale is $\$ 170$. The parts sale is $\$ 120$. The shop supplies are $\$ 9$ and the sales tax is $\$ 6$. The cost of the labor is $\$ 40$. The parts cost is $\$ 80$ and the shop supplies is $\$ 7$.
Journal: Service Sales - Charge

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 220B | Accounts Receivable - Customers - <br> Service \& Parts | $\$ 305$ |  |
| Account 660B | Cost of Sales - Service Contracts <br> Customer Labor - Cars \& Light Duty <br> Trucks |  |  |
|  | Cost of Sales - Parts - Mechanical <br> Repair Orders - Cars \& Light Duty <br> Account 667 | $\$ 40$ |  |
| Account 669 | Cost of Sales - Shop Supplies |  |  |
| Account 242 | Inventory - Parts \& Accessories | $\$ 80$ | $\$ 7$ |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 80$ |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  | $\$ 7$ |
| Account 460B | Sales - Service Contracts Customer <br> Labor - Cars \& Light Duty Trucks |  | $\$ 40$ |
| Account 467 | Sales - Parts - Mechanical Repair <br> Orders - Cars \& Light Duty Trucks |  | $\$ 170$ |
| Account 469 | Sales - Shop Supplies |  | $\$ 120$ |
| Account 324 | Sales Taxes Payable |  | $\$ 9$ |

## Example 2

Record a customer repair order for a service contract repair in the amount of $\$ 443$. The service contracts customer labor is $\$ 200$. The parts sale is $\$ 220$. The shop supplies are $\$ 11$ and the sales tax is $\$ 12$. The cost of the labor is $\$ 50$. The parts cost is $\$ 150$ and the shop supplies cost is $\$ 8$.

Journal: Service Sales - Charge

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 220B | Accounts Receivable - Customers - <br> Service \& Parts | $\$ 443$ |  |


| Account 661B | Cost of Sales - Service Contracts Customer Labor - Commercial, Fleet, \& Medium Duty Trucks | \$50 |  |
| :---: | :---: | :---: | :---: |
| Account 668 | Cost of Sales - Parts - Mechanical Repair Orders -Commercial, Fleet, \& Medium Duty Trucks | \$150 |  |
| Account 669 | Cost of Sales - Shop Supplies | \$8 |  |
| Account 242 | Inventory - Parts \& Accessories |  | \$150 |
| Account 242 | Inventory - Parts \& Accessories |  | \$8 |
| Account 247A | Inventory - Work in Process Mechanical |  | \$50 |
| Account 461B | Sales - Service Contracts Customer Labor - Commercial, Fleet, \& Medium Duty Trucks |  | \$200 |
| Account 468 | Sales - Parts - Mechanical Repair <br> Orders - Commercial, Fleet, \& Medium Duty Trucks |  | \$220 |
| Account 469 | Sales - Shop Supplies |  | \$11 |
| Account 324 | Sales Taxes Payable |  | \$12 |

Note:
Labor sales can be cost either on an actual basis or on a percentage basis. However, it is recommended that whenever practicable labor sales be costed on actual basis because material losses of productive time may be concealed by the inaccuracies inherent in percentage costing methods. Such inaccuracies can result from failure to update costing percentages when changes occur in the compensation of technicians and in the structural of selling prices of labor, and from other reasons.

The following examples show how labor may be costed under various compensation plans:

1. Technicians are paid on a flat rate hour and customers are billed on a flat rate hour.

- Actual costing may be accompanied by multiplying the technician's flat rate by the flat rate hours spent on a particular job.
- Percentage costing may be accomplished as illustrated below.

2. Technicians are paid an hourly rate and customers are billed on a flat rate hour.

- Actual costing may be accomplished by multiplying the technician's hourly rate by the hours spent on a particular job.
- Percentage costing cannot be accomplished with any degree of accuracy.

3. Technicians are paid on an hourly rate and customers are billed on an hourly rate.

- Actual costing may be accomplished by multiplying the technician's hourly rate by the hours spent on a particular job.
- Percentage costing may be accomplished as illustrated below.

4. Technicians are paid a percentage of customer labor sales.

- Actual costing may be accomplished by multiplying each labor sale by the percentage received by the technician. Actual costing may also be accomplished by applying the percentage to the total labor sales at the month end.
- Percentage costing does not apply under these conditions.

5. Technicians are paid a minimum guarantee with additional compensation based on production which cannot be determined until the end of a pay period.

- Actual costing cannot be accomplished.
- Percentage costing, in this instance, may be accomplished as illustrated below with the exception of Step \#1, which should be revised as follows:
- Total Productive Wages including incentives ( 8 Technicians for a 12 week test period)
\$54,910
- Total Hours Worked
/ 3,800
- Hourly Prime Cost of Labor
$\$ 14.45$

It is preferred that added incentive pay of technicians and compensation of technicians' helpers be comprehended in the costing of labor sales. Therefore such pay should be debited to Acct. 247. If this is not practicable, such pay should be debited to Acct. 665 and 675, as applicable.

## EXAMPLE FOR DEVELOPING PERCENTAGES TO BE USED IN COSTING LABOR SALES

STEP \#1: Determine the weighted average hourly rate of technicians. This is the hourly prime cost of labor.

| Number of <br> Technicians |
| :---: | :---: |
| 2 |
| 3 |$\quad$| X |
| :---: |


| Hourly Rate | Compensation |
| :---: | :---: |
| \$16.00 | \$32.00 |
| \$17.00 | \$51.00 |
| \$15.00 | \$45.00 |
|  | \$128.00 |
|  | 18 |
| Hourly PrimeCost of Labor | \$16.00 |

STEP \#2: Determine the effective selling price of customer labor by sampling a consecutive number of repair orders.

- Total customer labor sales on repair orders examined
\$21,900
- Number of labor hours sold on repair orders examined / 500
- Effective Customer Selling Price of Labor $\$ 43.80$

STEP \#3: Determine the percent of the effective customer selling price that represents cost.

- Hourly prime cost of labor (\#1)
- Effective customer selling price of labor (\#2)
- Costing percentage of Customer Labor Sales 36.5\%

STEP \#4: Determine the percent of internal selling price that represents cost.

- Hourly prime cost of labor (\#1)
\$16.00
- Internal selling price of labor
/ 39.42
- Costing percentage of Customer Labor Sales
40.6\%

NOTE:
This study should be repeated whenever changes occur in either the hourly rate of technicians or the selling price of labor.

# 460C Quick Service Labor - Cars \& Light Duty Trucks 461C Quick Service Labor - Commercial, Fleet, \& Medium Duty Trucks <br> <br> Sales <br> <br> Sales <br> Fixed Operations 

## Sales Synopsis

Accounts 460C and 461C are established to record Labor sales paid by Customers for Quick Service maintenance performed by the Mechanical Department. Account 460C is for Cars \& Light Duty Trucks and Account 461C is for Commercial, Fleet, \& Medium Duty Trucks.

| Debits | Credits |
| :---: | :---: |
|  | $\begin{array}{l}\text { 1. The selling price of Mechanical Labor } \\ \text { sold to customers completed in } \\ \text { designated Quick Service bays }\end{array}$ |
| 2. The selling price of single line item |  |
| mechanical labor such as: |  |$\}$| a. Lube, oil \& Filter (LOF) |
| :--- |
| b. Tire rotation |
| c. Routine inspections |

## 660C Quick Service Labor - Cars \& Light Duty Trucks 661C Quick Service Labor - Commercial, Fleet, \& Medium Duty Trucks <br> Cost of Sales <br> Fixed Operations

## Cost of Sales Synopsis

Accounts 660C and 661C, respectively, are established to record the Cost of Sales, which is defined as compensation paid to technicians, for customer paid Quick Service Mechanical Labor.

## Debits

Credits

1. Cost of mechanical labor related to Quick Service Labor sales

## Example 1

Record customer repair order for a lube, oil \& filter in the amount of $\$ 30$. The quick service labor sale is $\$ 10$. The shop supplies are $\$ 8$, the parts sale is $\$ 3$, the gas, oil and grease sales are $\$ 8$ and the sales tax is $\$ 1$. The labor cost is $\$ 3$. The shop supplies cost is $\$ 2$, the parts cost is $\$ 2$ and the gas, oil and grease cost is $\$ 6$.
Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :---: | :---: | :---: | :---: |
| Account 225 | Cash Sales | \$30 |  |
| Account 660C | Cost of Sales - Quick Service Labor Cars \& Light Duty Trucks | \$3 |  |
| Account 669 | Cost of Sales - Shop Supplies | \$2 |  |
| Account 678 | Cost of Sales - Parts - Quick Service <br> - Repair Orders | \$2 |  |
| Account 691 | Cost of Sales - Gas, Oil \& Grease | \$6 |  |
| Account 244 | Inventory - Gas, Oil \& Grease |  | \$6 |
| Account 242` | Inventory - Parts \& Accessories |  | \$2 |
| Account 242 | Inventory - Parts \& Accessories |  | \$2 |
| Account 247A | Inventory - Work in Process Mechanical |  | \$3 |
| Account 460C | Sales - Quick Service Labor - Cars \& Light Duty Trucks |  | \$10 |
| Account 469 | Sales - Shop Supplies |  | \$8 |
| Account 478 | Sales - Parts - Quick Service - Repair Orders |  | \$3 |
| Account 491 | Sales - Gas, Oil \& Grease |  | \$8 |
| Account 324 | Sales Taxes Payable |  | \$1 |

## Comments

If the dealership has a Quick Service Bay, then all Mechanical Labor performed by the Quick Service Technicians should be recorded in these accounts. When single line item repairs are performed by technicians paid on a lower scale, the mechanical labor should be considered as Quick Service and recorded in these accounts.

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

# 460A Customer Labor - Cars \& Light Duty Trucks <br> 461A Customer Labor - Commercial, Fleet, \& Medium Duty Trucks <br> <br> Sales <br> <br> Sales <br> Fixed Operations 

## Sales Synopsis

Accounts 460A and 461A are established to record Mechanical Labor sales paid directly by customers for repairs performed by the Mechanical Department. Account 460A is for Cars \& Light Duty Trucks and Account 461A is for Commercial, Fleet, \& Medium Duty Trucks.

| Debits | Credits |
| :---: | :---: |
|  | 1. Actual selling price of mechanical <br> labor sold to customers |
| 2. Revenue from sources such as |  |
| towing, battery-charge services and |  |
| washes in connection with |  |
| mechanical repairs |  |

## 660A Customer Labor - Cars \& Light Duty Trucks 661A Customer Labor - Commercial, Fleet, \& Medium Duty Trucks <br> Cost of Sales <br> Fixed Operations

## Cost of Sales Synopsis

Accounts 660A and 661A, respectively, are established to record the Cost of Sales, which is defined as compensation paid to technicians, for customer paid Mechanical Labor.

## Debits

Credits

1. Cost of mechanical labor sold to customers

## Example 1

Record a customer cash sale of $\$ 618$ for mechanical labor and parts. The customer labor is $\$ 340$. The part sale is $\$ 250$. The sales tax is $\$ 13$ and the shop supplies are $\$ 15$. The cost of the labor is $\$ 100$. The parts cost is $\$ 80$ and the cost of the shop supplies is $\$ 10$.

Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 618$ |  |
| Account 660A | Cost of Sales - Customer Labor - <br> Cars \& Light Trucks | $\$ 100$ |  |
| Account 667 | Cost of Sales - Parts Mechanical <br> Repair Orders \& Light Duty Trucks | $\$ 80$ |  |
| Account 669 | Cost of Sales - Shop Supplies | $\$ 10$ |  |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 80$ |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 10$ |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  | $\$ 100$ |
| Account 324 | Sales Taxes Payable |  | $\$ 13$ |
| Account 460A |  <br> Light Duty Trucks | $\$ 340$ |  |
| Account 467 | Sales - Parts Mechanical Repair <br> Orders \& Light Duty Trucks |  | $\$ 250$ |
| Account 469 | Sales - Shop Supplies |  | $\$ 15$ |

## Example 2

Record a customer cash sale of $\$ 1,326$ for mechanical labor and parts. The customer labor is $\$ 500$. The parts sale is $\$ 750$. The sales tax is $\$ 38$ and the shop supplies are $\$ 38$. The cost of the labor is $\$ 125$. The parts cost is $\$ 500$ and the cost of the shop supplies is $\$ 28$.
Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 1,326$ |  |
| Account 661A | Cost of Sales - Customer Labor - <br> Commercial, Fleet \& Medium Duty <br> Trucks | $\$ 125$ |  |
|  | Cost of Sales - Parts Mechanical <br>  <br> Medium Duty Trucks | $\$ 500$ |  |
| Account 668 | Cost of Sales - Shop Supplies | $\$ 28$ |  |
| Account 669 | Inventory - Parts \& Accessories |  | $\$ 500$ |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 28$ |
| Account 242 | Inventory - Work in Process - <br> Mechanical |  | $\$ 125$ |
| Account 247A |  |  |  |


| Account 324 | Sales Taxes Payable |  | \$38 |
| :---: | :---: | :---: | :---: |
| Account 461A | Sales - Customer Labor Commercial, Fleet, \& Medium Duty Trucks |  | \$500 |
| Account 468 | Sales - Parts Mechanical Repair Orders Commercial, Fleet, \& Medium Duty Trucks |  | \$750 |
| Account 469 | Sales - Shop Supplies |  | \$38 |

## Note:

Labor sales can be cost either on an actual basis or on a percentage basis. However, it is recommended that whenever practicable labor sales be costed on actual basis because material losses of productive time may be concealed by the inaccuracies inherent in percentage costing methods. Such inaccuracies can result from failure to update costing percentages when changes occur in the compensation of technicians and in the structural of selling prices of labor, and from other reasons.

The following examples show how labor may be costed under various compensation plans:

1. Technicians are paid on a flat rate hour and customers are billed on a flat rate hour.

- Actual costing may be accompanied by multiplying the technician's flat rate by the flat rate hours spent on a particular job.
- Percentage costing may be accomplished as illustrated below.

2. Technicians are paid an hourly rate and customers are billed on a flat rate hour.

- Actual costing may be accomplished by multiplying the technician's hourly rate by the hours spent on a particular job.
- Percentage costing cannot be accomplished with any degree of accuracy.

3. Technicians are paid on an hourly rate and customers are billed on an hourly rate.

- Actual costing may be accomplished by multiplying the technician's hourly rate by the hours spent on a particular job.
- Percentage costing may be accomplished as illustrated below.

4. Technicians are paid a percentage of customer labor sales.

- Actual costing may be accomplished by multiplying each labor sale by the percentage received by the technician. Actual costing may also be accomplished by applying the percentage to the total labor sales at the month end.
- Percentage costing does not apply under these conditions.

5. Technicians are paid a minimum guarantee with additional compensation based on production which cannot be determined until the end of a pay period.

- Actual costing cannot be accomplished.
- Percentage costing, in this instance, may be accomplished as illustrated below with the exception of Step \#1, which should be revised as follows:
- Total Productive Wages including incentives
( 8 Technicians for a 12 week test period)
\$54,910
- Total Hours Worked
/ 3,800
- Hourly Prime Cost of Labor
$\$ 14.45$
It is preferred that added incentive pay of technicians and compensation of technicians' helpers be comprehended in the costing of labor sales. Therefore such pay should be debited to Acct. 247. If this is not practicable, such pay should be debited to Acct. 665 and 675, as applicable.

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## EXAMPLE FOR DEVELOPING PERCENTAGES TO BE USED IN COSTING LABOR SALES

STEP \#1: Determine the weighted average hourly rate of technicians. This is the hourly prime cost of labor.

|  | Number of Technicians |  | Hourly Rate |  | Compensation |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2 | X | \$16.00 | $=$ | \$32.00 |
|  | 3 | X | \$17.00 | $=$ | \$51.00 |
|  | 3 | X | \$15.00 | = | \$45.00 |
| TOTAL | 8 |  |  |  | \$128.00 |
|  |  |  |  |  | 18 |
|  |  |  | Hourly Prime | Cost of Labor | \$16.00 |

STEP \#2: Determine the effective selling price of customer labor by sampling a consecutive number of repair orders.

- Total customer labor sales on repair orders examined
\$21,900
- Number of labor hours sold on repair orders examined

STEP \#3: Determine the percent of the effective customer selling price that represents cost.

- Hourly prime cost of labor (\#1) \$16.00
- Effective customer selling price of labor (\#2) / 43.80
- Costing percentage of Customer Labor Sales 36.5\%

STEP \#4: Determine the percent of internal selling price that represents cost.

- Hourly prime cost of labor (\#1) \$16.00
- Internal selling price of labor / 39.42
- Costing percentage of Customer Labor Sales
40.6\%

NOTE:
This study should be repeated whenever changes occur in either the hourly rate of technicians or the selling price of labor.

# 460B Service Contracts Customer Labor Cars \& Light Duty Trucks <br> 461B Service Contracts Customer Labor Commercial, Fleet, \& Medium Duty Trucks 

## Sales

Fixed Operations

Sales Synopsis
Accounts 460B and 461B are established to record Service Contract Labor sales paid by Service Contract Underwriters including GMPP for repairs performed under Service Contract coverage by the Mechanical Department. Account 460B is for Cars \& Light Duty Trucks and Account 461B is for Commercial, Fleet, \& Medium Duty Trucks.

| Debits | Credits |
| :--- | :--- |
|  | 1. Actual selling price of mechanical <br> labor performed under the coverage <br> of Service Contracts |
| 2. Revenue from sources such as |  |
| towing, battery-charge services and |  |
| washes in connection with |  |
| mechanical repairs |  |

## 660B Service Contract Customer Labor Cars \& Light Duty Trucks <br> 661B Service Contract Customer Labor Commercial, Fleet, \& Medium Duty Trucks

Cost of Sales
Fixed Operations

## Cost of Sales Synopsis

Accounts 660B and 661B, respectively, are established to record the Cost of Sales, which is defined as compensation paid to technicians, for Service Contract Mechanical Labor.

## 1. Cost of mechanical labor related to

 Service Contract labor sales
## Example 1

Record a customer repair order for a service contract repair in the amount of $\$ 305$. The service contracts customer labor sale is $\$ 170$. The parts sale is $\$ 120$. The shop supplies are $\$ 9$ and the sales tax is $\$ 6$. The cost of the labor is $\$ 40$. The parts cost is $\$ 80$ and the shop supplies is $\$ 7$.
Journal: Service Sales - Charge

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 220B | Accounts Receivable - Customers - <br> Service \& Parts | $\$ 305$ |  |
| Account 660B | Cost of Sales - Service Contracts <br> Customer Labor - Cars \& Light Duty <br> Trucks |  |  |
|  | Cost of Sales - Parts - Mechanical <br> Repair Orders - Cars \& Light Duty <br> Trucks | $\$ 40$ |  |
| Account 667 | Cost of Sales - Shop Supplies | $\$ 0$ |  |
| Account 669 | Inventory - Parts \& Accessories | $\$ 7$ |  |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 80$ |
| Account 242 | Inventory - Work in Process - <br> Mechanical |  | $\$ 7$ |
| Account 247A |  | $\$ 40$ |  |
| Account 460B | Sales - Service Contracts Customer <br> Labor - Cars \& Light Duty Trucks |  | $\$ 170$ |
| Account 467 | Sales - Parts - Mechanical Repair <br> Orders - Cars \& Light Duty Trucks |  | $\$ 120$ |
| Account 469 | Sales - Shop Supplies | $\$ 9$ |  |
| Account 324 | Sales Taxes Payable |  | $\$ 0$ |

## Example 2

Record a customer repair order for a service contract repair in the amount of $\$ 443$. The service contracts customer labor is $\$ 200$. The parts sale is $\$ 220$. The shop supplies are $\$ 11$ and the sales tax is $\$ 12$. The cost of the labor is $\$ 50$. The parts cost is $\$ 150$ and the shop supplies cost is $\$ 8$.

Journal: Service Sales - Charge

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 220B | Accounts Receivable - Customers - <br> Service \& Parts | $\$ 443$ |  |


| Account 661B | Cost of Sales - Service Contracts Customer Labor - Commercial, Fleet, \& Medium Duty Trucks | \$50 |  |
| :---: | :---: | :---: | :---: |
| Account 668 | Cost of Sales - Parts - Mechanical Repair Orders -Commercial, Fleet, \& Medium Duty Trucks | \$150 |  |
| Account 669 | Cost of Sales - Shop Supplies | \$8 |  |
| Account 242 | Inventory - Parts \& Accessories |  | \$150 |
| Account 242 | Inventory - Parts \& Accessories |  | \$8 |
| Account 247A | Inventory - Work in Process Mechanical |  | \$50 |
| Account 461B | Sales - Service Contracts Customer Labor - Commercial, Fleet, \& Medium Duty Trucks |  | \$200 |
| Account 468 | Sales - Parts - Mechanical Repair <br> Orders - Commercial, Fleet, \& Medium Duty Trucks |  | \$220 |
| Account 469 | Sales - Shop Supplies |  | \$11 |
| Account 324 | Sales Taxes Payable |  | \$12 |

Note:
Labor sales can be cost either on an actual basis or on a percentage basis. However, it is recommended that whenever practicable labor sales be costed on actual basis because material losses of productive time may be concealed by the inaccuracies inherent in percentage costing methods. Such inaccuracies can result from failure to update costing percentages when changes occur in the compensation of technicians and in the structural of selling prices of labor, and from other reasons.

The following examples show how labor may be costed under various compensation plans:

1. Technicians are paid on a flat rate hour and customers are billed on a flat rate hour.

- Actual costing may be accompanied by multiplying the technician's flat rate by the flat rate hours spent on a particular job.
- Percentage costing may be accomplished as illustrated below.

2. Technicians are paid an hourly rate and customers are billed on a flat rate hour.

- Actual costing may be accomplished by multiplying the technician's hourly rate by the hours spent on a particular job.
- Percentage costing cannot be accomplished with any degree of accuracy.

3. Technicians are paid on an hourly rate and customers are billed on an hourly rate.

- Actual costing may be accomplished by multiplying the technician's hourly rate by the hours spent on a particular job.
- Percentage costing may be accomplished as illustrated below.

4. Technicians are paid a percentage of customer labor sales.

- Actual costing may be accomplished by multiplying each labor sale by the percentage received by the technician. Actual costing may also be accomplished by applying the percentage to the total labor sales at the month end.
- Percentage costing does not apply under these conditions.

5. Technicians are paid a minimum guarantee with additional compensation based on production which cannot be determined until the end of a pay period.

- Actual costing cannot be accomplished.
- Percentage costing, in this instance, may be accomplished as illustrated below with the exception of Step \#1, which should be revised as follows:
- Total Productive Wages including incentives ( 8 Technicians for a 12 week test period)
\$54,910
- Total Hours Worked
/ 3,800
- Hourly Prime Cost of Labor
$\$ 14.45$

It is preferred that added incentive pay of technicians and compensation of technicians' helpers be comprehended in the costing of labor sales. Therefore such pay should be debited to Acct. 247. If this is not practicable, such pay should be debited to Acct. 665 and 675, as applicable.

## EXAMPLE FOR DEVELOPING PERCENTAGES TO BE USED IN COSTING LABOR SALES

STEP \#1: Determine the weighted average hourly rate of technicians. This is the hourly prime cost of labor.

| Number of <br> Technicians |
| :---: | :---: |
| 2 |
| 3 |$\quad$| X |
| :---: |


| Hourly Rate | Compensation |
| :---: | :---: |
| \$16.00 | \$32.00 |
| \$17.00 | \$51.00 |
| \$15.00 | \$45.00 |
|  | \$128.00 |
|  | 18 |
| Hourly PrimeCost of Labor | \$16.00 |

STEP \#2: Determine the effective selling price of customer labor by sampling a consecutive number of repair orders.

- Total customer labor sales on repair orders examined
\$21,900
- Number of labor hours sold on repair orders examined / 500
- Effective Customer Selling Price of Labor $\$ 43.80$

STEP \#3: Determine the percent of the effective customer selling price that represents cost.

- Hourly prime cost of labor (\#1)
- Effective customer selling price of labor (\#2)
- Costing percentage of Customer Labor Sales 36.5\%

STEP \#4: Determine the percent of internal selling price that represents cost.

- Hourly prime cost of labor (\#1)
\$16.00
- Internal selling price of labor
/ 39.42
- Costing percentage of Customer Labor Sales
40.6\%

NOTE:
This study should be repeated whenever changes occur in either the hourly rate of technicians or the selling price of labor.

# 460C Quick Service Labor - Cars \& Light Duty Trucks 461C Quick Service Labor - Commercial, Fleet, \& Medium Duty Trucks <br> <br> Sales <br> <br> Sales <br> Fixed Operations 

## Sales Synopsis

Accounts 460C and 461C are established to record Labor sales paid by Customers for Quick Service maintenance performed by the Mechanical Department. Account 460C is for Cars \& Light Duty Trucks and Account 461C is for Commercial, Fleet, \& Medium Duty Trucks.

| Debits | Credits |
| :---: | :---: |
|  | $\begin{array}{l}\text { 1. The selling price of Mechanical Labor } \\ \text { sold to customers completed in } \\ \text { designated Quick Service bays }\end{array}$ |
| 2. The selling price of single line item |  |
| mechanical labor such as: |  |$\}$| a. Lube, oil \& Filter (LOF) |
| :--- |
| b. Tire rotation |
| c. Routine inspections |

## 660C Quick Service Labor - Cars \& Light Duty Trucks 661C Quick Service Labor - Commercial, Fleet, \& Medium Duty Trucks <br> Cost of Sales <br> Fixed Operations

## Cost of Sales Synopsis

Accounts 660C and 661C, respectively, are established to record the Cost of Sales, which is defined as compensation paid to technicians, for customer paid Quick Service Mechanical Labor.

## Debits

Credits

1. Cost of mechanical labor related to Quick Service Labor sales

## Example 1

Record customer repair order for a lube, oil \& filter in the amount of $\$ 30$. The quick service labor sale is $\$ 10$. The shop supplies are $\$ 8$, the parts sale is $\$ 3$, the gas, oil and grease sales are $\$ 8$ and the sales tax is $\$ 1$. The labor cost is $\$ 3$. The shop supplies cost is $\$ 2$, the parts cost is $\$ 2$ and the gas, oil and grease cost is $\$ 6$.
Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 30$ |  |
| Account 660C | Cost of Sales - Quick Service Labor - <br> Cars \& Light Duty Trucks | $\$$ |  |
| Account 669 | Cost of Sales - Shop Supplies | $\$ 3$ |  |
| Account 678 | Cost of Sales - Parts - Quick Service <br> - Repair Orders | $\$ 2$ |  |
| Account 691 | Cost of Sales - Gas, Oil \& Grease | $\$ 2$ |  |
| Account 244 | Inventory - Gas, Oil \& Grease | $\$ 6$ |  |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 6$ |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 2$ |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  | $\$ 2$ |
| Account 460C |  <br> Light Duty Trucks |  | $\$ 3$ |
| Account 469 | Sales - Shop Supplies |  | $\$ 10$ |
| Account 478 | Sales - Parts - Quick Service - <br> Repair Orders |  | $\$ 8$ |
| Account 491 | Sales - Gas, Oil \& Grease |  | $\$ 3$ |
| Account 324 | Sales Taxes Payable |  | $\$ 8$ |

## Comments

If the dealership has a Quick Service Bay, then all Mechanical Labor performed by the Quick Service Technicians should be recorded in these accounts. When single line item repairs are performed by technicians paid on a lower scale, the mechanical labor should be considered as Quick Service and recorded in these accounts.

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 462 Warranty Claim Labor - Mechanical

Sales
Fixed Operations

## Sales Synopsis

The purpose of this account is to record Warranty Claim Labor Sales performed by the Mechanical Department.

| Debits | Credits |
| :---: | :---: |
|  | 1. Actual selling price (at claim rate) of <br> mechanical labor for which warranty <br> and transportation claims are filed |

## 662 Warranty Claim Labor - Mechanical <br> Cost of Sales <br> Fixed Operations

## Cost of Sales Synopsis

Account 662 is established to record the Cost of Sales, which is defined as compensation paid to technicians for Warranty Claim repairs.

| Debits | Credits |
| :---: | :---: |
| 1.Cost of mechanical labor for which <br> warranty and transportation claims <br> are filed |  |

## Example 1

Record a warranty repair order for a mechanical customer's car in the amount of $\$ 755$. The warranty claim labor is $\$ 170$. The warranty parts sale is $\$ 585$. The cost of labor is $\$ 50$ and the parts cost is $\$ 450$.

Journal: Warranty Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |


| Account 263 | Accounts Receivables - Warranty <br> Claims | $\$ 755$ |  |
| :--- | :--- | ---: | ---: |
| Account 662 | Cost of Sales - Warranty Claim Labor |  |  |
| - Mechanical | $\$ 50$ |  |  |
| Account 680 | Cost of Sales - Parts - Warranty <br> Claims | $\$ 450$ |  |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 450$ |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  | $\$ 50$ |
| Account 462 | Sales - Warranty Claim Labor - <br> Mechanical |  | $\$ 170$ |
| Account 480 | Sales - Parts - Warranty Claims |  | $\$ 585$ |

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 463 Internal Labor - Mechanical <br> Sales <br> Fixed Operations

Sales Synopsis
Account 463 is established to record the amount of Internal Labor performed by the Mechanical Department.

| Debits | Credits |
| :---: | :---: |
|  | 1. Internal selling price of servicing new vehicles in addition to factory specifications <br> 2. Internal selling price of reconditioning used vehicles <br> 3. Internal selling price of installing and removing accessories, optional equipment, tires and special bodies <br> 4. Internal selling price of dealer policy work <br> 5. Internal selling price of repair and maintenance of company-owned vehicles <br> 6. Internal selling price of maintaining used vehicles in salable condition <br> 7. Internal selling price of repairing customers' vehicles due to employee negligence, for which an employee is not charged |

## 663 Internal Labor - Mechanical Cost of Sales <br> Fixed Operations

## Cost of Sales Synopsis

Account 663 is established to record the Cost of Sales, which is defined as compensation paid to technicians for Internal Labor Sales.

| Debits | Credits |
| :---: | :---: |
| 1. Cost of mechanical labor sold to <br> other departments |  |

## Example 1

Record an internal repair order for reconditioning to a used truck that is in inventory in the amount of $\$ 400$. The internal labor is $\$ 300$ and the part sale is $\$ 100$. The cost of labor is $\$ 90$ and the part cost is $\$ 80$.
Journal: Internal Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 241 | Inventory - Used Trucks | $\$ 400$ |  |
| Account 663 | Cost of Sales - Internal Labor - |  |  |
| Account 681 | Mechanical | $\$ 90$ |  |
| Account 242 | Inventory - Parts \& Accessories | $\$ 80$ |  |
|  | Inventory - Work in Process - |  | $\$ 80$ |
| Account 247A | Mechanical |  | $\$ 90$ |
| Account 463 | Sales - Internal Labor - Mechanical |  | $\$ 300$ |
| Account 481 | Sales - Parts - Internal |  | $\$ 100$ |

## Note:

## Internal Sales

Because the term "Internal Sale" may be foreign to the accountant, a brief explanation is in order. A retail selling price is generally arrived at by giving consideration to the following items:

- Prime Cost (cost of merchandise or labor) PLUS
- Department Overhead PLUS
- Department Profit

Internal Sales are made up of prime cost and overhead only. Through the medium of internal sales, the selling department apportions its cost of doing business to another department within the dealership.

## Internal Sales of Labor

It is recommended that labor sold internally be priced at customer price less $10 \%$. If preferred, a rate sufficient to cover the prime cost of labor plus a pro rata share of the service department overhead to be absorbed by labor sales may be used. To determine this rate, the steps below should be followed:

## Example

Step \#1: Estimate the annual total productive mechanical technician hours available.

- Number of weeks per year 52
- Number of days per week

X 5


#### Abstract

260


- Annual number of days -15
- Less: Average number of days for vacation and holidays
$\qquad$
245
- Estimated total annual productive days available X8
- Productive hours available per day

|  | 1,960 |
| :--- | ---: |
| - Annual productive hours available | $\times 8$ |

- Number of mechanical technicians
- Annual Total Productive mechanical Technician Hours Available

Step \#2 Estimate the mechanical fixed overhead expense per productive hour.

- Estimated annual mechanical fixed overhead expense
\$357,464
- Estimated annual gross profit applicable to mechanical sales of sublet repairs and parts and accessories on custom repair orders
- Mechanical fixed overhead expense to be absorbed by labor sales
- Annual total productive mechanical technician hours available (\#1)
- Mechanical Fixed Overhead Expense per Productive hour

Step \#3: Compute the weighted average hourly wage paid mechanical technicians. This is the hourly prime cost of labor.


Step \#4: Compute the internal selling price of mechanical labor.

- Mechanical fixed overhead expense per productive hour (\#2) \$19.80
- Hourly prime cost of labor (\#3)
\$16.00
- Internal Selling Price of Mechanical Labor
$\$ 35.80$

The preceding example determines the internal selling price of mechanical labor. If the dealership has a body shop operation, separate rates should be used for the internal sales of mechanical and body shop labor. The above steps should be followed, substituting the number of body shop technicians and their hourly rates; the gross profit applicable to body shop sale of sublet repairs, parts and accessories on custom repair orders, and paint and body shop materials; and the estimated annual body shop fixed overhead expense.

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 464 New Vehicle Inspection Labor

## Sales

Fixed Operations

## Sales Synopsis

Account 464 is established to record the Labor Sales required to perform new vehicle preparation by the Mechanical Department.

| Debits | Credits |
| :--- | :--- |
|  | 1. Actual selling price (warranty rate <br> times the time allowed on the specific <br> vehicle) of labor performed in <br> conditioning new vehicles per factory <br> specifications |

## 664 New Vehicle Inspection Labor <br> Cost of Sales <br> Fixed Operations

## Cost of Sales Synopsis

Account 664 is established to record the Cost of Sales, which is defined as compensation paid to technicians, for Labor related to New Vehicle preparation.

| Debits | Credits |
| :---: | :---: |
| 1. Cost of mechanical labor performed <br> in conditioning new vehicles per <br> factory specifications |  |

## Example 1

Record a repair order for new vehicle inspection in the amount of \$107. The labor cost is $\$ 19$.

Journal: Internal Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | :---: |
| Account 261 | Factory Receivables | $\$ 107$ |  |


|  | Cost of Sales - New Vehicle <br> Account 664 <br> Inspection Labor | $\$ 19$ |  |
| :--- | :--- | ---: | ---: |
| Account 464 | Sales - New Vehicle Inspection Labor |  | $\$ 107$ |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  | $\$ 19$ |

## 466 Sublet Repairs - Mechanical

## Sales

Fixed Operations

## Sales Synopsis

Account 466 is established to record the selling price of repairs, which are performed by outside service suppliers.

| Debits | Credits |
| :---: | :---: |
|  | 1. Actual selling price of mechanical <br> sublet repairs sold |
|  | 2. Actual selling price (at claim rate) of <br> mechanical sublet repairs for which <br> warranty, transportation and new <br> vehicle inspection claims are filed |

## 666 Sublet Repairs - Mechanical

Cost of Sales
Fixed Operations

## Cost of Sales Synopsis

Account 666 is established to record the Cost of Sales, which is defined as the purchase price of service repairs performed by outside suppliers.

| Debits | Credits |
| :---: | :---: |
| 1. Actual Cost of mechanical sublet <br> repairs sold |  |

## Example 1

Record the cash sale of sublet repairs for a service customer in the amount of \$525. The sublet repair sale is $\$ 500$ and the sales tax is $\$ 25$. The cost of sale of the sublet repair is $\$ 450$.
Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |


| Account 225 | Cash Sales | $\$ 525$ |  |
| :--- | :--- | ---: | ---: |
| Account 666 | Cost of Sales - Sublet Repairs | $\$ 450$ |  |
| Account 466 | Sales - Sublet Repairs |  | $\$ 500$ |
| Account 246 | Inventory - Sublet Repairs |  | $\$ 450$ |
| Account 324 | Sales Taxes Payable |  | $\$ 25$ |

## 467 Parts - Customer Mechanical Repair Orders Cars and Light Duty Trucks <br> 468 Parts - Customer Mechanical Repair Orders Commercial, Fleet, \& Medium Duty Trucks <br> Sales <br> Fixed Operations

Sales Synopsis
Accounts 467 and 468 are established to record the sales of Parts sold on Customer Mechanical Repair Orders.

| Debits | Credits |
| :---: | :---: |
|  | 1. The actual selling price of Parts sold <br> on Customer Mechanical Repair <br> Orders |
| 2. The actual selling price of Parts sold |  |
| on Service Contract Repair Orders |  |

## 667 Parts - Customer Mechanical Repair Orders Cars and Light Duty Trucks <br> 668 Parts - Customer Mechanical Repair Orders Commercial, Fleet, \& Medium Duty Trucks

## Cost of Sales

Fixed Operations

## Cost of Sales Synopsis

Accounts 667 and 668 respectively are established to record the cost of sales for the Parts sold in Accounts 467 and 468 above.

| Debits | Credits |
| :--- | :--- |
| 1. The cost of Parts sold on customer |  |
| mechanical repair orders |  |
| 2.The cost of Parts sold on Service <br> Contract Repair Orders |  |

## Example 1

Record a customer cash sale of $\$ 618$ for mechanical labor and parts. The parts sale is $\$ 250$. The customer labor sale is $\$ 340$. The sales tax is $\$ 13$ and the shop supplies are $\$ 15$. The parts cost is $\$ 80$. The cost of labor is $\$ 100$ and the cost of shop supplies is \$10.

Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 618$ |  |
| Account 660A | Cost of Sales - Customer Labor - <br> Cars \& Light Trucks | $\$ 100$ |  |
| Account 667 | Cost of Sales - Parts Mechanical <br> Repair Orders \& Light Duty Trucks | $\$ 80$ |  |
| Account 669 | Cost of Sales - Shop Supplies | $\$ 10$ |  |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 80$ |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 10$ |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  | $\$ 100$ |
| Account 324 | Sales Taxes Payable |  | $\$ 13$ |
| Account 460A |  <br> Light Duty Trucks |  | $\$ 340$ |
| Account 467 | Sales - Parts Mechanical Repair <br> Orders \& Light Duty Trucks |  | $\$ 250$ |
| Account 469 | Sales - Shop Supplies |  | $\$ 15$ |

## Example 2

Record a customer cash sale of $\$ 1,326$ for mechanical labor and parts. The part sale is $\$ 750$. The customer labor sale is $\$ 500$. The sales tax is $\$ 38$ and the shop supplies are $\$ 38$. The parts cost is $\$ 500$. The cost of the labor is $\$ 125$ and the cost of the shop supplies is $\$ 28$.

Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 1,326$ |  |
| Account 661A | Cost of Sales - Customer Labor - <br> Commercial, Fleet \& Medium Duty <br> Trucks | $\$ 125$ |  |
|  | Cost of Sales - Parts Mechanical <br>  <br> Medium Duty Trucks | $\$ 500$ |  |
| Account 668 | Cost of Sales - Shop Supplies | $\$ 28$ |  |
| Account 669 | Account 242 | Inventory - Parts \& Accessories |  |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 500$ |


| Account 247A | lnventory - Work in Process - <br> Mechanical |  | $\$ 125$ |
| :--- | :--- | ---: | ---: |
| Account 324 | Sales Taxes Payable |  | $\$ 38$ |
|  | Sales - Customer Labor - <br> Commercial, Fleet, \& Medium Duty <br> Trucks |  | $\$ 500$ |
| Account 461A | Sales - Parts Mechanical Repair <br>  <br> Medium Duty Trucks |  | $\$ 750$ |
| Account 468 | Sales - Shop Supplies | $\$ 38$ |  |
| Account 469 |  |  |  |

## Comments

Until a new account can be established, Parts sold on Service Contract Repair Orders are to be recorded in the accounts above along with Parts sold on Customer Mechanical Repair Orders.

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 467 Parts - Customer Mechanical Repair Orders Cars and Light Duty Trucks <br> 468 Parts - Customer Mechanical Repair Orders Commercial, Fleet, \& Medium Duty Trucks <br> Sales <br> Fixed Operations

Sales Synopsis
Accounts 467 and 468 are established to record the sales of Parts sold on Customer Mechanical Repair Orders.

| Debits | Credits |
| :---: | :---: |
|  | 1. The actual selling price of Parts sold <br> on Customer Mechanical Repair <br> Orders |
| 2. The actual selling price of Parts sold |  |
| on Service Contract Repair Orders |  |

## 667 Parts - Customer Mechanical Repair Orders Cars and Light Duty Trucks <br> 668 Parts - Customer Mechanical Repair Orders Commercial, Fleet, \& Medium Duty Trucks

## Cost of Sales

Fixed Operations

## Cost of Sales Synopsis

Accounts 667 and 668 respectively are established to record the cost of sales for the Parts sold in Accounts 467 and 468 above.

| Debits | Credits |
| :--- | :--- |
| 1. The cost of Parts sold on customer |  |
| mechanical repair orders |  |
| 2.The cost of Parts sold on Service <br> Contract Repair Orders |  |

## Example 1

Record a customer cash sale of $\$ 618$ for mechanical labor and parts. The parts sale is $\$ 250$. The customer labor sale is $\$ 340$. The sales tax is $\$ 13$ and the shop supplies are $\$ 15$. The parts cost is $\$ 80$. The cost of labor is $\$ 100$ and the cost of shop supplies is \$10.

Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 618$ |  |
| Account 660A | Cost of Sales - Customer Labor - <br> Cars \& Light Trucks | $\$ 100$ |  |
| Account 667 | Cost of Sales - Parts Mechanical <br> Repair Orders \& Light Duty Trucks | $\$ 80$ |  |
| Account 669 | Cost of Sales - Shop Supplies | $\$ 10$ |  |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 80$ |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 10$ |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  | $\$ 100$ |
| Account 324 | Sales Taxes Payable |  | $\$ 13$ |
| Account 460A |  <br> Light Duty Trucks |  | $\$ 340$ |
| Account 467 | Sales - Parts Mechanical Repair <br> Orders \& Light Duty Trucks |  | $\$ 250$ |
| Account 469 | Sales - Shop Supplies |  | $\$ 15$ |

## Example 2

Record a customer cash sale of $\$ 1,326$ for mechanical labor and parts. The part sale is $\$ 750$. The customer labor sale is $\$ 500$. The sales tax is $\$ 38$ and the shop supplies are $\$ 38$. The parts cost is $\$ 500$. The cost of the labor is $\$ 125$ and the cost of the shop supplies is $\$ 28$.

Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 1,326$ |  |
| Account 661A | Cost of Sales - Customer Labor - <br> Commercial, Fleet \& Medium Duty <br> Trucks | $\$ 125$ |  |
|  | Cost of Sales - Parts Mechanical <br>  <br> Medium Duty Trucks | $\$ 500$ |  |
| Account 668 | Cost of Sales - Shop Supplies | $\$ 28$ |  |
| Account 669 | Account 242 | Inventory - Parts \& Accessories |  |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 500$ |


| Account 247A | lnventory - Work in Process - <br> Mechanical |  | $\$ 125$ |
| :--- | :--- | ---: | ---: |
| Account 324 | Sales Taxes Payable |  | $\$ 38$ |
|  | Sales - Customer Labor - <br> Commercial, Fleet, \& Medium Duty <br> Trucks |  | $\$ 500$ |
| Account 461A | Sales - Parts Mechanical Repair <br>  <br> Medium Duty Trucks |  | $\$ 750$ |
| Account 468 | Sales - Shop Supplies | $\$ 38$ |  |
| Account 469 |  |  |  |

## Comments

Until a new account can be established, Parts sold on Service Contract Repair Orders are to be recorded in the accounts above along with Parts sold on Customer Mechanical Repair Orders.

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 469 Shop Supplies

## Sales

Fixed Operations

## Sales Synopsis

Account 469 is established to record the sale of Shop Supplies on Repair Orders such as cleaning rags, engine de-greaser, spray lubricants, and other consumable supplies.

| Debits | Credits |
| :---: | :---: |
|  | 1. The sales of Shop Supplies charged <br> to customers on Repair Orders |

## 669 Shop Supplies

## Cost of Sales

Fixed Operations

## Cost of Sales Synopsis

Account 669 is established to record the cost of Shop Supplies sold in Account 469 above.

## Debits

## Credits

1. The estimated cost of Shop Supplies

## Example 1

Record a customer cash sale of $\$ 1,326$ for mechanical labor and parts. The part sale is $\$ 750$. The customer labor sale is $\$ 500$. The sales tax is $\$ 38$ and the shop supplies are $\$ 38$. The parts cost is $\$ 500$. The cost of the labor is $\$ 125$ and the cost of the shop supplies is $\$ 28$.
Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 1,326$ |  |
|  | Cost of Sales - Customer Labor - <br> Commercial, Fleet \& Medium Duty |  |  |
| Account 661A <br> Trucks | $\$ 125$ |  |  |


| Account 668 | Cost of Sales - Parts Mechanical Repair Orders \& Light Duty Trucks Commercial, Fleet, \& Medium Duty Trucks | \$500 |  |
| :---: | :---: | :---: | :---: |
| Account 669 | Cost of Sales - Shop Supplies | \$28 |  |
| Account 242 | Inventory - Parts \& Accessories |  | \$500 |
| Account 242 | Inventory - Parts \& Accessories |  | \$28 |
| Account 247A | Inventory - Work in Process Mechanical |  | \$125 |
| Account 324 | Sales Taxes Payable |  | \$38 |
| Account 461A | Sales - Customer Labor Commercial, Fleet, \& Medium Duty Trucks |  | \$500 |
| Account 468 | Sales - Parts Mechanical Repair Orders - Commercial, Fleet, \& Medium Duty Trucks |  | \$750 |
| Account 469 | Sales - Shop Supplies |  | \$38 |

## Note:

At the time of purchase, Shop Supplies should be recorded in Account 242, Parts and Accessories (inventory). As Shop Supplies are sold, Account 669, Shop Supplies (Cost of Sales) is debited and Account 242, Parts and Accessories is credited.

It is preferable that these sales be costed individually at actual cost, however, they may be costed on a percentage basis at month end.

If a percentage basis is used, an accurate percentage of sales should be developed to apply as cost for each classification of sales.

Using a reasonable sample, such as a three-month sales period, all sales in each classification should be costed at actual cost on each repair order and counter sales invoice. A summary should be prepared of all sales and cost of sales included in this study. Total sales in each classification should be divided into the corresponding total actual costs. The resulting percentages should then be applied to the applicable sales classifications at each subsequent month end to determine cost of sales.

This study should be repeated as frequently as necessary.
Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 470 Customer Paint Labor - Cars \& Trucks <br> Sales <br> Fixed Operations

## Sales Synopsis

Account 470 is established to record Body Shop Paint sales paid directly by customers for repairs performed by the Body Shop Department.

| Debits | Credits |
| :---: | :---: |
|  | 1. Actual selling price of Body Shop <br> Paint Labor sold to customers |

## 670 Customer Paint Labor - Cars \& Trucks

## Cost of Sales

Fixed Operations

## Cost of Sales Synopsis

Account 670 is established to record the Cost of Sales, which is defined as compensation paid to technicians, for customer paid Body Shop Paint Labor.

| Debits | Credits |
| :---: | :---: |
| 1. Cost of Body Shop Paint Labor sold <br> to customers |  |

## Example 1

Record a customer cash sale of $\$ 3,740$ for body shop labor, parts and materials. The body labor sale is $\$ 740$ and the paint labor sale is $\$ 595$. The parts sale is $\$ 1,975$. The paint and body shop materials are $\$ 315$ and the sales tax is $\$ 115$. The cost of the labor is $\$ 795$ with $\$ 350$ due to paint labor and $\$ 445$ for body shop labor. The parts cost is $\$ 1,380$. The cost of body shop materials is $\$ 235$.

Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 3,740$ |  |


| Account 670 | Cost of Sales - Customer Paint Labor <br> - Cars \& Trucks | \$350 |  |
| :---: | :---: | :---: | :---: |
| Account 671 | Cost of Sales - Customer Body Labor <br> - Cars \& Trucks | \$445 |  |
| Account 677 | Cost of Sales - Parts - Body Customer Repair Orders - Cars \& Trucks | \$1,380 |  |
| Account 679 | Cost of Sales - Paint \& Body Shop Materials | \$235 |  |
| Account 242 | Inventory - Parts \& Accessories |  | \$1,380 |
| Account 245 | Inventory - Paint \& Body Shop Materials |  | \$235 |
| Account 247B | Inventory - Work in Process - Body Shop |  | \$795 |
| Account 324 | Sales Taxes Payable |  | \$115 |
| Account 470 | Sales - Customer Paint Labor - Cars \& Trucks |  | \$595 |
| Account 471 | Sales - Customer Body Labor - Cars \& Trucks |  | \$740 |
| Account 477 | Sales - Parts - Body Customer Repair Orders - Parts \& Trucks |  | \$1,975 |
| Account 479 | Sales - Paint \& Body Shop Materials |  | \$315 |

## Note:

Labor sales can be cost either on an actual basis or on a percentage basis. However, it is recommended that whenever practicable labor sales be costed on actual basis because material losses of productive time may be concealed by the inaccuracies inherent in percentage costing methods. Such inaccuracies can result from failure to update costing percentages when changes occur in the compensation of technicians and in the structural of selling prices of labor, and from other reasons.

The following examples show how labor may be costed under various compensation plans:

1. Technicians are paid on a flat rate hour and customers are billed on a flat rate hour.

- Actual costing may be accompanied by multiplying the technician's flat rate by the flat rate hours spent on a particular job.
- Percentage costing may be accomplished as illustrated below.

2. Technicians are paid an hourly rate and customers are billed on a flat rate hour.

- Actual costing may be accomplished by multiplying the technician's hourly rate by the hours spent on a particular job.
- Percentage costing cannot be accomplished with any degree of accuracy.

3. Technicians are paid on an hourly rate and customers are billed on an hourly rate.

- Actual costing may be accomplished by multiplying the technician's hourly rate by the hours spent on a particular job.
- Percentage costing may be accomplished as illustrated below.

4. Technicians are paid a percentage of customer labor sales.

- Actual costing may be accomplished by multiplying each labor sale by the percentage received by the technician. Actual costing may also be accomplished by applying the percentage to the total labor sales at the month end.
- Percentage costing does not apply under these conditions.

5. Technicians are paid a minimum guarantee with additional compensation based on production which cannot be determined until the end of a pay period.

- Actual costing cannot be accomplished.
- Percentage costing, in this instance, may be accomplished as illustrated below with the exception of Step \#1, which should be revised as follows:
- Total Productive Wages including incentives ( 8 Technicians for a 12 week test period)
- Total Hours Worked
- Hourly Prime Cost of Labor

It is preferred that added incentive pay of technicians and compensation of technicians' helpers be comprehended in the costing of labor sales. Therefore such pay should be debited to Acct. 247. If this is not practicable, such pay should be debited to Acct. 665 and 675, as applicable.

## EXAMPLE FOR DEVELOPING PERCENTAGES TO BE USED IN COSTING LABOR SALES

STEP \#1: Determine the weighted average hourly rate of technicians. This is the hourly prime cost of labor.

| Number of <br> Technicians |
| :---: | :---: |
| 2 |
| 3 |
| 3 |$\quad$| X |
| :---: |


| Hourly <br> Rate |  | Compensation |
| :--- | :--- | ---: |
| $\$ 16.00$ | $=$ | $\$ 32.00$ |
| $\$ 17.00$ | $=$ | $\$ 51.00$ |
| $\$ 15.00$ |  | $\$ 45.00$ |
|  |  | $\$ 128.00$ |

STEP \#2: Determine the effective selling price of customer labor by sampling a consecutive number of repair orders.
! Total customer labor sales on repair orders examined \$ 21,900
! Number of labor hours sold on repair orders examined
! Effective Customer Selling Price of Labor
\$ 43.80

STEP \#3: Determine the percent of the effective customer selling price that represents cost.
! Hourly prime cost of labor (\#1)
! Effective customer selling price of labor (\#2)
! Costing percentage of Customer Labor Sales

STEP \#4: Determine the percent of internal selling price that represents cost.
! Hourly prime cost of labor (\#1)
\$ 16.00
! Internal selling price of labor
/ 39.42
! Costing percentage of Customer Labor Sales 40.6\%

NOTE:
This study should be repeated whenever changes occur in either the hourly rate of technicians or the selling price of labor.

## 471 Customer Body Labor - Cars \& Trucks Sales <br> Fixed Operations

## Sales Synopsis

Account 471 is established to record Body Shop Labor sales paid directly by customers for repairs performed by the Body Shop Department.

| Debits | Credits |
| :--- | :--- |
|  | 1. Actual selling price of Body Shop <br> Labor sold to customers |
| 2. Revenue from sources such as |  |
| towing and washes in connection |  |
| with Body Shop repairs |  |

## 671 Customer Body Labor - Cars \& Trucks Cost of Sales <br> Fixed Operations

## Cost of Sales Synopsis

Account 671 is established to record the Cost of Sales, which is defined as compensation paid to technicians, for customer paid Body Shop Labor.

| Debits | Credits |
| :---: | :---: |
| 1. Cost of Body Shop Labor sold to <br> customers |  |

## Example 1

Record a customer cash sale of \$3,740 for body shop labor, parts and materials. The body labor sale is $\$ 740$ and the paint labor sale is $\$ 595$. The parts sale is $\$ 1,975$. The paint and body shop materials are $\$ 315$ and the sales tax is $\$ 115$. The cost of the labor is $\$ 795$ with $\$ 350$ due to paint labor and $\$ 445$ for body shop labor. The parts cost is $\$ 1,380$. The cost of body shop materials is $\$ 235$.
Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 3,740$ |  |
| Account 670 | Cost of Sales - Customer Paint Labor <br>  <br> - Cars \& Trucks | $\$ 350$ |  |
| Account 671 | Cost of Sales - Customer Body Labor <br> - Cars \& Trucks | $\$ 445$ |  |
|  | Cost of Sales - Parts - Body <br>  <br> Trucks |  |  |
| Account 677 | Cost of Sales - Paint \& Body Shop <br> Materials | $\$ 1,380$ |  |
| Account 679 | Inventory - Parts \& Accessories |  | $\$ 235$ |
| Account 242 | Inventory - Paint \& Body Shop <br> Materials |  | $\$ 1,380$ |
| Account 245 | Inventory - Work in Process - Body <br> Shop |  | $\$ 235$ |
| Account 247B |  | $\$ 795$ |  |
| Account 324 | Sales Taxes Payable | $\$ 115$ |  |
| Account 470 | Sales - Customer Paint Labor - Cars <br> \& Trucks |  | $\$ 595$ |
| Account 471 | Sales - Customer Body Labor - Cars <br> \& Trucks |  | $\$ 740$ |
| Account 477 | Sales - Parts - Body Customer Repair <br> Orders - Cars \& Trucks |  | $\$ 1,975$ |
| Account 479 | Sales - Paint \& Body Shop Materials |  | $\$ 315$ |

## Note:

Labor sales can be costed either on an actual basis or on a percentage basis. However, it is recommended that whenever practicable labor sales be costed on actual basis because material losses of productive time may be concealed by the inaccuracies inherent in percentage costing methods. Such inaccuracies can result from failure to update costing percentages when changes occur in the compensation of technicians and in the structural of selling prices of labor, and from other reasons.

The following examples show how labor may be costed under various compensation plans:

1. Technicians are paid on a flat rate hour and customers are billed on a flat rate hour.

- Actual costing may be accompanied by multiplying the technician's flat rate by the flat rate hours spent on a particular job.
- Percentage costing may be accomplished as illustrated below.

2. Technicians are paid an hourly rate and customers are billed on a flat rate hour.

- Actual costing may be accomplished by multiplying the technician's hourly rate by the hours spent on a particular job.
- Percentage costing cannot be accomplished with any degree of accuracy.

3. Technicians are paid on an hourly rate and customers are billed on an hourly rate.

- Actual costing may be accomplished by multiplying the technician's hourly rate by the hours spent on a particular job.
- Percentage costing may be accomplished as illustrated below.

4. Technicians are paid a percentage of customer labor sales.

- Actual costing may be accomplished by multiplying each labor sale by the percentage received by the technician. Actual costing may also be accomplished by applying the percentage to the total labor sales at the month end.
- Percentage costing does not apply under these conditions.

5. Technicians are paid a minimum guarantee with additional compensation based on production which cannot be determined until the end of a pay period.

- Actual costing cannot be accomplished.
- Percentage costing, in this instance, may be accomplished as illustrated below with the exception of Step \#1, which should be revised as follows:
- Total Productive Wages including incentives ( 8 Technicians for a 12 week test period)
- Total Hours Worked
- Hourly Prime Cost of Labor

It is preferred that added incentive pay of technicians and compensation of technicians' helpers be comprehended in the costing of labor sales. Therefore such pay should be debited to Acct. 247. If this is not practicable, such pay should be debited to Acct. 665 and 675 , as applicable.

## EXAMPLE FOR DEVELOPING PERCENTAGES TO BE USED IN COSTING LABOR SALES

STEP \#1: Determine the weighted average hourly rate of technicians. This is the hourly prime cost of labor.

| Number of <br> Technicians | $\times$ | Hourly <br> Rate |
| :---: | :---: | :---: | :---: |
| 2 |  |  |$\quad \$ 16.00 \quad \$ 32.00$


| 3 | $X$ | $\$ 17.00$ |  |
| :---: | :---: | :---: | :---: |
| 3 | $X$ | $\$ 15.00$ |  |

STEP \#2: Determine the effective selling price of customer labor by sampling a consecutive number of repair orders.
! Total customer labor sales on repair orders examined \$21,900
! Number of labor hours sold on repair orders examined / 500
! Effective Customer Selling Price of Labor
$\$ 43.80$

STEP \#3: Determine the percent of the effective customer selling price that represents cost.
! Hourly prime cost of labor (\#1)
! Effective customer selling price of labor (\#2)
! Costing percentage of Customer Labor Sales
36.5\%

STEP \#4: Determine the percent of internal selling price that represents cost.
! Hourly prime cost of labor (\#1)
! Internal selling price of labor / 39.42
! Costing percentage of Customer Labor Sales 40.6\%

NOTE:
This study should be repeated whenever changes occur in either the hourly rate of technicians or the selling price of labor.

## 472 Warranty Claim Labor - Body Shop <br> Sales <br> Fixed Operations

## Sales Synopsis

Account 472, Warranty Claim Labor - Body Shop, is established to record the sales of Body Shop Labor covered by the manufacturer's warranty and for which a claim is submitted.

| Debits | Credits |
| :---: | :---: |
|  | 1. Actual selling price (at claim rate) of <br> Body Shop Paint \& Labor for which <br> warranty and transportation claims <br> are filed |

## 672 Warranty Claim Labor - Body Shop Cost of Sales <br> Fixed Operations

## Cost of Sales Synopsis

Account 672 is established to record the Cost of Sales, which is defined as the compensation paid to Body Shop Technicians for Warranty Claim Labor.

| Debits | Credits |
| :---: | :---: |
| 1. Cost of Body Shop Paint \& Labor for |  |
| which Warranty and Transportation |  |
| Claims are filed |  |

## Example 1

Record the body shop repair order of $\$ 591$ for work performed on a factory vehicle. The warranty labor is $\$ 150$. The parts sale is $\$ 410$ and the paint and body shop materials sale is $\$ 31$. The labor cost is $\$ 45$. The parts cost is $\$ 315$ and the paint and body shop materials cost is \$28.

Journal: Internal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 263 | Accounts Receivable - Warranty <br> Claims | $\$ 591$ |  |
| Account 672 | Cost of Sales - Warranty Claim Labor <br> - Paint \& Body | $\$ 45$ |  |
| Account 679 | Cost of Sales - Paint \& Body Shop <br> Materials | $\$ 28$ |  |
| Account 680 | Cost of Sales - Parts - Warranty <br> Claims | $\$ 315$ |  |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 315$ |
| Account 245 | Inventory - Paint \& Body Shop <br> Materials | $\$ 28$ |  |
| Account 247B | Inventory - Work in Process - Body <br> Shop |  | $\$ 45$ |
| Account 472 | Sales - Warranty Claim Labor - Paint <br> \& Body |  | $\$ 150$ |
| Account 479 | Sales - Paint \& Body Shop Materials |  | $\$ 31$ |
| Account 480 | Sales - Parts - Warranty Claims |  | $\$ 410$ |

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 473 Internal Labor - Body Shop <br> Sales <br> Fixed Operations

Sales Synopsis
Account 473 is established to record the amount of Internal Body Shop Paint \& Labor performed and sold to other departments.

| Debits | Credits |
| :--- | :--- |
|  | $\begin{array}{l}\text { 1. Internal selling price of reconditioning } \\ \text { used vehicles }\end{array}$ |
| 2. Internal selling price of dealer policy |  |
| work |  |\(\left.\} \begin{array}{l}3. Internal selling price of repairing <br>


company-owned vehicles\end{array}\right\}\)| 4. Internal selling price of maintaining |
| :--- |
| used vehicles in salable condition |
| 5. Internal selling price of repairing |
| customers' vehicles damaged due to |
| employee negligence, for which an |
| employee is not charged |

## 673 Internal Labor - Body Shop <br> Cost of Sales <br> Fixed Operations

## Cost of Sales Synopsis

Account 673 is established to record the Cost of Sales of Internal Body Shop Paint \& Labor sold above.

## Debits

## Credits

1. Cost of Body Shop Paint \& Labor sold to customers sold to other Departments

## Example 1

Record the body shop repair order of $\$ \$ 565$ for work performed on a company vehicle. The internal labor is $\$ 140$. The parts sale is $\$ 394$. The paint and body shop materials are $\$ 31$ and the sales tax is $\$ 21$. The cost of labor is $\$ 60$. The parts cost is $\$ 315$ and the paint and body shop materials cost is $\$ 28$.

Journal: Internal Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 051-05 | Company Vehicle Expense - <br> Mechanical Department | $\$ 565$ |  |
| Account 673 | Cost of Sales - Internal Labor - Paint <br> \& Body | $\$ 60$ |  |
| Account 679 | Cost of Sales - Paint \& Body Shop <br> Materials | $\$ 28$ |  |
| Account 681 | Cost of Sales - Parts - Internal | $\$ 28$ |  |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 315$ |
| Account 245 | Inventory - Paint \& Body Shop <br> Materials | $\$ 28$ |  |
| Account 247B | Inventory - Work in Process - Body <br> Shop |  | $\$ 60$ |
| Account 473 | Sales - Internal Labor - Paint \& Body |  | $\$ 140$ |
| Account 479 | Sales - Paint \& Body Shop Materials |  | $\$ 31$ |
| Account 481 | Sales - Parts - Internal |  | $\$ 394$ |

## Example 1A

If state and local tax regulations require the payment of sales or excise tax on Internal Sales, then the following example applies. The amount of sales tax incurred is $\$ 21$. Professional accounting and tax advice should be obtained regarding the proper handling of tax matters.

Journal: Internal Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 051-05 | Company Vehicle Expense - <br> Mechanical Department | $\$ 586$ |  |
| Account 673 | Cost of Sales - Internal Labor - Paint <br> \& Body | $\$ 60$ |  |
| Account 679 | Cost of Sales - Paint \& Body Shop <br> Materials | $\$ 28$ |  |
| Account 681 | Cost of Sales - Parts - Internal | $\$ 315$ |  |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 315$ |
| Account 245 | Inventory - Paint \& Body Shop <br> Materials |  | $\$ 28$ |
| Account 247B | Inventory - Work in Process - Body <br> Shop |  | $\$ 60$ |


| Account 324 | Sales Taxes Payable |  | $\$ 21$ |
| :--- | :--- | ---: | ---: |
| Account 473 | Sales - Internal Labor - Paint \& Body |  | $\$ 140$ |
| Account 479 | Sales - Paint \& Body Shop Materials |  | $\$ 31$ |
| Account 481 | Sales - Parts - Internal |  | $\$ 394$ |

## Note:

## Internal Sales

Because the term "Internal Sale" may be foreign to the accountant, a brief explanation is in order. A retail selling price is generally arrived at by giving consideration to the following items:

- Prime Cost (cost of merchandise or labor) PLUS
- Department Overhead PLUS
- Department Profit

Internal Sales are made up of prime cost and overhead only. Through the medium of internal sales, the selling department apportions its cost of doing business to another department within the dealership.

## Internal Sales of Labor

It is recommended that labor sold internally be priced at customer price less $10 \%$. If preferred, a rate sufficient to cover the prime cost of labor plus a pro rata share of the service department overhead to be absorbed by labor sales may be used. To determine this rate, the steps below should be followed:

## Example

Step \#1: Estimate the annual total productive mechanical technician hours available.

- Number of weeks per year 52
- Number of days per week

X 5

- Annual number of days - 15
- Less: Average number of days for vacation and holidays
- Estimated total annual productive days available
- Productive hours available per day

|  | 1,960 |
| :--- | ---: |
| - Annual productive hours available | $\times 8$ |

- Number of mechanical technicians

15,680

- Annual Total Productive mechanical Technician Hours Available


## Step \#2 Estimate the mechanical fixed overhead expense per productive hour.

- Estimated annual mechanical fixed overhead expense \$357,464
- Estimated annual gross profit applicable to mechanical sales of sublet repairs and parts and accessories on custom repair orders
\$310,464
/ 15,680
$\$ 19.80$
- Mechanical Fixed Overhead Expense per Productive hour

Step \#3: Compute the weighted average hourly wage paid mechanical technicians. This is the hourly prime cost of labor.

|  | Number of Technician | Hourly Rate |  | Compensation |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total | 2 | X | \$16.00 | = | \$32.00 |
|  | 3 | X | \$17.00 | = | \$51.00 |
|  | 3 | X | \$15.00 | $=$ | \$45.00 |
|  | 8 |  |  |  | \$128.00 |
|  |  |  |  |  | 18 |
|  |  | Hourly Prime Cost of Labor |  |  | \$16.00 |

Step \#4: Compute the internal selling price of mechanical labor.

- Mechanical fixed overhead expense per productive hour (\#2) \$19.80
- Hourly prime cost of labor (\#3)
- Internal Selling Price of Mechanical Labor
$\$ 35.80$

The preceding example determines the internal selling price of mechanical labor. If the dealership has a body shop operation, separate rates should be used for the internal sales of mechanical and body shop labor. The above steps should be followed, substituting the number of body shop technicians and their hourly rates; the gross profit applicable to body shop sale of sublet repairs, parts and accessories on custom repair orders, and paint and body shop materials; and the estimated annual body shop fixed overhead expense.

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 476 Sublet Repairs - Body Shop Sales

Fixed Operations

## Sales Synopsis

Account 476 is established to record the amount of Body Shop repairs that are subcontracted to outside suppliers and vendors.

| Debits | Credits |
| :--- | :--- |
|  | 1. Actual selling price of Body Shop <br> Sublet Repairs sold |
|  | 2. Actual selling price (at claim rate) of |
| Body Shop Sublet Repairs for which |  |
| Warranty And Transportation Claims |  |
| are filed |  |

## 676 Sublet Repairs - Body Shop <br> Cost of Sales <br> Fixed Operations

## Cost of Sales Synopsis

Account 676 is established to record the Cost of Sales for the Sublet Body Shop repairs sold above.

| Debits | Credits |
| :---: | :---: |
| 1. Actual cost of Body Shop Sublet <br> Repairs sold |  |

## Example 1

Record a body shop repair order for $\$ 744$ that includes towing from an outside company. Both the body labor sale and paint labor sale are both $\$ 100$ each. The sublet repair is $\$ 75$ and the part sale is $\$ 407$ and the paint and body shop materials cost is $\$ 40$. The cost for both the body and paint labor is $\$ 30$ each. The cost of the sublet repair is $\$ 60$. The parts cost is $\$ 285$ and the cost of the paint and body shop materials is $\$ 28$.

Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :---: | :---: | :---: | :---: |
| Account 225 | Cash Sales | \$744 |  |
| Account 670 | Cost of Sales - Customer Paint Labor <br> - Cars \& Trucks | \$30 |  |
| Account 671 | Cost of Sales - Customer Body Labor <br> - Cars \& Trucks | \$30 |  |
| Account 676 | Cost of Sales - Sublet Repairs - Body Shop | \$60 |  |
| Account 677 | Cost of Sales - Parts - Body Customer Repair Orders - Cars \& Trucks | \$285 |  |
| Account 679 | Cost of Sales - Paint \& Body Shop Materials | \$28 |  |
| Account 242 | Inventory - Parts \& Accessories |  | \$285 |
| Account 245 | Inventory - Paint \& Body Shop Materials |  | \$28 |
| Account 246 | Inventory - Sublet Repairs |  | \$60 |
| Account 247B | Inventory - Work in Process - Body Shop |  | \$60 |
| Account 324 | Accounts Payable - Sales Taxes |  | \$22 |
| Account 470 | Sales - Customer Paint Labor - Cars \& Trucks |  | \$100 |
| Account 471 | Sales - Customer Body Labor - Cars \& Trucks |  | \$100 |
| Account 476 | Sales - Sublet Repairs - Body Shop |  | \$75 |
| Account 477 | Sales - Parts - Body Customer Repair Orders - Cars \& Trucks |  | \$407 |
| Account 479 | Sales - Paint \& Body Shop Materials |  | \$40 |

Note:
Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 477 Parts - Body Shop Customer Repair Orders Cars \& Trucks <br> Sales <br> Fixed Operations

## Sales Synopsis

Account 477 is established to record the amount of Parts sold on Customer Paid Repair Orders for Cars and Trucks respectively.

| Debits | Credits |
| :---: | :---: |
|  | 1. Actual selling price of Parts sold on <br> Customer Body Shop Repair Orders |

## 677 Parts - Body Shop Customer Repair Orders Cars \& Trucks <br> Cost of Sales <br> Fixed Operations

## Cost of Sales Synopsis

Account 677 is established to record the cost of sales for the Parts sold in Account 477.

| Debits | Credits |
| :---: | :---: |
| 1. Cost of Parts sold on customer body <br> shop repair orders |  |

## Example 1

Record a customer cash sale of $\$ 3,740$ for body shop labor, parts and materials. The body labor sale is $\$ 740$ and the paint labor sale is $\$ 595$. The parts sale is $\$ 1,975$. The paint and body shop materials are $\$ 315$ and the sales tax is $\$ 115$. The cost of the labor is $\$ 795$ with $\$ 350$ due to paint labor and $\$ 445$ for body shop labor. The parts cost is $\$ 1,380$. The cost of body shop materials is $\$ 235$.
Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | :---: |
| Account 225 | Cash Sales | $\$ 3,740$ |  |


| Account 670 | Cost of Sales - Customer Paint Labor <br> - Cars \& Trucks | \$350 |  |
| :---: | :---: | :---: | :---: |
| Account 671 | Cost of Sales - Customer Body Labor <br> - Cars \& Trucks | \$445 |  |
| Account 677 | Cost of Sales - Parts - Body Customer Repair Orders - Cars \& Trucks | \$1,380 |  |
| Account 679 | Cost of Sales - Paint \& Body Shop Materials | \$235 |  |
| Account 242 | Inventory - Parts \& Accessories |  | \$1,380 |
| Account 245 | Inventory - Paint \& Body Shop Materials |  | \$235 |
| Account 247B | Inventory - Work in Process - Body Shop |  | \$795 |
| Account 324 | Sales Taxes Payable |  | \$115 |
| Account 470 | Sales - Customer Paint Labor - Cars \& Trucks |  | \$595 |
| Account 471 | Sales - Customer Body Labor - Cars \& Trucks |  | \$740 |
| Account 477 | Sales - Parts - Body Customer Repair Orders - Cars \& Trucks |  | \$1,975 |
| Account 479 | Sales - Paint \& Body Shop Materials |  | \$315 |

Note:
Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

# 478 Parts - Quick Service Repair Orders <br> Sales <br> Fixed Operations 

## Sales Synopsis

Account 478 is established to record the sales of Parts sold on Quick Service Repair Orders recorded in Account 460C, Quick Service Labor - Cars \& Light Duty Trucks and Account 461C, Quick Service Labor - Commercial, Fleet, \& Medium Duty Trucks.

| Debits | Credits |
| :---: | :---: |
|  | 1. The actual selling price of Parts sold <br> on Quick Service Repair Orders |

## 678 Parts - Quick Service - Repair Orders

## Cost of Sales

Fixed Operations

## Cost of Sales Synopsis

Account 678 is established to record the cost of sales for the Parts sold in Account 478 above.

## Debits <br> Credits

1. The cost of Parts sold on Quick Service mechanical Repair Orders

## Example 1

Record customer cash sale of $\$ 30$ for a lube, oil \& filter. The labor sale is $\$ 10$. The parts sale is $\$ 3$ and the gas, oil and grease sale is $\$ 8$. The sales tax is $\$ 1$ and the shop supplies are $\$ 8$. The cost of labor is $\$ 3$. The parts cost is $\$ 2$. The cost of the gas, oil and grease is $\$ 6$ and the cost of shop supplies is $\$ 2$.
Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | :---: |
| Account 225 | Cash Sales | $\$ 30$ |  |


|  | Account 660C | Cost of Sales - Quick Service Labor - <br> Cars \& Light Duty Trucks |  |
| :--- | :--- | ---: | ---: |
| Account 669 | Cost of Sales - Shop Supplies | $\$ 3$ |  |
| Account 678 | Cost of Sales - Parts - Quick Service |  |  |
|  | Repair Orders | $\$ 2$ |  |
| Account 691 | Cost of Sales - Gas, Oil \& Grease | $\$ 2$ |  |
| Account 244 | Inventory - Gas, Oil \& Grease | $\$ 6$ |  |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 6$ |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 2$ |
| Account 247A | Inventory - Work in Process - <br> Mechanical | $\$ 2$ |  |
| Account 460C |  <br> Light Duty Trucks | $\$ 3$ |  |
| Account 469 | Sales - Shop Supplies | $\$ 10$ |  |
| Account 478 | Sales - Parts - Quick Service - <br> Repair Orders | $\$ 8$ |  |
| Account 491 | Sales - Gas, Oil \& Grease |  | $\$ 8$ |
| Account 324 | Sales Taxes Payable |  | $\$ 1$ |

Note:
Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 479 Paint and Body Shop Materials <br> Sales

Fixed Operations

## Sales Synopsis

Account 479 is established to record the sales of Paint and Body Shop Materials used on Body Shop repairs.

| Debits | Credits |
| :--- | :--- |
|  | 1. Actual selling price of Paint, Body <br> Shop and similar Material sold |
|  | 2. Actual selling price (at claim rate) of <br> Paint, Body Shop and similar <br> Materials for which Warranty and <br> Transportation Claims are filed |

## 679 Paint and Body Shop Materials

Cost of Sales
Fixed Operations

## Cost of Sales Synopsis

Account 679 is established to record the Cost of Sales of Paint and Body Shop Materials sold in Account 479 above.

| Debits | Credits |
| :--- | :---: |
| 1.Cost of Paint, Body Shop and similar <br> Materials sold <br> 2. Adjustment of the Paint and Body <br> Shop Materials inventory1. Adjustment of the Paint and Body <br> Shop Materials inventory |  |

## Example 1

Record a customer cash sale of $\$ 3,740$ for body shop labor, parts and materials. . The body labor sale is $\$ 740$ and the paint labor sale is $\$ 595$. The parts sale is $\$ 1,975$. The paint and body shop materials are $\$ 315$ and the sales tax is $\$ 115$. The cost of the labor
is $\$ 795$ with $\$ 350$ due to paint labor and $\$ 445$ for body shop labor. The parts cost is $\$ 1,380$. The cost of body shop materials is $\$ 235$.
Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :---: | :---: | :---: | :---: |
| Account 225 | Cash Sales | \$3,740 |  |
| Account 670 | Cost of Sales - Customer Paint Labor <br> - Cars \& Trucks | \$350 |  |
| Account 671 | Cost of Sales - Customer Body Labor <br> - Cars \& Trucks | \$445 |  |
| Account 677 | Cost of Sales - Parts - Body Customer Repair Orders - Cars \& Trucks | \$1,380 |  |
| Account 679 | Cost of Sales - Paint \& Body Shop Materials | \$235 |  |
| Account 242 | Inventory - Parts \& Accessories |  | \$1,380 |
| Account 245 | Inventory - Paint \& Body Shop Materials |  | \$235 |
| Account 247B | $\begin{aligned} & \text { Inventory - Work in Process - Body } \\ & \text { Shop } \end{aligned}$ |  | \$795 |
| Account 324 | Sales Taxes Payable |  | \$115 |
| Account 470 | Sales - Customer Paint Labor - Cars \& Trucks |  | \$595 |
| Account 471 | Sales - Customer Body Labor - Cars \& Trucks |  | \$740 |
| Account 477 | Sales - Parts - Body Customer Repair Orders - Cars \& Trucks |  | \$1,975 |
| Account 479 | Sales - Paint \& Body Shop Materials |  | \$315 |

## Example 2

Record the $\$ 350$ adjustment for difference in the book value of the Paint \& Body Shop Materials inventory versus the physical inventory value at month-end
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 679 | Cost of Sales - Paint \& Body Shop <br> Materials | $\$ 350$ |  |
| Account 245 | Inventory - Paint \& Body Shop <br> Materials |  | $\$ 350$ |

Note:
Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The sub-
accounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 480 Parts Warranty Claims

Sales
Fixed Operations

## Sales Synopsis

Account 480 is established to record the sales of Parts sold on Warranty and Transportation Claims.

| Debits | Credits |
| :---: | :---: |
|  | 1. Actual selling price (at claim rate) of <br> Parts for which Warranty and <br> Transportation Claims are filed |

## 680 Parts Warranty Claims

Cost of Sales
Fixed Operations

## Cost of Sales Synopsis

Account 680 is established to record the Cost of Sales for the Parts sold in Account 480 above.

## Debits <br> Credits

1. Cost of Parts for which Warranty and Transportation Claims are filed

## Example 1

Record a $\$ 755$ warranty repair order for a customer's car. The warranty claim labor sale is $\$ 170$ and the warranty claim parts sale is $\$ 585$. The warranty claim cost of labor is $\$ 50$ and the warranty claim cost for parts is $\$ 450$.

Journal: Warranty Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | :---: |
| Account 263 | Accounts Receivables - Warranty <br> Claims | $\$ 755$ |  |


|  | Cost of Sales - Warranty Claim Labor <br> Account 662 | $\$ 50$ |  |
| :--- | :--- | ---: | ---: |
| Account 680 | Mest of Sales - Parts - Warranty <br> Claims | $\$ 450$ |  |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 450$ |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  | $\$ 50$ |
| Account 462 | Sales - Warranty Claim Labor - <br> Mechanical |  | $\$ 170$ |
| Account 480 | Sales - Parts - Warranty Claims |  | $\$ 585$ |

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 481 Parts - Internal

Sales
Fixed Operations

## Sales Synopsis

Account 481 is established to record the sales of Parts sold on Internal Repair Orders for work performed for other departments

| Debits | Credits |
| :---: | :---: |
|  | 1. Internal selling price of Parts sold on <br> Internal Repair Orders |
| 2. Internal selling price of Parts for |  |
| installation on New Vehicles |  |
| 3. Internal selling price of Parts for |  |
| reconditioning Used Vehicles |  |
| 4. Internal selling price of Parts for |  |
| dealer Policy work |  |

## Example 1

Record a $\$ 400$ internal repair order for reconditioning to a used truck that is in inventory. The labor sale is $\$ 300$ and the part sale is $\$ 100$. The cost of labor is $\$ 90$ and the parts cost is $\$ 80$.
Journal: Internal Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 241 | Inventory - Used Trucks | $\$ 400$ |  |
| Account 663 | Cost of Sales - Internal Labor - <br> Mechanical | $\$ 9$ |  |
| Account 681 | Cost of Sales - Parts - Internal | $\$ 80$ |  |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 80$ |


| Account 247A | Inventory - Work in Process - <br> Mechanical |  | $\$ 90$ |
| :--- | :--- | ---: | ---: |
| Account 463 | Sales - Internal Labor - Mechanical |  | $\$ 300$ |
| Account 481 | Sales - Parts - Internal |  | $\$ 100$ |

## Comments

It is recommended that the Internal sales of regularly stocked parts and accessories, other than parts and accessories sold on customer repair orders, be priced at COST PLUS $25 \%$, but not to exceed the retail selling price of the item.

If preferred, a rate sufficient to cover the prime cost of the parts and accessories plus a pro rata share of the parts and accessories department overhead may be used for all internal sales. To determine this rate, the steps below should be followed:

## EXAMPLE

- Estimated annual fixed overhead expense of the parts and
\$48,000 accessories department
- Estimated annual amount of the parts and accessories department /\$185,000 cost of sales
- Percentage Mark-up

The internal selling price of parts and accessories equals cost plus $26 \%$.

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 681 Parts - Internal <br> Cost of Sales <br> Fixed Operations

## Cost of Sales Synopsis

Account 681 is established to record the Cost of Sales for Parts sold on Internal Repairs Orders above.

| Debits | Credits |
| :---: | :---: |
| 1. Cost of Parts sold to other <br> departments |  |

## Example 1

Record the sale of a CD changer for a demonstrator unit in the amount of $\$ 335$. The mechanical labor sale for $C D$ changer installation is $\$ 85$. The CD changer sale is $\$ 250$. The cost of internal labor is $\$ 25$. The CD changer cost is $\$ 175$.

Journal: Internal Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 230 | Inventory - Demonstrators | $\$ 335$ |  |
| Account 663 | Cost of Sales - Internal Labor |  |  |
| Mecount 681 | Cost of Sales - Parts - Internal | $\$ 25$ |  |
| Account 242 | Inventory - Parts \& Accessories | $\$ 175$ |  |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  | 175 |
| Account 463 | Sales - Internal Labor Mechanical |  | $\$ 25$ |
| Account 481 | Sales - Parts - Internal |  | $\$ 85$ |

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 482 Parts - Counter-Retail

## Sales

Fixed Operations

## Sales Synopsis

Account 482 is established to record the retail sales of Parts sold to Retail customers at the dealership.

| Debits | Credits |
| :---: | :---: |
| 1. Actual selling price of Parts returned <br> by customers | 1. Actual selling price of Parts sold over <br> the counter to Retail and Fleet <br> Customers and to employees |

## 682 Parts - Counter Retail <br> Cost of Sales <br> Fixed Operations

## Cost of Sales Synopsis

Account 682 is established to record the Cost of Sales of Parts sold in Account 482 above.

## Debits

1. Cost of Parts sold over the counter to Retail and Fleet Customers and to employees

## Credits

1. Cost of Parts returned by customers

## Example 1

Record the cash sale of $\$ 89$ for parts sold over the counter. The parts sale is $\$ 85$ and the sales tax is $\$ 4$. The parts cost is $\$ 50$.

Journal: Parts Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | :---: |
| Account 225 | Cash Sales | $\$ 89$ |  |
| Account 682 | Cost of Sales - Parts - Counter - <br> Retail | $\$ 50$ |  |


| Account 242 | Inventory - Parts \& Accessories |  | $\$ 50$ |
| :--- | :--- | ---: | ---: |
| Account 324 | Sales Taxes Payable |  | $\$ 4$ |
| Account 482 | Sales - Parts - Counter - Retail |  | $\$ 85$ |

## 483 Parts - Wholesale

## Sales

## Fixed Operations

## Sales Synopsis

Account 483 is established to record the sales of Parts sold to other businesses for the purpose of resale to end-users.

| Debits | Credits |
| :---: | :---: |
| 1. Actual selling price of Parts returned |  |
| by Wholesale Customers |  | 1. Actual selling price of Parts sold to | other dealers, body shops, |
| :--- |
| independent garages, and other |
| "jobbers" for the purpose of resale to |
| retail customers |

## 683 Parts - Wholesale <br> Cost of Sales <br> Fixed Operations

## Cost of Sales Synopsis

Account 683 is established to record the Cost of Sales for the Parts sold in Account 483 above.

| Debits | Credits |
| :---: | :---: |
| 1. Cost of Parts sold to other dealers, |  |
| body shops, independent garages, |  |
| and other "jobbers" for the purpose <br> of resale | 1. Cost of Parts returned by customers |

## Example 1

Record parts sold on account to a wholesale customer for $\$ 1,127$. The parts cost is $\$ 869$.
Journal: Parts Sales - Charges

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |


|  | Account 220B | Accounts Receivable - Customers - <br> Service and Parts | $\$ 1,127$ |
| :--- | :--- | ---: | ---: |
| Account 683 | Cost of Sales - Parts - Wholesale | $\$ 869$ |  |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 869$ |
| Account 483 | Sales - Parts - Wholesale |  | $\$ 1,127$ |

## Comments

Parts sold to wholesale accounts are normally exempt from sales tax provided that the wholesale customer is able to produce the required government issued tax exemption account number. Federal, state and local requirements should be strictly observed. Professional tax and accounting advice should be obtained regarding the proper documentation of tax-exempt transactions.

## 484 Accessories

## Sales

Fixed Operations

## Sales Synopsis

Account 484 is established to record the sales of Accessories sold by the Parts \& Accessories Department.

| Debits | Credits |
| :---: | :---: |
| 1. The amount of Accessories returned <br> by customers for re-stocking | 1. The selling price of Accessories sold <br> by the Parts and Accessories <br> Department including sales on: |
| a. Customer Repair Orders |  |

## Comments

It is recommended that the Internal sales of regularly stocked parts and accessories, other than parts and accessories sold on customer repair orders, be priced at COST PLUS 25\%, but not to exceed the retail selling price of the item.

If preferred, a rate sufficient to cover the prime cost of the parts and accessories plus a pro rata share of the parts and accessories department overhead may be used for all internal sales. To determine this rate, the steps below should be followed:

## EXAMPLE

- Estimated annual fixed overhead expense of the parts and
\$48,000 accessories department
- Estimated annual amount of the parts and accessories department / \$185,000 cost of sales

The internal selling price of parts and accessories equals cost plus 26\%.

## 684 Accessories

## Cost of Sales

## Fixed Operations

## Cost of Sales Synopsis

Account 684 is established to record the Cost of Sales of Accessories sold in Account 484 above.

## Debits <br> Credits

1. The cost of Accessories sold

## Example 1

Record the sale of mats to a customer for $\$ 100$. The accessory sale is $\$ 95$ and sales tax is $\$ 5$. The accessory cost is $\$ 55$.

Journal: Parts Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 100$ |  |
| Account 684 | Cost of Sales - Accessories | $\$ 55$ |  |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 55$ |
| Account 324 | Sales Taxes Payable |  | $\$ 5$ |
| Account 484 | Sales - Accessories |  | $\$ 95$ |

## 490 Tires

Sales
Fixed Operations

Sales Synopsis
Account 490 is established to record the sales of Tires by the Parts and Accessories Department.

| Debits | Credits |
| :---: | :---: |
| 1. Actual selling price of tires sold to <br> customers other than with new <br> vehicles |  |
|  |  |
|  |  |
|  |  |
| 3. Internal selling price of tires sold to |  |
| other departments |  |

## 690 Tires

Cost of Sales
Fixed Operations

## Cost of Sales Synopsis

Account 690 is established to record the Cost of Sales of Tires sold in Account 490 above.

| Debits | Credits |
| :---: | :---: |
| 1. Cost of tires sold <br> 2. Adjustment to decrease the value of <br> Account 243, Tires (inventory) | 1. Adjustment to increase the value of <br> Account 243, Tires (inventory) |

## Example 1

Record a cash sale of $\$ 442$ for the sale of mechanical labor and tires. The labor sale is $\$ 85$. The tires sale is $\$ 340$ and the sales tax is $\$ 17$. The cost of labor is $\$ 25$ and the parts cost is $\$ 285$.

Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 442$ |  |
| Account 660A | Cost of Sales - Customer Labor - <br> Cars \& Light Duty Trucks | $\$ 25$ |  |
| Account 690 | Cost of Sales - Tires | $\$ 285$ |  |
| Account 243 | Inventory - Tires |  | $\$ 285$ |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  | $\$ 25$ |
| Account 324 | Sales Taxes Payable |  | $\$ 17$ |
| Account 460A |  <br> Light Duty Trucks |  | $\$ 85$ |
| Account 490 | Sales - Tires |  | $\$ 340$ |

## Note:

These sales may be costed individually at actual cost. However, at each month end, inventory adjustments to physical count values should be reflected in the applicable cost of sales accounts.

Internal sales of regularly stocked tires should be priced at cost plus $25 \%$, but not to exceed the retail selling price item.

If it is determined that there is little or no additional cost involved in handling nonregularly stocked tires, such internal sales may be priced at a rate lower than cost plus $25 \%$, if desired.

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 491 Gas, Oil and Grease

## Sales

Fixed Operations

## Sales Synopsis

Account 491 is established to record the sales of Gas, other fuel, Oil, Grease and other lubricants sold by the Parts and Accessories Department.

| Debits | Credits |
| :---: | :---: |
|  | 1. Actual selling price of gasoline (fuel), <br> oil, grease and similar materials <br> (lubricants) sold |

## 691 Gas, Oil and Grease <br> Cost of Sales <br> Fixed Operations

## Cost of Sales Synopsis

Account 691 is established to record the Cost of Sales of the items sold in Account 491 above.

## Debits

1. Cost of gasoline (fuel), oil, grease and similar materials (lubricants) sold
2. Adjustment to decrease the value of Account 244, Gas, Oil and Grease (inventory)

## Credits

1. Adjustment to increase the value of Account 244, Gas, Oil and Grease (inventory)

## Example 1

Record an over the counter sale of oil to a retail customer for \$13. The gas, oil and grease sale is $\$ 12$ and the sales tax is $\$ 1$. The cost of the gas, oil and grease is $\$ 7$.

Journal: Parts Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |


| Account 225 | Cash Sales | $\$ 13$ |  |
| :--- | :--- | ---: | ---: |
| Account 691 | Cost of Sales - Gas, Oil and Grease | $\$ 7$ |  |
| Account 244 | Inventory - Gas, Oil and Grease |  | $\$ 7$ |
| Account 324 | Sales Taxes Payable |  | $\$ 1$ |
| Account 491 | Sales - Gas, Oil and Grease |  | $\$ 12$ |

Note:
These sales may be costed individually at actual cost. However, at each month end, inventory adjustments to physical count values should be reflected in the applicable cost of sales accounts.

## 492 Miscellaneous

## Sales

Fixed Operations

## Sales Synopsis

Account 492, Miscellaneous is established to record the sales of items, which cannot be properly classified in any other account.

| Debits | Credits |
| :--- | :--- |
|  | 1. Actual selling price of automotive <br> merchandise, materials and supplies <br> sold which are not otherwise <br> provided for |
|  | 2. Actual selling price of other <br> merchandise sold, which was <br> recorded in Account 252 Other <br> (inventory) |

## 692 Miscellaneous

## Cost of Sales

Fixed Operations

## Cost of Sales Synopsis

Account 692 is established to record the Cost of Sales of items sold in Account 492 above.

Debits

1. Cost of items recorded as sales in Account 492, Miscellaneous
2. Adjustment to decrease the value of Account 252, Other (Inventory)

## Credits

1. Adjustment to increase the value of Account 252, Other (Inventory)

## Example 1

Record the $\$ 2,230$ sale of a farm implement. The parts sale is $\$ 2,125$ and the sales tax is $\$ 105$. The cost of the farm implement is $\$ 1,475$.

Journal: Parts Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 2,230$ |  |
| Account 692 | Cost of Sales - Parts - Miscellaneous | $\$ 1,475$ |  |
| Account 492 | Sales - Parts - Miscellaneous |  | $\$ 2,125$ |
| Account 252 | Other Inventory |  | $\$ 1,475$ |
| Account 324 | Sales Taxes Payable |  | $\$ 105$ |

## Note:

It is preferable that these sales be costed individually at actual cost, however, they may be costed on a percentage basis at month end.

If a percentage basis is used, an accurate percentage of sales should be developed to apply as cost for each classification of sales.

Using a reasonable sample, such as a three-month sales period, all sales in each classification should be costed at actual cost on each repair order and counter sales invoice. A summary should be prepared of all sales and cost of sales included in this study. Total sales in each classification should be divided into the corresponding total actual costs. The resulting percentages should then be applied to the applicable sales classifications at each subsequent month end to determine cost of sales.

This study should be repeated as frequently as necessary.

## 665 Adjustment - Cost of Labor Sales - Mechanical <br> Cost of Sales <br> Fixed Operations

## Cost of Sales Synopsis

Account 665 is established to record the amount of adjustment required to reconcile Work in Process to the actual amount of labor on open repair orders.

## Debits

## Credits

1. Monthly adjustment of Account 247, Work In Process - Labor, to agree with the schedule of the cost of labor sales on mechanical repair orders in process

## Example 1

Record the $\$ 675$ monthly adjustment to agree with the schedule of the cost of labor sales on mechanical repair order in process.

Journal: General Journal

| Entry: | Debit | Credit |  |
| :--- | :--- | ---: | ---: |
| Account 665 | Adjustment - Cost of Labor Sales - <br> Mechanical | $\$ 675$ |  |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  | $\$ 675$ |

Note:

1. This adjustment represents the cost of mechanical technicians' compensation for productive time, which was not applied on repair orders.
2. This account should not have a credit balance. If it does, it is an indication of incorrect costing procedures.
3. Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 675 Adjustment - Cost of Labor Sales - Body Shop

## Cost of Sales

Fixed Operations

## Cost of Sales Synopsis

Account 675 is established to record the amount of adjustment required to reconcile Work in Process to the actual amount of labor on open repair orders.

| Debits |  |
| :---: | :---: |
| 1. Monthly adjustment of Acct 247 Work |  |
| In Process - Labor to agree with the <br> schedule of the cost of labor sales on <br> Body Shop Repair Orders in process |  |

## Example 1

Record the $\$ 605$ monthly adjustment to agree with the schedule of the cost of labor sales on paint \& body repair orders in process.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 675 | Adjustment - Cost of Labor Sales - <br> Body Shop | $\$ 605$ |  |
| Account 247B | Inventory - Work in Process - Body <br> Shop |  | $\$ 605$ |

Note:
Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 687 Purchase Allowances

Cost of Sales
Fixed Operations

## Cost of Sales Synopsis

Account 687 is established to record the cash or credit from the manufacturer for ordering and/or selling Parts and Accessories under regular or promotional programs.

| Debits | Credits |
| :---: | :--- |
|  | 1. Purchase Allowances earned <br>  <br>  <br>  <br>  <br> 2. Stock order Allowances earned <br> 3. Purchase Discounts earned on Parts <br> and Accessories |

## Example 1

Record the purchase of a stock-order from the manufacturer for \$16,585 of which \$1,265 is a Purchase Allowance.

Journal: Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 242 | Inventory - Parts \& Accessories | $\$ 16,585$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 15,320$ |
| Account 687 | Purchase Allowances |  | $\$ 1,265$ |

## 688 Adjustment - Parts and Accessories Inventory

Cost of Sales
Fixed Operations

## Cost of Sales Synopsis

Account 688 is established to record the amount of adjustment required to reconcile the value of inventory on hand recorded in Account 242, Parts \& Accessories (Inventory).

## Debits

## Credits

1. Adjustment to increase the Parts and Accessories inventory
2. Inventory value of parts and accessories scrapped
3. Amount refunded under the Parts and Accessories Return Plan

## Example 1

Record $\$ 985$ of appreciation in parts value due to increase in parts pricing from the manufacturer.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 242 | Inventory - Parts \& Accessories | $\$ 985$ |  |
| Account 688 | Adjustments - Parts \& Accessories <br> Inventory |  | $\$ 985$ |

## Example 2

Record the $\$ 6,437$ adjustment to bring book balance of Parts \& Accessories Inventory in agreement with the physical inventory balance.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 242 | Inventory - Parts \& Accessories | $\$ 6,437$ |  |
| Account 688 | Adjustments - Parts \& Accessories <br> Inventory |  | $\$ 6,437$ |

## Example 3

Record the $\$ 1,449$ cost of parts scrapped.
Journal: Internal Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 688 | Adjustment - Parts \& Accessories <br> Inventory | $\$ 1,449$ |  |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 1,449$ |

## Expenses

## DISTRIBUTION OF EXPENSES

Managing an automobile dealership is an inherently difficult task. Since dealerships are made up of New \& Used Vehicle Sales Departments, Service, Parts \& Body Shop Departments and more recently separate F \& I and Lease \& Rental Departments, running a dealership is equivalent to operating six (6) or seven (7) companies under one roof. In order to keep track of performance in each Department, it is necessary to adopt a "Profit Center" approach. Under a Profit Center structure, each Department is responsible for generating its own Sales \& Gross Profit, controlling Expenses and producing an Operating Profit. Each Department manager must be held accountable for producing results and contributing to the overall "Bottom Line" of the entire Dealership.

The General Motors Dealer Operating Report is designed to show Sales \& Gross Profit results for each Department. However, this alone is not enough. It is important to allocate Expenses to each Department in a fair and consistent manner. Each Department Manager should be given the responsibility and the authority to control Departmental Expenses by reasonable budgeting \& forecasting and monitoring the Daily Operating Control (DOC) report.

One difficulty with this concept is the proper allocation of Expenses. Some Expenses such as the New Vehicle Floorplan Interest are clearly identified with the operation of the New Vehicle Department. On the other hand, Expenses such as Rent must be charged to each Department on a "Fair Share" basis. The methods to develop a fair share basis for the Dealership follow below.

The cardinal rule for handling Expenses is that whenever an Expense can be identified and associated with a specific Department, the entire Expense should be charged to the Department. When more than one Department share an Expense, the amount of the Expense should be pro-rated between Departments. The procedures to distribute Expenses follow.

Expenses should be distributed, on any one or any combination of the following basis, to Departments which:

1. are DIRECTLY RESPONSIBLE FOR incurring the expense.
2. receive the DIRECT BENEFIT OF the expense.
3. SHARE IN THE BENEFIT of the expense.

Each department should be viewed as a separate entity. There are expenses, which each Department must incur in order to continue operations. Using Rent as an example, the monthly Rent should be allocated on a reasonable basis to ALL DEPARTMENTS of a dealership. Department Mangers are NOT DIRECTLY RESPONSIBLE FOR THE INCURRING OF RENT EXPENSE, BUT ALL RECEIVE THE BENEFIT OF THE DEALERSHIP'S REAL ESTATE.

General and Administrative Expenses (G \& A) should be viewed as a RESPONSIBILITY OF GENERAL DEALERSHIP MANAGEMENT. G \& A expenses are those, which do not directly or indirectly benefit any single Department, but are associated with the continuing operation of the entire business organization. An example is the salary of an owner who functions as a general
manager. Typically, General and Administrative expenses are USUALLY MINIMAL in relation to total Expenses.

No Expense item should be arbitrarily prorated to operating Departments. An item of Expense should not be haphazardly classified as General and Administrative because it is not directly incurred by or for a specific Department. It is ESPECIALLY IMPORTANT that no Expense should be classified as General and Administrative simply because it appears to be too difficult to allocate on a reasonable basis.

Most Expenses have a clear, definable nature and can be reasonably and accurately distributed to specific Departments. Expenses which cannot be so easily defined MUST BE ANALYZED, and reasonable decisions must be made as to their proper distribution. THIS IS THE RESONSIBILTY of the accountant.

The GM Dealer's Standard Accounting provides for Expense Distribution designations through the use of a numbering system to identify each Department: It is shown in the table below.

| Operating Departments: | Numeric <br> Designation |
| :--- | :---: |
| New Vehicle Department | 01 |
| Used Vehicle Department | 02 |
| Lease and Rental Department | 03 |
| Mechanical (Service) Department: | 05 |
| Body Shop | 06 |
| Parts and Accessories Department | 07 |
| General and Administrative Department | 09 |

Expense account numbers classify the expense and the two-digit code (above) identifies the Department to which the expense is to be distributed.

## Distribution Examples

Examples of proper Expense Distribution follow below. The examples are specific rather that general so that the rationale for distributing the Expense is clear. For instance, in Account 051, Company Vehicle Expense, "the allowance to the office manager using a personal vehicle to make bank deposits, credit collection, etc." should charged to the General and Administrative Department. From this, a generalization can be inferred that an allowance to any employee using a personal vehicle for company business should be charged to the Department for which the vehicle is used.

No attempt is made to cover all possible Expenses, which a dealership may incur. The examples are provided merely to show typical items to be charged to each expense account, and to serve as an aid to correctly distribute Expenses that are common to all GM
dealerships. Therefore, a dealership may incur an Expense that is not shown; but the examples should provide assistance in correctly distributing that Expense.

We are suggesting only one reasonable method to determine the manner in which a particular Expense item should be distributed. There may be other methods, which a dealer feels are more reasonable and accurate for particular Expense items; if so, they should be used.

## Glossary

In order to make the distribution examples concise, phrases are used to describe the basis for distribution; they are self-explanatory. In some instances, certain key words are used in many Expense accounts. These are defined below.

- AREA

Measure the square footage of each Department. Then add up all the Departments for the Total Dealership as shown in the table below: Calculate each Department's percentage to the Total Dealership.

| Area (Square Feet) |  | New Veh. | Used <br> Veh. |  <br> Rental | Mech. | Body <br> Shop |  <br> Access. |  <br> Admin. |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | 01 | 02 | 03 | 05 | 06 | 07 | 09 |
| Square ft. | 80,000 | 3,600 | 1,600 | 800 | 46,000 | 20,000 | 8,000 |  |
| $\%$ of Total |  | $5 \%$ | $2 \%$ | $1 \%$ | $57 \%$ | $25 \%$ | $10 \%$ |  |

Multiply the total Expense by the respective percentage to determine the specific Department's expense.

- EMPLOYEES

Tabulate the number of employees in each Department. Add up all the employees for the Total Dealership. Calculate the percentage of each Department's employees to the total number of employees as shown in the table below.

| Employees |  | New Veh. | Used <br> Veh. |  <br> Rental | Mech. | Body <br> Shop |  <br> Access. |  <br> Admin. |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | 01 | 02 | 03 | 05 | 06 | 07 | 09 |
| Number of Employees | 60 | 12 | 6 | 4 | 24 | 8 | 6 |  |
| $\%$ of Total |  | $20 \%$ | $10 \%$ | $7 \%$ | $40 \%$ | $13 \%$ | $10 \%$ |  |

Multiply the total expense by the respective Department's percentage to determine the specific Department's expense.

- EMPLOYEES PARTICIPATING

When NOT all employees are involved, "Employees Participating" refers to only the employees that incur an Expense such as Health Insurance coverage or Pension Plan eligibility. Calculate the percentage of the Participating Employees in a Department to the total number of Participating Employees for the entire dealership.

| Participating Employees |  | New Veh. | Used <br> Veh. |  <br> Rental | Mech. | Body <br> Shop |  <br> Access. |  <br> Admin. |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | 01 | 02 | 03 | 05 | 06 | 07 | 09 |
| Number of Participating <br> Employees | 40 | 5 | 1 | 1 | 21 | 8 | 4 |  |
| $\%$ of Total |  | $13 \%$ | $3 \%$ | $3 \%$ | $51 \%$ | $20 \%$ | $10 \%$ |  |

Multiply the total expense by the respective Department's percentage to determine the specific Department's expense.

## - Relative Value Factor

The value assigned by the dealer to each department based on importance, location, etc. Multiply the total expense by the percentage of a specific department's relative square foot value to determine that department's expense.

## EXAMPLE

| Relative Value Factor |  | New Veh. | Used Veh. | Lease \& Rental | Mech |  <br> Body <br> Shop | Parts \& Access. | Gen \& Admin. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | 01 | 02 | 03 | 05 | 06 | 07 | 09 |
| Square Ft. | 11,000 | 2,800 | 1,000 | 200 | 3,200 | 2,600 | 800 | 400 |
| Relative Value Factor |  | X 2 | X 1.5 | x 1 | x | $\mathrm{x} \quad 1$ | X 1 |  |
| Relative Square Ft. |  | = 5,600 | = 1,500 | = 200 | = 3,200 | = 2,600 | = 800 | = 400 |
| \% of Total | 100\% | 39.1 \% | 10.5\% | 1.4\% | 22.4\% | 18.2\% | 5.6\% | 2.8\% |

- TIME

An estimate of the reasonable amount of time devoted to a task by each Department should be used to calculate the respective Department's percentage of the Expense. An example is shown below.

| Time | New Veh. | Used <br> Veh. |  <br> Rental | Mech |  <br> Body <br> Shop |  <br> Access. |  <br> Admin. |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | 01 | 02 | 03 | 05 | 06 | 07 | 09 |
| Number of Hours | $\mathbf{4 0}$ | 8 | 9 | 2 | 12 | 2 | 6 | 1 |
| $\%$ of Total | $100 \%$ | $20 \%$ | $22 \%$ | $5 \%$ | $30 \%$ | $5 \%$ | $15 \%$ | $3 \%$ |

Multiply the total Expense by the respective Department's percentage to determine the specific Department's expense.

- USAGE

A reasonable estimate of the percentage of expense items (supplies, services, equipment, etc.) that a Department is projected to use should be calculated. Tables similar to the ones above can be applied to this task. Multiply the total Expense by the calculated percentage to determine a specific Department's expense.

Note: 1. Only expenses applicable to the operation of the business should be charged to the expense accounts.

Note: 2. All expenses applicable to the sales of new and used other automotive merchandise and non-automotive-oriented merchandise should be classified in the regular expense accounts and distributed to the new or used vehicle department, as applicable, and the parts and accessories department, respectively.

## Variable Selling Expenses

011 Vehicle Salespeople - Compensation and Other Expenses
Variable Selling

## Synopsis

All compensation including commissions, "spiffs", prizes, and other payments paid to sales personnel are properly recorded in Account 011, Vehicle Salespeople Compensation and Other. Not included is absentee pay for vacation nor compensation for attending training classes. Absentee wages are recorded in Account 024, Absentee Compensation .

## Debits

1. Salaries, Commissions, Spiffs, other compensation and Incentives based on department performance (except absentee compensation) paid or payable to salespeople for selling vehicles, protection plans, items recorded in Account 238, Other Automotive, and for vehicle leases
2. Excess of guarantee over commissions earned
3. Cost of prizes and premiums
4. Fees and commissions paid to outsiders (e.g. "Bird-dog fees")
5. Vehicle sales commissions earned by a supervisor who also functions as a salesperson
6. Salesperson Career Builder Program Fees
7. The cost of various factory programs benefiting sales personnel such as
a. The Mark of Excellence program
b GM Performance Rewards

## Credits

1. The reversal of the previous month's accrual
c. GM Performance Rewards Bonus
2. The month-end accrual of amounts earned during the current month, but payable in a subsequent period (i.e. next pay period)

## Example 1

Record the accrual of salespersons commissions at month-end in the amount of \$75,000 of which $\$ 48,000$ is for the New Vehicle Department and $\$ 27,000$ is for the Used Vehicle Department.
Journal: Payroll and General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 011-01 |  <br> Other - New Vehicles Department | $\$ 48,000$ |  |
| Account 011-02 |  <br> Other - Used Vehicles Department | $\$ 27,000$ |  |
| Account 321 | Salaries, Wages \& Commissions <br> Payable |  | $\$ 75,000$ |

## Distribution of Expenses

| 011 Vehicle Salespeople Compensation \& Other | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | New Veh. 01 | Used Veh. $02$ | Lease \& Rental 03 | Mechanical 05 | Body Shop 06 |  <br> Access. 07 |  <br> Admin. $09$ |
| Salespeople's commissions | For new Vehicle sales | For used Vehicle sales | For leases and rentals |  |  |  |  |
| Commissions and fees to outsiders | For new Vehicle sales | For used Vehicle sales | For leases and rentals |  |  |  |  |
| Salaries and guarantees | Time | Time | Time |  |  |  |  |
| Prized and premiums | For new Vehicle sales | For used Vehicle sales | For leases and rentals |  |  |  |  |
| Commission earned by a supervisor for selling a vehicle | Total Commission | Total Commission |  |  |  |  |  |
| Commission for selling other automotive items not installed on vehicles sold | For new other automotive sales | For used other automotive sales |  |  |  |  |  |

## Comments

The "Pay Plan" for salespeople should be simple and provide built in incentives for generating higher levels of gross profit and volume. It should be competitive with respect to other dealerships in the area in order to attract talented personnel. Once a successful Pay Plan is developed, it should not be changed unless there are compelling reasons. Frequent changes to the Pay Plan have a demoralizing effect on the sales staff.

At the end of each month, the balance of this account should be analyzed by calculating the Compensation paid per vehicle and the balance should be compared to the total gross profit of the New and Used Vehicle Departments. Total Sales Compensation should not exceed $30 \%$ of the department's gross profit otherwise an operating loss is a likely result.

# 013 Delivery Expense <br> Expenses <br> Variable Selling 

## Synopsis

When preparing a vehicle for delivery to a customer, all expenses related to this effort are recorded in Account 013, Delivery Expense. This includes mechanical labor to service the vehicle, the cost of gasoline provided at delivery and any additional costs related to preparing the vehicle. Not included are reconditioning costs for used vehicles - reconditioning is recorded in Account 647A, Reconditioning - Certified Used Cars ; Account 647B, Reconditioning - Other Used Cars ; Account 651A, Reconditioning - Certified Used Trucks; or Account 651B, Reconditioning - Other Used Trucks.

## Debits

1. The expense at Internal selling rates of preparing vehicles for delivery
2. The cost of cleaning and detailing vehicles just prior to delivery
3. The cost of safety inspections required by law prior to delivery
4. Internal selling price of the labor for removing accessories and optional equipment
5. Internal selling price or cost of gasoline supplied with individual New \& Used vehicles sold
6. Cost of direct purchases of gasoline for individual New \& Used vehicles sold
7. The cost of supplies to maintain vehicles while in inventory such as car wash, polish, towels, cleaning rags, etc.
8. Expense (such as tolls, parking, overtime meals and other expenses in addition to wages) of employees delivering vehicles to customers

## Credits

1. Courtesy or distant delivery fees received from the factory or other dealers
2. The cost of minor damage to vehicles while in transit and for which a claim is not be filed against the carrier
3. The cost of incidental items purchased solely for the delivery of use vehicles such as missing cigarette lighters, missing gearshift knobs and other removable items
4. The internal selling price of the labor and materials for maintaining used vehicles in salable condition after the vehicles have been reconditioned

## Example 1

Record a repair order in the amount of $\$ 107$ to remove accessories from a new vehicle. The cost of labor is $\$ 19$.

Journal: Internal Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 013-01 | Delivery Expense - New Vehicles <br> Department | $\$ 107$ |  |
| Account 663 | Cost of Sales - Internal Labor - <br> Mechanical | $\$ 19$ |  |
| Account 463 | Sales - Internal Labor - Mechanical |  | $\$ 107$ |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  | $\$ 19$ |

Distribution of Expenses

| $\mathbf{0 1 3}$ Delivery Expense | New Veh. <br> 01 |  |  |  |  |  | Used Veh. <br> 02 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  <br> Rental <br> 03 | Mechanical <br> 05 | Body Shop <br> 06 |  <br> Access. <br> 07 |  <br> Admin. <br> 09 |  |  |
| Remove accessories from a new <br> vehicle | Total expense |  |  |  |  |  |  |
| Gasoline furnished with a used <br> vehicle sold |  | Total expense |  |  |  |  |  |
| Expense of an employee delivering <br> a lease unit |  |  | Total expense |  |  |  |  |



## Comments

On a per unit basis, Delivery Expense should be sufficient to cover the cost of predelivery mechanical labor (depending on the dealership labor rate and internal charges), gasoline (fuel), necessary vehicle clean up and car washes. When the average expense exceeds these levels, the account should be analyzed to make sure that repairs, "goodwill", or reconditioning costs are NOT charged to this account. Repairs should be posted to the inventory value of the vehicle using the corresponding inventory account below:

Account 230, Demonstrators
Account 231, New Cars
Account 235, Medium Duty Trucks
Account 237, New Trucks
Account 238, Other Automotive
Account 240, Used Cars
Account 241, Used Trucks

## Note:

Failure to account for repairs properly will result in over-stated vehicle gross profits and inflated sales commissions paid to sales personnel.

## 015 Policy Work - Vehicles

Expenses
Variable Selling

## Synopsis

When a customer returns to the dealership for "free" service not covered by the vehicle warranty, then the value of the "free" service absorbed by the dealership is debited to Account 015, Policy Work - Vehicles. Also, if the amount of warranty paid is different from the amount of the claim submitted, the difference is recorded as a debit if the amount represents an underpayment; or a credit if the warranty payment is greater than the claim.

## Debits

1. Internal selling price of the labor and materials used in preparing and adjusting vehicles previously sold and leased (except under a lease maintenance agreement) for which neither the customer nor the manufacturer will be charged
2. Adjustment for the difference between the month-end schedule of unpaid warranty and transportation claims and the balance in Account 263, Warranty Claims when the amount of claim payment is less than the warranty register amount

## Credits

1. Adjustment for the difference between the month-end schedule of unpaid warranty and transportation claims and the balance in Account 263, Warranty Claims when the amount of the claims payment is greater than the warranty register amount

## Example 1

Record the cost of $\$ 79$ for a new battery installed in a used car customer's vehicle after they had taken delivery. The internal part sale is \$55 and the cost of the part is \$55.
Journal: Internal Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
|  | Policy Expense - Used Vehicles | $\$ 79$ |  |
| Account 015-02 | Department | $\$ 79$ |  |
| Account 681 | Cost of Sales - Parts - Internal | $\$ 59$ | $\$ 79$ |
| Account 481 | Sales - Parts - Internal |  |  |

Distribution of Expenses

|  | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 015 Policy Work-Vehicles | New Veh. 01 | Used Veh. 02 | Lease \& Rental 03 | $\begin{aligned} & \text { Mechanical } \\ & 05 \end{aligned}$ | Body Shop 06 | Parts \& Access. 07 | Gen \& Admin. 09 |
| Repairs and adjustments to a used vehicle previously sold |  | Total expense |  |  |  |  |  |
| Adjustments to Acct. 263, Warranty Claims | Total adjustment |  |  |  |  |  |  |
| Repairs and adjustments to a lease unit not covered by warranty and not subject to a maintenance agreement |  |  | Total expense |  |  |  |  |

## Comments

In order to achieve or maintain a high level of customer satisfaction, it is necessary to provide occasional "Policy Work" adjustments to customers when the situation calls for it. "Policy Work", "Policy Adjustment", or "Goodwill" is defined as service work or parts given to a customer when it is understood that neither the customer nor the manufacturer will be charged. Examples of typical Policy Work are buffing out minor scratches, fixing minor rattles, and replacing worn parts on a used vehicle after the customer has taken delivery. It is important that employees are fully trained regarding the coverage of the manufacturer's warranty and the dealership Policy Work so that all customers are treated consistently.

## Personnel Expenses

## 020 Salaries - Owners / Executive Managers <br> Expenses <br> Personnel

## Synopsis

The compensation paid or accrued to Owners (Dealer Principal) and Executive Managers is recorded in Account 020, Salaries - Owners / Executive Managers. Bonuses are not included, in this account. Bonus payments should be recorded in Account 098, Bonuses-Owners.

## Debits

## Credits

1. Compensation paid to or accrued for (including absentee compensation) active and inactive Owners, Partners, Proprietors or Executive Managers

## Example 1

Record the monthly accrual of commission for the Executive Manager in the amount of $\$ 30,000$.

Journal: Payroll

| Entry: |  | Debit | Credit |
| :--- | :--- | :---: | :---: |
| Account 020-09 | Salaries - Owners/Executive <br> Managers - General \& Administrative | $\$ 30,000$ |  |
| Account 321 | Salaries, Wages \& Commissions <br> Payable |  | $\$ 30,000$ |

## Distribution of Expenses

|  | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 020 Salaries- <br> Owners/Executive Managers | New Veh. 01 | Used Veh. 02 | Lease \& Rental 03 | Mechanical 05 | Body Shop 06 | Parts \& Access. 07 | Gen \& Admin. 09 |
| Compensation (including absentee compensation) of a sole Owner |  |  |  |  |  |  | Total expense |



## Comments

Only compensation paid or accrued to the Owners and Executive Managers are recorded in this account. Employees who own shares should have their salaries recorded in their respective categories.

## Note:

Professional tax and accounting advice should be obtained regarding compensation paid to Proprietors and Partners in order to minimize tax obligations for both individuals and the dealership.

## 021 Salaries - Supervision <br> Expenses <br> Personnel

## Synopsis

The compensation paid to managers and other supervisory personnel is recorded in Account 021, Salaries - Supervision. Not included are incentives, spiffs and commissions, which are properly posted to Account 026, Incentives - Supervision.

| Debits | Credits |
| :---: | :---: |
| 1. Compensation (except absentee compensation) of employees functioning as supervisors of operating departments and of the general office staff, such as a Business Manager, General Manager, New Vehicle Sales Manager, Service Manager, Body Shop Manager, Parts Manager and other supervisory personnel <br> 2. Compensation of an individual Employed on a salary basis who functions as a supervisor and as a salesperson such as a Used Vehicle Manager <br> 3. Compensation of an individual functioning as a service manager or shop foreman and as a productive technician |  |

## Example 1

Record the $\$ 2,000$ salary paid to parts manager of which $\$ 700$ is payroll taxes, and a \$150 payroll deduction for partial repayment of a loan.

Journal: Payroll

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |


| Account 021-07 |  <br> Accessories | $\$ 2,000$ |  |
| :--- | :--- | ---: | ---: |
| Account 025-07 | Payroll Taxes - Parts \& Accessories <br> Department | $\$ 153$ |  |
| Account 321 | Salaries, Wages \& Commissions <br> Payable |  | $\$ 1,303$ |
| Account 294 | Notes and Accounts Receivable - <br> Other | $\$ 150$ |  |
| Account 323 | Payroll Taxes Payable | $\$ 700$ |  |

## Distribution of Expenses

| 021 Salaries Supervision | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | New Veh. 01 | Used Veh. 02 | Lease \& Rental 03 | Mechanical 05 | Body Shop 06 | Parts \& Access. 07 | Gen \& Admin. 09 |
| Compensation of the general manager |  |  |  |  |  |  | Total compensation |
| Compensation of the business manager |  |  |  |  |  |  | Total compensation |
| Compensation of the lease and rental department manager |  |  | Total compensation |  |  |  |  |
| Compensation of the parts and accessories department manager |  |  |  |  |  | Total compensation |  |
| Compensation of the combination general manager and new vehicle department manager | Time |  |  |  |  |  | Time |
| Compensation of the service department manager or body shop manager |  |  |  | Time | Time |  |  |

## Comments

As indicated in the Expense Distribution chart above, each Supervisor's compensation should be debited to the respective Department. In the case where a manager oversees two (2) or more Departments, then the compensation should be pro rated and proportionately charged to each respective Department. Compensation plans for Supervisors should contain incentives for controlling expenses and producing profit (see Account 026, Incentives - Supervision).

Note:

Job Descriptions should be prepared for each position. Periodic reviews should be conducted to discuss job performance and to set goals for the future.

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 022 Salaries - Clerical <br> Expenses <br> Personnel

## Synopsis

The compensation paid to non-managerial, office personnel is recorded in Account 022, Salaries - Clerical.

| Debits | Credits |
| :--- | :--- |
| 1. Compensation (except absentee |  |
| compensation) of clerical Employees |  |
| such as: |  |
| a. Bookkeepers |  |
| b. DMV Clerks (billlers) |  |
| c. Customer Relations Coordinators |  |
| d. Secretaries |  |
| e. Cashiers |  |
| f. Telephone operators |  |
| g. Inventory clerks |  |
| h. Warranty clerks |  |
| i. Other clerical Employees |  |

## Example 1

Record the bi-weekly pay of the warranty clerks in the amount of $\$ 2,952$ which includes payroll taxes of $\$ 942$ and retirement benefits of $\$ 162$. The salaries, payroll taxes expense and retirement benefits expense are distributed between the Mechanical Department and the Parts and Accessories Department as shown in the example below.
Journal: Payroll

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |


| Account 022-05 | Salaries - Clerical - Mechanical <br> Department | $\$ 1,615$ |  |
| :--- | :--- | ---: | ---: |
| Account 022-07 |  <br> Accessories Department | $\$ 1,077$ |  |
| Account 025-05 | Payroll Taxes - Mechanical <br> Department | $\$ 124$ |  |
| Account 025-07 | Payroll Taxes - Parts \& Accessories <br> Department | $\$ 82$ |  |
| Account 029-05 | Retirement Benefits - Mechanical <br> Department | $\$ 32$ |  |
| Account 029-07 |  <br> Accessories Department | $\$ 22$ |  |
| Account 321 | Salaries, Wages \& Commissions <br> Payable |  | $\$ 1,848$ |
| Account 323 | Payroll Taxes Payable |  | $\$ 942$ |
| Account 330 | Retirement Benefits Payable |  | $\$ 162$ |

## Distribution of Expenses

| 022 Salaries-Clerical | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | New Veh. 01 | Used Veh. 02 | Lease \& Rental 03 | Mechanical 05 | Body Shop 06 | Parts \& Access. 07 |  <br> Admin. 09 |
| Compensation of dealership central telephone operators |  |  |  |  |  |  | Total Compensation |
| Compensation of the vehicle title clerk | Time | Time | Time |  |  |  |  |
| Compensation of the parts and accessories and service cashier |  |  |  | Time | Time | Time |  |
| Compensation of the lease and rental department clerk |  |  | Total Compensation |  |  |  |  |
| Compensation of the warranty clerk |  |  |  | Department's percentage of warranty sales | Department's percentage of warranty sales | Department's percentage of warranty sales |  |
| Compensation of the parts and accessories inventory clerk |  |  |  |  |  | Total Compensation |  |
| Compensation of general clerks, bookkeepers and secretaries |  |  |  |  |  |  | Total Compensation |
| Compensation of the clerk responsible for the records of service \& parts \& accessories departments |  |  |  | Time | Time | Time |  |

Comments

Compensation for each employee should be charged to the department to which the employee is assigned as indicated in the table above. In the case where an employee produces work for more than one department, the compensation expense should be pro-rated between each respective department.

Note:
Job Descriptions should be prepared for each position. Periodic reviews should be conducted to discuss job performance and to set goals for the future.

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 023 Other Salaries and Wages <br> Expenses <br> Personnel

## Synopsis

The compensation paid to Employees not classified in any other account is recorded in Account 023, Other Salaries and Wages.

| Debits | Credits |
| :--- | :--- |
| 1. Compensation (except absentee <br> compensation) of other employees <br> such as: | 1. Amount of compensation of such <br> Employees for any time that is <br> devoted to productive service work |
| a. Service advisors/salespeople |  |
| b. Janitors |  |
| c. Porters and lot attendants |  |
| d. Parts helpers, counter people, and truck <br> drivers |  |
| 2. Other employees (other than <br> supervisors) who: <br> a. deliver new vehicles and lease rental units <br> b. purchase and deliver used vehicles |  |
| c. repair buildings and equipment <br> 3. $\quad$ Commissions to non-supervisory <br> personnel on sales of service labor and of <br> parts and accessories other than those sold <br> with vehicles <br> 4. Amount of compensation of a <br> technician for any time that is devoted to <br> non-productive work <br> 5. <br> not otherwise provided for |  |

$\qquad$

## Example 1

Record the monthly accrual of the service advisors commissions in the amount of \$17,367.

Journal: Payroll

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 023-05 | Other Salaries \& Wages - Mechanical <br> Department | $\$ 17,367$ |  |
| Account 321 | Salaries, Wages \& Commissions <br> Payable |  | $\$ 17,367$ |

Distribution of Expenses

| 023 Other Salaries \& Wages | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | New Veh. 01 | Used Veh. 02 | Lease \& Rental 03 | Mechanical $05$ | Body Shop 06 | Parts \& Access. 07 | Gen \& Admin. 09 |
| Compensation of the mechanical service advisor/salesperson |  |  |  | Total Compensation |  |  |  |
| Compensation of the general porter or janitor | Time | Time | Time | Time | Time | Time | Time |
| Compensation of the used car lot attendant |  | Total Compensation |  |  |  |  |  |
| Compensation of the body shop porter |  |  |  |  | Total Compensation |  |  |
| Compensation of parts counter people, drivers, and helpers |  |  |  |  |  | Total Compensation |  |
| Compensation of the employee who delivers vehicles | Time | Time | Time |  |  |  |  |
| Commissions on labor and parts and accessories sales |  |  |  | Same as regula compensation | Same as regular compensation | Same as regular compensation |  |
| Compensation of a technician for doing maintenance work in the new and used vehicle departments | Time | Time |  |  |  |  |  |
| Compensation of the protection guard | Time | Time | Time | Time | Time | Time | Time |
| Compensation of the service courtesy car driver |  |  |  | Time | Time |  |  |

## Comments

The compensation of employees in this category should be charged to the department to which the employee is assigned. In the case where work is done for more than one department, the compensation should be pro-rated and proportionately charged to each respective department.

## Note:

Job Descriptions should be prepared for each position. Periodic reviews should be conducted to discuss job performance and to set goals for the future.

## 024 Absentee Compensation <br> Expenses <br> Personnel

## Synopsis

The amount of compensation paid or payable to employees (excluding owners) while away from the dealership on authorized leave is recorded in Account 024, Absentee Compensation. This includes Holiday pay, vacation pay, training school pay, jury duty pay and sick leave.

## Debits

## Credits

1. The amount of compensation paid or accrued to employees for Holiday and vacation pay (not including owners)
2. The amount of Sick leave compensation paid or accrued to employees (not including owners)
3. The compensation paid or payable to employees (not including owners) while attending training schools, classes or seminars
4. The compensation paid to employees while serving on jury duty

## Example 1

Record a mechanical shop technician's total compensation of \$1,600 including \$800 of holiday and vacation pay. The payroll taxes are \$544.
Journal: Payroll

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 247A | Inventory - Work in Process - <br> Mechanical | $\$ 800$ |  |
| Account 024-05 | Absentee Compensation - Mechanical | $\$ 800$ |  |
| Account 025-05 | Taxes - Payroll - Mechanical <br> Department | $\$ 122$ |  |


| Account 321 | Salaries, Wages \& Commissions <br> Payable |  | $\$ 1,178$ |
| :--- | :--- | ---: | ---: |
| Account 323 | Payroll Taxes Payable |  | $\$ 544$ |

Distribution of Expenses

| 024 Absentee Compensation | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | New Veh. 01 | Used Veh. 02 | Lease \& Rental 03 | $\begin{gathered} \text { Mechanical } \\ 05 \end{gathered}$ | Body Shop 06 | Parts \& Access. 07 | Gen \& Admin. 09 |
| Holiday vacation and sick leave pay of all employees | Same as regula compensation | Same as regula compensation | Same as regula compensation | Same as regula compensation | Same as regule compensation | Same as regule compensation | Same as regule compensation |
| Compensation while attending training sessions for all employees | Same as regula compensation | Same as regule compensation | Same as regula compensation | Same as regula compensation | Same as regule compensation | Same as regule compensation | Same as regula compensation |
| All absentee compensation of technicians |  |  |  | Mechanical technicians compensation | Mechanical technicians compensation |  |  |

## Comments

Vacation and sick pay should be accrued during the year by setting up a monthly provision for compensation earned by each employee. The monthly provision should be debited to this account and the offsetting credit should be applied to Account 321, Salaries, Wages \& Commissions Payable (Accrued Liabilities). The reason for accruing vacation and sick pay is to pro-rate this expense throughout the entire year. Otherwise, during popular vacation months in the summer, the dealership's operating profit is unduly impacted by payment of compensation while employees are away from work.

The Absentee Compensation should be distributed to each respective department based on job assignment. When an employee serves two or more departments, the Absentee Compensation should be pro-rated and charged to the respective departments.

## Note:

For related travel expenses when attending training sessions, refer to Account 075, Training Expense.

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 025 Taxes - Payroll

## Expenses

Personnel

## Synopsis

Account 025, Taxes - Payroll is established to record the monthly provision of the dealership's obligation for employee taxes such as the employer's share of the F.I.C.A. tax and/or unemployment taxes.

| Debits | Credits |
| :--- | :--- |
| 1. Monthly provision for employer's |  |
| share of payroll taxes which include: |  |
| a. F.I.C.A. |  |
| b. Federal Unemployment |  |
| c. State Unemployment |  |
| d. Local municipal taxes, if applicable |  |

## Example 1

Record the $\$ 122$ of employer's payroll taxes incurred on a mechanical shop technician's compensation of $\$ 1,600$. The $\$ 544$ of payroll taxes payable includes $\$ 422$ withheld from the technician's pay.
Journal: Payroll

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 247A | Inventory - Work in Process - <br> Mechanical | $\$ 800$ |  |
| Account 024-05 | Absentee Compensation - Mechanical | $\$ 800$ |  |
| Account 025-05 | Taxes - Payroll - Mechanical <br> Department | $\$ 122$ |  |
| Account 202 | Cash in Bank |  | $\$ 1,178$ |
| Account 323 | Payroll Taxes Payable | $\$ 544$ |  |

## Distribution of Expenses

|  | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 025 Taxes-Payroll | New Veh. 01 | Used Veh. 02 | Lease \& Rental 03 | $\begin{gathered} \text { Mechanical } \\ 05 \end{gathered}$ | Body Shop 06 | Parts \& Access. 07 | Gen \& Admin. 09 |
| F.I.C.A. | Employees | Employees | Employees | Employees | Employees | Employees | Employees |
| State and federal unemployment taxes | Employees | Employees | Employees | Employees | Employees | Employees | Employees |

## Comments

Only the employer's share of Payroll Tax is posted to this account. Since most tax remittances are due on a quarterly basis, a monthly provision should be established and debited to this account. The offsetting credit is posted to Account 323, Payroll Taxes Payable (Accrued Liabilities).

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 026 Incentives - Supervision <br> Expenses <br> Personnel

## Synopsis

The Incentives, spiffs and commissions paid to supervisors in addition to regular salaries are recorded in Account 026, Incentives - Supervision. Ordinary compensation such as salaries and wages are properly recorded in Account 021, Salaries Supervision.

## Debits

## Credits

1. Amounts paid and accrued for incentives, spiffs and commissions for supervisors
2. Special payment of additional incentives to supervisors
3. The cost of factory programs benefiting supervisors such as:
a. Business Accounting Managers (BAM) Awards Bank System (ABS)
b. Award Option expenses

## Example 1

Record the monthly incentive in the amount of $\$ 5,323$ for the parts manager.
Journal: Payroll

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 026-07 |  <br> Accessories Department | $\$ 5,323$ |  |
| Account 321 | Salaries, Wages \& Commissions <br> Payable |  | $\$ 5,323$ |

## Distribution of Expenses

| 026 Incentives Supervision | New Veh. 01 | Used Veh. $02$ | Lease \& Rental 03 | $\begin{gathered} \text { Mechanical } \\ 05 \end{gathered}$ | Body Shop 06 | Parts \& Access. 07 | Gen \& Admin. 09 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Incentives paid or payable to the general manager |  |  |  |  |  |  | Total compensation |
| Incentives paid or payable to the business manager |  |  |  |  |  |  | Total compensation |
| Incentives paid or payable to the lease and rental department manager |  |  | Total compensation |  |  |  |  |
| Incentives paid or payable to the parts and accessories department manager |  |  |  |  |  | Total compensation |  |
| Incentives paid or payable to the combination general manager and new vehicle department manager | Time |  |  |  |  |  | Time |
| Incentives paid or payable to the service department manager |  |  |  | Time | Time |  |  |

## Comments

Extra compensation, paid to managers and supervisors, in addition to regular compensation recorded in Account 021, Salaries - Supervision, is debited to this Account. Guidelines for paying incentives should be established and clearly communicated to the managers and supervisors. Generally, incentive should be performance based using criteria such as sales production, expense control, and training of subordinates to improve productivity. Most successful incentive plans reward supervisors for producing increases in departmental operating profit.

## 027 Employee Benefits

## Expenses

Personnel

## Synopsis

The cost of Employee Benefits such as life, health, dental and other insurance is recorded in Account 027, Employee Benefits.

## Debits

1. The cost of insurance premiums paid or accrued for Employee Benefit plans such as:
a. Health insurance
b. Life insurance
c. Dental insurance
d. Long Term Care Insurance

## Credits

1. The amount of employee contribution to various benefits

## Example 1

Record the $\$ 5,500$ monthly expense of workers' compensation insurance that was paid in advance. The workers' compensation insurance is distributed to each department as shown in the example below.

Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 027-01 | Employee Benefits - New Vehicle <br> Department | $\$ 1,430$ |  |
| Account 027-02 | Employee Benefits - Used Vehicle <br> Department | $\$ 605$ |  |
| Account 027-03 | Employee Benefits - Lease \& Rental <br> Department | $\$ 165$ |  |
| Account 027-05 | Employee Benefits - Mechanical <br> Department | $\$ 1,375$ |  |
| Account 027-06 | Employee Benefits - Body Shop <br> Department | $\$ 825$ |  |


|  | Account 027-07 |  <br> Accessories Department | $\$ 715$ |
| :--- | :--- | ---: | ---: |

## Distribution of Expenses

| 027 Employee Benefits | Departmental Distribution |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | New Veh. <br> 01 | Used Veh. <br> 02 |  <br> Rental <br> 03 | Mechanical <br> 05 | Body Shop <br> 06 |  <br> Access. <br> 07 |  <br> Admin. <br> 09 |
| Group life insurance | Employees <br> participating | Employees <br> participating | Employees <br> participating | Employees <br> participating | Employees <br> participating | Employees <br> participating | Employees <br> participating |
| Hospitalization, health, accident <br> and long term care insurance | Employees <br> participating | Employees <br> participating | Employees <br> participating | Employees <br> participating | Employees <br> participating | Employees <br> participating | Employees <br> participating |
| Laundry coverall and uniform <br> service | Usage | Usage | Usage | Usage | Usage | Usage | Usage |
| Workers' compensation insurance | Employees | Employees | Employees | Employees | Employees | Employees | Employees |

## Comments

In the area of insurance, there is a wide range of costs and coverage between policies. Comparisons should be made to determine which provider and which plan best suits the needs of the dealership and its employees. In addition to low cost, finding the best value should be a main criterion for selecting the coverage.

The cost of Employee Benefits should be charged to each Department in proportion to the employees assigned to the Department.

Note:
One secret to attracting and retaining good employees is to provide Employee Benefits that satisfy employee needs. For this reason, the insurance plans that offer employee choices have become popular. The same is true for other fringe benefits. The cost of Employee Benefits must be weighed against the cost of recruiting, hiring and training new employees and riding out the "learning curve" until productivity becomes acceptable.

## 029 Retirement Benefits

Expenses
Personnel

## Synopsis

The amounts set aside for employee retirement plans are recorded in Account 029, Retirement Benefits. This includes pensions, 401(k) plans, annuities, and other retirement benefits.

## Debits

## Credits

1. The monthly amounts paid or the monthly accrual for employee pension plans
2. Compensation paid retired employees
3. In lieu of a formal retirement benefits, the lump sum payments to employees upon retirement

## Example 1

Record the payment of the salary, wages \& commission in the amount of \$199,000 of which $\$ 56,170$ is payroll taxes and $\$ 14,400$ is retirement benefits. The company's contribution to a retirement plan for the employees is $\$ 3,600$. The payroll taxes and retirement benefits are distributed to each department as shown in the example below.
Journal: Payroll

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 321 | Salaries, Wages \& Commissions <br> Payable | $\$ 180,000$ |  |
| Account 025-01 | Taxes - Payroll - New Vehicles <br> Department | $\$ 5,090$ |  |
| Account 025-02 | Taxes - Payroll - Used Vehicles <br> Department | $\$ 3,095$ |  |
| Account 025-04 | Taxes - Payroll - Finance \& Insurance <br> Department | $\$ 1,830$ |  |
| Account 025-05 | Taxes - Payroll - Mechanical <br> Department | $\$ 3,450$ |  |


| Account 025-06 | Taxes - Payroll - Body Shop <br> Department | $\$ 385$ |  |
| :--- | :--- | ---: | ---: |
| Account 025-07 | Taxes - Payroll - Parts \& Accessories <br> Department | $\$ 1,550$ |  |
| Account 029-01 | Retirement Benefits - New Vehicles <br> Department | $\$ 1,200$ |  |
| Account 029-02 | Retirement Benefits - Used Vehicles <br> Department | $\$ 600$ |  |
| Account 029-04 |  <br> Insurance Department | $\$ 400$ |  |
| Account 029-05 | Retirement Benefits - Mechanical <br> Department | $\$ 900$ |  |
| Account 029-06 | Retirement Benefits - Body Shop <br> Department | $\$ 100$ |  |
| Account 029-07 |  <br> Accessories Department | $\$ 400$ |  |
| Account 202 | Cash in Bank |  | $\$ 128,430$ |
| Account 323 | Payroll Taxes Payable |  | $\$ 56,170$ |
| Account 330 | Retirement Benefits Payable | $\$ 14,400$ |  |

## Distribution of Expenses

|  | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 029 Retirement Benefits | New Veh. 01 | Used Veh. 02 | Lease \& Rental 03 | Mechanical 05 | Body Shop 06 |  <br> Access. 07 | Gen \& Admin. 09 |
| Formal pension or retirement fund | Employees participating | Employees participating | Employees participating | Employees participating | Employees participating | Employees participating | Employees participating |
| Payments to retirees not covered by a formal plan |  |  |  |  |  |  | Total expense |

## Comments

Similar to employee benefit insurance plans, wide ranges of retirement plans are available. A careful study of several retirement plans is advisable. It is important to select the best overall plan that meets employee needs and offers the best value. The monthly provision is debited to this account and the offsetting credit is applied to Account 330, Retirement Benefits Payable.

The cost of the Retirement Benefits should be pro-rated to each department based on the employees in the Department.

## Semi-Fixed Expenses

## 033 Postage / Freight

Expenses
Semi-Fixed

## Synopsis

Expenses incurred for shipping and receiving goods are recorded in Account 033, Postage / Freight. In addition to parts shipments, costs for overnight express deliveries such as Federal Express, UPS and other carriers are recorded in this account. It also includes the cost of daily postage.

## Debits

1. The cost of postage other than postage for direct mail advertising
2. The Cost of Freight and shipping expenses for goods dispatched or received at the dealership including:
a. Postage
b. Trucking Freight bills
c. US Postal Service
d. Federal Express
e. UPS
f. Courier charges

## Credits

1. Freight and shipping fees charged to the customer (i.e.) special ordered parts or direct parts shipments

## Example 1

Record an invoice of $\$ 613$ from Federal Express for overnight deliveries. The $\$ 613$ is distributed to the departments that use Federal Express as shown in the example below.

Journal: Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 033-01 | Postage/Freight Expense - New <br> Vehicles Department | $\$ 164$ |  |
| Account 033-02 | Postage/Freight Expense - Used <br> Vehicles Department | $\$ 120$ |  |


|  |  <br> Account 033-04 <br> Insurance Department | $\$ 274$ |  |
| :--- | :--- | ---: | ---: |
| Account 033-09 |  <br> Administrative | $\$ 55$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 613$ |

## Example 2

Record an UPS invoice in the amount of \$537 for the Parts Department.
Journal: Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 033-07 |  <br> Accessories Department | $\$ 537$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 537$ |

## Distribution of Expenses

| 033 Postage / Freight | Departmental Distribution |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | New Veh. <br> 01 | Used Veh. <br> 02 |  <br> Rental <br> 03 | Mechanical <br> 05 | Body Shop <br> 06 |  <br> Access. <br> 07 |  <br> Admin. <br> 09 |
| Postage | Usage | Usage | Usage | Usage | Usage | Usage | Usage |
| The amount of trucking freight bills <br> for shipping parts |  |  |  |  |  | Total expense |  |
| The cost of shipping goods by <br> USPS Parcel Post, Federal <br> Express, UPS | Usage | Usage | Usage | Usage | Usage | Usage | Usage |

## Comments

As indicated in the Distribution of Expenses table above, the cost of shipping should be charged to the Department that benefits. Even though some fees are regulated, comparisons should be made to obtain the most favorable rates. Often, discounts are available for volume.

A record of shipments should be kept and when invoices are received from Freight and express companies, the billing should be reconciled with the shipments. Discrepancies should be resolved immediately.

## 051 Company Vehicle Expense <br> Expenses <br> Semi-Fixed

## Synopsis

The cost of routine maintenance for vehicles recorded in Account 230, Demonstrators and Account 285, Company Vehicles is posted to Account 051, Company Vehicle Expense. This includes the internal labor and parts cost for performing regularly scheduled maintenance according to the manufacturers recommendations.

## Debits

1. The Internal selling price of the labor and materials for maintaining company-owned vehicles according to manufacturer recommend service intervals (other than lease and rental units)
2. The cost of car washes, gasoline and other consumable items related to the operation of Company Vehicles
3. The cost of license \& registration fees and safety inspections for Company Vehicles
4. Expense allowances to employees for using personal vehicles for company business

## Credits

1. Amount charged to employees for using company-owned vehicles other than lease and rental units
2. Occasional rental fees received from service customers using courtesy cars

## Example 1

Record an Internal Repair order in the amount of $\$ 125$ for Mechanical repairs to maintain a Service loaner. The internal labor is $\$ 100$ and the parts sale is $\$ 25$. The cost of labor is \$50 and the cost of parts is \$20.
Journal: Mechanical Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 051-05 | Company Vehicle Expense - <br> Mechanical Department | $\$ 125$ |  |


| Account 663 | Cost of Sales - Internal Labor - <br> Mechanical | $\$ 50$ |  |
| :--- | :--- | ---: | ---: |
| Account 681 | Cost of Sales Parts - Internal | $\$ 20$ |  |
| Account 463 | Sales Internal Labor - Mechanical |  | $\$ 100$ |
| Account 481 | Sales Parts Internal |  | $\$ 25$ |
| Account 247A | Work in Process - Mechanical Labor |  | $\$ 50$ |
| Account 242 | Inventory Parts \& Accessories |  | $\$ 20$ |

## Example 2

If state and local tax regulations require the payment of sales or excise tax on Internal Sales, then the following example applies.
Record the body shop repair order in the amount of $\$ 586$ for work performed on a company vehicle. The internal paint and body labor is $\$ 140$. The internal parts sale is $\$ 394$, the paint and body shop materials is $\$ 31$ and the sales tax is $\$ 21$. The cost of labor is $\$ 60$. The parts cost is $\$ 315$ and the cost of paint and body shop materials is $\$ 28$.

Journal: Internal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 051-05 | Company Vehicle Expense - <br> Mechanical Department | $\$ 586$ |  |
| Account 673 | Cost of Sales - Internal Labor - Paint <br> \& Body | $\$ 60$ |  |
| Account 679 | Cost of Sales - Paint \& Body Shop <br> Materials | $\$ 28$ |  |
| Account 681 | Cost of Sales - Parts Internal | $\$ 215$ |  |
| Account 242 | Inventory Parts \& Accessories |  | $\$ 315$ |
| Account 245 | Inventory Paint \& Body Shop Materials |  | $\$ 28$ |
| Account 247B | Inventory Work in Process Body Shop |  | $\$ 60$ |
| Account 324 | Sales Taxes Payable | $\$ 21$ |  |
| Account 473 | Sales Internal Labor Paint \& Body |  | $\$ 140$ |
| Account 479 | Sales Paint \& Body Shop Materials |  | $\$ 31$ |
| Account 481 | Sales Parts Internal |  | $\$ 394$ |

## Distribution of Expenses

|  | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 051 Company Vehicle Expense | New Veh. 01 | Used Veh. 02 | Lease \& Rental 03 | $\begin{aligned} & \text { Mechanical } \\ & 05 \end{aligned}$ | Body Shop 06 | Parts \& Access. 07 | Gen \& Admin. 09 |
| Expense and maintenance of new vehicle department demonstrators | Total expense |  |  |  |  |  |  |
| Expense and maintenance of company-owned vehicles (other than lease and rental units) assigned to specific departments | Vehicles assigned | Vehicles assigned | Vehicles assigned | Vehicles assigned | Vehicles assigned | Vehicles assigned | Vehicles assigned |


| Rental income from employees using company owned vehicles (other than lease and rental units) | (Credit) Department charged with expense of vehicle | (Credit) Department charged with expense of vehicle | (Credit) Department charged with expense of vehicle | (Credit) Department charged with expense of vehicle | (Credit) Department charged with expense of vehicle | (Credit) Department charged with expense of vehicle | (Credit) Department charged with expense of vehicle |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Occasional courtesy car rental income from service customers |  |  |  | (Credit) Department making sale | (Credit) Department making sale |  |  |
| Allowance to the office manager using personal vehicle to make bank deposits, credit collections, etc. |  |  |  |  |  |  | Total expense |

## Comments

Company Vehicles should be used for company business only such as errands, deliveries, providing transportation to customers, etc. When only one department benefits from a Company Vehicle, then the full amount of the expense should be charged to the respective department. For example, expenses related to maintaining a tow truck should be charged to the Mechanical Department (05). If more than one department benefits, then the expense should be pro-rated between departments. For example, the cost to maintain a dealership snowplow should be pro-rated and charged to all departments.

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

056 Insurance - Inventory
Expenses
Semi-Fixed

## Synopsis

Account 056, Insurance - Inventory is created to record the amount of monthly insurance premium paid or payable for damage or theft coverage on New and/or Used Vehicles while financed on the dealership's Floorplan line of credit.

| Debits | Credits |
| :---: | :---: |
| 1. The amount of Insurance expense |  |
| paid or payable for coverage of New |  |
| and Used Vehicles on Floorplan |  |
| 2. Other monthly vehicle Insurance |  |
| expense |  |

## Example 1

Record the $\$ 4,684$ monthly expense for the insurance premium for the damage or theft of New and/or Used Vehicles. The monthly expense for the New Vehicles Department is \$2,896 and \$1,788 for the Used Vehicles Department.

Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 056-01 | Insurance - Vehicle Inventory - New <br> Vehicles Department | $\$ 2,896$ |  |
| Account 056-02 | Insurance - Vehicle Inventory - Used <br> Vehicles Department | $\$ 1,788$ |  |
| Account 271 | Prepaid Insurance |  | $\$ 4,684$ |

## Distribution of Expenses

|  | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 056 Insurance Inventory | New Veh. 01 | Used Veh. 02 | Lease \& Rental 03 | Mechanical 05 | Body Shop 06 | Parts \& Access. 07 | Gen \& Admin. 09 |
| Insurance premiums paid or payable to cover damage to New and Used Vehicles in inventory | Vehicles covered | Vehicles covered |  |  |  |  |  |


| Other vehicle insurance expense | Vehicles <br> covered | Vehicles <br> covered |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## Comments

The monthly provision for payment of premiums for Insurance coverage of vehicles in inventory is debited to this account.

## 057 Bad Debt Expense

Expenses
Semi-Fixed

## Synopsis

The monthly adjustment for receivable accounts, which are past due and considered a "Bad Debt", is recorded in Account 057, Bad Debt Expense. Professional tax and accounting advice should be obtained regarding the proper handling of past due accounts and the related write-offs.

## Debits

1. Monthly adjustments to increase the balance of Account 340, Allowance for Doubtful Accounts to equal past due customer Receivables over 90 days past due
2. Direct write-offs of accounts determined to be uncollectible

## Credits

1. Monthly adjustments to decrease the balance of Account 340, Allowance for Doubtful Accounts to equal past due customer Receivables

## Example 1

Record the adjustment of $\$ 4,409$ necessary to establish the allowance for customer receivables over 90 days past due.

Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 057-01 | Bad Debt Expense - New Vehicle <br> Department | $\$ 1,500$ |  |
| Account 057-02 | Bad Debt Expense - Used Vehicle <br> Department | $\$ 750$ |  |
| Account 057-05 | Bad Debt Expense - Mechanical <br> Department | $\$ 685$ |  |
| Account 057-06 | Bad Debt Expense - Body Shop <br> Department | $\$ 1,250$ |  |
| Account 057-07 |  <br> Accessories Department | $\$ 224$ |  |
| Account 340 | Allowance for Doubtful Accounts |  | $\$ 4,409$ |

## Distribution of Expenses

| 057 Bad Debt Expense | Departmental Distribution |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | New Veh. <br> 01 | Used Veh. <br> 02 |  <br> Rental <br> 03 | Mechanical <br> 05 | Body Shop <br> 06 |  <br> Access. <br> 07 |  <br> Admin. <br> 09 |
|  | Ammout of <br> adjustment | Amount of <br> adjustment | Amount of <br> adjustment | Amount of <br> adjustment | Amount of <br> adjustment | Amount of <br> adjustment | Amount of <br> adjustment |

## Comments

As some receivables go unpaid and become past due, the likelihood of some customers paying the amount owed decreases. After a certain time, some accounts can be deemed uncollectible. Professional tax and accounting advice should be obtained about how aged receivables can be classified as "Bad Debts" and "written off" as an expense. Account 340, Allowance for Doubtful Accounts is a reserve account for the "Bad Debts". As accounts become over-aged, or as accounts are deemed uncollectible, Account 340, Allowance for Doubtful Accounts is credited (thereby increasing the amount of the reserve balance) and Account 057, Bad Debt Expense is debited.

## Note:

In spite of the fact that a Past Due Receivable is "written off" as a Bad Debt, collection efforts should continue. In some cases, turning Bad Debts over to a collection agency may be the best choice. As a further note, the fees paid to a collection agency should be debited to Account 069, Outside Services - (Other).

060 Office Supplies and Expenses
Expenses
Semi-Fixed

## Synopsis

Account 060, Office Supplies and Expenses is established to record the cost of various office supplies such as stationery, copy paper, pens, toner, etc. It also includes the cost of daily postage.

## Debits

## Credits

1. Cost of Office Supplies and Expenses including:
a. Letterhead \& stationery
b. Copy paper
c. Repair Orders
d. Buyer's Orders
e. Appraisal Forms
f. Odometer Affidavits
g. Invoices
h. Toner
i. Pens \& pencils
j. Notepads
k. General Office Supplies

## Example 1

Record the purchase of a six-month supply of letterhead and stationery in the amount of $\$ 10,410$. One-sixth or $\$ 1,735$ is expensed to each department and the balance of $\$ 8,675$ is set up in prepaid expense.

Journal: Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 274 | Prepaid Expense | $\$ 8,675$ |  |
| Account 060-01 | Office Supplies \& Expense - New <br> Vehicles Department | $\$ 607$ |  |
| Account 060-02 | Office Supplies \& Expense - Used <br> Vehicles Department | $\$ 347$ |  |
| Account 060-05 | Office Supplies \& Expense - <br> Mechanical Department | $\$ 434$ |  |
| Account 060-09 | Office Supplies \& Expense - General <br> \& Administrative | $\$ 347$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 10,410$ |

## Distribution of Expenses

|  | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 060 Office Supplies \& Expenses | New Veh. 01 | Used Veh. 02 | Lease \& Rental 03 | Mechanical 05 | Body Shop 06 | Parts \& Access. 07 | Gen \& Admin. 09 |
| Vehicle sales invoice | Usage | Usage |  |  |  |  |  |
| Repair orders |  |  |  | Usage | Usage |  |  |
| Parts counter sales invoices |  |  |  |  |  | Total Expense |  |
| Lease vehicle forms |  |  | Total Expense |  |  |  |  |
| Bookkeeping and computer supplies | Usage | Usage | Usage | Usage | Usage | Usage | Usage |
| Letterheads and envelopes for other than direct mail advertising materials | Usage | Usage | Usage | Usage | Usage | Usage | Usage |

## Comments

Office Supplies should be competitively sourced to obtain the best quality at the best price. There is often a substantial savings for purchasing in bulk quantities. When a large supply is acquired, it should be inventoried. As supplies are used, the remaining inventory should be noted before placing a re-order. Disbursement of supplies should be convenient, but monitored to reduce waste.

As indicated in the Expense Distribution table above, Office Supplies should be charged to each Department based on usage.

## 061 Other Supplies

Expenses
Semi-Fixed

## Synopsis

The cost of miscellaneous supplies and related shipping charges are properly recorded in Account 061, Other Supplies.

| Debits | Credits |
| :--- | :--- |
| 1. Cost of solvents, cleaning materials, |  |
| rags, etc. |  |
| 2. Cost of small tools |  |
| 3. Cost of janitorial supplies |  |
| 4. Cost of supplies not otherwise |  |
| provided for |  |

## Example 1

Record the purchase of $\$ 379$ of paper mats used in customer cars when they are in for service.

Journal: Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 061-05 | Other Supplies - Mechanical <br> Department | $\$ 379$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 379$ |

## Example 2

Record the cost of miscellaneous small tools in the amount of $\$ 489$.
Journal: Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 061-05 | Other Supplies - Mechanical <br> Department | $\$ 489$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 489$ |

## Distribution of Expenses

|  | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 061 Other Supplies | New Veh. 01 | Used Veh. 02 | Lease \& Rental 03 | Mechanical 05 | Body Shop 06 | Parts \& Access. 07 |  <br> Admin. <br> 09 |
| Small tools and expendable materials for the service department |  |  |  | Usage | Usage |  |  |
| Janitor supplies, light bulbs, etc. | Usage | Usage | Usage | Usage | Usage | Usage | Usage |

## Comments

The distribution of Other Supplies expenses should be according to the Expense Distribution Table above. The Department which incurs the expense or benefits from the expenditure should be charged directly whenever possible. Otherwise, Other Supplies expenses should be pro-rated among the Departments involved.

## 063 E-Commerce Advertising / Fees

Expenses
Semi-Fixed

## Synopsis

Account 063, E-Commerce Advertising / Fees is established to record the cost of developing and maintaining the dealership's Web-Site(s). Other miscellaneous Internet expenses are also posted to this account.

## Debits

## Credits

1. Cost to develop Dealer Web-sites
2. Cost to maintain Dealer Web-sites
3. Cost to advertise the dealership's Web-sites on other Internet sites and search engines
4. Other miscellaneous Expenses related to Internet and E-Commerce support

## Example 1

Record the $\$ 500$ monthly expense for maintaining the dealership's website. The $\$ 500$ is distributed to each department as shown in the example below.
Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :---: | :---: | :---: | :---: |
| Account 063-01 | E-Commerce Advertising/Fees - New Vehicles Department | \$125 |  |
| Account 063-02 | E-Commerce Advertising/Fees - Used Vehicles Department | \$125 |  |
| Account 063-05 | E-Commerce Advertising/Fees Mechanical Department | \$125 |  |
| Account 063-07 | E-Commerce Advertising/Fees - Parts \& Accessories Department | \$125 |  |
| Account 300 | Accounts Payable - Trade Creditors |  | \$500 |

## Distribution of Expenses

| 063 E-Commerce <br> Advertising/Fees | Departmental Distribution |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | New Veh. <br> 01 | Used Veh. <br> 02 |  <br> Rental <br> 03 | Mechanical <br> 05 | Body Shop <br> 06 |  <br> Access. <br> 07 |  <br> Admin. <br> 09 |
|  <br> maintenance | Usage | Usage | Usage | Usage | Usage | Usage | Usage |
| Advertising of Web-site | Usage | Usage | Usage | Usage | Usage | Usage | Usage |

## Comments

It is not sufficient to develop a Web-site and expect customers to find it by chance. For this reason, Account 063, E-Commerce Advertising / Fees has been created to record the various initial and on-going costs to maintain the dealership's Web-sites. The expenses should be pro-rated to each Department as indicated in the Expense Distribution chart above.

## 064 Advertising Rebates

Expenses
Semi-Fixed

## Synopsis

Account 064, Advertising Rebates is established to record monies and credits given to the dealership by manufactures, suppliers and agencies for advertising purchased.

| Debits | Credits |
| :---: | :---: |
|  | 1. GM Match Payments per the GM <br> Dealer Co-Op Advertising Program |
|  | 2. Advertising Credits |

## Example 1

Record the $\$ 20,000$ received for the GM Dealer Co-Op Advertising Program. The credit is distributed to each department based on usage as shown in the example below.

Journal: Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | :---: | ---: |
| Account 300 | Accounts Payable - Trade Creditors | $\$ 20,000$ |  |
| Account 064-01 | Advertising Rebates - New Vehicles <br> Department |  | $\$ 10,000$ |
| Account 064-03 | Advertising Rebates - Lease \& Rental <br> Department |  | $\$ 2,000$ |
| Account 064-05 | Advertising Rebates - Mechanical <br> Department |  | $\$ 5,000$ |
| Account 064-07 |  <br> Accessories Department |  | $\$ 3,000$ |

## Distribution of Expenses

|  | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 064 Advertising Rebates | New Veh. 01 | Used Veh. 02 | Lease \& Rental 03 | $\begin{aligned} & \text { Mechanical } \\ & 05 \end{aligned}$ | Body Shop 06 | Parts \& Access. 07 | Gen \& Admin. 09 |
| Rebates Received from Manufacturer | (Credit) based on Usage |  | (Credit) based on Usage | (Credit) based on Usage |  | (Credit) based on Usage |  |


| Advertising Credits Received | (Credit) based <br> on Usage | Credit) based <br> on Usage | Credit) based <br> on Usage | (Credit) based <br> on Usage | (Credit) based <br> on Usage | (Credit) based <br> on Usage |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

## Comments

As part of special marketing and promotional plans, the manufacturer will reimburse the dealership for a portion of the local advertising costs. These payments are credited to this account. Some TV, radio and newspaper advertising departments offer Advertising discounts by means of credits against future advertising costs. When this is the case, such credits are posted to this account.

The Rebates should be pro-rated to each respective department based on the amount of the expenditure that generated the credits.

065 Advertising
Expenses
Semi-Fixed

## Synopsis

The cost of advertising purchased directly by the dealership is recorded in Account 065, Advertising.

1. The cost of all Advertising, including various media such as Newspaper, TV, Radio, Direct Mail, etc. directly related to the sales promotion of:
a. New Vehicles
b. Used Vehicles
c. Fleet Sales
d. Service Labor
e. Parts
f. Body Shop repairs
2. Local Advertising \& Marketing (LAM) charges as designated on factory vehicle invoices
3. The monthly provision for long term ads such as:
a. Yellow Pages
b. Billboards
c. Other permanent advertising
4. The cost of sponsorships of:
a. Local clubs \& civic organizations
b. School, community or Youth activities such as:
i. Little league teams
ii. Soccer teams
iii. Bowling leagues
5. Promotional give away items such as:
a. License plate frames
b. Key fobs
c. Coffee cups
d. Tee shirts
e. Caps \& visors
6. Other promotional items such as:
a. Banners \& pennants
b. Balloons
c. Special displays

## Example 1

Record the $\$ 675$ monthly expense of key fobs and license plates given to new and used vehicle customers. The $\$ 675$ is distributed to the New Vehicles Department and the Used Vehicles Department based on usage as shown in the example below.

Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | :---: |
| Account 065-01 | Advertising - New Vehicles <br> Department | $\$ 450$ |  |
| Account 065-02 | Advertising - Used Vehicles <br> Department | $\$ 225$ |  |

## Example 2

Record the current months invoice in the amount of \$20,000 for advertising on the radio. The $\$ 20,000$ is distributed to each department that advertised as shown in the example below.

Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 065-01 | Advertising - New Vehicles <br> Department | $\$ 12,000$ |  |
| Account 065-02 | Advertising - Used Vehicles <br> Department | $\$ 5,000$ |  |
| Account 065-03 | Advertising - Lease \& Rental <br> Department | $\$ 3,000$ |  |
| Account 300 | Accounts Payable Trade Creditors |  | $\$ 20,000$ |

## Example 3

Record the factory invoice of $\$ 17,043$ for the purchase of a new car from the manufacturer. The new car inventory value is $\$ 16,168$, the Holdback is $\$ 525$, Co-op Advertising is $\$ 175$ and New Vehicle Advertising expense is $\$ 175$.

Journal: New Vehicle Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 231 | Inventory - New Cars | $\$ 16,168$ |  |
| Account 261 | Factory Receivables - Holdback | $\$ 525$ |  |
| Account 261 | Factory Receivables - Co-op <br> Advertising | $\$ 175$ |  |
| Account 065-01 | Advertising Expense - New Vehicles <br> Department | $\$ 175$ |  |
| Account 310 |  <br> Demos |  | $\$ 17,043$ |

## Distribution of Expenses

| 065 Advertising | New Veh. 01 | Used Veh. 02 | Lease \& Rental 03 | Mechanical 05 | Body Shop 06 | Parts \& Access. 07 | Gen \& Admin. 09 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Advertising billed on factory vehicle invoices | Total expense |  |  |  |  |  |  |
| Media Advertising | Department advertised | Department advertised | Department advertised | Department advertised | Department advertised | Department advertised | Dealership advertised |


| Direct mail Advertising including postage | Department advertised | Department advertised | Department advertised | Department advertised | Department advertised | Department advertised | Dealership advertised |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Telephone directory and other general-type Advertisements |  |  |  |  |  |  | Total expense |
| Free lubrications |  |  |  | Total expense |  |  |  |
| Sponsorship of teams |  |  |  |  |  |  | Total expense |
| New vehicle showroom window posters | Total expense |  |  |  |  |  |  |
| Sales promotions materials (handouts, brochures, etc.) | Department advertised | Department advertised | Department advertised | Department advertised | Department advertised | Department advertised | Dealership advertised |
| Road signs | Department advertised | Department advertised | Department advertised | Department advertised | Department advertised | Department advertised | Dealership advertised |
| Auto shows | Total expense |  |  |  |  |  |  |
| Banners for used car lot |  | Total expense |  |  |  |  |  |
| Promotional items (key-rings, windshield scrapers, etc.) | Usage | Usage | Usage | Usage | Usage | Usage | Usage |

## Comments

Advertising is one the dealerships biggest controllable expenses. A budget should be prepared for each months expenditures. Periodic reviews of overall Advertising should be conducted in order to maximize the effectiveness of the money spent. Also, some of the least expensive advertising can produce the best long-term results. Sponsorship of local organizations in surrounding communities often brings in the best customers community leaders.

## 066 Contributions

Expenses
Semi-Fixed

## Synopsis

Contributions given to various non-profit organizations are recorded in Account 066, Contributions. Professional tax and accounting advice should be obtained regarding the proper identification of non-profit organizations and their eligibility to receive tax-exempt Contributions.

| Debits | Credits |
| :--- | :--- |
| 1. Donations and Contributions to |  |
| religious, charitable, education |  |
| groups, etc. |  |

## Example 1

Record a charitable contribution in the amount of $\$ 5,000$ to the American Cancer Society. The Dealer principal initiated the contribution.

Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 066-09 |  <br> Administrative | $\$ 5,000$ |  |
| Account 202 | Cash in Bank |  | $\$ 5,000$ |

## Distribution of Expenses

|  | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 066 Contributions | New Veh. 01 | Used Veh. 02 | Lease \& Rental 03 | $\begin{gathered} \text { Mechanical } \\ 05 \end{gathered}$ | $\begin{aligned} & \text { Body Shop } \\ & 06 \end{aligned}$ | Parts \& Access. 07 | Gen \& Admin. 09 |
| Contributions initiated by specific departments | When initiated by department manager | When initiated by department manager | When initiated by department manager | When initiated by department manager | When initiated by department manager | When initiated by department manager | When initiated by department manager |

## Comments

In order to control this expense, decisions should be made in advance as to which organizations will receive Contributions from the dealership. It is beyond the scope of this manual to discuss charitable organizations except to recommend professional tax and accounting advice in this area. Background checks should be made to determine if an organization is a legitimate non-profit entity.

## 067 Policy Work - Parts and Service

Expenses
Semi-Fixed

## Synopsis

From time to time, a service (or parts) customer may return to the dealership with a complaint ("comeback"). Account 067, Policy Work - Parts and Service is established to record follow-up repairs performed at no charge to the customer.

## Debits

## Credits

1. Internal selling price of the labor and materials for repairing and adjusting defective service work and for replacing defective parts and accessories sold for which neither the customer nor the manufacturer will be charged
2. Reductions in or adjustments to total charges on customer repair orders as a result of customer dissatisfaction with the work done or the amount of total charges

## Example 1

Record the write-off of $\$ 755$ for warranty claims not submitted timely.
Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 067-05 | Policy Work Expense - Service | $\$ 170$ |  |
| Account 067-07 |  <br> Accessories | $\$ 55$ |  |
| Account 263 | Receivables - Warranty Claims |  | $\$ 755$ |

## Example 2

Record a repair order in the amount of \$310 for mechanical labor performed on a service customer's vehicle. The customer was not completely satisfied with the service and the dealership split the cost with the customer. The customer labor is $\$ 170$. The parts sale
is $\$ 120$, the other supplies are $\$ 5$ and sales tax is $\$ 15$. The cost of labor is $\$ 50$. The parts cost is $\$ 85$ and the shop supplies cost is $\$ 4$. The customer paid $\$ 155$ and the other $\$ 155$ is expensed to policy.
Journal: Service Sales - Cash

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 155$ |  |
| Account 660A | Cost of Sales - Customer Labor - <br> Cars \& Light Duty Trucks | $\$ 50$ |  |
| Account 669 | Cost of Sales - Shop Supplies | $\$ 4$ |  |
|  | Cost of Sales - Parts - Mechanical <br> Repair Orders Cars \& Light Duty <br> Trucks | $\$ 85$ |  |
| Account 667 | Policy Work - Parts \& Service - <br> Mechanical Department | $\$ 155$ |  |
| Account 067-05 |  <br> Light Duty Trucks |  | $\$ 170$ |
| Account 460A | Sales - Parts - Mechanical Repair <br> Account 467 | Orders Cars \& Light Duty Trucks |  |
| Account 469 | Sales - Other Supplies |  | $\$ 120$ |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 85$ |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 50$ |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  | $\$ 15$ |
| Account 324 | Sales Taxes Payable |  |  |

## Distribution of Expenses

| 067 Policy WorkParts \& Service | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | New Veh. $01$ | Used Veh. 02 | Lease \& Rental 03 | Mechanical 05 | Body Shop 06 | Parts \& Access. 07 | Gen \& Admin. 09 |
| Replace defective parts installed by dealership |  |  |  |  |  | Total expense |  |
| Re-do defective service work performed by a technician no longer employed |  |  |  | Mechanical work | $\begin{aligned} & \text { Body shop } \\ & \text { work } \end{aligned}$ |  |  |
| Reductions in or adjustments to tota charges on customer repair orders as a result of customer dissatisfaction with the work done or the amount of total charges |  |  |  | Mechanical work | $\begin{aligned} & \text { Body shop } \\ & \text { work } \end{aligned}$ |  |  |

## Comments

For the sake of good customer relations, it may be necessary to provide service "free of charge" to complaining customers. There are occasional instances of poor service work or defective parts that give a customer a valid reason to ask for a policy adjustment. Each incident should be handled on a case-by-case basis.

An analysis of Policy Work may show patterns that might be correctable. For example, if one technician has more than an average number of "comebacks", the technician might need more training, the appropriate tools or cautioned "not to rush" on each repair. Recognizing patterns is the first step toward correcting the underlying problems and controlling Policy Work Expense.

# 068 Information Technology Services <br> Expenses <br> Semi-Fixed 

## Synopsis

The cost of computer services is recorded in Account 068, Information Technology Services. Primarily, this includes the cost of hardware leases, software licensing and service fees from the dealerships computer service provider. Professional tax and accounting advice should be obtained regarding which Information Technology Services can be expensed to this account and which should be capitalized as Fixed Assets (and depreciated accordingly to Account 091, Depreciation - Equipment).

| Debits | Credits |
| :--- | :--- |
| 1. Cost of outside data processing |  |
| services including: |  |
| a. Hardware leases |  |
| b. Software licenses |  |
| c. Service contract fees |  |
| The cost of computer services, |  |
| 2. provided by software help desks and |  |
| outside computer companies (service |  |
| bureaus), such as off-site data storage, |  |
| specialized computer programming and |  |
| other computer related services |  |

## Example 1

Record the monthly lease payment of $\$ 7,836$ for the computer system. The expense is distributed to each department as shown in the example below.

Journal: Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | :---: |
| Account 068-01 | Information Technology Services - <br> New Vehicles Department |  |  |


|  | Account 068-02 | Information Technology Services - <br> Used Vehicles Department | $\$ 1,175$ |
| :--- | :--- | ---: | ---: |
| Account 068-03 | Information Technology Services - <br> Lease \& Rental Department | $\$ 157$ |  |
| Account 068-05 | Information Technology Services - <br> Mechanical Department | $\$ 1,489$ |  |
| Account 068-06 | Information Technology Services - <br> Body Shop Department | $\$ 784$ |  |
| Account 068-07 | Information Technology Services - <br> Parts \& Accessories Department | $\$ 1,410$ |  |
| Account 068-09 | Information Technology Services - <br> General \& Administrative | $\$ 1,175$ |  |
| Account 300 | Accounts Payable Trade Creditors |  | $\$ 7,836$ |

## Example 2

Record the monthly support of the computer system in the amount of $\$ 13,227$. The expense is distributed to each department as shown in the example below.

Journal: Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 068-01 | Information Technology Services - <br> New Vehicles Department | $\$ 2,777$ |  |
| Account 068-02 | Information Technology Services - <br> Used Vehicles Department | $\$ 1,984$ |  |
| Account 068-03 | Information Technology Services - <br> Lease \& Rental Department | $\$ 265$ |  |
| Account 068-05 | Information Technology Services - <br> Mechanical Department | $\$ 2,513$ |  |
| Account 068-06 | Information Technology Services - <br> Body Shop Department | $\$ 1,323$ |  |
| Account 068-07 | Information Technology Services - <br> Parts \& Accessories Department | $\$ 2,381$ |  |
| Account 068-09 | Information Technology Services - <br> General \& Administrative | $\$ 1,984$ |  |
| Account 300 | Accounts Payable Trade Creditors |  | $\$ 13,227$ |

## Distribution of Expenses

|  | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 068 Information Technology Services | New Veh. $01$ | Used Veh. $02$ | Lease \& Rental 03 | Mechanical 05 | Body Shop 06 | Parts \& Access. 07 | Gen \& Admin. 09 |


| General accounting system |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Lease and rental accounting <br> system |  |  |  |  |  |  |  |
| Parts and accessories inventory <br> system |  | Total expense |  |  |  |  |  |
| Payroll system | Employees | Employees | Employees | Employees | Employees | Employees | Employees |
| Parts ordering system |  |  |  |  | Total expense |  |  |
| Warranty claim system |  |  |  |  | Total expense |  |  |
| Accounts receivable system |  |  |  |  |  |  |  |

## Comments

Computer costs should be distributed to each Department as indicated in the table above. The reason for recommending professional tax and accounting advice in this area is due to the fact that some computer hardware and software must be capitalized and depreciated. A professional advisor is in the best position to counsel the dealership about these matters.

# 069 Outside Services - Other 

Expenses
Semi-Fixed

## Synopsis

Sometimes, it is necessary to hire specialists to perform various services for the dealership. Often due to the need for specialized equipment or because of insurance restrictions, it is cost effective to hire out various tasks such as Janitorial Services, Annual Parts Department Inventory, tree trimming and other such jobs. Work performed by service vendors are considered Outside Services and are posted in Account 069, Outside Services - Other. Not included are Data Processing expenses, which are recorded in Account 068, Information Technology Services and professional accounting and tax consulting fees that are posted to Account 072, Legal \& Auditing Expense.

## Debits

## Credits

1. Cost of all Outside Services Other than data processing and legal \& auditing
2. Outside services include the following:
a. janitorial or custodian services
b. landscaping \& gardening services
c. trash \& rubbish removal
d. snow removal
e. security \& burglar alarm services
f. credit bureau services
g. Parts Department annual physical inventory
h. collection agencies
i. bank credit card service charges
j. temporary employees
k. armored car service
l. shopper's surveys
m. messenger services
n. warranty claims preparation services
3. All other services not listed above performed by outside vendors

## Example 1

Record the $\$ 2,175$ monthly invoice for credit bureaus. The $\$ 2,175$ is distributed between the New Vehicles Department and the Used Vehicles Department based on usage in the example shown below.
Journal: Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 069-01 | Outside Services (Other) - New <br> Vehicles Department | $\$ 1,327$ |  |
| Account 069-02 | Outside Services (Other) - Used <br> Vehicles Department | $\$ 848$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 2,175$ |

## Example 2

Record the $\$ 2,635$ monthly expense of trash removal, which is distributed to each department as shown in the example below.

Journal: Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 069-01 | Outside Services (Other) - New <br> Vehicles Department | $\$ 511$ |  |
| Account 069-02 | Outside Services (Other) - Used <br> Vehicles Department | $\$ 403$ |  |
| Account 069-03 |  <br> Rental Department | $\$ 54$ |  |
| Account 069-05 | Outside Services (Other) - Mechanical <br> Department | $\$ 595$ |  |


| Account 069-06 | Outside Services (Other) - Body Shop <br> Department | \$269 |  |
| :--- | :--- | ---: | ---: |
| Account 069-07 |  <br> Accessories Department | $\$ 534$ |  |
| Account 069-09 |  <br> Administrative | $\$ 269$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 2,635$ |

## Distribution of Expenses

| 069 Outside Services - Other | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | New Veh. 01 | Used Veh. $02$ | Lease \& Rental 03 | Mechanical 05 | Body Shop 06 | Parts \& Access. 07 | Gen \& Admin. 09 |
| Protection of entire premises | Relative value factor | Relative value factor | Relative value factor | Relative value factor | Relative value factor | Relative value factor | Relative value factor |
| Protection of new car storage lot | Total expense |  |  |  |  |  |  |
| Physical inventory of parts and accessories |  |  |  |  |  | Total expense |  |
| Bank service charges |  |  |  |  |  |  | Total expense |
| New car showroom window washing | Total expense |  |  |  |  |  |  |
| Refuse and snow removal | Usage | Usage | Usage | Usage | Usage | Usage | Usage |
| Credit card service fees | Dept. making sale | Dept. making sale | Dept. making sale | Dept. making sale | Dept. making sale | Dept. making sale |  |
| Collection agency fees | Dept. making sale | Dept. making sale | Dept. making sale | Dept. making sale | Dept. making sale | Dept. making sale |  |
| Credit reports | Usage | Usage | Usage | Usage | Usage | Usage |  |
| Management fees | Total Expense | Total Expense | Total Expense | Total Expense | Total Expense | Total Expense | Total Expense |
| Shopper's service fees | Usage | Usage | Usage | Usage | Usage | Usage |  |
| Janitorial service | Usage | Usage | Usage | Usage | Usage | Usage | Usage |
| Warranty claims preparation service |  |  |  | Dept's percentage of warranty sales | Dept's percentage of warranty sales | Dept's percentage of warranty sales |  |

## Comments

Competitive bids should be requested or price comparisons should be made whenever Outside Services are contracted. It is important to search for the best value at the lowest price. A Purchase Order should be issued for each vendor and for each service. The invoices received from the vendor must be compared to the original Purchase Order and discrepancies should be resolved immediately. The manager of the department benefiting from the Outside Service should be responsible for inspecting quality and controlling costs.

## Note:

When employees are assigned work tasks typically performed by an outside vendor, it is advisable to make sure that the employee has reasonable experience, training and skills. For the protection of the dealership, sufficient insurance coverage must be in effect.

## 070 Travel and Entertainment <br> Expenses <br> Semi-Fixed

## Synopsis

Account 070, Travel and Entertainment is established to record the expenses related to conducting business away from the dealership. This includes transportation, hotel and meal expense while attending meetings and contacting business associates.

## Debits

## Credits

1. Cost of entertainment for business purposes
2. Cost of travel (transportation, lodging and meals) for business purposes, other than when acquiring vehicles and attending training schools

## Example 1

Record the reimbursement to General Manager for lunch with factory representative in the amount of $\$ 112$ which is distributed to each department as shown in the example below.

Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 070-01 | Travel \& Entertainment - New <br> Vehicles Department | $\$ 28$ |  |
| Account 070-02 | Travel \& Entertainment - Used <br> Vehicles Department | $\$ 28$ |  |
| Account 070-05 | Travel \& Entertainment - Mechanical <br> Department | $\$ 28$ |  |
| Account 070-07 |  <br> Accessories Department | $\$ 28$ |  |
| Account 202 | Cash in Bank |  | $\$ 112$ |

## Example 2

Record the cost of the airline ticket in the amount of $\$ 600$ for the Dealer Principal to attend a Dealer Council meeting. The $\$ 600$ is distributed to each department as shown in the example below.

Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 070-01 | Travel \& Entertainment - New <br> Vehicles Department | $\$ 150$ |  |
| Account 070-02 | Travel \& Entertainment - Used <br> Vehicles Department | $\$ 150$ |  |
| Account 070-05 | Travel \& Entertainment - Mechanical <br> Department | $\$ 150$ |  |
| Account 070-07 |  <br> Accessories Department | $\$ 150$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 600$ |

## Distribution of Expenses

| 070 Travel and <br> Entertainment | Departmental Distribution |  |  |  |  |  | New Veh. <br> 01 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## Comments

With the following exceptions, all business related Travel and Entertainment expenses should be debited to this account and charged to the department incurring the expense or benefiting from the expenditure. A policy for business travel and entertainment and guidelines for limiting expenses should be prepared in writing for employees. Travel and Entertainment expenses should be charged directly to the department incurring or benefiting from the expense. The exceptions are:

The travel expenses incurred to acquire vehicles either for "new vehicle dealer swaps" or to buy used vehicles from a used car auction ("sale"), should be recorded in Account 013, Delivery Expense.

The Travel expenses for employees to attend training classes should be recorded in Account 075, Training Expense.

## Note:

Professional tax and accounting advice should be obtained regarding the proper documentation of travel or entertainment expenses.

## 071 Memberships, Dues and Publications <br> Expenses <br> Semi-Fixed

## Synopsis

Account 071, Memberships, Dues and Publications is established to record the cost of belonging to trade organizations and subscribing to various trade journals.

| Debits | Credits |
| :---: | :---: |
| 1. Cost of Business Accounting |  |
| Managers (BAM) Council Program |  |
| 2.Cost of Memberships in and Dues of <br> organizations for business purposes |  |
| 3. Cost of dealer associations dues |  |
| 4. Cost of Used Vehicle Guidebooks |  |
| 5. Cost of subscriptions to magazines, |  |
| newspapers, etc. |  |
| 6. Cost of parts price catalogs |  |

## Example 1

Record the invoice of $\$ 198$ for the New and Used Sales Managers' subscriptions to Automotive News.

Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 071-01 | Memberships, Dues and Publications <br>  <br> - New Vehicles Department | $\$ 99$ |  |
| Account 071-02 | Memberships, Dues and Publications <br> - Used Vehicles Department | $\$ 99$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 198$ |

## Example 2

Record the cost of the membership to the Parts and Service Clubs for the Service and Parts managers for \$250.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 071-05 | Memberships, Dues and Publications <br> - Mechanical Department | $\$ 125$ |  |
|  | Memberships, Dues and Publications <br> Account 071-07 | Parts \& Accessories Department |  |

## Distribution of Expenses

|  <br> Publications | New Veh. <br> 01 |  |  |  |  |  | Used Veh. <br> 02 |
| :--- | :--- | :--- | :---: | :--- | :--- | :--- | :--- |

## Comments

Publications such as parts price catalogs, and technical shop manuals are requirements for maintaining a highly efficient dealership. Belonging to local civic organizations such as the chamber of commerce or various state and national dealer organizations has intangible benefits for the dealership. All Membership Dues and fees should be recorded in this account. Similarly, trade journals and other automotive magazines may be essential sources of information to supplement on-the-job training for key employees.

Expenses for Memberships, Dues and various Publications should be charged to the Department, which incurs the expense as indicated in the Expense Distribution table above. In the case where more than one Department benefits, then the expenditure should be pro-rated between Departments.

Whenever Memberships, Dues and Publications are paid in advance, the expenditure should be recorded in Account 274, Prepaid Other. The monthly provision to expense the Prepaid amount is debited to this account and credited to Account 274, Prepaid Other.

## Note:

Professional tax and accounting advice should be obtained regarding the income tax deductibility of certain professional and social memberships.

## 072 Legal and Auditing Expense <br> Expenses <br> Semi-Fixed

## Synopsis

The cost of lawyer's fees and accounting and auditing expenses are recorded in Account 072, Legal and Auditing Expense. This includes retainers and professional fees.

| Debits | Credits |
| :--- | :--- |
| 1. Fees paid and/or accrued for Legal |  |
| and Auditing services |  |
| 2. Court Costs and Filing Fees |  |

## Example 1

Record the \$5,000 monthly accrual for the annual audit fee.
Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 072-09 |  <br>  <br> Administrative | $\$ 5,000$ |  |
| Account 331 | Other Payables |  | $\$ 5,000$ |

## Example 2

Record the invoice of $\$ 664$ for legal fees incurred due to a mechanical customer's dispute.
Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 072-05 | Legal \& Audit Expense - Mechanical <br> Department | $\$ 664$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 664$ |

## Distribution of Expenses



| 072 Legal \& Auditing <br> Expense | New Veh. <br> 01 | Used Veh. <br> 02 |  <br> Rental <br> 03 | Mechanical <br> 05 | Body Shop <br> 06 |  <br> Access. <br> 07 |  <br> Admin. <br> 09 |
| :--- | :--- | :--- | :--- | :--- | :--- | :---: | :---: |
| Attorney retainer fees |  |  |  |  |  |  |  |
| Total expense |  |  |  |  |  |  |  |

## Comments

Legal and Auditing Expenses should be charged to the Department benefiting from the service. If more than one Department benefits, then the expense should be pro-rated to the Departments in question. Please refer to the Expense Distribution table above.

## 074 Telephone

Expenses
Semi-Fixed

## Synopsis

Cost related to Telephone lines and fax service are recorded in Account 074, Telephone.

## Debits

1. Cost of Telephone and fax services
2. Cost of Intercom systems
3. The monthly cost of phone and fax equipment leases
4. The monthly cost of service contracts for phone and fax equipment and services

## Credits

1. The reimbursement from employees for personal, long distance calls

## Example 1

Record the monthly invoice of $\$ 4,280$ from the local telephone company, which is distributed to each department as shown in the example below.
Journal: Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 074-01 | Telephone - New Vehicles <br> Department | $\$ 899$ |  |
| Account 074-02 | Telephone - Used Vehicles <br> Department | $\$ 642$ |  |
| Account 074-03 | Telephone - Lease \& Rental <br> Department | $\$ 86$ |  |
| Account 074 05 | Telephone - Mechanical Department | $\$ 813$ |  |
| Account 074-06 | Telephone - Body Shop Department | $\$ 428$ |  |
| Account 074-07 | Telephone - Parts \& Accessories <br> Department | $\$ 770$ |  |
| Account 074-09 | Telephone - General \& Administrative | $\$ 642$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 4,280$ |

Distribution of Expenses

| 074 Telephone | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | New Veh. 01 | Used Veh. $02$ | Lease \& Rental 03 | $\frac{\text { Mechanical }}{05}$ | Body Shop 06 | Parts \& Access. 07 | Gen \& Admin. 09 |
| Basic Telephone service charge | Outlets | Outlets | Outlets | Outlets | Outlets | Outlets | Outlets |
| Toll calls and long distance calls | Department responsible | Department responsible | Department responsible | Department responsible | Department responsible | Department responsible | Department responsible |
| 800 line or lease line | Usage | Usage | Usage | Usage | Usage | Usage | Usage |
| Separate used car office billing |  | Total expense |  |  |  |  |  |
| FAX charges | Usage | Usage | Usage | Usage | Usage | Usage | Usage |

## Comments

The cost of Telephone and fax service should be pro-rated to each department based on usage as indicated in the Expense Distribution table above. Long distance calls should be charged to the respective Department. When control of Long Distance calls becomes an issue, an authorization system should be adopted so that permission must be granted to make all such calls.

## 075 Training Expense <br> Expenses <br> Semi-Fixed

## Synopsis

Account 075, Training Expense is established to record the cost of training for dealership employees. Tuition, books, texts, training materials as well as travel expenses to attend training are posted to this account.

| Debits | Credits |
| :--- | :--- |
| 1. Cost of tuition and training materials |  |
| 2.Cost of meals, lodging and <br> transportation while attending <br> training schools |  |
| 3.Cost of videotapes, books, and other <br> training material for use at the <br> dealership |  |
| 4.Cost of participation in the Standards <br> For Excellence (SFE) / Pinnacle <br> programs |  |

## Example 1

Record the reimbursement of \$648 to a mechanical technician for expenses incurred for meals and lodging while attending training school.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 075-05 | Training - Mechanical Department | $\$ 648$ |  |
| Account 202 | Cash in Bank |  | $\$ 648$ |

## Example 2

Record the payment of $\$ 10,000$ to GM for the dealership's participation in the Standards For Excellence (SFE) / Pinnacle programs.

Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |


| Account 075-01 | Training Expense - New Vehicles <br> Department | $\$ 3,500$ |  |
| :--- | :--- | ---: | ---: |
| Account 075-02 | Training Expense - Used Vehicles <br> Department | $\$ 2,000$ |  |
| Account 075-05 | Training Expense - Mechanical <br> Department | $\$ 2,000$ |  |
| Account 075-06 | Training Expense - Body Shop <br> Department | $\$ 1,000$ |  |
| Account 075-07 |  <br> Accessories | $\$ 1,500$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 10,000$ |

## Distribution of Expenses

| 075 Training Expense | Departmental Distribution |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | New Veh. <br> 01 | Used Veh. <br> 02 |  <br> Rental <br> 03 | Mechanical <br> 05 | Body Shop <br> 06 |  <br> Access. <br> 07 |  <br> Admin. <br> 09 |
| Tuition for Employees | Department <br> benefited | Department <br> benefited | Department <br> benefited | Department <br> benefited | Department <br> benefited | Department <br> benefited | Department <br> benefited |
| Salespeople's kits | Department <br> benefited | Department <br> benefited | Department <br> benefited |  |  |  |  |
| Lodging and travel while attending <br> school | Department <br> benefited | Department <br> benefited | Department <br> benefited | Department <br> benefited | Department <br> benefited | Department <br> benefited | Department <br> benefited |

## Comments

As indicated in the Expense Distribution chart above, Training Expenses should be charged to the employee's Department. If an employee is assigned to more than one Department, the expense should be pro-rated to the respective Departments.

## Note:

As a result of training, an improvement in employee effectiveness should be the intended result. Measuring improvement is often difficult and sometimes the improvement is noticeable only after time has been allowed to apply the training to new situations.

## 076 Interest Floorplan <br> Expenses <br> Semi-Fixed

## Synopsis

Account 076, Interest Floorplan is established to record the interest charges on vehicles in inventory, financed under the dealership's Floorplan line of credit.

| Debits | Credits |
| :---: | :---: |
| 1. Interest expense paid or accrued for |  |
| new and used vehicles on Floorplan |  |

## Example 1

Record the accrual of floorplan interest for the current month in the amount of \$9,183.
Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 076-01 | Interest Floorplan - New Vehicles <br> Department | $\$ 6,837$ |  |
| Account 076-02 | Interest Floorplan - Used Vehicles <br> Department | $\$ 2,346$ |  |
| Account 320 | Interest Payable |  | $\$ 9,183$ |

## Distribution of Expenses

| 076 Interest Floorplan | Departmental Distribution |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | New Veh. <br> 01 | Used Veh. <br> 02 |  <br> Rental <br> 03 | Mechanical <br> 05 | Body Shop <br> 06 |  <br> Access. <br> 07 |  <br> Admin. <br> 09 |
|  | Floorplan <br> Interest |  |  |  |  |  |  |
| Interest on used vehicles |  | Floorplan <br> Interest |  |  |  |  |  |

## Comments

Monthly statements from the lending institution itemizing interest charges should be reconciled and any discrepancies should be resolved immediately. Floorplan Interest on new vehicles and demonstrators should be charged to the New Vehicle Department. Used vehicle Floorplan Interest should be handled similarly.

Note:
When vehicles are financed on a wholesale line of credit, the loan is considered to be short term. This means that vehicles on Floorplan should be paid off as they are sold.

## 077 Miscellaneous Expense <br> Expenses <br> Semi-Fixed

## Synopsis

Account 077, Miscellaneous Expense is established to record expense that cannot properly be classified and applied to any other expense account.

| Debits | Credits |
| :--- | :--- |
| 1.Cost of operating expenses not <br> otherwise provided for |  |

## Example 1

Record the $\$ 2,500$ monthly accrual for the Christmas party, which is distributed to each department as shown in the example below.

Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 077-01 | Miscellaneous Expense - New <br> Vehicles Department | $\$ 525$ |  |
| Account 077-02 | Miscellaneous Expense - Used <br> Vehicles Department | $\$ 375$ |  |
| Account 077-03 |  <br> Rental Department | $\$ 50$ |  |
| Account 077-05 | Miscellaneous Expense - Mechanical <br> Department | $\$ 575$ |  |
| Account 077-06 | Miscellaneous Expense - Body Shop <br> Department | $\$ 250$ |  |
| Account 077-07 |  <br> Accessories Department | $\$ 350$ |  |
| Account 077-09 |  <br> Administrative | $\$ 375$ |  |
| Account 331 | Other Payables |  | $\$ 2,500$ |

## Distribution of Expenses

| 077 Miscellaneous Expense | New Veh. 01 | Used Veh. $02$ | Lease \& Rental 03 | Mechanical 05 | Body Shop 06 | Parts \& Access. 07 | Gen \& Admin. 09 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Departmental meetings | Department benefited | Department benefited | Department benefited | Department benefited | Department benefited | Department benefited | Department benefited |
| Dealership meeting |  |  |  |  |  |  | Total expense |
| Gifts not attributed to specific departments |  |  |  |  |  |  | Total expense |
| Auction registration fees |  | Total expense |  |  |  |  |  |
| Advertising for help | Department advertising | Department advertising | Department advertising | Department advertising | Department advertising | Department advertising | Department advertising |
| Vehicles damaged by Employee negligence | Employees responsible | Employees responsible | Employees responsible | Employees responsible | Employees responsible | Employees responsible | Employees responsible |
| Charges to the dealership under the Parts and Accessories Return Plan |  |  |  |  |  | Total expense |  |

## Comments

Very few items should be charged to this account. However, expenses such as the cost of temporary help, flowers for special occasions, gifts, and employee meals are properly recorded in this account.

## 078 Interest - Floorplan Credit <br> Expenses <br> Semi-Fixed

## Synopsis

Credits received from the manufacturer to offset Floorplan Interest charges are posted to Account 078, Interest - Floorplan Credit.

| Debits | Credits |
| :---: | :---: |
|  | 1. Interest credits received from the <br> factory on new vehicles on Floorplan |

## Example 1

Record the floorplan interest credit of $\$ 6,379$ received from the factory.
Journal: Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 300 | Accounts Payable - Trade Creditors | $\$ 6,379$ |  |
| Account 078-01 | Interest - Floorplan Credit - New <br> Vehicles Department |  |  |

## Distribution of Expenses

|  | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 078 Interest - Floorplan Credit | New Veh. <br> 01 | Used Veh. 02 | Lease \& Rental 03 | Mechanical 05 | Body Shop 06 | Parts \& Access. 07 | Gen \& Admin. 09 |
| Credit Received to Offset Floorplan Interest on New Vehicles | (Credit) from Factory |  |  |  |  |  |  |

## Comments

If the manufacturer reimburses the dealership for Floorplan Interest, the amount is recorded in this account. Careful attention should be paid to the program rules.

## 079 Interest - Notes Payable Other <br> Expenses <br> Semi-Fixed

## Synopsis

Account 079, Interest - Notes Payable Other is established to record the interest that is paid or payable on various bank or private loans granted to the dealership. Not included are interest charges for New or Used Vehicles financed on the dealership's Floorplan line of credit, mortgages secured by dealership property, nor lease/rental vehicles.

| Debits | Credits |
| :---: | :---: |
| 1. Interest expense paid or accrued on |  |
| obligations not secured by real estate |  |
| mortgages, lease and rental units nor |  |
| vehicle inventories |  |

## Example 1

Record the monthly payment of $\$ 4,714$ for a loan that is due on the last day of the month. The amount of principal is $\$ 3,676$ and the interest of $\$ 1,042$ distributed to each department as shown in the example below.

Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 334 | Long Term Debt | $\$ 3,676$ |  |
| Account 079-01 | Interest - Notes Payable Other - New <br> Vehicle Department | $\$ 219$ |  |
| Account 079-02 | Interest - Notes Payable Other - Used <br> Vehicle Department | $\$ 156$ |  |
| Account 079-03 | Interest - Notes Payable Other - <br> Lease \& Rental Department | $\$ 21$ |  |
| Account 079-05 | Interest - Notes Payable Other - <br> Mechanical Department | $\$ 198$ |  |
| Account 079-06 | Interest - Notes Payable Other - Body <br> Shop Department | $\$ 104$ |  |
| Account 079-07 | Interest - Notes Payable Other - Parts <br> \& Accessories Department | $\$ 188$ |  |

$\left.\begin{array}{|l|l|r|r|} & \begin{array}{l}\text { Interest }- \text { Notes Payable Other - } \\ \text { Account 079-09 }\end{array} & \$ 156 \\ \hline \text { General \& Administrative }\end{array}\right)$

## Distribution of Expenses

|  | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 079 InterestNotes Payable Other | New Veh. 01 | Used Veh. 02 | Lease \& Rental 03 | Mechanical 05 | Body Shop 06 | Parts \& Access. 07 | Gen \& Admin. 09 |
| Interest on other notes payable | Relative Value Factor | Relative Value Factor | Relative Value Factor | Relative Value Factor | Relative Value Factor | Relative Value Factor | Relative Value Factor |
| Interest on tax delinquencies | Relative Value Factor | Relative Value Factor | Relative Value Factor | Relative Value Factor | Relative Value Factor | Relative Value Factor | Relative Value Factor |
| Interest on Driver Training Vehicles | Relative Value Factor | Relative Value Factor | Relative Value Factor | Relative Value Factor | Relative Value Factor | Relative Value Factor | Relative Value Factor |
| Interest on Company Vehicles | Department benefited | Department benefited | Department benefited | Department benefited | Department benefited | Department benefited | Department benefited |

## Comments

Only the interest paid or payable on capital loans, or private loans is posted to this account. As monthly statements are received from lenders, an inspection should be done to make sure that the previous payment has been posted properly and that the correct amount of principal and interest has been credited. Discrepancies should be reconciled immediately.

## Fixed Expenses

## 080 Rent

Expenses
Fixed

## Synopsis

Account 080, Rent is established to record the monthly amount paid or payable to the landlord as rent and other expenses related by agreement to the rental and leasing of property used in the automobile business.

## Debits

1. Rent for real estate
2. Taxes included in monthly rental payment
3. Insurance included in monthly rental payment

## Credits

1. Amounts received from subletting part of the premises occupied by the dealership

## Example 1

Record the monthly payment of $\$ 25,000$ for the rent for dealership property. The $\$ 25,000$ is distributed to each department as shown in the example below.

Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 080-01 | Rent - New Vehicles Department | $\$ 5,250$ |  |
| Account 080-02 | Rent - Used Vehicles Department | $\$ 3,750$ |  |
| Account 080-03 | Rent - Lease \& Rental Department | $\$ 1,250$ |  |
| Account 080-05 | Rent - Mechanical Department | $\$ 4,750$ |  |
| Account 080-06 | Rent - Body Shop Department | $\$ 3,750$ |  |
| Account 080-07 | Rent - Parts \& Accessories <br> Department | $\$ 4,000$ |  |
| Account 080-09 | Rent - General \& Administrative | $\$ 2,250$ |  |
| Account 202 | Cash in Bank |  | $\$ 25,000$ |

## Distribution of Expenses

Departmental Distribution

| 080 Rent | New Veh. $01$ | Used Veh. $02$ | Lease \& Rental 03 | Mechanical 05 | Body Shop <br> 06 | Parts \& Access. 07 | Gen \& Admin. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Individual Rental agreement including taxes and insurance for specific locations | Department occupying location | Department occupying location | Department occupying location | Department occupying location | Department occupying location | Department occupying location | Department occupying location |
| Rental agreement including taxes and insurance for several or all departments | Relative value factor | Relative value factor | Relative value factor | Relative value factor | Relative value factor | Relative value factor | Relative value factor |
| New vehicle storage lot Rental | Total expense |  |  |  |  |  |  |
| Separate used car lot Rental agreement including taxes and insurance |  | Total expense |  |  |  |  |  |
| Rental income from an affiliated company for the use of space in the dealership general office |  |  |  |  |  |  | (Credit) Total income |
| Rental income from subletting a portion of a rented used car lot |  | (Credit) Total income |  |  |  |  |  |

## Comments

The distribution of Rent expense to each Department should be done by a RELATIVE VALUE FACTOR basis as indicated in the table above. Each Department should be charged with a "fair share" of the total dealership Rent expense.

## Note:

At the beginning of a lease, if a security deposit representing the final month's rent is required, the security deposit should be recorded in Account 296, Other Investments and Miscellaneous Assets.

## 081 Amortization - Leaseholds

Expenses
Fixed

## Synopsis

The monthly provision to Amortize Leaseholds and leasehold improvements is recorded in Account 081, Amortization - Leaseholds. Professional tax and accounting advice should be obtained regarding the proper handling of leaseholds and leasehold improvements and the related amortization schedules.

| Debits | Credits |
| :--- | :--- |
| 1. Monthly provision for Amortization of <br> Leaseholds and leasehold <br> improvements |  |

## Example 1

Record the monthly provision of $\$ 4,275$ for the amortization of leasehold improvements. The $\$ 4,275$ is distributed to each department as shown in the example below.
Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 081-01 | Amortization - Leaseholds - New <br> Vehicles Department | $\$ 898$ |  |
| Account 081-02 | Amortization - Leaseholds - Used <br> Vehicles Department | $\$ 641$ |  |
| Account 081-03 |  <br> Rental Department | $\$ 86$ |  |
| Account 081-05 | Amortization - Leaseholds - <br> Mechanical Department | $\$ 812$ |  |
| Account 081-06 | Amortization - Leaseholds - Body <br> Shop Department | $\$ 427$ |  |
| Account 081-07 |  <br> Accessories Department | $\$ 770$ |  |
| Account 081-09 | Amortization - Leaseholds - General <br> \& Administrative | $\$ 641$ |  |
| Account 356 | Accumulated Amortization - <br> Leasehold Improvements | $\$ 4,275$ |  |

## Distribution of Expenses

|  | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 081 Amortization Leaseholds | New Veh. $01$ | Used Veh. $02$ | Lease \& Rental 03 | Mechanical 05 | Body Shop 06 |  <br> Access. <br> 07 | Gen \& Admin. 09 |
| Leaseholds and improvements for separate used car lot |  | Total expense |  |  |  |  |  |
| Leaseholds and improvements for several or all departments | Relative value factor | Relative value factor | Relative value factor | Relative value factor | Relative value factor | Relative value factor | Relative value factor |

## Comments

When a leasehold improvement is done for the benefit of a single Department, such as an overhead cover for the service write-up driveway, then the benefiting Department should be charged with the monthly provision of the Leasehold Amortization. If more than one department benefits, then the monthly provision should be pro-rated to each respective Department, by using the relative value factor.

## 082 Repairs - Real Estate <br> Expenses <br> Fixed

## Synopsis

The cost of making repairs (as opposed to making improvements) is recorded in Account 082, Repairs - Real Estate. Professional tax and accounting advice should be obtained regarding the classification of repairs versus improvements.

| Debits | Credits |
| :--- | :--- |
| 1. Cost of maintaining and Repairing |  |
| Real Estate whether owned or |  |
| leased |  |

## Example 1

Record the cost of $\$ 635$ for the repairs to the garage door in the service lane.
Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 082-05 | Repairs - Real Estate - Mechanical <br> Department | $\$ 635$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 635$ |

## Distribution of Expenses

| 082 Repairs - Real Estate | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | New Veh. 01 | Used Veh. 02 | Lease \& Rental 03 | Mechanical 05 | Body Shop 06 | Parts \& Access. 07 | Gen \& Admin. 09 |
| General repairs, painting, etc., to the main building (not capitalized) | Relative value factor | Relative value factor | Relative value factor | Relative value factor | Relative value factor | Relative value factor | Relative value factor |
| Plumbing repairs in the body shop |  |  |  |  | Total expense |  |  |
| Replace broken window in the showroom | Total expense |  |  |  |  |  |  |


| Minor repairs to the used car lot <br> blacktop |  | Total expense |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Painting of the general office area |  |  |  |  |  |  |

## Comments

When repairs to the dealership facility (real estate) are performed for a single Department, then the expense should be charged to the department. When more than one Department benefits from a repair, then the expense should be pro-rated according the Expense Distribution table above.

## Note:

Not included in this account are costs related to Improvements to real estate owned by the dealership, which are properly recorded in Account 083, Depreciation - Buildings and Improvements.

## 083 Depreciation - Buildings and Improvements

Expenses
Fixed

## Synopsis

Account 083, Depreciation - Buildings and Improvements is established to record the monthly provision to Depreciate Building and Improvements used in the dealership's auto business.

| Debits | Credits |
| :---: | :---: |
| 1. Monthly provision for Depreciation of <br> Buildings and Improvements |  |

## Example 1

Record the monthly depreciation expense of $\$ 10,150$ for the building and improvements. The $\$ 10,150$ is distributed to each department as shown in the example below.

Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 083-01 |  <br> Improvements - New Vehicles <br> Department | $\$ 2,132$ |  |
| Account 083-02 |  <br> Improvements -Used Vehicle <br> Department | $\$ 1,522$ |  |
|  |  <br> Improvements - Lease \& Rental <br> Department | $\$ 203$ |  |
| Account 083-03 |  <br> Improvements - Mechanical <br> Department | $\$ 1,929$ |  |
| Account 083-05 |  <br> Improvements - Body Shop <br> Department | $\$ 1,015$ |  |
| Account 083-06 |  <br> Improvements - Parts \& Accessories <br> Department | $\$ 1,827$ |  |
| Account 083-07 |  |  |  |


|  |  <br>  <br> Administrative Department |  |  |
| :--- | :--- | ---: | ---: |
| Account 083-09 | \$1,522 |  |  |

Distribution of Expenses

|  | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 083 Depreciation Buildings and Improvements | New Veh. $01$ | Used Veh. $02$ | Lease \& Rental 03 | Mechanical 05 | $\begin{gathered} \text { Body Shop } \\ 06 \end{gathered}$ | Parts \& Access. 07 | Gen \& Admin. 09 |
| Main building which all departments occupy | Relative value factor | Relative value factor | Relative value factor | Relative value factor | Relative value factor | Relative value factor | Relative value factor |
| Separate body shop |  |  |  |  | Total expense |  |  |
| Separate used car office building |  | Total expense |  |  |  |  |  |

## Comments

The monthly provision to Depreciate Buildings and Improvements should be pro-rated to each Department using the relative value factor method. The exception is when a Department occupies a completely separate facility such as an off-site used vehicle lot. For these exceptions, the entire monthly depreciation is charged to the benefiting Department.

## 084 Taxes - Real Estate <br> Expenses

Fixed

## Synopsis

Account 084, Taxes - Real Estate is established to record the monthly provision for Taxes due on Real Estate owned by the dealership and used for the auto business only.

## Debits

## Credits

1. Monthly provision for Taxes on Real Estate and improvements owned by the dealership
2. Monthly provision for taxes on a building built by the dealership situated on leased land

## Example 1

Record the monthly expense of $\$ 3,813$ for the real estate taxes paid in advance. The $\$ 3,813$ is distributed to each department as shown in the example below.
Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 084-01 | Taxes - Real Estate - New Vehicle <br> Department | $\$ 1,335$ |  |
| Account 084-02 | Taxes - Real Estate - Used Vehicle <br> Department | $\$ 763$ |  |
| Account 084-03 | Taxes - Real Estate - Lease \& Rental <br> Department | $\$ 75$ |  |
| Account 084-05 | Taxes - Real Estate - Mechanical <br> Department | $\$ 763$ |  |
| Account 084-06 | Taxes - Real Estate - Body Shop <br> Department | $\$ 267$ |  |
| Account 084-07 |  <br> Accessories Department | $\$ 419$ |  |
| Account 084-09 |  <br> Administrative | $\$ 191$ |  |
| Account 270 | Prepaid Taxes |  | $\$ 3,813$ |

## Distribution of Expenses

| 084 Taxes - Real Estate | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | New Veh. $01$ | Used Veh. $02$ | Lease \& Rental 03 | Mechanical 05 | Body Shop 06 |  <br> Access. <br> 07 | Gen \& Admin. 09 |
| Taxes applicable to all or several departments | Relative value factor | Relative value factor | Relative value factor | Relative value factor | Relative value factor | Relative value factor | Relative value factor |
| Taxes on a separate body shop |  |  |  |  | Total expense |  |  |
| Taxes on a separate new car storage shop | Total expense |  |  |  |  |  |  |

## Comments

The monthly provision for Real Estate Taxes should be pro-rated to each Department using the relative value factor method. The exception is when a Department occupies a completely separate facility such as an off-site service department. For these exceptions, the entire monthly provision is charged to the benefiting Department.

## 085 Insurance - Buildings and Improvements <br> Expenses <br> Fixed

## Synopsis

Account 085, Insurance - Buildings and Improvements is established to record the monthly provision for the policy premium covering Buildings and Improvements owned by the dealership and used for the auto business.

| Debits | Credits |
| :--- | :--- |
| 1. Monthly provision for insurance on |  |
| real estate and improvements owned |  |
| by the dealership |  |
| 2.Monthly provision for insurance on a <br> building built by the leadership <br> situated on leased land |  |

## Example 1

Record the monthly expense for the commercial property in the amount of \$1,250 and the garage keeper's insurance in the amount of $\$ 7,000$ that had been paid in advance. Both the $\$ 1,250$ and the $\$ 7,000$ are distributed to each department as shown in the example below.

Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 085-01 | Insurance - Buildings \& Improvements <br> - New Vehicle Department | $\$ 225$ |  |
| Account 085-02 | Insurance - Buildings \& Improvements <br> - Used Vehicle Department | $\$ 188$ |  |
| Account 085-03 | Insurance - Buildings \& Improvements <br> - Lease \& Rental Department | $\$ 88$ |  |
| Account 085-05 | Insurance - Buildings \& Improvements <br> - Mechanical Department | $\$ 225$ |  |
| Account 085-06 | Insurance - Buildings \& Improvements <br> - Body Shop Department | $\$ 187$ |  |
| Account 085-07 | Insurance - Buildings \& Improvements <br> - Parts \& Accessories Department | $\$ 175$ |  |


| Account 085-09 | Insurance - Buildings \& Improvements <br> - General \& Administrative | $\$ 162$ |  |
| :--- | :--- | ---: | ---: |
| Account 088-01 | Insurance - Other - New Vehicle <br> Department | $\$ 1,470$ |  |
| Account 088-02 | Insurance - Other - Used Vehicle <br> Department | $\$ 1,050$ |  |
| Account 088-03 | Insurance - Other - Lease \& Rental <br> Department | $\$ 140$ |  |
| Account 088-05 | Insurance - Other - Mechanical <br> Department | $\$ 1,330$ |  |
| Account 088-06 | Insurance - Other - Body Shop <br> Department | $\$ 700$ |  |
| Account 088-07 |  <br> Accessories Department | $\$ 1,260$ |  |
| Account 088-09 |  <br> Administrative | $\$ 1,050$ |  |
| Account 271 | Prepaid Insurance |  | $\$ 8,250$ |

## Distribution of Expenses

|  | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 085 Insurance Building and Improvements | New Veh. 01 | Used Veh. $02$ | Lease \& Rental 03 | Mechanical 05 | Body Shop 06 | Parts \& Access. 07 | Gen \& Admin. 09 |
| Billing applicable to several or all departments | Relative value factor | Relative value factor | Relative value factor | Relative value factor | Relative value factor | Relative value factor | Relative value factor |
| Billing for separate lease and rental building |  |  | Total expense |  |  |  |  |
| Billing for separate used car building |  | Total expense |  |  |  |  |  |

## Comments

The monthly provision for Insurance covering Buildings and Improvements should be pro-rated to each Department using the relative value factor method. The exception is when a Department occupies a completely separate facility such as an off-site used vehicle lot. For these exceptions, the entire monthly provision is charged to the benefiting Department.

Note:
In most cases, insurance premiums are paid in advance for annual, semi-annual or quarterly periods. When this is the case, the amount of the premium is recorded in

Account 271, Prepaid Insurance. A monthly provision to "expense" the premium is applied to this account, Account 085, Insurance - Buildings and Improvements.

## 086 Interest - Mortgages

Expenses
Fixed

## Synopsis

The monthly provision for Interest paid or payable on Mortgage loans secured by real estate owned by the dealership and used in the auto business is recorded in Account 086, Interest -Mortgages.

| Debits | Credits |
| :--- | :--- |
| 1. Interest paid or accrued on <br> mortgages payable |  |

## Example 1

Record the accrual of $\$ 22,500$ for interest on the real estate mortgage for the current month. The $\$ 22,500$ is distributed to each department as shown in the example below.

Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 086-01 | Interest - Mortgages - New Vehicles <br> Department | $\$ 4,725$ |  |
| Account 086-02 | Interest - Mortgages - Used Vehicles <br> Department | $\$ 3,375$ |  |
| Account 086-03 | Interest - Mortgages - Lease \& Rental <br> Department | $\$ 450$ |  |
| Account 086-05 | Interest - Mortgages - Mechanical <br> Department | $\$ 4,275$ |  |
| Account 086-06 | Interest - Mortgages - Body Shop <br> Department | $\$ 2,250$ |  |
| Account 086-07 |  <br> Accessories Department | $\$ 4,050$ |  |
| Account 086-09 |  <br> Administrative | $\$ 3,375$ |  |
| Account 320 | Interest Payable |  | $\$ 22,500$ |

## Distribution of Expenses

|  | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 086 Interest - Mortgages | New Veh. 01 | Used Veh. $02$ | Lease \& Rental 03 | $\begin{gathered} \text { Mechanical } \\ 05 \end{gathered}$ | $\begin{gathered} \text { Body Shop } \\ 06 \end{gathered}$ | Parts \& Access. 07 | Gen \& Admin. 09 |
| Mortgage interest applicable to several or all departments | Relative value factor | Relative value factor | Relative value factor | Relative value factor | Relative value factor | Relative value factor | Relative value factor |
| Mortgage interest for separate lease and rental building |  |  | Total expense |  |  |  |  |
| Mortgage interest for separate used car building |  | Total expense |  |  |  |  |  |

## Comments

The monthly provision for Interest paid on Real Estate Mortgages should be pro-rated to each Department using the relative value factor method. The exception is when a Department occupies a completely separate facility such as an off-site body shop. For these exceptions, the entire monthly provision is charged to the benefiting Department.

As monthly statements are received from the lender, it should be inspected to make sure that the previous payment has been properly credited. Discrepancies should be recorded immediately.

## 087 Utilities

Expenses
Fixed

## Synopsis

Account 087, Utilities is established to record the monthly amount paid or payable for water, electricity, and heating fuel consumed by the dealership other than Telephone expense, which is recorded in Account 074, Telephone.

| Debits | Credits |
| :---: | :---: |
| 1. Cost of fuel, electricity, water, etc. |  |

## Example 1

Record the monthly invoice of $\$ 4,781$ for the electricity. The $\$ 4,781$ is distributed to each department as shown in the example below.

Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 087-01 | Utilities - New Vehicles Department | $\$ 1,004$ |  |
| Account 087-02 | Utilities - Used Vehicles Department | $\$ 717$ |  |
| Account 087-03 | Utilities - Lease \& Rental Department | $\$ 239$ |  |
| Account 087-05 | Utilities - Mechanical Department | $\$ 909$ |  |
| Account 087-06 | Utilities - Body Shop Department | $\$ 717$ |  |
|  | Utilities - Parts \& Accessories |  |  |
| Account 087-07 | Department | $\$ 765$ |  |
| Account 087-09 | Utilities - General \& Administrative | $\$ 430$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 4,781$ |

## Distribution of Expenses

| 087 Utilities | Departmental Distribution |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | New Veh. <br> 01 | Used Veh. <br> 02 |  <br> Rental <br> 03 | Mechanical <br> 05 | Body Shop <br> 06 |  <br> Access. <br> 07 |  <br> Admin. <br> 09 <br> Utility charges for separate new <br> truck showroom <br> Total expense |
|  |  |  |  |  |  |  |  |


| Electricity for separate used car lot |  | Total expense |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Electricity or heating fuel applicable <br> to several or all departments | Area or usage | Area or usage | Area or usage | Area or usage | Area or usage | Area or usage | Area or usage | Usage |
| :--- |
| Water applicable to several or all <br> departments |

## Comments

Unless a Department operates from a separate, off-site facility, the Utilities expense should be pro-rated to each Department based on usage as indicated in the Expense Distribution table above.

## 088 Insurance - Other

Expenses
Fixed

## Synopsis

Account 088, Insurance - Other is established to record the monthly provision to pay the policy premium for insurance coverage. Not included are premiums for real estate, which is posted to Account 085, Insurance - Buildings \& Improvements; lease and rental units, which are covered under automobile liability policies; and worker's compensation, which is recorded in Account 027, Employee Benefits.

Debits

1. Monthly provision for Insurance other than on real estate, improvements, lease and rental units and worker's compensation

## Example 1

Record the monthly expense for the commercial property in the amount of \$1,250 and the garage keeper's insurance in the amount of $\$ 7,000$ that had been paid in advance. Both the $\$ 1,250$ and the $\$ 7,000$ are distributed to each department as shown in the example below.

Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 085-01 | Insurance - Buildings \& Improvements <br> - New Vehicle Department | $\$ 225$ |  |
| Account 085-02 | Insurance - Buildings \& Improvements <br> - Used Vehicle Department | $\$ 188$ |  |
| Account 085-03 | Insurance - Buildings \& Improvements <br> - Lease \& Rental Department | $\$ 88$ |  |
| Account 085-05 | Insurance - Buildings \& Improvements <br> - Mechanical Department | $\$ 225$ |  |
| Account 085-06 | Insurance - Buildings \& Improvements <br> - Body Shop Department | $\$ 187$ |  |
| Account 085-07 | Insurance - Buildings \& Improvements <br> - Parts \& Accessories Department | $\$ 175$ |  |
| Account 085-09 | Insurance - Buildings \& Improvements <br> -General \& Administrative | $\$ 162$ |  |
| Account 088-01 | Insurance - Other - New Vehicle <br> Department | $\$ 1,470$ |  |


| Account 088-02 | Insurance - Other - Used Vehicle <br> Department | $\$ 1,050$ |  |
| :--- | :--- | ---: | ---: |
| Account 088-03 | Insurance - Other - Lease \& Rental <br> Department | $\$ 140$ |  |
| Account 088-05 | Insurance - Other - Mechanical <br> Department | $\$ 1,330$ |  |
| Account 088-06 | Insurance - Other - Body Shop <br> Department | $\$ 700$ |  |
| Account 088-07 |  <br> Accessories Department | $\$ 1,260$ |  |
| Account 088-09 |  <br> Administrative | $\$ 1,050$ |  |
| Account 271 | Prepaid Insurance |  | $\$ 8,250$ |

## Distribution of Expenses

| 088 Insurance - Other | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | New Veh. $01$ | Used Veh. $02$ | Lease \& Rental 03 | Mechanical 05 | Body Shop 06 |  <br> Access. <br> 07 | Gen \& Admin. 09 |
| Accounts receivable |  |  |  |  |  |  | Total expense |
| Fidelity bond | Employees | Employees | Employees | Employees | Employees | Employees | Employees |
| Collision coverage for companyowned vehicles other than lease and rental units | Vehicles assigned | Vehicles assigned | Vehicles assigned | Vehicles assigned | Vehicles assigned | Vehicles assigned | Vehicles assigned |
| General contents | Department's Percentage of Insured Contents | Department's Percentage of Insured Contents | Department's Percentage of Insured Contents | Department's Percentage of Insured Contents | Department's Percentage of Insured Contents | Department's Percentage of Insured Contents | Department's Percentage of Insured Contents |
| Valuable papers and records |  |  |  |  |  |  | Total expense |
| Plate glass and lettering in showroom (if separate from building insurance) | Total expense |  |  |  |  |  |  |
| Money and securities |  |  |  |  |  |  | Total expense |
| Business interruption and liability coverage | Department's percentage of year-to-date gross profit | Department's percentage of year-to-date gross profit | Department's percentage of year-to-date gross profit | Department's percentage of year-to-date gross profit | Department's percentage of year-to-date gross profit | Department's percentage of year-to-date gross profit |  |
| Umbrella coverage | Employees | Employees | Employees | Employees | Employees | Employees | Employees |
| Comprehensive garage liability | Employees | Employees | Employees | Employees | Employees | Employees | Employees |

## Comments

Premiums for policies such as the general garage keepers policy, business interruption insurance, umbrella coverage, general contents \& fire insurance, automobile coverage for company owned vehicles and other various policies are properly recorded in this account. In most cases, the premiums are paid in advance for annual, semi-annual, or quarterly terms. When this is the case, the premiums are recorded in Account 271, Prepaid Insurance and the monthly provision is posted to Account 088, Insurance Other.

## 089 Taxes - Other

Expenses
Fixed

## Synopsis

Account 089, Taxes - Other is established to record the monthly provision for taxes and licenses that cannot properly be recorded in any other account. Professional tax and accounting advice should be obtained regarding the proper classification and accounting for other taxes.

## Debits

## Credits

1. Monthly provision for taxes and licenses not otherwise provided for in any other account:
a. Personal property taxes
b. Gross Receipts taxes
c. Business Licenses
d. Permits

## Example 1

Record the monthly expense of $\$ 1,250$ for personal property taxes. The $\$ 1,250$ is distributed to each department as shown in the example below.
Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 089-01 | Taxes - Other - New Vehicle <br> Department | $\$ 263$ |  |
| Account 089-02 | Taxes - Other - Used Vehicle <br> Department | $\$ 187$ |  |
| Account 089-03 | Taxes - Other - Lease \& Rental <br> Department | $\$ 63$ |  |
| Account 089-05 | Taxes - Other - Mechanical <br> Department | $\$ 237$ |  |


| Account 089-06 | Taxes - Other - Body Shop <br> Department | $\$ 188$ |  |
| :--- | :--- | ---: | ---: |
| Account 089-07 | Taxes - Other - Parts \& Accessories <br> Department | $\$ 200$ |  |
| Account 089-09 |  <br> Administrative | $\$ 112$ |  |
| Account 270 | Prepaid Taxes |  | $\$ 1,250$ |

## Distribution of Expenses

| 089 Taxes - Other | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | New Veh. 01 | Used Veh. $02$ | Lease \& Rental 03 | Mechanical 05 | Body Shop <br> 06 | Parts \& Access. 07 | Gen \& Admin. 09 |
| Personal property taxes | Department's percentage of taxable items | Department's percentage of taxable items | Department's percentage of taxable items | Department's percentage of taxable items | Department's percentage of taxable items | Department's percentage of taxable items | Department's percentage of taxable items |
| Tags for company owned vehicles other than lease and rental units | Vehicles assigned | Vehicles assigned | Vehicles assigned | Vehicles assigned | Vehicles assigned | Vehicles assigned | Vehicles assigned |
| Use taxes (not capitalized) | Equipment and supplies usage | Equipment and supplies usage | Equipment and supplies usage | Equipment and supplies usage | Equipment and supplies usage | Equipment and supplies usage | Equipment and supplies usage |
| General business licenses |  |  |  |  |  |  | Total expense |
| Specific business licenses | Operation licensed | Operation licensed | Operation licensed | Operation licensed | Operation licensed | Operation licensed |  |
| Gross receipt taxes | Year-to-date sales | Year-to-date sales | Year-to-date sales | Year-to-date sales | Year-to-date sales | Year-to-date sales |  |
| Taxes on specific signs | Department advertised | Department advertised | Department advertised | Department advertised | Department advertised | Department advertised |  |
| Taxes on general signs |  |  |  |  |  |  | Total expense |
| Certification fees for technicians |  |  |  | Mechanical technicians certified | Mechanical technicians certified |  |  |
| Capital stock and franchise taxes not based on income |  |  |  |  |  |  | Total expense |
| Salespeople's licenses | For new vehicle sales | For used vehicle sales | For leases |  |  |  |  |

Comments

Whenever possible, Taxes - Other should be charged to the Department, which incurs the tax. If more than one Department is involved, the expense should be pro-rated based on usage. Please refer to the Expense Distribution table above.

090 Repairs - Equipment
Expenses
Fixed

## Synopsis

Account 090, Repairs - Equipment is established to record the cost of performing repairs on equipment owned by the dealership and used in the auto business. The monthly provision for equipment service contracts is also posted to this account.

| Debits | Credits |
| :--- | :--- |
| 1. Cost of maintaining and Repairing |  |
| Equipment other than company |  |
| owned vehicles |  |

## Example 1

Record the cost of repairing a lift in the mechanical shop in the amount of \$459.
Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 090-05 | Repairs - Equipment - Mechanical <br> Department | $\$ 459$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 459$ |

## Example 2

Record the monthly expense of $\$ 350$ for the maintenance contract on the copier machine.
Journal: Standard Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 090-09 |  <br> Administrative | $\$ 350$ |  |
| Account 274 | Prepaid Expenses - Other |  | $\$ 350$ |

## Distribution of Expenses

| 090 Repairs - Equipment | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | New Veh. |  |  |  |  |  |  |
|  | 01 | Used Veh. |  |  |  |  |  |
| 02 |  <br> Rental <br> 03 | Mechanical <br> 05 | Body Shop <br> 06 |  <br> Access. <br> 07 |  <br> Admin. <br> 09 |  |  |


| Repairs to body shop equipment |  |  |  |  | Total expense |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Repairs to parts bins |  |  |  |  |  | Total expense |  |
| Maintenance contract on equipment | Equipment covered | Equipment covered | Equipment covered | Equipment covered | Equipment covered | Equipment covered | Equipment covered |
| Maintenance contract on service department lifts |  |  |  | Equipment covered | Equipment covered |  |  |
| Repair copying machine used in the general office |  |  |  |  |  |  | Total expense |
| Repairs to general office equipment |  |  |  |  |  |  | Total expense |
| Repairs to rented vehicles in company service (other than lease and rental units) | Vehicles assigned | Vehicles assigned | Vehicles assigned | Vehicles assigned | Vehicles assigned | Vehicles assigned | Vehicles assigned |

## Comments

The cost of repairs and maintenance contracts are debited to this account. When a repair is done for the benefit a single Department, the entire cost of the repair should be charged to the Department. When two (2) or more Departments are involved, the expense should be pro-rated to each respective Department based on usage as indicated in the Expense Distribution table above.

## 091 Depreciation - Equipment <br> Expenses <br> Fixed

## Synopsis

The monthly provision to Depreciate Equipment owned by the dealership and used for the auto business is recorded in Account 091, Depreciation - Equipment. Professional tax and accounting advice should be obtained regarding the proper capitalization of equipment and the related depreciation schedule.

## Debits

1. Monthly provision for Depreciation of Equipment.
2. Excess of book value over appraised wholesale value of vehicles recorded in Account 285, Company Vehicles taken out of service and transferred to used vehicle inventories.

## Credits

1. Excess of appraised wholesale value over book value of vehicles recorded in Account 285, Company Vehicles taken our of service and transferred to used vehicle inventories.

## Example 1

Record the monthly provision of $\$ 4,490$ for depreciation of machinery and equipment. . The monthly expense is pro-rated between the Mechanical and Body Shop departments as shown in the example below.
Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 091-05 | Depreciation Equipment - Mechanical <br> Department | $\$ 2,596$ |  |
| Account 091-06 | Depreciation Equipment - Body Shop <br> Department | $\$ 1,894$ |  |
| Account 352 | Accumulated Depreciation - <br> Machinery \& Equipment |  | $\$ 4,490$ |

## Example 2

Record the monthly provision of \$1,063 for depreciation of parts and accessories.
Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 091-07 |  <br> Accessories Department | $\$ 1,063$ |  |
| Account 353 |  <br> Accessories |  | $\$ 1,063$ |

## Example 3

Record the monthly provision of $\$ 6,445$ for depreciation of furniture and fixtures. The monthly expense is pro-rated to each department as shown in the example below.

Journal: Standard Entries Journal

| Entry: | \begin{tabular}{\|l|l|}
\hline
\end{tabular} | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 091-01 | Depreciation - Equipment - New <br> Vehicles Department | $\$ 1,325$ |  |
| Account 091-02 | Depreciation - Equipment - Used <br> Vehicles Department | $\$ 950$ |  |
| Account 091-03 |  <br> Rental Department | $\$ 675$ |  |
| Account 091-04 |  <br> Insurance Department | $\$ 425$ |  |
| Account 091-05 | Depreciation - Equipment - <br> Mechanical Department | $\$ 1,185$ |  |
| Account 091-06 | Depreciation - Equipment - Body <br> Shop Department | $\$ 275$ |  |
| Account 091-07 |  <br> Accessories Department | $\$ 350$ |  |
| Account 091-09 |  <br> Administrative | $\$ 1,260$ |  |
| Account 354 | Accumulated Depreciation - Furniture <br> \& Fixtures | $\$ 6,445$ |  |

## Example 4

Record the monthly provision of $\$ 2,370$ for depreciation of company vehicles. The monthly expense is pro-rated to between the Mechanical Department and the Parts and Accessories Department as shown in the example below.
Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 091-05 | Depreciation - Equipment - <br> Mechanical Department | $\$ 875$ |  |
| Account 091-07 |  <br> Accessories Department | $\$ 1,495$ |  |


| Account 355 | Accumulated Depreciation - Company <br> Vehicles |  |
| :--- | :--- | ---: |

## Distribution of Expenses

| 091 Depreciation Equipment | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | New Veh. <br> 01 | Used Veh. 02 | Lease \& Rental 03 | Mechanical 05 | Body Shop 06 | Parts \& Access. 07 | Gen \& Admin. 09 |
| Machinery and shop equipment |  |  |  | Equipment assigned | Equipment assigned |  |  |
| Parts and accessories equipment |  |  |  |  |  | Total expense |  |
| Company vehicles in Account 285, Company Vehicles | Vehicles assigned | Vehicles assigned | Vehicles assigned | Vehicles assigned | Vehicles assigned | Vehicles assigned | Vehicles assigned |
| Furniture and fixtures | Equipment assigned | Equipment assigned | Equipment assigned | Equipment assigned | Equipment assigned | Equipment assigned | Equipment assigned |
| Excess of book value over appraised wholesale value of a parts truck transferred to the used truck inventory for sale |  |  |  |  |  | Total expense |  |

## Comments

When only one Department has equipment subject to depreciation such as the air compressor, then the monthly provision to depreciate the air compressor should be charged to the Service Department. If two (2) or more departments share equipment such as the phone system, then the monthly provision should be pro-rated to each department based on usage.

## 092 Equipment Rental

## Expenses

Fixed

## Synopsis

Account 092, Equipment Rental is established to record the cost of Renting Equipment for the dealership other than Telephone expenses, which are recorded in Account 074, Telephone. The monthly rent or monthly provision is posted to this account.

| Debits | Credits |
| :--- | :--- |
| 1. Cost of Renting Equipment other |  |
| than lease and rental units |  |
| 2. Amounts charged other departments |  |
| by the lease and rental department |  |
| for the use of daily rental units, |  |
| including those furnished to |  |
| customers at no charge |  |

## Example 1

Record the monthly rental of $\$ 3,872$ for the telephone system. The $\$ 3,872$ is distributed to each department as shown in the example below.

Journal: Cash Disbursements and Purchases

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 092-01 | Equipment Rental - New Vehicles <br> Department | $\$ 813$ |  |
| Account 092-02 | Equipment Rental - Used Vehicles <br> Department | $\$ 581$ |  |
| Account 092-03 | Equipment Rental - Lease \& Rental <br> Department | $\$ 77$ |  |
| Account 092-05 | Equipment Rental - Mechanical <br> Department | $\$ 736$ |  |
| Account 092-06 | Equipment Rental - Body Shop <br> Department | $\$ 387$ |  |
| Account 092-07 |  <br> Accessories Department | $\$ 697$ |  |
| Account 092-09 |  <br> Administrative | $\$ 581$ |  |

Distribution of Expenses

| 092 Equipment Rental | Departmental Distribution |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | New Veh. $01$ | Used Veh. $02$ | Lease \& Rental 03 | Mechanical 05 | Body Shop 06 | Parts \& Access. 07 | Gen \& Admin. 09 |
| General office furniture and equipment |  |  |  |  |  |  | Total expense |
| Parts bins |  |  |  |  |  | Total expense |  |
| Postage meters |  |  |  |  |  |  | Total expense |
| Used car lot signs |  | Total expense |  |  |  |  |  |
| Furniture and equipment used in new vehicle department | Total expense |  |  |  |  |  |  |
| Rental of vehicles for company use other than as lease and rental units | Vehicles assigned | Vehicles assigned | Vehicles assigned | Vehicles assigned | Vehicles assigned | Vehicles assigned | Vehicles assigned |
| Dealership identification sign |  |  |  |  |  |  | Total expense |
| Charges by the lease and rental department for use of a daily rental unit furnished to a service custome at no charge |  |  |  | Department benefited | Department benefited |  |  |

## Comments

When the need arises to Rent specialized Equipment the rental cost is charged to the Department that benefits from the usage of the equipment. If two (2) or more Departments share the equipment, then the rental cost should be pro-rated to each respective Department based on usage.

## Finance and Insurance

## 443 GM Protection Plans New Vehicles (Sales) <br> Finance \& Insurance Activity New Vehicle

Sales Synopsis
Account 443 is established to record the Sales of GM Protection Plans by the F \& I Department on New Vehicles.

| Debits | Credits |
| :---: | :---: |
| 1. Chargebacks due to early <br> termination | 1. The selling price of GM Protection <br> Plans sold on New Vehicles |

## 643 GM Protection Plans New Vehicles (Cost of Sales) Finance \& Insurance Activity New Vehicle

## Cost of Sales Synopsis

Account 643 is established to record the Cost of Sales of GM Protection Plans by the F \& I Department on New Vehicles.

| Debits | Credits |
| :--- | :--- |
| 1. The Cost of Sales of GM Protection <br> Plans |  |

## Example 1

Record a new vehicle sale for the amount of $\$ 17,871$ with a finance contract reserve of \$300, a GM Protection Plan of $\$ 1,570$, sales tax of $\$ 893$, insurance commissions earned of $\$ 300$ and Registration Fees of $\$ 125$. The inventory value is $\$ 16,421$ and the cost of the GM Protection Plan is $\$ 1,020$ and the cost of the supplemental insurance is $\$ 150$.
Journal: New Vehicle Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |


| Account 205 | Contracts in Transit | $\$ 20,759$ |  |
| :--- | :--- | ---: | ---: |
| Account 262 | Due from Finance Companies | $\$ 300$ |  |
| Account 600-618 | Cost of Sales - New Cars - Retail | $\$ 16,421$ |  |
| Account 643 | Cost of Sales - GM Protection Plans - <br> New Cars | $\$ 1,020$ |  |
| Account 400-418 | Sales - New Cars - Retail |  | $\$ 17,871$ |
| Account 443 | Sales - GM Protection Plans - New <br> Cars |  | $\$ 1,570$ |
| Account 231 | New Car Inventory |  | $\$ 16,421$ |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 1,020$ |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 150$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 893$ |
| Account 806 | Finance Income - New | $\$ 300$ |  |
| Account 807 | Insurance Commissions Earned - |  | $\$ 150$ |
| Account 910 | Dew |  | $\$ 125$ |

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 444 Other Protection Plans New Vehicles (Sales) <br> Finance \& Insurance Activity <br> New Vehicle

## Sales Synopsis

Account 444 is established to record the Sales of non-GM protection plans by the F \& I Department.

| Debits | Credits |
| :---: | :---: |
| 1. Chargebacks due to early <br> termination_ | 1. The selling price of non-GM <br> Protection Plans sold |

## 644 Other Protection Plans (Cost of Sales)

## Finance \& Insurance Activity <br> New Vehicle

## Cost of Sales Synopsis

Account 644 is established to record the Cost of Sales of non-GM protection plans by the F \& I Department.

| Debits | Credits |
| :--- | :--- |
| 1.The Cost of Sales of non-GM <br> Protection Plans sold$. \quad$ |  |

## Example 1

Record the sale of a non-GM extended warranty sold for $\$ 1,500$ on a new vehicle sold after the original deal. The cost of the non-GM extended warranty is $\$ 750$.
Journal: New Car Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | :---: |
| Account 220A | Accounts Receivable - Customers - <br> Vehicles | $\$ 1,500$ |  |
| Account 644 | Cost of Sales - Other Protection Plans <br> New | $\$ 750$ |  |


| Account 444 | Sales - Other Protection Plans - New |  | $\$ 1,500$ |
| :--- | :--- | :--- | ---: |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 750$ |

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 454 GM Protection Plans - Used Vehicles (Sales) Finance \& Insurance Activity Used Vehicle

## Sales Synopsis

Account 454 is established to record the Sales of GM Protection Plans on Used Vehicles, by the F \& I Department.

| Debits | Credits |
| :---: | :---: |
| 1. Chargebacks due to early <br> termination | 1. The selling price of GM Protection <br> Plans sold with Used Vehicles |

## 654 GM Protection Plans - Used Vehicles (Cost of Sales) Finance \& Insurance Activity Used Vehicle

## Cost of Sales Synopsis

Account 643 is established to record the Cost of Sales of GM Protection Plans sold on Used Vehicles.

## Debits

Credits

1. The Cost of Sales of GM Protection Plans sold with Used Vehicles

## Example 1

Record the sale of an Other Used Car in the amount of $\$ 17,076$ that has a sale of a GM Protection Plan for $\$ 1,500$. The car was paid partly with a $\$ 15,877$ finance contract and $\$ 4,000$ from the trade-in. The finance contract reserve is $\$ 853$, sales tax is $\$ 876$, insurance commissions earned from the sale of a GAP insurance policy are \$150 and Registration Fees are $\$ 125$. The inventory value of the used vehicle sold is $\$ 15,876$ of which $\$ 876$ is due to Reconditioning. The cost of the GM Protection Plan is $\$ 950$ and the cost of the GAP insurance policy is $\$ 150$.

Journal: Used Car Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 205 | Contracts in Transit | $\$ 15,877$ |  |
| Account 262 | Due from Finance Companies | $\$ 853$ |  |
| Account 646B | Cost of Sales - Used Cars Retail - <br> Other | $\$ 15,000$ |  |
| Account 647B | Reconditioning - Used Cars Other | $\$ 876$ |  |
| Account 654 | Cost of Sales - GM Protection Plans - <br> Used Cars | $\$ 950$ |  |
| Account 240 | Inventory - Used Cars | $\$ 4,000$ |  |
| Account 446B | Sales - Used Cars Retail - Other |  | $\$ 17,076$ |
| Account 454 | Sales - GM Protection Plans - Used <br> Cars |  | $\$ 1,500$ |
| Account 240 | Inventory - Used Cars | $\$ 15,876$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 950$ |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 150$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 876$ |
| Account 808 | Finance Income - Used | $\$ 853$ |  |
| Account 809 | Insurance Commissions Earned - <br> Used Cars |  | $\$ 150$ |
| Account 910 | Document Handling Fees | $\$ 125$ |  |

# 455 Other Protection Plans (Sales) 

Finance \& Insurance Activity
Used Vehicle

## Sales Synopsis

Account 455 is established to record the Sales of non-GM protection plans on Used Vehicles.

| Debits | Credits |
| :---: | :---: |
| 1. Chargebacks due to early <br> termination_ | 1. The selling price of non-GM <br> Protection Plans sold with Used <br> Vehicles |

## 655 Other Protection Plans (Cost of Sales)

Finance \& Insurance Activity
Used Vehicle

## Cost of Sales Synopsis

Account 655 is established to record the Cost of Sales of non-GM protection plans on Used Vehicles.

## Debits

Credits

## Example 1

Record the sale of an Other Used Car in the amount of $\$ 17,076$ that has a sale of an Other Protection Plan for $\$ 1,500$. The car was paid partly with a $\$ 15,877$ finance contract and $\$ 4,000$ from the trade-in. The finance contract reserve is $\$ 853$, sales tax is $\$ 876$, insurance commissions earned from the sale of a GAP insurance policy are \$150 and Registration Fees are $\$ 125$. The inventory value of the used vehicle sold is $\$ 15,876$ of which $\$ 876$ is due to Reconditioning. The cost of the Other Protection Plan is $\$ 950$ and the cost of the GAP insurance policy is $\$ 150$.

Journal: Used Car Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 205 | Contracts in Transit | $\$ 15,877$ |  |
| Account 262 | Due from Finance Companies | $\$ 853$ |  |
|  | Cost of Sales - Used Cars Retail - |  |  |
| Account 646B | Other | $\$ 15,000$ |  |
| Account 647B | Reconditioning - Used Cars Other | $\$ 876$ |  |
|  | Cost of Sales - Other Protection Plans |  |  |
| Account 655 | - Used Cars | $\$ 950$ |  |
| Account 240 | Inventory - Used Cars | $\$ 4,000$ |  |
| Account 446B | Sales - Used Cars Retail - Other |  | $\$ 17,076$ |
|  | Sales - Other Protection Plans - Used |  | $\$ 1,500$ |
| Account 455 | Cars |  | $\$ 15,876$ |
| Account 240 | Inventory - Used Cars | $\$ 950$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 150$ |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 876$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 853$ |
| Account 808 | Finance Income - Used |  | $\$ 150$ |
| Account 809 | Insurance Commissions Earned - |  | $\$ 125$ |
| Account 910 | Used Cars |  |  |

Note:
Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 494 Divisional Extended Warranties (Sales)

## Sales; Finance \& Insurance Activity <br> New Vehicle Department

## Sales Synopsis

The sales of Divisional Extended Warranties are recorded in Accounts 494A, 494D, 494E, \& 494F. These accounts are shown on each of the divisional pages of the operating report. The totals of all these accounts are summed into account 494 that is shown on page 7 in the Finance, Insurance \& Protection Plan Activity section.

| Debits | Credits |
| :---: | :---: |
| 1. Chargebacks due to early <br> termination_ | 1. The selling price of Divisional <br> Extended Warranties sold with New <br> Vehicles |

## 694 Divisional Extended Warranties (Cost of Sales) <br> Sales; Finance \& Insurance Activity <br> New Vehicle Department

## Cost of Sales Synopsis

The Cost of Sales from Divisional Extended Warranties are recorded in Accounts 694A, 694D, 694E, \& 694F. The sales and gross profit is shown on each of the divisional pages of the operating report. The totals of all these accounts are summed into account 694 that is shown on page 7 in the Finance, Insurance \& Protection Plan Activity section.

| Debits | Credits |
| :--- | :--- |
| 1. The Cost of Sales of Divisional |  |
| Extended Warranties sold with New |  |
| Vehicles |  |

## Example 1

Record a new vehicles sale for the amount of $\$ 17,871$ with a GM Divisional Extended Warranty of $\$ 1,570$, sales tax of $\$ 893$, finance commissions earned of $\$ 300$ and Document Handling Fees of $\$ 125$. The inventory value is $\$ 16,421$ and the cost of the GM Divisional Extended Warranty is $\$ 1,020$.
Journal: New Vehicle Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 205 | Contracts in Transit | $\$ 20,459$ |  |
| Account 262 | Due from Finance Companies | $\$ 300$ |  |
| Account 600-618 | Cost of Sales - New Cars - Retail | $\$ 16,421$ |  |
| Account 694A | Cost of Sales - Divisional Extended |  |  |
| Warranties | $\$ 1,020$ |  |  |
| Account 400-418 | Sales - New Cars - Retail |  | $\$ 17,871$ |
| Scount 494A | Sales - Divisional Extended | $\$ 1,570$ |  |
|  | Warranties |  | $\$ 16,421$ |
| Account 231 | Inventory - New Cars |  | $\$ 1,020$ |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 893$ |
| Account 324A | Sales Taxes Payable |  | $\$ 300$ |
| Account 806 | Finance Income - New |  | $\$ 125$ |
| Account 910 | Document Handling Fees |  |  |

## 806 Finance Income-New Vehicles

## Finance \& Insurance Activity

New Vehicle

## Sales Synopsis

Account 806 is established to record the Finance Income generated as a result of selling retail finance contracts to lending institutions on New Vehicles.

| Debits | Credits |
| :--- | :--- |
|  | $\begin{array}{l}\text { 1. Finance income on customer notes } \\ \text { discounted relative to new vehicle } \\ \text { sales }\end{array}$ |
| 2. Finance charges included in |  |
| customer notes receivable relative to |  |
| new vehicle sales |  |$\}$

## Example 1

Record a new vehicle sale for the amount of $\$ 17,571$ with a finance contract reserve of $\$ 300$, sales tax of $\$ 879$ and Registration fees of $\$ 125$. The inventory value is $\$ 16,721$.

Journal: New Vehicle Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 205 | Contracts in Transit | $\$ 18,575$ |  |
| Account 262 | Due from Finance Companies | $\$ 300$ |  |
| Account 600-618 | Cost of Sales - New Cars - Retail | $\$ 16,721$ |  |
| Account 400-418 | Sales - New Cars - Retail |  | $\$ 17,571$ |
| Account 231 | New Car Inventory |  | $\$ 16,721$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 879$ |
| Account 806 | Finance Income - New |  | $\$ 300$ |
| Account 910 | Document Handling Fees |  | $\$ 125$ |

## Note:

Finance income considered unearned on customer notes receivable may be deferred by establishing and crediting a separate general ledger account captioned Unearned Finance Income, which should be reported with Account 210, Notes Receivable Customers on the trial balance. This account should be adjusted at month end through

Account 806, Finance Income-New or Account 808, Finance Income-Used, as applicable with the portion of finance income considered earned.

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 807 Insurance Commission Earned-New Vehicles

Finance \& Insurance Activity
New Vehicle

## Sales Synopsis

Account 807 is established to record Commissions earned for selling supplemental insurance coverage on New Vehicles.

| Debits | Credits |
| :--- | :--- |
|  | 1. Insurance commissions earned <br> relative to new vehicle sales <br> including: |
|  | a. Credit Life <br> b. Accident \& Health |
| c. GAP Insurance |  |

## Example 1

Record a new vehicle sale for the amount of $\$ 17,571$ with a finance contract reserve of $\$ 300$, sales tax of $\$ 879$, Registration fees of $\$ 125$ and supplemental insurance commission earned in the amount of $\$ 300$. The inventory value is $\$ 16,721$ and the cost of the supplemental insurance is $\$ 150$.

Journal: New Vehicle Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 205 | Contracts in Transit | $\$ 19,025$ |  |
| Account 262 | Due from Finance Companies | $\$ 300$ |  |
| Account 600-618 | Cost of Sales - New Cars - Retail | $\$ 16,721$ |  |
| Account 400-418 | Sales - New Cars - Retail |  | $\$ 17,571$ |
| Account 231 | New Car Inventory |  | $\$ 16,721$ |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 150$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 879$ |
| Account 806 | Finance Income - New | $\$ 300$ |  |
| Account 807 | Insurance Commission Earned - New |  | $\$ 300$ |
| Account 910 | Document Handling Fees |  | $\$ 125$ |

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 808 Finance Income-Used Vehicles

## Finance \& Insurance Activity

 Used Vehicle
## Sales Synopsis

Account 808 is established to record the Finance Income generated as a result of selling retail finance contracts to lending institutions on Used Vehicles.

| Debits | Credits |
| :--- | :--- |
|  | $\begin{array}{l}\text { 1. Finance income on customer notes } \\ \text { discounted relative to used vehicle } \\ \text { sales }\end{array}$ |
| 2. Finance charges included in |  |
| customer notes receivable relative to |  |
| used vehicle sales |  |$\}$

## Example 1

Record an Other Used Car sale in the amount of $\$ 17,076$ paid partly with a $\$ 14,055$ finance contract and $\$ 4,000$ from the trade-in. The finance contract reserve is $\$ 853$, sales tax is $\$ 854$ and Registration Fees are $\$ 125$. The inventory value of the used vehicle sold is $\$ 15,876$ of which $\$ 876$ is due to Reconditioning.
Journal: Used Car Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 205 | Contracts in Transit | $\$ 14,055$ |  |
| Account 262 | Due from Finance Companies | $\$ 853$ |  |
| Account 646B | Cost of Sales - Used Cars Retail - <br> Other | $\$ 15,000$ |  |
| Account 647B | Reconditioning - Used Cars Other | $\$ 876$ |  |
| Account 240 | Inventory - Used Cars | $\$ 4,000$ |  |
| Account 446B | Sales - Used Cars Retail - Other |  | $\$ 17,076$ |
| Account 240 | Inventory - Used Cars |  | $\$ 15,876$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 854$ |
| Account 808 | Finance Income - Used | $\$ 853$ |  |
| Account 910 | Document Handling Fees |  | $\$ 125$ |

Note:

Finance income considered unearned on customer notes receivable may be deferred by establishing and crediting a separate general ledger account captioned Unearned Finance Income, which should be reported with Account 210, Notes Receivable Customers on the trial balance. This account should be adjusted at the month end through Account 806, Finance Income-New or Account 808, Finance Income-Used, as applicable, with the portion of finance income considered earned.

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 809 Insurance Commissions Earned-Used Vehicles <br> Finance \& Insurance Activity Used Vehicle

## Sales Synopsis

Account 809 is established to record Commissions earned for selling supplemental insurance coverage on Used Vehicles.

| Debits | Credits |
| :---: | :---: |
|  | 1. Insurance commissions earned <br> relative to Used vehicle sales <br> including: |
|  | a. Credit Life <br> b. Accident \& Health <br> c. GAP Insurance |

## Example 1

Record an Other Used Car sale in the amount of $\$ 17,076$ paid partly with a $\$ 14,355$ finance contract and $\$ 4,000$ from the trade-in. The finance contract reserve is $\$ 853$, sales tax is $\$ 854$, insurance commissions earned from the sale of a GAP insurance policy are $\$ 150$ and Registration Fees are $\$ 125$. The inventory value of the used vehicle sold is $\$ 15,876$ of which $\$ 876$ is due to Reconditioning. The cost of the GAP insurance policy is \$150.

## Journal: Used Car Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 205 | Contracts in Transit | $\$ 14,355$ |  |
| Account 262 | Due from Finance Companies | $\$ 853$ |  |
|  | Cost of Sales - Used Cars Retail - |  |  |
| Account 646B | Other | $\$ 15,000$ |  |
| Account 647B | Reconditioning - Used Cars Other | $\$ 876$ |  |
| Account 240 | Inventory - Used Cars | $\$ 4,000$ |  |
| Account 446B | Sales - Used Cars Retail - Other |  | $\$ 17,076$ |
| Account 240 | Inventory - Used Cars | $\$ 15,876$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 150$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 854$ |
| Account 808 | Finance Income - Used |  | $\$ 853$ |


| Account 809 | Insurance Commissions Earned - <br> Used |  | $\$ 150$ |
| :--- | :--- | :--- | ---: |
| Account 910 | Document Handling Fees |  | $\$ 125$ |

Note:
Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 810 Accessories-New Vehicles (Sales) <br> Finance \& Insurance Activity <br> New Vehicle

## Sales Synopsis

Account 810 is established to record the Sales of Accessories on New Vehicles by the F \& I Department.

| Debits | Credits |
| :---: | :---: |
|  | 1. The selling price of Accessories sold <br> on New Vehicles by the F \& I <br> Department |

## Comments

Sub-accounts 810A and 810B for Cars and Trucks respectively should be established to break out Accessory sales on Cars and Trucks.

## 860 Accessories-New Vehicles (Cost of Sales) Finance \& Insurance Activity New Vehicle

## Cost of Sales Synopsis

Account 860 is established to record the Cost of Sales of Accessories on New Vehicles by the F \& I Department.

| Debits | Credits |
| :---: | :---: |
| 1. The Cost of Sales of Accessories |  |
| sold on New Vehicles by the F \& I |  |
| Department |  |

## Example 1

Record a new vehicle sale in the amount of $\$ 17,571$ with a $\$ 450$ accessory sold by the $F$ \& I Department. The finance contract reserve is \$300, the sales tax is $\$ 901$ and the Registration Fees are $\$ 125$. The inventory value is $\$ 17,021$ and the cost of the accessory is $\$ 300$.

Journal: New Vehicle Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 205 | Contracts in Transit | $\$ 19,047$ |  |
| Account 262 | Due from Finance Companies | $\$ 300$ |  |
| Account 600-618 | Cost of Sales - New Cars - Retail | $\$ 16,721$ |  |
| Account 860 | Cost of Sales - Accessories - New | $\$ 300$ |  |
|  | Cars |  | $\$ 17,571$ |
| Account 400-418 | Sales - New Cars - Retail |  | $\$ 17,021$ |
| Account 231 | New Car Inventory |  | $\$ 901$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 300$ |
| Account 806 | Finance Income - New |  | $\$ 450$ |
| Account 810 | Sales - Accessories - New Cars |  | $\$ 125$ |
| Account 910 | Document Handling Fees |  |  |

Note:
Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 811 Accessories - Used Vehicles (Sales)

## Finance \& Insurance Activity

Used Vehicle

## Sales Synopsis

Account 811 is established to record the Sales of Accessories on Used Vehicles by the F \& I Department.

| Debits | Credits1. The selling price of Accessories sold <br> with Used Vehicles by the F \& I <br> Department |
| :---: | :---: |

## Comments

Sub-accounts 811A and 811B for Used Cars and Used Trucks respectively should be established to break out Accessory sales.

## 861 Accessories-Used Vehicles (Cost of Sales) <br> Finance \& Insurance Activity <br> Used Vehicle

## Cost of Sales Synopsis

Account 861 is established to record the Cost of Sales of Accessories on Used Vehicles by the F \& I Department.

| Debits | Credits |
| :--- | :--- |
| 1. The Cost of Sales of Accessories |  |
| sold with Used Vehicles by the F \& I |  |
| Department |  |

## Example 1

Record the sale of an Other Used Car in the amount of \$17,076 that has a sale of an accessory sold for $\$ 450$ by the F \& I Department. The car was paid partly with a $\$ 14,827$ finance contract and $\$ 4,000$ from the trade-in. The finance contract reserve is $\$ 853$, sales tax is $\$ 876$, insurance commissions earned from the sale of a GAP insurance policy are $\$ 150$ and Registration Fees are $\$ 125$. The inventory value of the used vehicle sold is $\$ 16,176$ of which $\$ 876$ is due to Reconditioning and $\$ 300$ is due to the cost of the accessory. The cost of the GAP insurance policy is $\$ 150$.
Journal: Used Car Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 205 | Contracts in Transit | $\$ 14,827$ |  |
| Account 262 | Due from Finance Companies | $\$ 853$ |  |
| Account 646B | Cost of Sales - Used Cars Retail - <br> Other | $\$ 15,000$ |  |
| Account 647B | Reconditioning - Used Cars Other | $\$ 876$ |  |
| Account 861 | Cost of Sales - Accessories - Used | $\$ 300$ |  |
| Account 240 | Inventory - Used Cars | $\$ 4,000$ |  |
| Account 446B | Sales - Used Cars Retail - Other |  | $\$ 17,076$ |
| Account 240 | Inventory - Used Cars | $\$ 16,176$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 150$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 876$ |
| Account 808 | Finance Income - Used | $\$ 853$ |  |
|  | Insurance Commissions Earned - |  | $\$ 150$ |
| Account 809 | Used Cars |  | $\$ 450$ |
| Account 811 | Sales - Accessories - Used Cars |  | $\$ 125$ |
| Account 910 | Document Handling Fees |  |  |

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 850 Finance \& Insurance Chargebacks <br> Finance \& Insurance Activity <br> New Vehicle

## Cost of Sales Synopsis

Account 850 is established to record Chargebacks from various financial and insurance companies for early termination, by customers, of financing arrangements and insurance coverage.

## Debits

## Credits

1. Chargebacks from Finance institutions
2. Chargebacks from Insurance sales

## Example 1

Record \$4,440 of chargebacks for the month from a finance institution of which \$2,793 is for the New Vehicle Department and $\$ 1,647$ is for the Used Vehicle Department.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 850 | Finance \& Insurance Chargebacks - <br> New Vehicle | $\$ 2,793$ |  |
| Account 851 | Finance \& Insurance Chargebacks - <br> Used Vehicle | $\$ 1,647$ |  |
| Account 262 | Due from Finance Companies |  | $\$ 4,440$ |

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 851 Finance \& Insurance Chargebacks <br> Finance \& Insurance Activity Used Vehicle

## Cost of Sales Synopsis

Account 851 is established to record the Chargebacks from various financial and insurance companies for early termination by, customers, of financing arrangements and insurance coverage. This typically occurs when customers trade or sell financed vehicles before the loan is fully paid.

| Debits | Credits |
| :--- | :--- |
| 1. Chargebacks from Finance |  |
| institutions |  |
| 2. Chargebacks from Insurance sales |  |

## Example 1

Record $\$ 4,440$ of chargebacks for the month from a finance institution of which $\$ 2,793$ is for the New Vehicle Department and $\$ 1,647$ is for the Used Vehicle Department.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 850 | Finance \& Insurance Chargebacks - <br> New Vehicle | $\$ 2,793$ |  |
| Account 851 | Finance \& Insurance Chargebacks - <br> Used Vehicle | $\$ 1,647$ |  |
| Account 262 | Due from Finance Companies |  | $\$ 4,440$ |

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 853 Repossession Losses - New Vehicles <br> Finance \& Insurance Activity <br> New Vehicle

## Cost of Sales Synopsis

Account 853 is established to record losses due to repossession of New Vehicles.

Debits

1. Excess of the amount due over the appraised wholesale value of repossessed vehicles, whether the vehicles are secured by notes held by the dealership or by notes discounted with finance institutions
2. Losses on repossessed vehicles sold by finance institutions
3. Repossession surpluses due customers

## Credits

1. Deficiency settlements on repossessed vehicles

## Example 1

Record the monthly provision of $\$ 3,000$ for estimated repossession losses from the sale of new and used vehicles. The repossession losses for new vehicles are $\$ 2,000$ and \$1,000 for used vehicles.

Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 853 | Repossession Losses - New | $\$ 2,000$ |  |
| Account 854 | Repossession Losses - Used | $\$ 1,000$ |  |
| Account 332 | Other Reserves |  | $\$ 3,000$ |

## Comments

A debit balance represents repossession losses on previous new vehicle sales.

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

854 Repossession Losses-Used
Finance \& Insurance Activity
Used Vehicle

## Cost of Sales Synopsis

Account 854 is established to record losses due to repossession of Used Vehicles.

Debits

1. Excess of the amount due over the appraised wholesale value of repossessed vehicles, whether the vehicles are secured by notes held by the dealership or by notes discounted with finance institutions
2. Losses on repossessed vehicles sold by finance institutions
3. Repossession surpluses due customers

## Credits

1. Deficiency settlements on repossessed vehicles

## Example 1

Record the monthly provision of $\$ 3,000$ for estimated repossession losses from the sale of new and used vehicles. The repossession losses for new vehicles are \$2,000 and \$1,000 for used vehicles.

Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 853 | Repossession Losses - New | $\$ 2,000$ |  |
| Account 854 | Repossession Losses - Used | $\$ 1,000$ |  |
| Account 332 | Other Reserves |  | $\$ 3,000$ |

## Comments

A debit balance represents repossession losses on previous used vehicle sales.

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 855 F \& I Compensation-New Vehicles <br> Finance \& Insurance Activity <br> New Vehicle

## Cost of Sales Synopsis

Account 855 is established to record commissions or other monetary compensation related to the Sales of Finance Contracts and/or Insurance Policies on New Vehicle sales.

## Debits

## Credits

1. The compensation paid to or accrued for employees selling Finance Contracts, Insurance Policies, and Protection Plans

## Example 1

Record the monthly accrual of commissions in the amount of $\$ 2,500$ for the $F$ \& I Department.
Journal: Payroll

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 855 | F \& I Compensation - New Vehicles | $\$ 2,500$ |  |
| Account 321 | Salaries, Wages \& Commissions <br> Payable |  | $\$ 2,500$ |

## 856 F \& I Compensation-Used Vehicles <br> Finance \& Insurance Activity <br> Used Vehicle

## Cost of Sales Synopsis

Account 856 is established to record commissions or other monetary compensation related to the Sales of Finance Contracts and/or Insurance Policies on Used Vehicles.

| Debits | Credits |
| :--- | :--- |
| 1. The compensation paid to or accrued |  |
| for employees selling Finance |  |
| Contracts, Insurance Policies, and |  |
| Protection Plans |  |

## Example 1

Record the monthly accrual of commissions for the F \& I Department in the amount of \$2,750.

## Journal: Payroll

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 856 | F \& I Compensation - Used Vehicles | $\$ 2,750$ |  |
| Account 321 | Salaries, Wages \& Commissions <br> Payable |  | $\$ 2,750$ |

## Lease and Rental

510 Selling Price of Disposed Vehicles (Closed End Lease)
520 Selling Price of Disposed Vehicles (Open End Lease)
530 Selling Price of Disposed Vehicles (Rental)
Lease \& Rental Activity
Direct Cost

Sales Synopsis
Accounts 510, 520, and 530, Selling Price of Disposed Vehicles for Closed End Lease, Open End Lease and Rental vehicles, respectively are established to record the Selling Price of Lease and Rental vehicles when they are retired from service.

| Debits | Credits |
| :---: | :---: |
|  | 1. The selling price of Lease and Rental <br> vehicles upon removal from service <br> that are NOT transferred back to the <br> Used Vehicle Department. |
|  |  |

## 710 Cost of Sale of Disposed Vehicles (Closed End Lease) 720 Cost of Sale of Disposed Vehicles (Open End Lease) 730 Cost of Sale of Disposed Vehicles (Rental) <br> Lease \& Rental Activity Direct Cost

## Cost of Sales Synopsis

Accounts 710, 720, and 730, Cost of Sale of Disposed Vehicles for Closed End Lease, Open End Lease and Rental vehicles, respectively are established to record the Cost of Sales of Lease and Rental vehicles when they are retired from service.

| Debits | Credits |
| :--- | :--- |
| 1. The Cost of Sale of Lease and |  |
| Rental vehicles when removed from |  |
| service |  |

## Example 1

Record the $\$ 15,200$ sale of a lease unit at the end of the lease. The cost of sale for the disposed vehicle is $\$ 15,200$ and the accumulated depreciation is $\$ 8,800$. The original cost of the vehicle was $\$ 24,000$.

Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash in Bank | $\$ 15,200$ |  |
| Account 347 | Accumulated Depreciation Lease \& |  |  |
| Rental Units | $\$ 8,800$ |  |  |
| Account 710 | Cost of Sales of Disposed Vehicles | $\$ 15,200$ |  |
| Account 277 | Lease \& Rental Vehicles |  | $\$ 24,000$ |
| Account 510 | Selling Price of Disposed Vehicle |  | $\$ 15,200$ |

# 511 Recurring Lease Payment (Closed End Lease) 521 Recurring Lease Payment (Open End Lease) <br> Lease \& Rental Activity 

## Sales Synopsis

Account 511, Recurring Lease Payment (Closed End Lease) and Account 521, Recurring Lease Payment (Open End Lease), are established to record the regular (typically on a monthly basis) Lease Payments received from customers for leased vehicles operated under arrangements for which the dealership is the owner and underwriter of the lease.

| Debits | Credits |
| :--- | :--- |
|  | 1. Amount of payments received and <br> accrued from lease customers for <br> vehicles leased directly from the <br> dealership |

## Example 1

Record the accrual of $\$ 5,513$ customer lease payments on Closed End Leases. The recurring lease payments are $\$ 5,250$ and the sales tax is $\$ 263$.

Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 220C | Accounts Receivable - Customers - <br> Closed End Lease | $\$ 5,513$ |  |
| Account 511 | Recurring Lease Payment (Closed <br> End Lease) |  | $\$ 5,250$ |
| Account 324 | Sales Taxes Payable |  | $\$ 263$ |

## Comments

This account is only for dealerships who operate their own leasing operations. Professional tax, accounting, and insurance advice should be obtained and strictly observed regarding the proper administration of dealership owned lease vehicles.

Note:

1. Lease and Rental vehicles are recorded in Account 277, Lease and Rental (inventory).
2. Transactions, which are related, should be recorded in separate subaccounts. Sub-accounts serve to keep records organized for future analysis and auditing. The sub-accounts in these examples are designated by a letter following the account (suffix). Please refer to you DSP's instructions for establishing sub-accounts.

## 512 Maintenance Income (Closed End Lease) 522 Maintenance Income (Open End Lease) <br> Lease \& Rental Activity

## Sales Synopsis

Account 512, Maintenance Income (Closed End Lease) and Account 522 (Open End Lease) are established to record the portion of the regular lease payment, which covers the vehicle maintenance of the lease vehicle.

| Debits | Credits |
| :---: | :---: |
|  | 1. The amount of payments received <br> from and accrued for lease <br> customers covering the maintenance <br> of the lease vehicle |

## Example 1

Record the accrual of \$1,000 for maintenance income on closed end leases, \$7,000 for recurring lease payments and $\$ 400$ for sales tax. The total amount to be received is $\$ 8,400$.
Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 220C | Accounts Receivable - Customers - <br> Closed End Lease | $\$ 8,400$ |  |
| Account 511 | Recurring Lease Payments - Closed <br> End Lease |  | $\$ 7,000$ |
| Account 512 | Maintenance Income - Closed End <br> Lease |  | $\$ 1,000$ |
| Account 324 | Sales Taxes Payable |  | $\$ 400$ |

## Comments

This account only applies to lease vehicles, which are leased with maintenance coverage.

Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The sub-
accounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 513 Partial Month (Pro-Rata) Income (Closed End Lease) <br> 523 Partial Month (Pro-Rata) Income (Open End Lease) <br> Lease \& Rental Activity

Sales Synopsis
Account 513, Partial Month (Pro-Rata) Income (Closed End Lease) and Account 523, Partial Month (Pro-Rata) Income (Open End Lease) are established to record Partial month lease payments. In some cases, leases may be written to allow for payments on a weekly basis.

| Debits | Credits |
| :---: | :---: |
|  | 1. The amount of Partial Month Lease <br> payments received and accrued from <br> lease customers |

## Example 1

Record cash of $\$ 184$ for a partial month lease income on a new Closed End Lease of $\$ 175$ and sales tax of \$9.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash on Hand | $\$ 184$ |  |
| Account 513 | Partial Month (Pro-Rata) Income - <br> Closed End Lease |  | $\$ 175$ |
| Account 324 | Sales Taxes Payable |  | $\$ 9$ |

## 514 Late Payment Charge (Closed End Lease) 524 Late Payment Charge (Open End Lease) 534 Late Payment Charge (Rental) <br> Lease \& Rental Activity

## Sales Synopsis

Accounts 514, 524 and 534, Late Payment Charges for Closed End Leases, Open End Leases and Rental vehicles, respectively, is established to record the amount of penalties assessed for Late Payments.

| Debits | Credits |
| :---: | :---: |
| 1. The reversal or refund of a Late <br> Payment Charge | 1.The amount of Late Payment <br> Charges assessed to or collected <br> from Lease and Rental Customers |

## Example 1

Record cash of $\$ 375$ which includes a late payment charge of $\$ 25$ on a Closed End Lease and \$350 on the customer's accounts receivable.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash on Hand | $\$ 375$ |  |
| Account 220C | Accounts Receivable - Customers - <br> Closed End Lease |  | $\$ 350$ |
| Account 514 | Late Payment Charge - Closed End <br> Lease |  | $\$ 25$ |

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

# 516 Administrative Fee (Closed End Lease) <br> 526 Administrative Fee (Open End Lease) <br> 536 Administrative Fee (Rental) <br> Lease \& Rental Activity 

## Sales Synopsis

Accounts 516, 526, and 536, Administrative Fees for Closed End Leases, Open End Leases and Rental vehicles, respectively, are established to record the amount of Administrative Fees assessed on these vehicles.

| Debits | Credits |
| :---: | :---: |
|  | 1. The amount of Administrative Fees <br> assessed to or collected from Lease <br> and Rental Customers |

## Example 1

Record the $\$ 25$ administrative fee charged for paying a $\$ 100$ parking ticket for a Closed End Lease customer.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 220C | Accounts Receivable - Customers - <br> Closed End Lease | $\$ 125$ |  |
| Account 516 | Administrative Fee - Closed End <br> Lease |  | $\$ 25$ |
| Account 202 | Cash in Bank |  | $\$ 100$ |

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 517 Other Lease Revenue (Closed End Lease) 527 Other Lease Revenue (Open End Lease) <br> Lease \& Rental Activity

Sales Synopsis
Accounts 517 and 527, Other Lease Revenue from Closed End Leases and Open End Leases, respectively, is established to record Lease Revenue assessed or received from Lease Customers that cannot be properly recorded in any other account.

| Debits | Credits |
| :---: | :---: |
|  | 1. The amount of miscellaneous income <br> received from Lease Customers |

## Example 1

Record the $\$ 1,800$ income received from a Closed End Lease customer for the excess mileage charge.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash on Hand | $\$ 1,800$ |  |
| Account 517 | Other Lease Revenue |  | $\$ 1,800$ |

## 535 Rental Income (Rental) <br> Lease \& Rental Activity

## Sales Synopsis

Account 535, Rental Income is established to record the receipts produced from the rental of vehicles to customers.

| Debits | Credits |
| :---: | :---: |
|  | $\begin{array}{l}\text { 1. The amount of money collected and } \\ \text { accrued from customers in payment } \\ \text { of rental vehicles operated by the } \\ \text { dealership }\end{array}$ |
| 2. Amounts charged customers for |  |
| insurance |  |$\}$| 3. Amounts charged other Departments |
| :--- |
| for the use of Rental Vehicles |

## Example 1

Record a cash sale of $\$ 37$ for the $\$ 35$ daily rental of a vehicle to a service customer and sales tax of \$2.
Journal: Rental Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 225 | Cash Sales | $\$ 37$ |  |
| Account 535 | Rental Income |  | $\$ 35$ |
| Account 324 | Sales Taxes Payable |  | $\$ 2$ |

## Comments

Professional tax, accounting and insurance advice should be obtained regarding the establishment of a dealership owned rent a car operation. Care must be taken to make sure that adequate and proper insurance coverage is in effect on all vehicles rented to customers.

## 541 Insurance Commissions Earned <br> Lease \& Rental Activity <br> F \& I, Protection Plan Activity

Sales Synopsis
Account 541, Insurance Commissions Earned is established to record the commissions earned for selling supplemental insurance coverage such as GAP, collision damage waiver to Rental customers.

| Debits | Credits |
| :---: | :---: |
|  | 1. The amount of commissions earned <br> on supplemental insurance sold to <br> customers on Lease and Rental <br> vehicles |

## Example 1

Record the accrual for the commissions earned on supplemental insurance coverage sold for the month in the amount of $\$ 615$.

Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 264 | Ins. Commissions Receivable | $\$ 615$ |  |
| Account 541 | Insurance Commissions Earned - <br> Lease \& Rental Activity |  |  |

# 542 Accessories (Lease and Rental) - (Sales) <br> Lease \& Rental Activity <br> F \& I, Protection Plan Activity 

## Sales Synopsis

Account 542 is established to record the amount of Accessories sold on Lease and Rental vehicles.

| Debits | Credits |
| :---: | :---: |
|  | 1. The selling price of Accessories on <br> Lease and Rental vehicles |

## 742 Accessories (Lease and Rental) - (Cost of Sales) Lease \& Rental Activity F \& I, Protection Plan Activity

## Cost of Sales Synopsis

Account 742 is established to record the Cost of Sales of Accessories sold on Lease and Rental vehicles in Account 542 above.

| Debits | Credits |
| :--- | :--- |
| 1.The cost of Accessories sold on <br> Lease and Rental vehicles |  |

## Example 1

Record the sale of a lease unit by the Lease \& Rental Department that has had running boards installed by the customer's request. The lease unit is sold for $\$ 24,000$, plus $\$ 450$ for the running boards and the sales tax is $\$ 1,223$. The cost of the running boards is $\$ 300$ and the cost of sale of the unit is $\$ 22,000$.
Journal: New Car Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |


| Account 220C |  <br> Rental | $\$ 24,450$ |  |
| :--- | :--- | ---: | ---: |
| Account 710 | Cost of Sales of Disposed Vehicles | $\$ 22,000$ |  |
| Account 714 | Direct Cost - License, Title \& Tax | $\$ 1,223$ |  |
| Account 742 |  <br> Rental Activity | $\$ 300$ |  |
| Account 277 | Inventory - Lease \& Rental Vehicles |  | $\$ 22,300$ |
| Account 510 | Selling Price of Disposed Vehicles |  | $\$ 24,000$ |
| Account 542 | Sales - Accessories - Lease \& Rental <br> Activity |  | $\$ 450$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 1,223$ |

Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 543 GM Protection Plans (Sales)

## Lease \& Rental Activity

F \& I, Protection Plan Activity

## Sales Synopsis

Account 543 is established to record the Sales of GM Protection Plans on Lease and Rental Vehicles.

| Debits | Credits |
| :--- | :--- |
|  | 1. The selling price of GM Protection <br> Plans sold on Lease and Rental <br> vehicles |

## 743 GM Protection Plans (Cost of Sales)

## Lease \& Rental Activity

F \& I, Protection Plan Activity

## Cost of Sales Synopsis

Account 743 is established to record the Cost of Sales of GM Protection Plans on Lease and Rental Vehicles.

| Debits | Credits |
| :--- | :--- |
| 1. The Cost of Sales of GM Protection |  |
| Plans sold on Lease and Rental |  |
| vehicles |  |

## Example 1

Record the sale made by the Lease \& Rental Department of a lease vehicle, which includes a GM Protection Plan for $\$ 1,500$ to a customer (who was the original lessee). The lease unit is sold for $\$ 24,200$, and the sales tax is $\$ 1,200$. The cost of the GM Protection Plan is $\$ 950$ and the cost of sale of the unit is $\$ 24,000$.

Journal: New Car Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 277 | Lease \& Rental Vehicles | $\$ 24,200$ |  |
| Account 621 | Cost of Sales - New Cars - Internal | $\$ 24,000$ |  |
| Account 714 | Direct Cost - License, Title \& Tax | $\$ 1,200$ |  |
| Account 220C | Accounts Receivable - Customers - <br> Closed End Lease | $\$ 1,500$ |  |
| Account 743 | Cost of Sales - GM Protection Plans - <br> Lease \& Rental Activity | $\$ 950$ |  |
| Account 231 | Inventory - New Cars |  | $\$ 24,000$ |
| Account 421 | Sales - New Cars - Internal |  | $\$ 24,200$ |
| Account 543 | Sales - GM Protection Plans - Lease <br> \& Rental Activity |  | $\$ 1,500$ |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 950$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 1,200$ |

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 544 Other Protection Plans (Sales)

## Lease \& Rental Activity

F \& I, Protection Plan Activity

## Sales Synopsis

Account 544 is established to record the Sales of non-GM protection plans on Lease and Rental vehicles.

| Debits | Credits |
| :--- | :--- |
|  | 1.The selling price of non-GM <br> Protection Plans sold on Lease and <br> Rental vehicles |

## 744 Other Protection Plans (Cost of Sales)

## Lease \& Rental Activity

F \& I, Protection Plan Activity

## Cost of Sales Synopsis

Account 744 is established to record the Cost of Sales of non-GM protection plans on Lease and Rental vehicles.

| Debits | Credits |
| :--- | :--- |
| 1. The Cost of Sales of non-GM |  |
| Protection Plans sold on Lease and |  |
| Rental vehicles |  |

## Example 1

Record the sale of $\$ 1,500$ for a non-GM extended warranty sold on a leased vehicle sold. The cost of the non-GM extended warranty is $\$ 750$.

Journal: New Car Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | :--- | :--- |


| Account 220C | Accounts Receivable - Customers Closed End Lease | \$1,500 |  |
| :---: | :---: | :---: | :---: |
| Account 744 | Cost of Sales - Other Protection Plans <br> - Lease \& Rental Activity | \$750 |  |
| Account 544 | Sales - Other Protection Plans Lease \& Rental Activity |  | \$1,500 |
| Account 300 | Accounts Payable - Trade Creditors |  | \$750 |

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 711 Interest (Closed End Lease) <br> 721 Interest (Open End Lease) <br> 731 Interest (Rental) <br> Lease \& Rental Activity <br> Direct Cost

## Cost of Sales Synopsis

Accounts 711, 721, and 731, Interest for Closed End Lease, Open End Lease, and Rental vehicles, respectively, are established to record the Interest paid or payable for flooring Lease and Rental Vehicles while in service.

| Debits | Credits |
| :---: | :---: |
| 1. The amount of interest paid and |  |
| accrued on notes payable secured |  |
| by Lease and Rental vehicles |  |$\quad$.

## Example 1

Record the monthly amortization of the prepaid interest in the amount of $\$ 91$.
Journal: Standard Entries Journal

| Entry: | Debit | Credit |  |
| :--- | :--- | ---: | ---: |
| Account 711 | Direct Cost - Interest - Close End <br> Lease | $\$ 91$ |  |
| Account 312A | Notes Payable - Lease \& Rental Units <br> Prepaid Interest |  | $\$ 91$ |

Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 712 Amortization (Closed End Lease) <br> 722 Amortization (Open End Lease) <br> 732 Amortization (Rental) <br> Lease \& Rental Activity <br> Direct Cost

## Cost of Sales Synopsis

Accounts 712, 722, and 732, Amortization for Closed End Leases, Open End Leases and Rental Vehicles are established to record the amortization applied to Lease and Rental Vehicles owned by the dealership.

## Debits

1. The monthly provision for amortization of Lease and Rental Vehicles
2. The adjustment for amortization to reflect the appraised wholesale value of Lease and Rental Vehicles removed from service

## Credits

1. The adjustment for amortization to reflect the appraised wholesale value of Lease and Rental Vehicles removed from service

## Example 1

Record the $\$ 24,000$ internal sale or transfer of a lease unit to used car inventory at the appraised wholesale value. Accumulated depreciation is $\$ 8,800$ and the amortization cost is $\$ 400$. The inventory value of the Lease \& Rental unit transferred to the used car inventory is $\$ 14,800$.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 240 | Inventory - Used Cars | $\$ 14,800$ |  |
| Account 347 |  |  |  |
| Rental Units |  |  |  |
| Account 712 | Direct Cost - Amortization | $\$ 8,800$ |  |
| Account 277 | Lease \& Rental Vehicles | $\$ 400$ |  |

# 713 Insurance (Closed End Lease - In Service Vehicles) <br> 723 Insurance (Open End Lease - In Service Vehicles) <br> 733 Insurance (Rental - In Service Vehicles) <br> Lease \& Rental Activity <br> Direct Cost 

## Cost of Sales Synopsis

Accounts 713, 723, and 733, Insurance for Closed End Lease, Open End Lease and Rental vehicles, respectively are established to record the cost of insurance premiums paid or payable for coverage of Lease and Rental Vehicles.

| Debits | Credits |
| :---: | :---: |
| 1. The monthly provision of the |  |
| insurance premiums paid or payable |  |
| to cover Lease and Rental vehicles |  |$\quad$.

## Example 1

Record the $\$ 5,365$ payment of the insurance premiums on the rental vehicles.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 733 | Direct Cost - Insurance - Rental - In <br> Service Vehicles | $\$ 5,365$ |  |
| Account 202 | Cash in Bank |  | $\$ 5,365$ |

## 714 License, Title \& Tax (Closed End Lease) <br> 724 License, Title \& Tax (Open End Lease) <br> 734 License, Title \& Tax (Rental) <br> Lease \& Rental Activity <br> Direct Cost

## Cost of Sales Synopsis

Accounts 714, 724, and 734, License, Title \& Tax for Closed End Lease, Open End Lease and Rental vehicles, respectively are established to record the cost of registering such vehicles with the state DMV.

| Debits | Credits |
| :---: | :---: |
| 1. The monthly provision for License |  |
| fees, Title costs and Sales Tax for |  |
| Lease and Rental Vehicles |  |

## Example 1

Record the $\$ 24,000$ sale or transfer of a new vehicle from inventory to lease \& rental service. The license, title and tax are $\$ 600$. The inventory value is $\$ 22,000$.

Journal: New Car Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 277 | Lease \& Rental Vehicles | $\$ 22,200$ |  |
| Account 621 | Cost of Sales - New Cars - Internal | $\$ 22,000$ |  |
| Account 714 | Direct Cost - License, Title \& Tax | $\$ 600$ |  |
| Account 231 | Inventory - New Cars |  | $\$ 22,000$ |
| Account 421 | Sales - New Cars - Internal |  | $\$ 22,200$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 600$ |

Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 715 Policy-Leased Vehicles (Closed End Lease) 725 Policy-Leased Vehicles (Open End Lease) 735 Policy-Leased Vehicles (Rental) <br> Lease \& Rental Activity <br> Direct Cost

## Cost of Sales Synopsis

Accounts 715, 725, and 735, Policy (adjustments) for Closed End Lease, Open End Lease and Rental vehicles, respectively are established to record the cost of performing repairs to Lease and Rental vehicles for which the customer is not charged.

| Debits | Credits |
| :--- | :--- |
|  |  |
| Materials for Lease and Rental |  |
| vehicles |  |$\quad$.

## Example 1

Record the $\$ 43$ of mechanical repairs to a lease unit not covered by warranty or a maintenance agreement and not chargeable to the lessee. The labor sale is $\$ 43$ and the cost of labor is \$13.

Journal: Internal Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 715 | Direct Cost - Policy - Leased Vehicles <br> - Close End Lease | $\$ 43$ |  |
| Account 663 | Cost of Sales - Internal Labor - <br> Mechanical | $\$ 13$ |  |
| Account 247A | Inventory - Work in Process |  | $\$ 13$ |
| Account 463 | Sales - Internal Labor - Mechanical |  | $\$ 43$ |

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 716 Maintenance \& Repairs (Closed End Lease) 726 Maintenance \& Repairs (Open End Lease) <br> 736 Maintenance \& Repairs (Rental) <br> Lease \& Rental Activity <br> Direct Cost

## Cost of Sales Synopsis

Accounts 716, 726, and 736, Maintenance \& Repairs for Closed End Lease, Open End Lease and Rental vehicles, respectively are established to record the cost of performing routine Maintenance and Repairs on Lease and Rental Vehicles.

| Debits | Credits |
| :---: | :---: |
|  |  |
| Materials used in maintaining and |  |
| repairing Lease and Rental vehicles |  |$\quad$

## Example 1

Record a \$402 repair order for mechanical work performed on a rental unit. The internal labor sale is $\$ 160$. The parts sale is $\$ 210$. The sales tax is $\$ 12$ and the shop supplies are $\$ 20$. The cost of labor is $\$ 50$. The parts cost is $\$ 158$ and the shop supplies cost is \$15.

Journal: Internal Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 736 | Direct Cost - Maintenance \& Repairs <br> (Rental) | $\$ 402$ |  |
| Account 663 | Cost of Sales - Internal Labor - <br> Mechanical | $\$ 50$ |  |
| Account 669 | Cost of Sales - Shop Supplies | $\$ 15$ |  |
| Account 681 | Cost of Sales - Parts - Internal | $\$ 158$ |  |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 158$ |
| Account 242 | Inventory - Parts \& Accessories |  | $\$ 15$ |
| Account 247A | Inventory - Work in Process - <br> Mechanical |  | $\$ 50$ |
| Account 324 | Sales Taxes Payable | $\$ 12$ |  |
| Account 463 | Sales - Internal Labor - Mechanical |  | $\$ 160$ |
| Account 469 | Sales - Shop Supplies |  | $\$ 20$ |
| Account 481 | Sales - Parts - Internal |  | $\$ 210$ |

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

# 717 Rent-Sublet Units (Closed End Lease) <br> 727 Rent-Sublet Units (Closed End Lease) <br> 737 Rent-Sublet Units (Rental) <br> Lease \& Rental Activity <br> Direct Cost 

## Cost of Sales Synopsis

Accounts 717, 727, and 737, Rent-Sublet Units for Closed End Lease, Open End Lease and Rental vehicles, respectively are established to record the cost of Renting or Subletting Units to provide to Lease and Rental customers.

## Debits

Credits

1. The cost of rental or sublet arrangements in order to provide vehicles for Lease and Rental customers

## Example 1

Record the cost of $\$ 37$ for renting a vehicle for lease customer while their car is being serviced.

Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 717 | Direct Cost - Rent - Sublet Units <br> (Closed End Lease) | $\$ 37$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 37$ |

## 718 Other (Closed End Lease) <br> 728 Other (Open End Lease) <br> 738 Other (Rental) <br> Lease \& Rental Activity <br> Direct Cost

## Cost of Sales Synopsis

Accounts 718, 728, and 738, Other Direct Costs for Closed End Lease, Open End Lease and Rental vehicles, respectively are established to record the cost of miscellaneous Direct Costs, which cannot be properly classified in any other account, related to operating Lease and Rental vehicles.

| Debits | Credits |
| :---: | :---: |
| 1. Miscellaneous Direct Costs |  |
| associated with the operation of |  |
| Lease and Rental vehicles including: |  |
| a. Gasoline |  |
| b. Collection fees for late payments |  |

## Example 1

Record the monthly expense of gasoline on rental units in the amount of \$3,987.
Journal: Cash Disbursements and Purchases

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 738 | Direct Cost - Other (Rental) | $\$ 3,987$ |  |
| Account 300 | Accounts Payable - Trade Creditors |  | $\$ 3,987$ |

## 740 F \& I Manager Commissions

Lease \& Rental Activity
F \& I, Protection Plan Activity

## Cost of Sales Synopsis

Account 740, F \& I Manager Commissions is established to record the amount of Commissions earned by F \& I Managers on Lease and Rental vehicles.

| Debits | Credits |
| :---: | :--- |
| 1.The amount of commissions paid or <br> payable to F \& I Managers related to <br> Lease and Rental vehicles |  |

## Example 1

Record the accrual for the F \& I Manager commissions on lease vehicles for the month in the amount of \$2,843.

Journal: Payroll

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 740 | F \& I Manager Commissions - Lease <br> \& Rental Activity | $\$ 2,843$ |  |
| Account 321 | Salaries, Wages \& Commissions <br> Payable |  | $\$ 2,843$ |

## 741 Insurance Chargebacks <br> Lease \& Rental Activity <br> F \& I, Protection Plan Activity

## Cost of Sales Synopsis

Account 741, Insurance Chargebacks is established to record the amount of Chargebacks levied against the dealership for early termination by customers of Insurance policies on Lease and Rental vehicles.

## Debits

## Credits

1. The amount charged back by various insurance companies for Lease and Rental vehicles

## Example 1

Record the $\$ 539$ payment of the chargeback for the early cancellation of an insurance policy on a lease customer.
Journal: Cash Disbursements and Purchase

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 741 |  <br> Rental Activity | $\$ 539$ |  |
| Account 202 | Cash in Bank |  | $\$ 539$ |

## Additions \& Deductions

## Additions <br> 902 Bad Debts Recovered

Additions/Deductions
Addition to Income

## Synopsis

Account 902 is established to record late payments from over-aged accounts receivable, which have been written off as a "Bad Debt".

| Debits | Credits |
| :---: | :---: |
|  | 1. Payment received on notes and <br> accounts receivable previously <br> charged off as uncollectible |

## Example 1

Record payment of $\$ 465$ received for a bad check that had been written off in the previous year.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash on Hand | $\$ 465$ |  |
| Account 902 | Bad Debts Recovered |  | $\$ 465$ |

## 903 Cash Discounts Earned

Additions/Deductions
Addition to Income

## Synopsis

Account 903 is established to record the reduction in price as a result of timely payment to Trade Creditors.

| Debits | Credits |
| :---: | :---: |
|  | 1. The amount of discount allowed by <br> creditors for paying in full by an <br> agreed upon deadline |

## Example 1

Record the net payment of a vendor's statement in the amount of $\$ 15,475$. The cash discount earned is $\$ 310$, which allows a $2 \%$ cash discount, if paid within 10 days.
Journal: Cash Disbursements

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 300 | Accounts Payable - Trade Creditors | $\$ 15,475$ |  |
| Account 202 | Cash in Bank |  | $\$ 15,165$ |
| Account 903 | Cash Discounts Earned |  | $\$ 310$ |

## 905 Other Income <br> Additions/Deductions <br> Addition to Income

## Synopsis

Account 905 is established to record the amount of miscellaneous income received by the dealership. Only the monies, which cannot properly be recorded in any other account, are to be posted here.

## Debits <br> Credits

1. Expense, including interest and depreciation, related to other investments and miscellaneous assets
2. Amounts paid in excess of factory costs for new vehicles transferred from other dealers
3. Expense in connection with purchasing cooperatives
4. Expense in connection with vending machines
5. Revenue from other investments and miscellaneous assets
6. Amounts received in excess of factory costs for new vehicles transferred to other dealers
7. Revenue in connection with purchasing cooperatives
8. Revenue in connection with vending machines
9. Dividends from securities
10. Revenue from storage charges to customers
11. Gains on sales of fixed assets, securities, miscellaneous assets received in trade and other investments and miscellaneous assets
12. Interest earned on deposits in financial institutions
13. Finance charges on customer accounts receivable
14. Revenue from sales of scrap other than Used Vehicles
15. Reimbursement of expenses incurred for affiliates and subsidiaries, if it cannot be
applied to specific expense accounts
16. Revenue for collecting sales tax
17. Excess of the increase in the cash surrender value over the premium paid on life insurance policies owned by the dealership
18. Revenue for collecting waste management fees (Federal and State)
19. Other non-operating income for which no provision has been made

## Example 1

Record \$85 of income from vending machines.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash on Hand | $\$ 85$ |  |
| Account 905 | Other Income |  | $\$ 85$ |

## Example 2

Record the $\$ 17,043$ purchase of a new car from another dealer. The new car inventory value is $\$ 16,168$, $\$ 525$ Holdback, $\$ 175$ LAM dealer contribution and the $\$ 175$ LAM group contribution are to be recorded as debits to account 905.
Journal: Cash Disbursement

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 231 | Inventory - New Cars | $\$ 16,168$ |  |
| Account 905 | Other Income (Holdback) | $\$ 525$ |  |
| Account 905 | Other Income (LAM Dealer <br> Contribution) | $\$ 175$ |  |
| Account 905 | Other Income (LAM Group <br> Contribution) | $\$ 175$ |  |
| Account 202 | Cash in Bank |  | $\$ 17,043$ |

## Example 3

Record the annual increase in the cash surrender value of the life insurance policy owned by the dealership.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 291 | Life Insurance - Cash Value | $\$ 635$ |  |
| Account 905 | Other Income |  | $\$ 635$ |

## 909 GM Reimbursements

Additions/Deductions
Addition to Income

## Synopsis

Account 909 is established to record payments from General Motors for reimbursements earned under the various programs including the Standards For Excellence (SFE) / Pinnacle and Essential Brand Element (EBE) programs. Volume incentives earned that do not apply to a single model line should also be recorded in this account.

| Debits | Credits |
| :---: | :---: |
|  | 1.The amount of reimbursement from GM for <br> earnings under the Standards For Excellence <br> (SFE) / Pinnacle programs <br>  <br> 2. The amount of reimbursement due from GM <br> for vehicles purchased under the Essential <br> Brand Element (EBE) program |
| 3. Volume incentives that do not apply to a single |  |
| model line |  |

## Example 1

Record the estimated reimbursement for the amount of \$25,000 due under the Standards For Excellence (SFE) / Pinnacle programs.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | :---: | ---: |
| Account 261 | Factory Receivables | $\$ 25,000$ |  |
| Account 909 | GM Reimbursements |  | $\$ 25,000$ |

## Example 2

Record amount due for vehicles purchased under the Essential Brand Element (EBE) program. Example based on month end factory summary of $\$ 8,584$.

Journal: Purchase Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 261 | Factory Receivables | $\$ 8,584$ |  |
| Account 909 | GM Reimbursements |  | $\$ 8,584$ |

## Comments

Volume incentives earned that apply to a single model should be recorded as a reduction to the cost of sales for that model.

## 910 Document Handling Fee

## Additions/Deductions

Additions from Income

## Synopsis

Account 910 is established to record income earned from handling tags, titles, and other related fees collected from vehicle customers.

| Debits | Credits |
| :---: | :---: |
| 1. Expense of handling tags and titles | 1. Revenue from handling tags and <br> titles |

## Example 1

Record a new vehicle sale in the amount of $\$ 17,571$ with a finance contract reserve of $\$ 300$, sales tax of $\$ 879$ and Registration Fees or "DOC" fees of $\$ 125$. The inventory value is $\$ 16,721$.

Journal: New Vehicle Sales

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 205 | Contracts in Transit | $\$ 18,575$ |  |
| Account 262 | Due from Finance Companies | $\$ 300$ |  |
| Account 600-618 | Cost of Sales - New Cars - Retail | $\$ 16,721$ |  |
| Account 400-418 | Sales - New Cars - Retail |  | $\$ 17,571$ |
| Account 231 | New Car Inventory |  | $\$ 16,721$ |
| Account 324A | Sales Taxes Payable - Excise Taxes |  | $\$ 879$ |
| Account 806 | Finance Income - New |  | $\$ 300$ |
| Account 910 | Document Handling Fees |  | $\$ 125$ |

## Deductions

## 952 LIFO Adjustment <br> Additions/Deductions <br> Deductions from Income

## Synopsis

For dealerships using the "Last In First Out" method of cost accounting, Account 952 is established to record the amount of adjustment allowed by law under the LIFO regulations.

| Debits | Credits |
| :---: | :---: |
| 1. LIFO inventory adjustments | 1. LIFO inventory adjustments |

## Example 1

Record the LIFO adjustment of $\$ 90,000$ for new vehicles at year-end of which $\$ 55,000$ is for new cars and $\$ 35,000$ is for new trucks.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 952 | LIFO Adjustment | $\$ 90,000$ |  |
| Account 231L | Inventory - New Cars - LIFO Reserve |  | $\$ 55,000$ |
| Account 237L | Inventory - New Trucks - LIFO <br> Reserve |  | $\$ 35,000$ |

## Note:

Professional tax and accounting advice should be obtained regarding the proper method of setting up and reporting LIFO reserves and adjustments.

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

## 953 Cash Discounts Allowed

Additions/Deductions
Deductions from Income

## Synopsis

Account 953 is established to record Cash Discounts granted to customers as an incentive to pay promptly.

## Debits

## Credits

1. Cash discounts allowed to customers for prompt payment

## Example 1

Record the cash discount of $\$ 14$ allowed to a customer for prompt payment on the accounts receivable balance of $\$ 1,350$.
Journal: Cash Receipts

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 201 | Cash on Hand | $\$ 1,336$ |  |
| Account 953 | Cash Discounts Allowed | $\$ 14$ |  |
| Account 220B | Accounts Receivable - Customers - <br> Service \& Parts |  | $\$ 1,350$ |

## Note:

Transactions, which are related, should be recorded in separate sub-accounts. Subaccounts serve to keep records organized for future analysis and auditing. The subaccounts in these examples are designated by a letter following the account number (suffix). Please refer to your DSP's instructions for establishing sub-accounts.

955 Other Deductions
Additions/Deductions

## Synopsis

Account 955 is established to record miscellaneous losses, expenses or deductions, which cannot properly be recorded in any other account.

## Debits

## Credits

1. Life insurance premiums paid on the lives of owners
2. Excess of the premium paid over the increase in the cash surrender value of life insurance policies owned by the dealership
3. Losses on sales of fixed assets, securities, miscellaneous assets received in trade and other investments and miscellaneous assets
4. Write - off of organization expense
5. Moving expense
6. Fees and commissions paid brokers and others for arranging capital loans, mortgages, etc.
7. Casualty losses
8. Writedown of securities to market value
9. Notes and accounts in Account 294, Notes \& Accounts Receivable - Other considered uncollectible
10. Other non - operating deductions for which no provision has been made

## Example 1

Record the $\$ 1,500$ write-down of the securities held for temporary investment to market value.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 955 | Other Deductions | $\$ 1,500$ |  |
| Account 260 | Securities |  | $\$ 1,500$ |

## Example 2

Record the write-off of landscaping with a book value of $\$ 12,550$ that was destroyed by the snow storm. The dealership owns the building \& improvements. The cost of the landscaping is $\$ 18,364$ and the accumulated depreciation is $\$ 5,814$.

Journal: General Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 351 | Accumulated Depreciation - Buildings <br> \& Improvements | $\$ 5,814$ |  |
| Account 955 | Other Deductions | $\$ 12,550$ |  |
| Account 281 | Buildings \& Improvements (Auto <br> Business Only) |  | $\$ 18,364$ |

## Adjustments

## 097 Bonuses-Employees

## Synopsis

Account 097, Bonuses-Employees, is established to record the bonuses paid to employees over the normal salary, wage or pay plan arrangements. The purpose of the bonus is to reward exceptional performance or productivity and to share in the success of the dealership. Bonuses should be used to provide incentives for doing a job well and remaining loyal to the dealership.

| Debits | Credits |
| :--- | :--- |
| 1. The amount of Bonuses paid <br> to employees <br> 2. The amount of the monthly <br> provision for Bonuses to be paid to <br> employees at a later date | 1. The amount of the monthly <br> provision for Bonuses to be paid to <br> employees at a later date |

## Example 1

Record the monthly accrual of $\$ 2,500$ for employee bonuses.
Journal: Payroll

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 097 | Bonuses - Employees | $\$ 2,500$ |  |
| Account 328 | Employee's Incentives/Bonuses <br> Payable |  | $\$ 2,500$ |

## Comments

Employees who are eligible to receive a bonus should be given the terms of the bonus plan in writing. The criteria for earning the bonus should also be discussed with each employee to make sure that there are no misunderstandings about the requirements for earning the bonus.

Bonus payments are subject withholding taxes and must be processed through the payroll system. When bonuses are paid each month, the amount of the bonus payment is debited to this account.

If the bonus is to be paid at a later date, such as the end of the year, the monthly portion of the earned bonus should be accrued by crediting Account 328, Employees Incentives / Bonuses Payable and debiting Account 097, Bonuses - Employees.

## Note:

Since the prospect of earning a Bonus serves as an incentive for good work performance and receiving a Bonus is a reward for a job well done, the motivational benefits of paying bonuses is an important part of successful personnel management. It goes without saying that Bonuses should be paid promptly along with a word of recognition. When employees fail to earn available bonuses, a review of the employee's performance is warranted.

## 098 Bonuses-Owners

## Synopsis

Account 098, Bonuses-Owners, is established to record the amount of Bonuses paid or payable to Owners of the dealership. Professional tax and accounting advice should be obtained regarding the tax implications to both the dealership and the Owners due to Bonuses paid.

## Debits

1. The amount of Bonuses paid to owners
2. The amount of the monthly provision for Bonuses to be paid to owners at a later date

## Credits

1. The amount of the monthly provision for Bonuses to be paid to owners at a later date

## Example 1

Record the monthly accrual of \$30,000 for the owner's bonus.
Journal: Payroll Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 098 | Bonuses - Owners | $\$ 30,000$ |  |
| Account 329 | Owner's Bonuses Payable |  | $\$ 30,000$ |

## Comments

When Bonuses are paid to Owners during the month, the amounts of the Bonus payments are debited to this account.

When Bonuses are paid at a later date, such as the end of the year, the monthly provision for the Bonuses should be credited to Account 329 Owners Bonuses Payable and debited to Account 098, Bonuses-Owners.

## 099 Income Taxes - Current Year

## Synopsis

Account 099, Income Taxes - Current Year, is established to record the amount of Income Tax or estimated Income Tax due for Federal, State and/or Local Income Taxes. Professional tax and accounting advice should be obtained regarding the proper handling of Income Taxes due.

## Debits

1. The monthly estimate of federal, State, and/or Local Income Tax
2. The amount to increase the income tax liability based on the final adjusted taxable income for the year

## Example 1

Record the monthly accrual of \$93,750 for the federal and state income taxes.
Journal: Standard Entries Journal

| Entry: |  | Debit | Credit |
| :--- | :--- | ---: | ---: |
| Account 099 | Income Taxes - Current Year | $\$ 93,750$ |  |
| Account 327 | Income Taxes Payable |  | $\$ 93,750$ |

## Comments

An accrual should be set up by crediting Account 327 Income Taxes Payable with the estimated Income Taxes due. The offsetting debit is posted to Account 099, Income Taxes - Current Year.

## Note:

Quarterly payment and filing dates should be observed to avoid penalties and interest.

# RECOMMENDED REPOSSESSION ACCOUNTING PROCEDURES 

Suggested Procedures for Determining<br>And Refunding Repossession Surpluses

## And For Collecting Repossession Deficiencies

## INTRODUCTION

Dealerships are legally required to refund the surplus remaining upon disposition of a repossessed vehicle and are limited in the circumstances and amounts of deficiencies they may collect from a defaulting debtor. Each dealer should consult with its attorney regarding the exact legal requirements applicable in the state where the dealership operates.

The following are procedures, which General Motors recommends that dealers follow in determining surplus amounts to be paid to customers, and deficiencies, which dealers may collect, in connection with the disposition of repossessed vehicles financed through a recourse financing plan with any financing institution. These recommended procedures are designed to help assure dealership compliance with legal requirements. Since the law may
change and may vary among the states, the dealership's attorney should periodically review these procedures to determine whether additional or different procedures should be followed.

We suggest that all documents used for determining the surplus or deficiency be placed in vehicle record folders and retained there for at least two years from the date of disposition. Such folders should be clearly identified as repossession files and segregated in the dealership's records.

## RECOMMENDED DISPOSITION PROCEDURES

## All aspects of the sale or lease of a repossessed vehicle should be commercially reasonable.

The dealership should make the same efforts (consistent with legal requirements) to obtain the best possible price for a repossessed vehicle as the dealership would make for a comparable used vehicle. This means the same standard should be applied in determining appropriate reconditioning and disposition measures, except that a warranty for repossessed vehicle need not be offered as part of the vehicle sale price even if the dealership provides such warranties on non-repossessed used vehicles. Where laws applicable in your area require specified treatment of repossessed vehicles, such as disposition by public sale or disposition within a specified period after repossession, such laws must be observed. You should still attempt to obtain the best possible net return consistent with those laws.

[^0]and, depending on state law, by state law enforcement agencies or consumers. Therefore, you should consult with your attorney before attempting to take any such waiver. If you take a waiver, you should place and keep in the repossession file all documents relating to the repossession, handling, repair, retention and ultimate sale or lease (if any) of the vehicle.

## DEALER REPOSSESSION ACCOUNTING FORM

The dealership should maintain a list of its repossessions. The list may be kept by the dealership on a form modeled after the Schedule of Repossessed Vehicles (Exhibit 3). The Dealer Repossession Accounting Form, a copy of which is attached to these instructions, should be completed for each repossessed vehicle. The following instructions explain how to complete the form.

## COMPUTATION OF SURPLUS OR DEFICIENCY

The amount of any surplus or deficiency should be calculated as follows:
A. Net Selling Price (Adjusted by underallowance or overallowance as described on Page R3.
B. Add: Insurance and Service Contract Reimbursements Received, Insurance Claim Payments, and other amounts received (describe).
C. Deduct: Insured Damage Repairs, where such repairs have been effected, and Dealer Payoff.
D. Equals: Subtotal.
E. Deduct: Allowable Expenses (as defined in this procedure) incurred by the dealership.
F. Equals: Subtotal.
G. Deduct: Allowable Expenses of the financing institution and any adjustments made by the financing institution to the contract balance in computing the Dealer's Payoff to the extent they are to be reimbursed to the financing institution by the dealership, perfected subordinate security interests in the vehicle that are allowed by state law and satisfied by the dealership out of the proceeds of sale, and other obligations owed to the dealership by the financing customer relating to the contract balance.
H. Equals: Surplus to be Refunded to the financing customer or Deficiency on the repossession.

Items A, B, C, E, and G should be derived from the appropriate vehicle record files. Place in these files all records used in preparing the Dealer Repossession Accounting Form.

## Lines 1 through 6 (left side)

Record the name and address of the financing customer(s) on Lines 1, 2 and 3. Record the name and address of the new purchaser on Lines 4,5 and 6. Information on Lines 4, 5 and 6 will not appear on the copy, which, as explained on page R9, should be sent to the financing customer(s) if there is a surplus or if a deficiency is sought. The name and address of the new purchaser should not be provided to the financing customer(s).

## Lines 1 through 6 (right side)

Describe the vehicle on Lines 1, 2, and 3. The date of disposition to be recorded on Line 4 is:
(1) the date of the execution of a binding retail installment contract, if a credit transaction;
(2) the date of the final settlement, if a cash transaction; or
(3) the date of execution of a binding lease, if a lease transaction.

The type of disposition should be entered on Line 5, using one of the following descriptions: private party, dealer, junk, lease, leasing company, auction, or other as applicable.

## Lines 7 through 11

The name and location of the financing institution should be recorded here. The amount of the dealer payoff and the related check number should also be recorded

## Line 14: Net Selling Price

The Net Selling Price to be entered on Line 14 is the price at which the vehicle was disposed of to an independent third party. In determining the Net Selling Price, the dealership should not use dispositions in which the purchaser is the dealership, the financing institution or a representative of either or use an estimated "actual cash value". Such practices may expose the dealership to legal action by the Federal Trade Commission and, depending on state law, by state law enforcement agencies or consumers. In determining the Net Selling Price, amounts charged the buyer of the repossessed vehicle for any finance charges, insurance premiums, service contract charges, sales taxes, document and official fees, and other charges customarily imposed on the sale of used vehicles should be excluded. Also any separately priced services or accessories itemized in the vehicle sale or lease agreement or invoice, such as a separately priced warranty, or equipment added by or on behalf of the dealer (e.g., custom sound system, DVD entertainment system) should be excluded from the Net Selling Price, and the cost of such items should not be included in the allowable expenses, Lines 25 through 36.

If the disposition is by lease rather than sale, the Net Selling Price is the cash value of the lease at the time it is executed. The cash value equals the sum of the principal payments called for in the lease plus the residual value at the expiration of the lease, discounted by the discount rate offered by the financing institution primarily used by dealer for the retail financing of that type vehicle at the time the lease is executed. A copy of the sales or lease invoice for the repossessed vehicle should be placed in the vehicle record file.

An overallowance on a vehicle received in trade is a subtraction from the selling price; an underallowance on a vehicle received in trade is an addition to the selling price. An adjustment for overallowance or underallowance should be made only if that is the normal practice of the dealership and if it is not prohibited by law. Any underallowance realized on the disposition may be added in determining the Net Selling Price if overallowances are deducted on the disposition of other repossessed vehicles. The amount of any overallowance given on such a disposition may be deducted in determining the Net Selling Price if:
(1) the amount so deducted was determined at the time of disposition and is no greater than the excess of the trade-in allowance over the wholesale value of the vehicle taken in trade on the repossessed vehicle as that value is shown in a currently recognized guidebook used in the area, including condition adjustments where applicable;
(2) overallowances are given and contemporaneously recorded in the normal course of the dealership's handling of non-repossessed vehicles; and
(3) underallowances are included by the dealer in the proceeds of other repossessed vehicle dispositions wherever applicable. The relevant portion of the guidebook used in determining the value of the trade-in should be photocopied and placed in the vehicle record file.

## Lines 15 through 18

The following items should be added to the Net Selling Price:
A. The unearned portion of the gross insurance premium and service contract charges (including portions identified as dealer commission) with respect to any coverage for which the dealer was the agent or which is received by the dealer from the carrier;

## B. All insurance claim payments received; and

C. All other amounts received in connection with the repossessed vehicle (describe).

NOTE: If warranty or service contract work has been performed for which reimbursement has been or is to be received, such reimbursement should not be added on Line 18, and no deduction should be made on Lines 25 through 36 for the corresponding repair work. If payment on a service contract has been made and the corresponding work will not be done, include the amount received on Line 18.

Where appropriate, the dealer should promptly apply to insurance carrier for reimbursements with respect to any financed insurance or other coverage and promptly submit appropriate claims for covered collision or other damage. Copies of checks, receipts or other evidence of such payments should be placed in the vehicle record file.

## Lines 20 through 22

The following items should be deducted from Line 19
A. The amount of insured damage paid by insurance carrier, plus the deductible portions not paid by the carrier. The amount of insured damage may be deducted only if the related repairs have been completed.

NOTE: If the repairs are completed, the cost of such repairs should not be included under Allowable Expenses (Lines 25-36 below). In the event of uninsured damage the cost of repairs should be included as Allowable Expenses (See NOTE, Page R6).
B. The dealer payoff (this is the amount paid to the financing institution by the dealer under its recourse obligations after deduction of the finance charge reimbursement and other appropriate adjustments, if any).

Copies of checks, receipts or other evidence of such payments (or insurance estimates) should be placed in the vehicle record file.

## Line 23 - Subtotal

If negative, no further calculation is required unless a deficiency is sought.

## Line 24 through 36 - Allowance Expenses

No itemization of deductions in Lines 25-36 should be made beyond those, which exceed the positive amount on Line 23, unless a deficiency is sought.

The expenses of reconditioning and repairs at a dealership's facilities should be charged at the dealership's direct cost. (See below.) Reconditioning and repairs performed by others should be charged at the dealership's direct cost. (See below.) Post-disposition reconditioning and repairs should be charged only when specifically required in writing in the vehicle sale or lease agreement and performed within 45 days of the date of sale. Parts and labor provided under a warranty or service contract should not be charged to the vehicle.

Only commercially reasonable expenses that are allowable under state law should be deducted, such as the expenses listed below. Dealers could risk legal action by the Federal Trade Commission and, depending on state law, by state law enforcement agencies or consumers for deducting expenses other than expenses reasonably incurred as a direct result of the repossessing, holding, preparing for disposition and disposing of the vehicle and not otherwise reimbursed to the dealership or prohibited by law. Thus, fixed costs, overhead, profit on the disposition of the vehicle, and financing and insurance income lost as a result of the repossession should not be deducted. In addition, the dealership should consult its attorney to determine whether any items of expense listed in these procedures are not permissible deductions under the law of the state in which the dealership operates.

Each expense should be entered under the appropriate heading (Lines 25 through 36) and should be supported by a repair order, invoice, receipt, cancelled check or other business record which demonstrates that the expense was incurred in relation to the particular vehicle. Copies of all supporting documents should be place in the vehicle record file.

## Line 25 - Dealer Reconditioning

Labor and associated parts and supplies furnished by the dealership for the repair, reconditioning, or maintenance of the vehicle in preparation for disposition, including legally required inspections, should be computed at the following cost rates:
I. The cost rate for mechanical or body work should be based upon the average hourly rate for mechanical technicians employed in the retail repair shop (for mechanical work) or for body/paint technicians employed in the retail body shop (for body work), which should be computed at either
(a) the average hourly base rate for the category of technicians (mechanical or body/paint), plus twenty (20) percent of that average hourly base rate for fringe benefits, or
(b) the sum of the average hourly base rate for that category of technicians, plus the average hourly cost for those voluntary and legislated fringe benefits for that category of technicians, to the extent those benefits are allowed under the form of Option B (Formula Rate) of the GM plan for reimbursing dealers for warranty, policy and adjustment work in force as of January, 1985. The time factor of the cost of such work should be based upon actual time spent, except that the flat rate may be used if the dealership customarily pays its technicians on a flat rate basis.

NOTE: If the dealer charges its customers on the basis of flat rate time but pays its technicians based on actual time, then actual time should be used in the technicians' labor calculation.

Copies of payroll or other records used in this calculation should be placed in the vehicle record file.
II. The time factor of the cost for labor for other reconditioning clean-up and preparation work should be based on actual time spent on the vehicle. The cost rate should be computed at either
(a) the base hourly wage rate for the employees involved, plus twenty (20) percent of the base hourly wage rate for the fringe benefits, or
(b) the sum of the average hourly base rate for that category of employees, plus the average hourly cost for those voluntary and legislated fringe benefits for that category of employees, to the extent those benefits are allowed under the form of Option B (Formula Rate) of the GM plan for reimbursing dealers for warranty, policy and adjustment work in force as of January, 1985. Copies of payroll or other records used in this calculation should be placed in the vehicle record file.
III. The cost rate for parts utilized from dealership inventory should be based on the dealership's cost for those parts as listed in the current manufacture's catalog. All other parts should be deducted at actual cost.
IV. (a) The calculation of average hourly base rate for technicians should be based on a form modeled after the attached Computation of Labor Rate for Reconditioning Repossessed Vehicles Form (Exhibit 4). The dealer need not calculate average wage rates more than once each year, but may do so more often if it chooses. The form should be placed in a file to be kept with the other repossession files, but a copy need not be placed in each vehicle folder.
(b) Where the dealer is basing fringe benefit expenses upon Option B (Formula Rate) of the GM plan for reimbursing dealers for warranty, policy, and adjustment work, the calculation should be supported by an Option B worksheet of the kind normally used by the dealer in calculating reimbursement under Option B. The dealer should use Option B worksheet only to calculate fringe benefits (do not go beyond Line 8 on the Option B summary). The dealer need not calculate fringe benefits under Option B more than once each year, but may do so more often if it chooses. This form should be placed in a file to be kept along with the other repossession files, but a copy need not be placed in each vehicle folder.

NOTE: $\quad$ The cost of insured damage repairs completed should not be included under Allowable Expenses, since they have been reflected on Line 21. If there was uninsured collision damage, the cost of repair should be included on Lines 25-36, since the repair cost
has not been offset.

## Line 26 - Reconditioning by Others

Amounts paid to others for labor and associated parts and supplies purchased for the repair, reconditioning or maintenance (including legally required inspection) of the vehicle in preparation for resale. Copies of checks, receipts or other evidence of such payments should be placed in the vehicle record file.

Line 27 - Sales Commissions
Commissions paid for actual participation in the disposition of the particular vehicle, computed so that the total amount is no higher than that applicable for the sale or lease, as applicable, of a similar, non-repossessed vehicle in similar circumstances and excluding portions of commissions attributable to the selling of service contracts, separately priced warranties, financing or insurance. The amount so determined may be increased to include voluntary and legislative fringe benefits incurred as a direct result of payment of the commission. This includes amounts such as FICA and federal and state unemployment taxes, which are determined on the basis of the amount of commissions paid. The dealer should not include the cost of fringe benefits, which are not determined on the basis of commissions paid, such as the use of a demonstrator, medical insurance, etc. Copies of checks, receipts or other evidence of such payments, including a document showing the manner in which fringe benefits have been calculated, should be placed in the vehicle record file.

## Line 28 - Title and Registration Fees

Fees paid to others to obtain title to the vehicle, to obtain legally required inspection of the vehicle, or to register the vehicle. Copies of checks, receipts or other evidence of such payments should be placed in the vehicle record file.

## Line 29 - Legal Costs

Filling fees, court costs, cost of bonds, fees and expenses paid to a sheriff or similar officer, and fees and expenses paid to an attorney who is not an employee of the dealer or the financing institution for obtaining possession of or title to the vehicle. Copies of checks, receipts or other evidence of such payments should be placed in the vehicle record file.

Line 30 - Auction Fees
Fees and expenses paid to others for auctioning the vehicle, including no-sale fees. Copies of checks, receipts or other evidence of such payments should be placed in the vehicle record file.

Line 31 - Advertising
A proportional share of expenditures for advertisements that specifically mention the particular vehicle. Copies of checks, receipts or other evidence of such payments and, of the extent available, of the advertising tear sheet or the printed advertisement should be placed in the vehicle record file.

Line 32 - Storage
Expenses paid to others for storage (excluding a charge for storage at facilities operated by the dealership). Copies of checks, receipts or other evidence of such payments should be placed in the vehicle record file.

Expenses paid to others, not employees of the dealership or the financing institution that financed the vehicle, for repossessing, towing or transporting the vehicle. This includes payment of any amounts necessary to obtain possession of the vehicle. Copies of checks, receipts or other evidence of such payment should be placed in the vehicle record file.

## Line 34 - Postage, Telephone and Copying

Expenses paid to others for telephone calls, postage, other communications expense and photocopying necessary in arranging for the repossession, holding, transportation, reconditioning and disposition of the vehicle. Copies of checks, receipts or other evidence of such payment should be placed in the vehicle record file.

## Line 35 - Insurance

NOTE: The dealer may ignore this possible deduction because of the complexity of calculation and the small amount involved.
Premiums paid specifically for insurance on the repossessed vehicle while in the dealer's possession. Where the insurance invoice does not separately identify the portion of the premium attributable to that vehicle, the dealer should ascertain the amount (if any) by which the premium was increased because the particular vehicle was in inventory. For example, under some insurance agreements the premium is based on actual inventory data at specified intervals. For example, assume the dealer pays for such insurance at the rate for $\$ 2$ per month per $\$ 1,000$ of inventory value with the inventory reported at each month's end and the repossessed vehicle has an inventory of $\$ 2,000$ and is in the dealer's inventory at the month's end. The dealer's out-of-pocket cost of such insurance which may be deducted as an allowable expense would be $\$ 4$ ( $\$ 2,000$ [inventory value] x 1
[number of months] $x \$ 2 / \$ 1,000$ [monthly premium per dollar inventory value] = $\$ 4$ ). If the repossession were involved in two such premiumdetermining inventories, the amount allowable would be twice as much. If the dealer makes such calculation, the vehicle record file should include copies of the relevant premium invoice(s) and of the insurance company or agent's letter or other statement indicating the cost basis upon which the calculation was made.

Line 36 - Other Expenses Allowable Under State Law
Other expenses paid (describe) that are allowable under state law and that are not included on Lines 25-35. Copies of checks, receipts or other evidence of such payments should be placed in the vehicle record file.

## Line 37 - Subtotal

If negative, no further calculation is required unless a deficiency is sought.
Line 38
No itemization of deductions on lines 39-40 is required beyond those, which exceed the positive amount on Line 37, unless a deficiency is sought.

## Line 39 - Financing Institution Expenses and Allowances

Indicate financing institution expenses and allowances that were not paid by the dealership in the payoff amount but which, under terms of the financing plan, the dealership is to reimburse the financing institution contingent upon the availability of customer funds to cover such reimbursement.
a. If the amount on Line 37 is positive, payment of the amount on Line 39 or Line 37 , whichever is lower, should be made to the financing institution within a reasonable time after disposition. A copy of the check or other evidence of payment should be placed in the vehicle record file.
b. If the amount on Line 37 is negative, no entry is required on Line 39 unless a Deficiency is to be sought. If a deficiency is to be sought, the amount of financing institution expenses and allowances to be paid will be entered on Line 39 for purposes of developing the total Deficiency amount. Evidence of the amount of these expenses and allowances should be placed in the vehicle record file. Payment should be made to the financing institution upon collection of the Deficiency. Copies of checks, or other evidence of such payment(s) should be placed in the vehicle record file.

## Line 40 - Other Liens and Adjustments

Indicate any perfected subordinate security interest (liens) provided for by state law and satisfied by the dealership out of the proceeds of disposition, including where the dealer made payment to the financing institution in connection with the retail installment contract and received with respect thereto a perfected subordinate security interest.

Also include any amount owed to the dealer by the financing customer where the financing customer failed to make promised down payments or where the financing customer's obligation on a trade-in used in the purchase of the repossessed vehicle was greater than the amount represented at the time retail installment contract was executed. However, the dealer should consult with its attorney to determine whether these items are considered under state law to be part of the secured indebtedness owing on the contract.

Copies of checks, receipts or other evidence of such payment or obligations should be placed in the vehicle record file.

## Line 41 - Surplus to be Refunded or (Deficiency)

A positive balance remaining on Line 41 should be forwarded to the customer. The check should be accompanied by a copy of the Dealer Repossession Accounting Form and should be sent within a reasonable time of the date of disposition.

## CERTIFICATION

The Dealer Repossession Accounting Form should be reviewed and signed by a dealership official authorized to sign retail installment contracts on behalf of the dealership.

## MAILING PROCEDURES

The check and form should be set by first-class mail to the financing customer's last residence address known to either the dealership or the financing institution.

The dealership need not, but may, send the check and form by certified mail. However, if the certified letter is returned because delivery is refused, the dealership should retain the receipt and re-send the check and form by first-class mail to the last residence address known. If the check is returned undelivered after the first-class mailing, the return envelope should be retained and the check and the form should be sent to the most recent of the following known addresses: the last employment address known to either the dealer or the financing institution; the address provided by the military locator service (see Exhibits 1 and 2) if the financing customer's last known employment is the military; or the address of a co-signer, relative or other person through whom the customer may be reached. The cancelled check and dealership's copy of the Dealer Repossession Accounting Form shall constitute proof that the surplus was paid and the form was sent. If they are re-mailed, this should also be reflected on the form. The dealership's copy of the form, copy of the check and returned envelope should be placed in the vehicle record file.

## LATE REIMBURSEMENTS, CREDITS AND OTHER PAYMENTS

In the event of a reimbursement, credit, or other payment is received after the surplus has been paid, a second check for this amount should be sent in the same manner; if such a reimbursement, credit or payment is received after a prior computation indicated that there was no surplus, a revised computation should be made, and if a surplus results, it should be paid. In either event, payment should be made within a reasonable time of disposition or within a reasonable time of receiving the reimbursement, credit or payment, whichever is later.

## DEFICIENCIES

If at any point in completing the Dealer Repossession Accounting form a negative balance is shown, the form need not be completed beyond that point unless the dealership wishes to seek a Deficiency from the financing customer. If the dealership wishes to seek a Deficiency, a Dealer Repossession Accounting Form completed in accordance with these instructions should be sent to the customer. Legal counsel should be consulted to determine whether and in what instances deficiencies may be collected under applicable law. Copies of any documents relating to the calculation or collection of a Deficiency should be kept in the vehicle record file.

## RECORD RETENTION

The vehicle record folders for repossessions should be segregated and readily retrievable in the dealership's files. Each such folder should contain all underlying documentation for the entries made on the Dealer Repossession Accounting Form (including a copy of a document, such as a used car record card, showing the value of any vehicle received in trade on the sale of the repossession). All such files and the dealership's list of repossessions should be kept for at least two and preferably three years after the disposition of the repossessed vehicle.

LEGAL LIABILITY
Failure to adhere to the practices recommended above, or to account properly to customers for surpluses, may expose the dealer to legal action by the Federal Trade Commission and, depending on state law, by state law enforcement agencies or consumers.

## ACCOUNTING INSTRUCTIONS

For purposes of the dealership's financial accounting, the disposition of a repossessed vehicle should be recorded in the same manner as any other used vehicle sale. In addition, any payment due to the financing customer should be recorded as a credit in Account 220, Accounts Receivable-
Customers. The offsetting entry should be recorded as a debit to Account 853, Repossession Losses - New or Account 854, Repossession Losses Used.


## EXHIBIT 1

$\left.\begin{array}{|c|c|c|}\hline \text { BRANCH OF SERVICE } & \text { ADDRESS AND PHONE } & \text { FEE } \\ \hline \text { U.S. Air Force } & \text { U.S. Air Force } \\ & \text { World Wide Locator } \\ \text { AFPC/MSIMDL } \\ \text { 550 C Street West } \\ \text { Suite 50 }\end{array} \quad \begin{array}{c}\text { \$3.50 Payable to Treasurer of the } \\ \text { United States }\end{array}\right]$

## EXHIBIT 2

(Military Personnel Locator Inquiry)
(Addressee)
(See Exhibit 1)

RE: (Complete Customer Name)
(Social Security No.) and/or (Service No.)
(Rank, If Known)
(Age or Birth Date, If Known)
Dear Sir:
We are endeavoring to communicate with (customer name) in order to pay this customer some money. Please advise of the latest duty station and address where we may correspond. Our check in the amount of \$(see Exhibit 1) is enclosed for your handling fee.

A stamped self-addressed envelope is enclosed for your reply.
Sincerely,

EXHIBIT 3

| DEALERSHIP SCHEDUL |  |  |  | SCHEDULE OF REPOSSESSED VEHICLES |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | LOCATION |  |  |  |  |  |  |
| REPURCHASE INFORMATION |  |  |  | RESALE INFORMATION |  |  |  |  |  |  |
|  | $\begin{array}{\|c\|} \hline \text { STOCK } \\ \text { NUMBER } \\ \text { ASSIGNED } \end{array}$ | ORIGIMAL CUSTOMER | $\begin{gathered} \text { FINANCE } \\ \text { WSTIUTION } \\ \text { NAME } \\ \hline \end{gathered}$ |  | NVOICE $\qquad$ | $\begin{aligned} & \text { RESALE CUSTOMER } \\ & \text { NUME } \end{aligned}$ | RGPOSSESSION ACCTG. FOAM WFO. |  |  |  |
| VEECIVED |  |  |  |  |  |  | ciserio | DATE | NUMGEA | AMOUNT |
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## EXHIBIT 4

## Computation Of Labor Rate For Reconditioning Repossessed Vehicles



## Glossary

The following definitions are of items as they relate to the automotive industry:

| Absorption | See Fixed Coverage. |
| :---: | :---: |
| Accelerated Depreciation | A method of computing depreciation which provides greater depreciation allowances in the early years of an asset's use than in subsequent years. See Depreciation. |
| Accounts Payable | A liability on an open account to a creditor for purchases of merchandise and/or services. |
| Accounts Receivable | A claim against a debtor on an open account for the sale of merchandise and/or services. |
| Accrued Liability | The liability covering an expense recognized or incurred but not payable until some future date. |
| Acid Test Ratio | The ratio of the total current assets, less inventories and prepaid items, to current liabilities. |
| Add-On Interest | Interest charged on the amount of a loan. Payments are computed by adding the amount of the loan and interest then dividing by the number of months in the loan period. |
| Amortization | A systematic charge-off of an asset's cost to income over the period estimated to be benefited. |
| Balance Sheet | A statement of financial position as of a specific date; shown on page 1 of the Operating Report. |
| Bird Dog Fees | Commissions paid to a person, not regularly employed by a dealership, for a sales "lead" resulting in the sale of a vehicle. This expense is considered a sales commission and is shown in Account 011, Vehicle Salespeople - Compensation \& Other. |
| Break-Even Point | The volume point in terms of new unit sales at which a no-profit, no-loss situation would occur; this concept is intended for use in planning and setting objectives. |
| Budget Maintenance | Lease arrangement where a given amount is set aside for maintenance. Customer is responsible for all costs. If costs are under the allotted amount, the customer receives a refund; if over, the customer pays the overage. |
| Cadat (computer aided dealership analysis tool) | A personal computer software analytical tool that provides graphical displays and key business management reports. |
| Capital Lease | A lease which qualifies as a sales transaction. See Open-End Lease. |
| Capital Surplus | See Paid-In Surplus. |
| Cash Flow | Net profit plus amounts charged off for depreciation, depletion, amortization and extra-ordinary charges to reserves, which are non-cash expenses. |
| Cash Flow Forecast | A projection of the movement of funds of a certain future period for the planning cash needs. |


| Certificate Of Deposit | A negotiable or transferable interest bearing receipt payable to <br> the depositor for funds deposited with a financial institution. The <br> term is generally 30 days or longer. |
| :--- | :--- |
| Chargeback | An amount charged back to a dealership by finance or insurance <br> companies as a result of the cancellation or early retirement of a <br> finance or insurance company agreement with a customer. |
| Chattel | An item of tangible, moveable or immovable property, except <br> real estate. |
| Closed-End Lease | Lessor furnishes the equipment and assumes depreciation risks. <br> Closed-end leases are operating leases. |
| Compensating Balance | Minimum balance on deposit required by lending institutions for <br> the privilege of borrowing money from them. |
| Compound Interest | Interest computed on principal plus interest. |
| Contract | An agreement between two parties for consideration to do a <br> particular thing (e.g., the lease agreement). |
| Cost Of Sales | The total cost of merchandise and/or labor sold during a given <br> accounting period; for recommended costing procedures. |
| Convenant Not To Compete | An agreement, where for consideration, the seller of a business <br> agrees not to compete with the buyer for a period of time. Also <br> called "Non Compete Agreement". |
| Current Assets | Unrestricted cash and other assets that are expected to be <br> converted into cash, sold or consumed during the normal <br> operating cycle of a business. |
| Current Liabilities | Short term debt, regardless of its source, including any accrued <br> liability which is to be paid out of current assets. |
| Current Ratio | The ratio of current assets to current liabilities. |
| Curtailment | The reduction of an obligation |
| Customer Satisfaction Index |  |
| (CSI) | The level of customer satisfaction as determined by surveys of <br> dealership customers. |
| Daily Operating Control (DOC) | A report intended to keep management informed as to daily <br> progress toward sales and profit goals. |
| DCES (Dealer Consultant | An artificial intelligence tool that provides a consistent and <br> complete dealership analysis and makes recommendations. <br> Expert System) <br> Income that will not be earned until a future period. |
| Deferred Income | A privilege granted by a financial institution to a dealership <br> whereby the pay off of the vehicle note is delayed after the sale. <br> Customer vehicle sales on extended payment terms usually <br> aualify for delayed payment privilege. |
| Delayed Payment Privilege |  |
| The amount by which the departmental gross profit exceeds the |  |
| departmental total expenses. |  |


|  | the face amount of the contract less amounts withheld by the finance institution such as finance charges. |
| :---: | :---: |
| Discounted Interest | Interest computed on the total amount of the loan and then deducted form the proceeds of the loan. |
| Effective Units | The average number of lease and rental units in service during the year. Month-end units are used in computing the average. |
| Escrow Account | Money deposited with a third party that is not to be delivered until the fulfillment of certain conditions. |
| Facts Dealer Number | The number by which each dealer is identified in the FACTS computer system. (This number is shown in the upper left-hand corner of the operating report.) |
| Fair Value | The selling price of the vehicle to the lease customer as if the transaction was a purchase at the current market price. |
| Finance Lease | The lessor furnishes the vehicle with the lessee assuming the risk of depreciation. See Open-End Lease. |
| Financial Statements | Statements that reflect the collection, tabulation and final summarization of the accounting data. The statements generally are the balance sheet, profit and loss statement, statement of changes in financial position and the statement of retained earnings. |
| Fixed Coverage | A measure of the fixed gross profit expressed as a percentage of total fixed overhead expense. The ratio is intended primarily as a measure of the effectiveness of the Service and the Parts and Accessories Departments in the context of the dealership's total expense structure. |
| Fixed Expenses | Operating expenses which do not vary materially in the short term with changes in sales volume. |
| Fixed Gross Profit | The combined gross profits of the Service and the Parts and Accessories Departments. |
| Fixed Net Loss | The excess of the total fixed overhead expense over the combined gross profits of the Service and the Parts and Accessories Departments. See Unabsorbed Overhead. |
| Fixed Overhead Expenses | Expenses that do not vary proportionately with vehicle sales. These include personnel, semi-fixed and fixed expenses. |
| Fixed Sales | Sales generated in the Service and Parts Departments. |
| Flat Rate Time | The time allowance to perform a particular service function based on time studies and specified in various service manuals used in the automotive industry. |
| Fleet Sales | Vehicle sales made to fleet customers such as leasing companies and commercial accounts holding fleet certificates. |
| Floor Plan | The financing of vehicle inventories. |
| Forecast | A projection of sales, expenses and profits for a specific future period for the purpose of setting objectives and planning. |
| GM Auction Vehicle | A used vehicle purchased for resale at a GM auction or from a GM division. |
| Goodwill | The amount paid for a business in excess of the fair market value of the net assets purchased. Also referred to as Blue Sky". |
| Gross Profit | Net sales less cost of goods and labor sold. |


| Guarantee | A written promise by one person (the co-signer) to be liable for <br> the debt of another person in the event that the debtor fails to <br> perform his obligation. |
| :--- | :--- |
| Guide Averages | Averages applicable to various elements of the business, <br> derived from composites of dealership operating reports, which <br> are intended for use in the comparative evaluation of the <br> performance of individual dealerships. |
| Holdback | Amounts specified as Holdback on new vehicle invoices billed to <br> the dealership. The amount of the holdback generally is 3\% of <br> the list price of the vehicle and the total of the list prices of <br> optional equipment and accessories on the vehicle. Holdback is <br> not part of the cost of the vehicle and should be handled as a <br> receivable from the factory. Holdback amounts are accumulated <br> by the factory and are intended to be paid or credited to the <br> dealership on a quarterly or monthly basis at the option of the <br> dealer. |
| Indirect Expense | An expense of a general nature not directly applicable to an <br> operating department. |
| Insurance | A contractual relationship which exists when one party agrees to <br> indemnify or guarantee another against loss from a contingent <br> event. |
| Insurance - Additional Named | Anyone other than the insured who is protected against loss by <br> the terms of the policy. |
| Insured | Insurance - All Risk Insurance | | A policy which covers against a loss caused by all perils except |
| :--- |
| specific exclusions in the policy. |


| Insurance - Garage Liability | Insurance that protects the dealer on sales and service activities but may not cover the risks of a dealership's leasing activity. |
| :---: | :---: |
| Insurance - Liability Insurance | Coverage insuring the loss for any damages caused by the insured's negligence. |
| Insurance - Loss Payee | A clause providing for payment of a loss for which the insurer is liable to the insured and to someone other than the insured. |
| Insurance - Medical Payments | Coverage that pays for medical, surgical or dental services due to an accident. Coverage is limited and applies without regard to negligence. |
| Insurance - Non-Cancelable | Coverage guaranteed for the term of the contract and cannot be cancelled with or without cause. |
| Insurance - Occasional Operator | One who is not the principal driver of the vehicle. |
| Insurance - Physical Damage | Covers loss sustained on the insured vehicle. |
| Insurance - Proof of Insurance | Written document (Certificate of Insurance) from an insurance company which attests that the vehicle is insured for certain coverages and limits. |
| Insurance - Theft | Coverage which pays for loss or damage caused by theft, larceny, robbery or pilferage. |
| Insurance - Umbrella | A contract that covers losses over and above the limits stipulated on the primary insurance policy. |
| Insurance - Underage Driver | For insurance purposes, this means anyone with a valid driver's license but under a certain age set by each state. |
| Insurance - Uninsured Motorist | This is a protection against loss from being involved in an accident with a motorist who is not protected by insurance. It will cover losses caused by the uninsured motorist. |
| Internal Control | The system of control adopted by a business to safeguard its assets, check the accuracy and reliability of its accounting data, and promote operational efficiency. |
| Internal Sales | Sales of vehicles, services or materials by the New Vehicle Department, Service Department or the Parts and Accessories Department to an operating or administrative department of the business. Such sales provide a means of charging the department benefited and reimbursing the selling department with the prime cost of the items sold plus an amount (reflected in the gross profit generated) sufficient to cover a pro rata share of the departmental overhead. |
| Inventories | Merchandise available for sale |
| Investment Turnover Ratio | The ratio of net sales to net worth. |
| Lease | A contract between an owner and a user of property. The owner turns over the use of his property to the user in return for periodic rental payments. |
| Leasehold Improvements | The cost of improvements made to leased facilities. |
| Lease Term | The duration of a lease |
| Leesee | The user of leased property |
| Lessor | The party who leases the property to the user or lessee. |
| Letter Of Credit | An instrument issued on behalf of a buyer of a buyer by a financial institution certifying that a third party is entitled to draw upon its credit with the financial institution up to a certain sum. |


| Lien | A legal right on the property of another for payment of a debt. |
| :---: | :---: |
| LIFO (Last-In, First-Out) | A cost flow assumption method that matches the last costs for fitems in inventory with current revenue, with the ending inventory value computed using the first costs incurred. Under LIFO, it is assumed that goods are sold in the reverse order of their acquisition. Thus, cost of sales is based upon the most recent costs. Ending inventory is based upon the costs of the earliest purchase made. |
| Long Term Liabilities | Debts, including mortgages payable and any accrued or contingent liabilities, which are not to be paid during the current operating cycle. |
| Maintenance Lease | Lessor furnishes the vehicle and pays for maintenance according to the terms of the lease. |
| Month-End Units | The number of vehicles in inventory or lease and rental units in service at the month end. |
| Motor Vehicle Report | A report which is available through a state's Motor Vehicle Agency to indicate a driver's violations, accidents and suspensions. |
| Net Lease | The lessor furnishes the vehicle and assumes the depreciation risks; commonly referred to as an operating lease. |
| Net Sales | Total sales after all returns, allowances and discount. |
| Net Worth | Total assets less total liabilities, representing the owner's equity in the business. |
| New Vehicle Inspection Labor Sale | A labor sale chargeable to the factory dealing with the preparation of new vehicles for delivery. |
| Non-Recourse Finance Contracts | An installment sales contract assigned by the dealer to a bank or finance company for which the dealer is not liable for customer contract defaults. |
| Open-End Lease | The lessor furnishes the vehicle and the lessee assumes the risk of depreciation. An open-end lease usually referred to as a capital lease. See Capital Lease. |
| Operating Lease | A lease which does not qualify as a sales transaction (usually segregated between maintenance and non-maintenance operating leases). See Closed-End Lease. |
| Operating Profit | The aggregate of all departmental gross profits less total expense. |
| Operating Report | A financial reporting form specifically intended for use by General Motors dealers, consisting of a balance sheet, a departmentalized income and expense statement and additional statistical data derived from accounting records. |
| Other Assets | Assets not used or not intended for use in the automotive business. |
| Out-Of-Trust | A term used to describe the situation when a vehicle has been sold but the related note payable is still outstanding. |
| Paid-In Surplus | Capital contributed by stockholders in excess of par or stated value of capital shares. (No additional shares are issued to represent this increase inequity.) |
| Personnel Turnover Rate | The ratio of the number of personnel terminated and replaced to the average number of personnel employed during the accounting period. |


| PNUS | Per new unit sold |
| :---: | :---: |
| PNUSR | Per new unit sold retail |
| Policy Work | The internal selling price of labor and materials for which neither the customer nor manufacturer will be charged. |
| Policy Work - Vehicles | The repair or adjustment of vehicles previously sold or leased (except under a lease maintenance agreement). |
| Policy Work - Parts and Service | The repair or adjustment of defective service work and the replacement of defective parts and accessories sold. |
| Power Of Attorney | The legal delegation of authority to act on behalf of another. |
| Prepaid Expenses | Assets representing expenditures for future benefits which will be expensed as such benefits accrue. |
| Prepaid Interest | The excess of the face value of a loan over the proceeds of the loan. |
| Productive Personnel | Dealership personnel who directly create gross profits by their primary activity. For example, service technicians and salespeople. |
| Profit and Loss Statement | A statement of revenue and expenses for a specific period of time. |
| Protection Plan | Mechanical breakdown insurance or what is commonly referred to as an extended service contract. |
| Purchase Allowances | Discounts allowed to a dealer by the factory for the purchase of certain parts and accessories. |
| Reconditioning Cost | The cost incurred to restore a used vehicle to salable condition. |
| Recourse Finance Contract | An installment sales contract assigned by the dealer to a bank or finance company for which the dealer is liable for losses to the lending institutions resulting from customer contract default. |
| Rental Unit | A vehicle made available by one party for use by another party on a short-term basis for a fee. |
| Residual Value | The value of an asset at the end of its useful life. In leasing, an estimate made of the wholesale value of the vehicle. |
| Return on Investment | A ratio of profit to investment, expressed as a percentage, applying to a given accounting period. |
| Return on Sales | A ratio of profit to net sales, expressed as a percentage, applying to a given accounting period. |
| Sales and Profit Forecast | A projection of sales, expenses and profits for a specific future period for the purpose of setting objectives and planning. |
| Security Deposit | An amount collected by the owner from the user at the beginning of a contract to provide a measure of protection for the owner against non-compliance with contract stipulations. If not used, this deposit is refundable at the end of the contract term. |
| Self-Insurance | A practice whereby a company underwrites its own insurance protection. |
| Selling Ratio | The ratio of used vehicle unit sales to new vehicle unit sales. |
| Semi-Fixed Expenses | Operating expenses which vary with, but not in direct proportion to, sales volume |
| Service Absorption | Also called Fixed Coverage. |
| Simple Interest | Charges for a loan of money computed by applying a rate against the amount of the loan outstanding for a given period. |
| Smart Lease | A name given to a type of lease handled by GMAC. |

$\left.\begin{array}{|l|l|}\hline \text { Stock Order Allowance } & \begin{array}{l}\text { Discounts allowed to a dealer for the purchase of certain parts } \\ \text { and accessories submitted via a stock order pad as specified by } \\ \text { the factory. }\end{array} \\ \hline \text { Subrogation } & \begin{array}{l}\text { The right on an insurance company to recover the amount of a } \\ \text { loss under a policy from a third party. }\end{array} \\ \hline \text { Subsidiary } & \begin{array}{l}\text { A company controlled by a parent company owing substantial } \\ \text { interest. }\end{array} \\ \hline \text { Supportive Personnel } & \text { All employees other than productive personnel. } \\ \hline \text { Total Fixed Overhead } & \begin{array}{l}\text { Total operating expenses of the building less Variable Selling } \\ \text { Expenses. }\end{array} \\ \hline \text { Transport Claim } & \begin{array}{l}\text { A claim made for reimbursement of the cost of repairs to } \\ \text { vehicles damaged in transit. }\end{array} \\ \hline \text { Treasury Stock } & \begin{array}{l}\text { A purchase by a corporation of its own capital stock that is not } \\ \text { retired. }\end{array} \\ \hline \text { Unabsorbed Overhead } & \begin{array}{l}\text { The excess of the total fixed overhead expense over the } \\ \text { combined gross profits of the Service and the Parts and } \\ \text { Accessories Departments. }\end{array} \\ \hline \text { Unapplied Time } & \begin{array}{l}\text { The cost of technician's compensation for productive time which } \\ \text { is not applied as cost on repair orders. }\end{array} \\ \hline \text { Variable Gross Profit } & \begin{array}{l}\text { The combined gross profits of the New and Used Vehicle } \\ \text { Departments and the Lease and Rental Department. }\end{array} \\ \hline \text { Variable Net Profit } & \begin{array}{l}\text { The combined gross profits of the New and Used Vehicle } \\ \text { Departments and Lease and Rental Department less Variable } \\ \text { Selling Expenses. }\end{array} \\ \hline \text { Variable Sales } & \begin{array}{l}\text { Sales made by the New, Used and Lease and Rental } \\ \text { Departments. }\end{array} \\ \hline \text { Variable Selling Expense } & \begin{array}{l}\text { Operating expenses which are directly related to vehicle sales } \\ \text { and tend to vary in direct proportion to vehicle sales volume. }\end{array} \\ \hline \text { Vehicle Delivery Receipt } & \begin{array}{l}\text { An acknowledgement of receipt of a vehicle by the buyer or } \\ \text { user. }\end{array} \\ \hline \text { Vehicle Return Receipt } & \begin{array}{l}\text { A form completed at the end of lease contract where the lessor } \\ \text { acknowledges return of the vehicle and agrees with the vehicles } \\ \text { condition. }\end{array} \\ \hline \text { Warranty Claim Sales } & \begin{array}{l}\text { A sale chargeable to the manufacture under the warranty claims } \\ \text { provision of a selling agreement. }\end{array} \\ \hline \text { Without Sheet } & \begin{array}{l}\text { A record detailing the total gross profit derived from an original } \\ \text { vehicle sale after all trade-ins resulting from that sale have been } \\ \text { disposed. }\end{array} \\ \hline \text { Working Capital } & \begin{array}{l}\text { Non-current assets other than fixed and other assets, used in } \\ \text { the automobile business. Driver training vehicles and lease and } \\ \text { rental units are categorized as such. }\end{array} \\ \hline \text { Same as dealer net working capital. } \\ \hline \text { The amount established by the vehicle division as to the } \\ \text { minimum amount of working capital the dealership should have. }\end{array}\right\}$

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[^0]:    The dealership should not obtain waivers to defeat customers' surplus or redemption rights, except in the precise manner and under the precise circumstances contemplated by the applicable state law versions of Sections 9-620, 9-621, 9-622, and 9-624 of the Uniform Commercial Code. A waiver of a customer's right to a surplus may not be sought unless the dealer intends to return the collateral for its own use for the immediate future rather than to resell the collateral in the ordinary course of business. If a waiver is sought, the dealer should not represent that by proposing the waiver it proposes to forego its right to deficiency judgment, unless it intends to seek such a judgment should the waiver not be given. Remember - the taking of such waivers, except in the very limited circumstances describes above, may expose the dealer to legal action by the Federal Trade Commission

