

Annual Review 2013 - 2014

University for the Common Good

Contents

- **02** Vice-Chancellor's introduction
- **04** The Chancellor's year
- **o6** University for the Common Good
- **12** GCU New York
- **14** GCU London
- **16** Student success
- 18 Research
- **20** Working with business
- **22** International
- Setting standards
- **26** Commonwealth Games
- Positive impact
- 28 Honoured by GCU
- **30** Masterclasses
- 32 University Court and Executive
- Heart of the Campus
- **34** GCU Friends
- **35** Lasting relationships





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Vice-Chancellor's

Last year was a remarkable one for Glasgow Caledonian University, as we achieved a historic landmark and became the first university in the UK to open a campus in New York. Our presence in the SoHo district of the city was launched in September 2013 by our Chancellor and Nobel Laureate, Professor Muhammad Yunus, at which he commended GCU as an example of how a university "can get into society and make a difference".

The official opening of GCU New York in April 2014 was performed by the then First Minister, The Rt. Hon. Alex Salmond MSP, who delivered the inaugural Caledonian Lecture. This lecture was just one way in which GCU provided a platform for all sides of the debate to be heard during the Scottish independence referendum campaign. We also hosted an address by the Prime Minister, The Rt. Hon. David Cameron, in London and we engaged with Government and policy makers more widely throughout the year. The leader of Glasgow City Council, Councillor Gordon Matheson, visited both our London and New York campuses, and we hosted a Scotland Week delegation visit by politicians including Presiding Officer Tricia Marwick MSP and Linda Fabiani MSP at our New York campus.

GCU London continued to go from strength to strength, with a further increase in student numbers and applications. A particular highlight was the launch of the British School of Fashion, which featured a keynote address from M&S Chief Executive, Marc Bolland. The successful launch of the British School of Fashion recognised our excellence in co-creating content and collaborating with industry chief executives and experts including Ray Kelvin of Ted Baker, Ian Grabiner of Arcadia and Nick Robertson of ASOS, to produce future leaders in the business of fashion.

We remain proud of our enduring efforts to widen access for students coming from disadvantaged backgrounds. A key part of the success was our Advanced Higher Hub, established in partnership with Glasgow City Council, with funding from the Scottish Funding Council. The Hub allowed

introduction

100 pupils from 17 partner schools from across Glasgow to study seven different Advanced Highers at GCU, and it achieved a retention rate of 94 per cent, and a pass rate of 74 per cent, in its first year. We also applauded the continued success of our Caledonian Club, through which we raise aspirations, confidence levels, basic numeracy and communication skills in children, young adults and their families. It has now recruited over 9000 pupil members, engaged with nearly 3000 of their parents, and enlisted over 500 student mentors from GCU.

Our focus on working in partnership to produce social benefit and capability was reflected in our business development activity. In conjunction with Scottish and Southern Energy (SSE), the SSE Business Academy recruited talented people to support key areas of SSE's expanding business and accelerated the development of employees with management potential. Our Business Academy 'learn at work' approach also flourished in South Africa, where we have worked in partnership for the last four years with the University of Johannesburg and the Institution of Railway Operators to deliver a BSc in Railway Operations Management It was a year that filled me with confidence that our finest days as a to the employees of South Africa's largest freight rail organisation, Transnet Freight Rail.

We committed to deliver on our social mission internationally, as well as at home, including through the Grameen Caledonian College of Nursing, in Bangladesh for which we were awarded the prestigious Unilever Global informative. Development Award supported by Business Fights Poverty, the very first University to win this important award. This College, which is a social business, is training nurses and midwives from the rural villages of Bangladesh to improve the health of the young and most vulnerable, and provide precious new opportunities for women through education.

Our students remain our greatest source of pride, and impressed us again with their accomplishments and enthusiasm. A group of student volunteers, under supervision, have established the GCU Law Clinic,



Our staff and students were active in the successful 2014 Glasgow Commonwealth Games and we hosted a leg of the Queen's Baton Relay, and the Flag Bearing Ceremony for the Pacific Islands.

We also began work on our £30 million Heart of the Campus project, which will transform our campus landscape and provide a modern environment to promote learning and the student experience, and fully nurture the enormous potential of our students.

As part of our commitment to the common good, we also became the first University in Scotland to be accredited by the Living Wage Foundation.

University lie ahead, and that our staff, lay governors and students will be at the forefront of our success as we look towards our Strategy 2020, with the Common Good and active, voluntary and cooperative effort to make a contribution towards creating a better and fairer world at its heart. I do hope you find this review of our academic year interesting and



The Chancellor's year

Nobel Peace Prize winner Professor Muhamma Yunus is internationally acclaimed for his work to eradicate poverty and empower women through social business and education initiatives. He continues to travel the world, inspiring young people to engage with social activism and campaign for a fair and just society.

The recipient of 115 awards from more than 26 countries, Professor Yunus was honoured further this year with the Equitas Award for Human Rights Education in Canada, the Asia Foundation's Lotus Circle Lotus Leadership Award in New York; and the Ripple of Hope Social Justice Award presented by the Robert F. Kennedy Center for Justice and Human Rights, also in New York. Human rights activist Kerry Kennedy, daughter of the late senator, travelled to Dhaka to join Professor Yunus at the fifth Social Business Day, at which Professor Cam Donaldson, Yunus Chair in Social Business and Health at GCU, facilitated discussion on online platforms for social business. The event was attended by more than 1000 delegates from around the world.

In the last academic year, Chancellor Yunus accepted invitations from governments and organisations in Mexico, Poland, Canada, Kazakhstan, France, Sweden, Japan, and Malaysia, to name only a few of the countries to which he has travelled.

In Myanmar, Chancellor Yunus met fellow Nobel Laureate Daw Aung San Suu Kyi for the

Nobel Peace Prize winner Professor Muhammad first time during a three-day visit, when he also Yunus is internationally acclaimed for his work to eradicate poverty and empower women government and the business community.

He was invited by Pope Francis to Vatican City to advise at a seminar of world thought leaders. In Sicily, he was called upon to counsel the Mayor of Palermo, Senator Leoluca Orlando, about establishing a social business to address youth unemployment.

In addition, Professor Yunus remains committed to using his time and influence to inspire the young, the leaders of the future. At the Woodstock Festival in Poland, Europe's biggest open-air rock festival, he took to the stage to address more than half a million music fans.

He returned as a counsellor to the One Young World Summit for the second year in succession, this time in South Africa, where he shared his insights and ambitions with 1300 young people from 180 nations. Delegates included GCU Student Association President Matt Lamb.

In June 2014 at GCU, he celebrated the success of more than 2000 graduates from the University's three academic schools and met the first Grameen in the UK borrowers. He was also reunited with four of the top students from the first graduating class from the Grameen Caledonian College of Nursing in Dhaka. They were graduating with a BSc in Professional Studies in Nursing after being awarded scholarships to continue their studies at Glasgow Caledonian University.

From left

GCU Chancellor Professor Muhammad Yunus met Pope Francis at Vatican City to discuss a globally inclusive economy.

The Chancellor celebrated with graduates at the summer 2014 ceremonies.

The Chancellor received the Ripple of Hope Social Justice Award presented by the Robert F. Kennedy Center for Justice and Human Rights.

Professor Yunus met fellow Nobel Laureate D Aung San Suu Kyi.









women can lift themselves and their families out of

poverty.

Carol Yost, Women's Empowerment Program, The Asia Foundation



University for the Common Good

By creating and supporting life-long change, poveducational, social and health opportunities for those from all walks of life, GCU's influence and role in addressing 21st century issues has been recognised at government and activity acrointernational levels.

As a University for the Common Good, GCU provides students and staff with the confidence, knowledge and skills to contribute to solving global challenges, such as climate

change, poverty, social injustice and health inequalities.

Underpinning research, learning and teaching activity across all disciplines is GCU's commitment to deliver positive and lasting benefit and change at home and overseas.

International initiatives include the Grameen
Caledonian College of Nursing in Bangladesh;
the delivery of work-based degree programmes

to develop a music health intervention to be those with Alzheimer's disease as part of leading to develop a music health intervention to be those with Alzheimer's disease as part of leading to develop a music health intervention to be those with Alzheimer's disease as part of leading to develop a music health intervention to be those with Alzheimer's disease as part of leading to develop a music health intervention to be those with Alzheimer's disease as part of leading to develop a music health intervention to be those with Alzheimer's disease as part of leading to develop a music health intervention to be those with Alzheimer's disease as part of leading to develop a music health intervention to be those with Alzheimer's disease as part of leading to develop a music health intervention to be those with Alzheimer's disease as part of leading to develop a music health intervention to be those with Alzheimer's disease as part of leading to develop a music health intervention to be those with Alzheimer's disease as part of leading to develop a music health intervention to be those with Alzheimer's disease as part of leading to develop a music health intervention to be the delivery of work-based degree programmes.

to rising numbers of South African railway employees and the launch of the Centre for Climate Justice.

In Glasgow in 2014, Chancellor Yunus met the first Grameen in the UK borrowers; pupils enrolled at Scotland's first on-campus Advanced Higher Hub; and researchers began to develop a music health intervention to help those with Alzheimer's disease as part of Dr Sally Magnusson's Playlist for Life charity.

on taking the lead in creating this very valuable repository for knowledge and reliable information on the very many complicated and intertwined issues arising from climate change.

Dr Mary Robinson, former UN High Commissioner for Human Rights and former President of Ireland

1. Raising Aspirations

Caledonian Club

GCU is a sector leader in widening participation. Thirty four per cent of undergraduates are from a disadvantaged background, well above the Scottish average, and completion rates are well above the sector average with drop-out rates extremely low. The Caledonian Club, which operates in Glasgow, London and soon New York, raises educational aspirations of young people and their families. It has engaged with 9128 young people and 2502 parents, many of whom may never have otherwise considered university as an option. Its work has been supported by over 500 student mentors, many of whom are former Caledonian Club members themselves.

Advanced Higher Hub

GCU's Advanced Higher Hub, the first of its kind in Scotland, opened its doors in August 2013 to offer greater educational opportunities for senior pupils. Building on the success of its first year, when nearly 100 pupils from 17 partner schools studied at the Hub, it is now working in partnership with 21 Glasgow schools and Glasgow Clyde College to offer Advanced Highers to 160 young people. The Hub has also expanded its provision in the STEM subjects: Maths, Biology and Chemistry.



GCU optometry students, supported by staff, travelled to South Africa to volunteer on Phelophepa, a custom-built 'train of hope' that delivers primary health care to remote areas of the country.

I feel so lucky to have been given this opportunity to change people's lives.

Eilidh Farquhar, fourth-year BSc Optometry student who volunteered on the Phelophepa Train of Hope

University for the Common Good

2. Enhancing Capability and Capacity

Transnet

A unique partnership with Transnet Freight Rail (TFR) is having a transformative impact on thousands of South Africans. In collaboration with the University of Johannesburg and the Institution of Railway Operators, GCU delivers a programme that has been co-created with the industry and provides TFR employees with skills and greater knowledge about the industry. Since 2012, nearly 600 have registered and 2000 are expected to graduate through the programme by 2017. GCU's first graduation ceremony in South Africa conferred BSc Railway Operations Management, Diplomas of Higher Education and Certificates of Higher Education awards on 85 TFR employees.

3. Reducing Inequalities and Promoting Social Justice

Climate Justice

GCU underscored its commitment to social and environmental justice with the launch of its Centre for Climate Justice in 2014, led by internationally recognised researcher Professor Tahseen Jafry. The Centre is home to a unique collection of research data within the field of climate justice. It was created in association with the Mary Robinson Foundation for Climate Justice, the thought-leadership organisation set up by the former President of Ireland, who was appointed in July 2014 as the UN Special Envoy for Climate Change.

The Centre for Climate Justice has been funded by the Scottish Government to improve access to water for vulnerable people in Malawi and Zambia. It has also been awarded funding to work with Scotland's 2020 Climate Group to help encourage communities in Malawi to replace dangerous and costly kerosene lamps with solar lighting.

Senior Scottish Government figures who have attended events hosted by the Centre include the then Environment and Climate Change Minister Paul Wheelhouse MSP and the then Minister for External Affairs and International Development Humza Yousaf MSP.

GCCN Nurses

Four pioneering Bangladeshi students made history at GCU when they graduated with BSc Professional Studies in Nursing at the summer ceremonies. Popi Bhowmik, Rokeya Bristy, Satu Mondal and Rafiqun Nesa graduated top of their class from Grameen Caledonian College of Nursing in Dhaka, which was co-founded by GCU to raise nursing training to an international standard and create educational opportunities for young women.

The students were each awarded scholarships to continue their studies at GCU, and after graduation they returned to Dhaka to undertake research and share their skills with GCCN's 150 students. Popi, Rokeya, Satu and Rafiqun have inspired other young women, including GCCN students Lutfa Akter and Uhatuna Zakeya, who are following in their footsteps to GCU. The College runs as a social business.

University for the Common Good

4. Contribute to the Regeneration and Growth of the Communities We Serve

Grameen in the UK

In June, Grameen in the UK, the microlending initiative facilitated by GCU, celebrated making the first Grameen-style loans in Western Europe. The lending system, which was developed by GCU's Chancellor Yunus nearly 40 years ago, has lifted millions of people out of poverty worldwide. Grameen in the UK offers financial support to the thousands of people who are currently not served by any financial services. Chancellor Yunus met the first borrowers in Glasgow, along with representatives from funders including Tesco Bank, and representatives from the Scottish Government, GCU's Yunus Centre for Social Business and Health, Glasgow City Council and the Grameen Scotland Foundation charitable trust, whose members include Professor Pamela Gillies and Anne Gloag.

Yunus Research Centre for Social Business and Health

GCU's Yunus Research Centre for Social Business and Health cemented its reputation for excellence when it secured nearly £2million from the Medical Research Council/Economic and Social Research Council. The Yunus Centre is leading the collaboration between the social enterprise community in Scotland and partner universities during the five-year study into how, and to what extent, social enterprises remedy health inequalities. GCU's partner universities are Stirling,

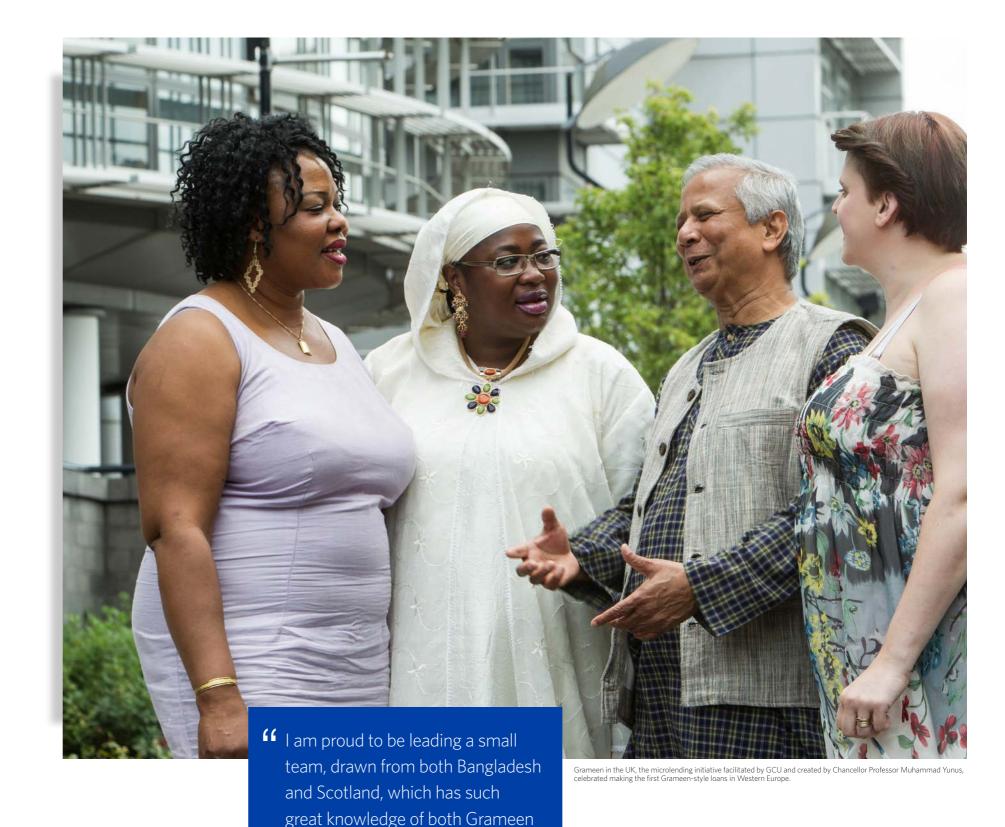
Glasgow, Robert Gordon, Highlands & Islands and the Glasgow School of Art. The collaboration also includes the Glasgow Centre for Population Health and the Social Enterprise Academy.

Economic impact on Scotland

GCU contributes £444 million to Scotland's economy and generates £7.20 for every £1 from the Scottish Funding Council, according to independent research body Biggar Economics. Their report highlighted the nationwide impact of GCU's commitment to the common good through teaching, research and partnership initiatives, and sector-leading activity to widen access to higher education. In keeping with the University's social mission, students are encouraged to carry out voluntary work and nearly one in three has embraced these opportunities.

UN Global Compact

GCU's promotion of good citizenship, responsible business education and equality of opportunity was recognised at the United Nations Global Compact Leaders' Summit in New York. Principal and Vice-Chancellor Professor Gillies and Deputy Vice-Chancellor Professor Karen Stanton were invited to join chief executives, civil society leaders and politicians from across the globe for the unveiling of a new architecture for corporate sustainability that better benefits society and could have a transformative impact on how the world does business. GCU was the first Scottish university to join the United Nations Global Compact, the largest voluntary corporate responsibility initiative in the world.



Kevin Cadman, Chief Executive of Grameen in the UK

methodology and of the UK

financial marketplace.

Professorial Lecture



Professor Marigay McKee

President, Saks Fifth Avenue

Inaugural Professorial Lecture: The Business of Luxury

GCU New York welcomed Marigay McKee, President of Saks Fifth Avenue, to deliver her inaugural Professorial Masterclass in May, following her appointment as an Honorary Professor of the University.

GCU New York

GCU New York (GCU NY), based at 64 Wooster Street, SoHo, was completed and launched on time and on budget, with Cara Smyth appointed Vice-President and Professor Bob Clougherty appointed Dean. Key consultancy relationships have also been put in place to support the ongoing development of the campus.

professors for both Executive Education and accredited programmes, and an application has been submitted to the New York State Education Department (NYSED), which, if granted, will allow GCU NY to become the first officially recognised UK university in New York with degree-granting authority.

GCU NY has already offered Executive Education classes in Enterprise Risk Management with Professor Tony Blunden and Chase Cooper. In addition, the University taught The Principles of Fair Fashion to the NY Economic Development Corporation and 92Y Fashion Fellows.

The University has also established partnerships with the Tribeca Film Institute's Fellows and Blue Print programmes, with Sing for Hope, the charity founded by Chancellor Professor Muhammad Yunus's daughter, Monica, with the 92Y for Fashion Fellows and other programmes.

In addition, GCU NY has aligned with important industry partners, allowing companies to share information on how the apparel industry is making positive changes to their approach to business. Over the academic year, the campus hosted Harris Tweed, Brooks Brothers, Esquire Magazine, Marigay McKee, President of Saks Fifth Avenue; Patagonia, Loomstate, the International Labor GCU NY has established a team of local adjunct Organization, and Julie Gilhart, fashion consultant and environmental campaigner.

> Other guests to the campus included Scotland's former First Minister, The Rt. Hon. Alex Salmond, who opened GCU's New York campus and delivered the inaugural Caledonian Lecture. The campus also welcomed a cross-party group of MSPs led by the Presiding Officer of the Scottish Parliament Tricia Marwick.

The University's work to widen participation is under way in New York with plans to establish a Caledonian Club for the children and parents in the communities neighbouring the campus. GCU NY has significantly strengthened the University's relationship with the UN and its various agencies, including UN PRME (Principles for Responsible Management Education), PRME Champions, UN Global Compact, UN Women, UN Business Call to Action, UN Office of Partnerships, and the International Labor Organisation (ILO).





GCU New York campus.

Tony Brian, Chair of Court, Rt. Hon. Alex. Salmond and Professor Pamela Gillies CBE





GCU London

GCU London recorded another year of growth in applications and graduates, and in its global network - 84 per cent of the student community is international and 50 nations are represented on campus. They are attracted by pioneering postgraduate programmes that span academic disciplines and are endorsed by industry leaders such as House of Fraser, M&S. Santander and Morgan Stanley.

The GCU British School of Fashion was unveiled in September 2013 to significant interest at home and overseas. Just six months later, the School expanded its portfolio of fashion business programmes and research interests. M&S built on its relationship with GCU London by opening a design studio on campus and funding a £50,000 scholarship programme. An agreement with PACE University of New

York will enhance GCU London's academic portfolio further. PACE University is also supporting GCU New York in the delivery of its student services.

GCU London's commitment to academic excellence was underscored with the appointment of Dr Linda Amrane-Cooper as Dean. Formerly of the University of East London, Dr Amrane-Cooper took up her role in September 2014. As part of GCU's commitment to research excellence, GCU London hosted the 'Social Frontiers: The Next Edge of Social Innovation Research' conference, in partnership with Nesta and TEPSIE. It was supported by organisations including The Skoll Centre for Social Entrepreneurship at the University of Oxford and The Rockefeller Foundation. In 2013/14, lectures were delivered by Honorary Professors Caroline Rush, Chief Executive of the British Fashion Council: Patrick Grant, Savile Row designer and BBC presenter; and Tony Blunden, Head of Consulting at Chase Cooper. Dylan Jones, GQ editor; Richard Craig, Managing Director of Margaret Howell; and Michael Sharp, Chief Executive of Debenhams, were also appointed as Honorary Professors.

The GCU London Club, part of GCU's Caledonian Club, extended its widening-access commitment to three East London primary schools as part of GCU's social mission for the common good.

GCU London also took part in Business in the Community's Responsible Business Week, welcoming the Rt. Hon. Liam Byrne MP, Shadow Minister for Universities, to discuss the Higher Education sector and its social and economic impact.



M&S CEO Marc Bolland speaking at the launch of the M&S Studio on campus.

impressed by the vision of the **British School** of Fashion. The University is people orientated and has a drive for talent and passion.

Marc Bolland, CEO, M&S





Student success

The University celebrated the success of Anna Sloan, BA (Hons) Sport and Active Lifestyles Promotion graduate, who won a bronze medal with the GB women's curling team at the Winter Olympics. It is not the first time Anna has triumphed in the sport - in 2013, Anna and her team-mates won the Curling World Championships.

Students continued to embrace and enhance GCU's commitment to the common good through a number of University-led initiatives. In 2013/14, 13 students received

degree, which linked well with my curling. My lecturers, tutors and classmates at GCU were very supportive.

Anna Sloan, Olympic medallist







Magnusson Award winners, pictured with Honorary President of the

Studnt President Matt Lamb with Lily Cole, who gave the 2013 Freshers'

GCU Student of the Year, neurological rehabilitation PhD student Pei Ling Choo, contributed to social and community activities in Glasgow and Singapore.

Magnusson Awards that allowed them to share their knowledge and develop skills at home and overseas, supporting projects including the clinic in Myanmar, educating Nepalese women about sexual health and addressing public health issues in Zambia.

Thirty-two vision sciences undergraduates travelled to South Africa to volunteer on the Phelophepa "trains of hope" that deliver primary health care to the most remote parts of the country. It is the first time UK students have enabled them to experience taken part in the initiative and moves are under way to extend the opportunity to those studying other Scholarships, established by GCU disciplines in the School of Health and Life Sciences. GCU Student of the Year, neurological rehabilitation PhD student Pei Ling Choo, contributed to social and community activities in Glasgow and Singapore. Her work was recognised further when she was voted the National Union of Students' and the UK Council for International Student Affairs' International Student of the Year.

Students' Association President Matt Lamb joined Chancellor Professor Yunus in attending the One Young World Summit in Johannesburg, a forum for young leaders from across the world to gather and develop solutions to the world's most pressing issues. The work of the GCU Students' Association was endorsed further when students praised the positive impact it had on their time at University and it recorded a rise in its satisfaction score to 70 per cent in the most recent National Student since gone on to establish the Survey. The Association elected new Student President Michael Stephenson in the summer.

Media and journalism students helped make history with the launch of STV Glasgow, the first television channel providing founding of a rural neurorehabilitation exclusive content for the city, which was launched in partnership with GCU in June 2014. The partnership offers unrivalled access to work-experience opportunities with the broadcaster, and a number of GCU graduates have gone on to work for the channel.

> Students from the School of Engineering and Built Environment were awarded scholarships which working overseas. The awards included the prestigious KAR alumnus and Honorary Graduate Khalid Abdulrahim, the CEO and chairman of the multi-million dollar construction company Cebarco Bahrain, which has now supported 90 students.

Optometry student Fiona Buckmaster was awarded first prize at CooperVision's National Student Summit 2014 for her project examining the influence of environmental humidity upon Schirmer testing of tears. Fiona will go on to represent the UK at the European Students Summit in April 2015. The event was attended by students from around the country.

International Product Design graduate Sam Whitten embodied GCU's commitment to entrepreneurialism when he unveiled his eco-friendly hemp sunglasses prototype at GCU's annual Caledonian Creates end-of-year showcase. Sam has Hemp Eyewear brand, which has attracted financial backing of more than £30,000 to date







Research

GCU's annual Research Day attracted hundreds of visitors to the campus.

Glasgow Caledonian University's commitment to the Common Good is realised in applied research, which addresses three major societal challenges, enabling communities in the UK and internationally to build inclusive societies and live and Long-term Conditions in Healthy Lives; healthy lives in sustainable environments. GCU's Social Innovation and Equalities and Justice in inter-disciplinary research agenda contributes to the development of intellectual and social capital, generating economic, cultural, social, public policy and quality-of-life benefits and impacts.

Knowledge developed through research partnerships with organisations across the public, voluntary and private sectors enhances the curricula and the University's reputation as an international centre of academic expertise. Our research continues to complement the University's social mission to serve the common

good by transforming lives, engaging globally, enriching communities and innovating for social impact. To best meet the three societal challenges, GCU's research spans Public Health Inclusive Societies; and, finally, Urban Environments and Efficient Systems to deliver Sustainable Environments.

There are deep connections between these challenges and the interdisciplinary work needed to solve them and ongoing efforts across the institution, for example in social business and health, climate justice, digital health and innovative ways of learning, among many others, are addressing more than one challenge in more than one theme.

Social Business

GCU's Yunus Centre for Social Business and Health secured a £2 million grant to study the impact of social enterprise on the health and wellbeing of people and communities over five years. Social enterprises work with the private and public sectors to address various aspects of social vulnerability. However, little is known about the longer-term impacts of social enterprise on health and wellbeing, despite their long history in Scotland and in other advanced economies. The project, which has received £1,971,000 from funding bodies the Medical Research Council and the Economic and Social Research Council (UK), will study how, and to what extent, social enterprises remedy health inequalities. The Yunus Centre for Social Business and Health is also partnering with the University of Florence, alongside nine other European partners, on an EU-funded project which will use evolutionary theory to identify and explain how social businesses and enterprises develop and grow.

Healthy lives

GCU researchers are leading one of Europe's largest ever investigations into the diagnosis and treatment of knee osteoarthritis, a painful condition which affects around 500,000 people in Scotland.

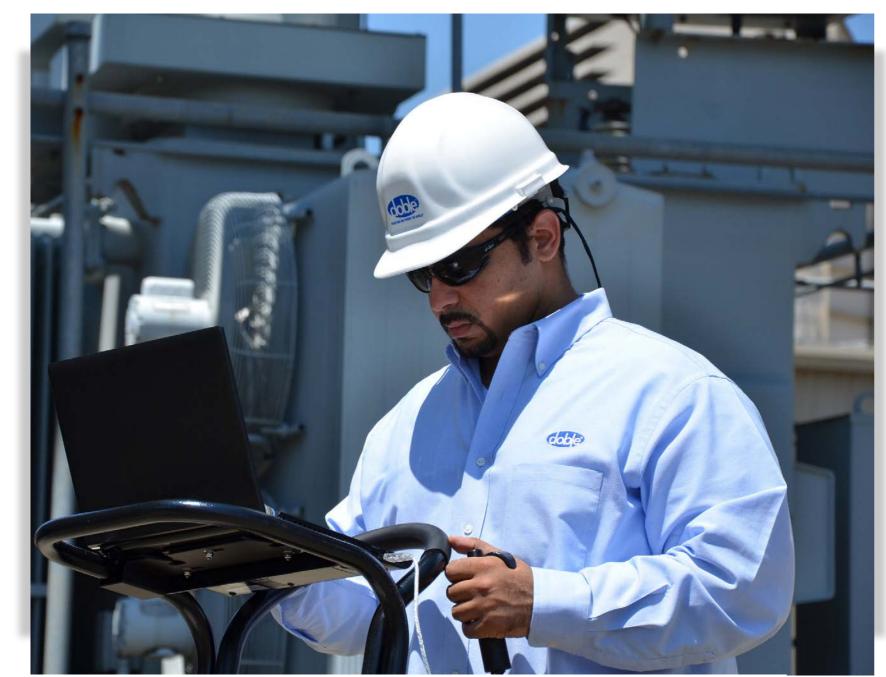
The €4.2 million (£3.6m) KNEEMO project will see the development of new methods to diagnose, treat, or even prevent the disease from developing among those who are particularly at risk.

KNEEMO, which will see GCU experts in musculoskeletal health work with colleagues in six other universities and three companies, will look at how knee osteoarthritis is diagnosed. It will also develop a range of new techniques which will allow doctors and other allied health professionals such as physiotherapists and podiatrists to spot patients who are showing signs of the condition and those who are at risk of the disease developing.

Sustainable environment

GCU researchers are working on noPILLS, a European research project with the long-term aim of reducing pharmaceutical micropollutants in the watercycle.

Around 3000 pharmaceutical active substances are licensed for use in Europe. Tests have shown that up to 70 per cent of medicines used in a hospital may be excreted or washed off. Six partners in five European countries, including water boards and universities, are collaborating to develop strategies for raising awareness of pharmaceutical pollution and addressing both the input and the elimination of pharmaceuticals. Researchers see an opportunity to enlighten the public on what consumer behaviour and a certain level of health and welfare mean for the development of waste-water treatment costs and biodiversity. This may lead to changing prescription and consumption behaviour and instigate an increased demand for 'green pharmacy'.



Doble Engineering Company has brought new investment to Scotland's engineering sector through its newly created Innovation Centre for On-Line Systems at GCU.

Working with business

GCU works with business and public-sector clients who have technology or capacity challenges to offer access to specialist facilities and the expertise of our academics, helping clients develop their business through a tailored approach to the challenges they face. This year, it has continued to work with clients including SSE, Howden, Historic Scotland, Transnet Freight Rail and Doble, building long-term collaborative partnerships. The new Scottish Funding Council-funded Innovation Centres have also offered opportunities for collaborative work with other university and industry partners across Scotland.

Innovation Centres

GCU is a university partner in five of the eight Innovation Centres launched so far by the Scottish Funding Council, spanning oil and gas, sensors and imaging systems, digital health, construction, and big data. New projects include work to designed to promote bonding between mother and baby when the infant is in neonatal care, funded by the Digital Health Institute.

In August, then Education Secretary Michael Russell announced £14 million capital investment in the Innovation Centres, building on £110 million already committed to the sector over six years from the Scottish Funding Council, Scottish Enterprise and Highlands and Islands Enterprise.

Acting as hubs of expertise for the Innovation Centres to draw upon, Scotland's universities have a wealth of knowledge waiting to be put into technological challenges. GCU's research in areas including diagnostic systems and sensors and digital health are expected to provide the University with a strong grounding for new opportunities.

New investment

Doble Engineering Company has brought new investment to Scotland's engineering sector through its newly created Innovation Centre for On-Line Systems at GCU. Operating in more than 110 countries worldwide, evaluate a new e-health intervention Doble is a leader in diagnostic test instruments, expert consulting and knowledge services for the electric power industry, including parts of the UK's National Grid infrastructure.

> Working with GCU, Doble is developing research and development activities to improve the measurement and assessment of the condition of high-voltage systems, identifying new opportunities to enhance the reliability and integrity of power stations and developing new partial discharge monitoring products and technologies. Developments to date include the PDS100 partial-discharge surveyor, which is successfully used in many power industry sites worldwide.

Knowledge Transfer Partnerships

A Knowledge Transfer Partnership (KTP) between GCU and Highland

Colour Coaters resulted in significant cost savings and improved productivity for the Cumbernauldbased company. Highland decided a KTP would be the best way to help investigate the causes and provide solutions to a technical phenomenon called 'pinholing' in which a gas seemingly emerges from galvanised steel and penetrates powder coatings, leaving small craters in the surface of the metal.

A KTP has also funded work with Strathclyde Partnership for Transport (SPT) to convert ingress water in Glasgow's underground system into a sustainable heat source.

The Moffat Centre for Travel and Tourism Business Development is supporting ambitious plans to bring visitors to Scotland's canals through the development of new community, visitor attraction and business opportunities in Glasgow, Edinburgh, Falkirk and Inverness.

GCU and Scottish Canals will develop and implement a strategy for increasing tourism on the canals following recent work to transform the local environment of Falkirk through the award-winning Helix project.

21



GCU and Scottish Canals are working together to increase tourism on the canals and build on the success of the Helix project, of which the pictured Kelpies are a part.

International

GCU can report a year of landmark achievement and global impact, which includes the opening of GCU New York, continued success in attracting EU research funding and confirmation of the University's excellent international student experience.

Supported by an intense programme of relationship-building activity at key events such as the UN Global Compact Sustainability
Summit, the British Council's Going Global conference, and the Forbes Women's Summit,
GCU has enhanced its international engagement, forging sustainable partnerships with high-quality institutions, such as PACE University, New York and the UN Global Compact, and offering wider opportunities for students at home and overseas.

By building on its partnership with the
Caledonian College of Engineering in Oman,
GCU now offers its largest programme of
transnational education to 2700 undergraduates
and more than 40 postgraduate students. The
University's collaboration with Transnet Freight
Rail and the University of Johannesburg to
deliver its BSc Railway Operations Management

exchanges, including those supported by th
Erasmus scheme, which awarded GCU its

Erasmus+ status in January, increased to tw
cent of the eligible student population, well
ahead of the British Council's predictions fo
student mobility in the UK by 2020.

GCU's students have travelled to, for examples

Magnusson Award winner and GCU PhD student Stephanie Smith

was showcased at the South Africa UK Bilateral International Forum as an "excellent example of partnership" between the nations. GCU's first graduation ceremony in South Africa took place in October 2014.

Academic schools have established relationships with universities across key nations including China and Malaysia, backed by University-wide initiatives such as the establishment of an International Committee and an International Partnerships Office, to streamline the formation and maintenance of partnership agreements.

For the second consecutive year, GCU met its ambition to grow the proportion of students participating in international exchanges, with 5.5 per cent of the eligible student population taking up overseas study or work experience. Formal exchanges, including those supported by the Erasmus scheme, which awarded GCU its Erasmus+ status in January, increased to two per cent of the eligible student population, well ahead of the British Council's predictions for student mobility in the UK by 2020.

GCU's students have travelled to, for example, UMass Boston, Metropolia University Helsinki and Grameen Caledonian College of Nursing, and undertaken GCU-arranged paid work placements in China's fashion and cultural spheres. In addition, School of Health and Life Sciences students volunteered aboard Transnet's "trains of hope" offering healthcare to South Africa's poorest and most remote communities.

The University's scholarship winners travelled to a host of countries including Cambodia, the US, and Myanmar and GCU welcomed visitors from the US, South America and China to its campuses.

In research, GCU continued to attract EU funding for projects including D-Footprint, which won a Marie Curie Outgoing Fellowship award to develop 3D printing for orthotics in collaboration with the University of Washington.



Now in touch with more than 11,472 alumni in 151 countries, GCU engaged with overseas alumni at events in the Middle East, Malaysia, Canada, India and Hong Kong. More than 40 alumni ambassadors in 20 countries are now supporting the University's international recruitment activity and alumni community overseas.

GCU had much to celebrate in terms of its continued success with international students.

International student recruitment to our campuses was up 13 per cent on 2012/13, generating £10.8 million, an increase of 16 per cent on the previous year's income. The Autumn 2013 results of the International Student Barometer, a UK-wide survey measuring the experience of international students, registered 89 per cent international student satisfaction, ranking GCU first in Scotland for the quality of its lectures, faith provision and catering and virtual learning, and recording 91 per cent in the living category.

between Transnet and GCU is an excellent example of cooperation and partnership.

Andrew Henderson, UK Trade Commissioner



GCCN graduates take a selfie with Chancellor Professor Muhammad Yunus at the summer graduations. GCU won a Unilever Global Development Award in recognition of its work with the GCCN.

Setting standards

This year, GCU was the first university to win the Unilever Global Development Award in recognition of its work with the Grameen Caledonian College of Nursing (GCCN). The University won the Small Business category at Business in the Community's Responsible Business Gala Dinner, held in London's Royal Albert Hall in July.

> The Unilever Global Development Award, supported by Business Fights Poverty, recognises businesses which demonstrate

positive impact against one or more of the United Nation's Millennium Development Goals — targets designed to promote development in areas such as promoting education, improving healthcare and reducing child poverty.

GCU was recognised for its work with the Grameen Healthcare Trust in co-founding GCCN. GCU also achieved 'Big Tick' recognition in the prestigious 2014 Responsible Business Awards, run by the Prince of Wales charity Business in the Community. GCCN was established in 2010 in

passion, belief and complete understanding of the cultural context. It is transforming nursing in Bangladesh and adding social value to women.

Keith Weed, Unilever

Dhaka, Bangladesh, to provide disadvantaged young women with access to international; standard nursing education and clinical practice, in the process raising the status of the profession in Bangladesh and providing opportunities, education and leadership training to women from impoverished backgrounds across the country.

The 2014 winners were selected from a group of more than 150 leading companies recognised for demonstrating commitment and achievement in responsible business and for demonstrating that making a positive difference in society can also be a key driver for business performance.

Alongside companies including Burberry and Unilever, GCU has joined the United Nations Global Compact (UNGC), the largest voluntary corporate responsibility initiative in the world. The UNGC brings together like-minded organisations under the UN umbrella to ensure that business, as a primary driver of globalisation, can help guide markets, commerce, technology and finance to advance in ways that work for the overall benefit of economies and societies worldwide.

GCU's membership of the UNGC builds on the work under way to embed the Principles for Responsible Management Education (PRME) across the University. PRME changes the way business is taught and viewed across the University to ensure that the leaders of tomorrow are better equipped to manage the complex challenges faced by business and society in the 21st century.



25

A GCCN student checks the Chancellor's blood pressure.



GCU welcomed athletes from Pacific Island nations to the campus for an official flag bearer naming ceremony ahead of the Glasgow 2014 Commonwealth Game

Commonwealth Games

GCU's support for the Games was recognised when the Queen's Baton was carried through the campus in July and with its selection as host expertise and developed new skills by of the international summit for social change, Beyond the Games. Held just two days before the Opening Ceremony, delegates included Glasgow 2014 CEO David Grevemberg, Paralympic legend Baroness Tanni Grey-Thompson and former Unicef President Lord Puttnam.

Students and staff of all disciplines, including podiatry, fashion and journalism, shared their volunteering. Glasgow 2014 inspired further GCU initiatives to raise academic aspiration and engage with the community. They included the Scottish Government's Game Changer Awardwinning Gaming for Glasgow digital skills project, the Legacy 2014-accredited reCYCLE project to encourage local young people to take

up cycling, and the founding of the 2014 GCU Common Weal Gold, Silver and Bronze scholarships.

Nearly 200 people across the Commonwealth took part in Games On, a unique online event developed at GCU, and the University welcomed honorary graduate and Olympic gold medal winner Dr Katherine Grainger to take part in the inaugural Caledonian Sporting Conversation.

Positive influence

Under the leadership of the esteemed late Professor of Economics, Ailsa McKay (pictured), the work of GCU's Women in Scotland's Economy (WiSE) research team has significantly shaped the policies and strategies of public sector organisations with regards to gender equality. WiSE research at GCU aims to promote and make visible women's contribution and to boost Scotland's economy through high-quality



research, consultancy and knowledge transfer activities. GCU's work is of importance to those with an interest in women's positions in, and contribution to, Scotland's economy including academics, policy makers, equality practitioners, the business community and gender equality activists.

Research interests include the care economy; paid and unpaid labour; unequal pay; occupational segregation; human capital development, skills and training policy; poverty; and gender budget analysis. Among the last pieces of work completed by Professor McKay before her death in March 2014 was a co-edited volume on the impact and influence of Professor Marilyn Waring's work on 'making women count'.

The work of GCU historian Professor Oonagh Walsh helped persuade the Irish government to introduce a €34 million compensation scheme for women who suffered trauma through the use of a now discredited surgical procedure, symphysiotomy.

Her significant evidence report involved an independent academic research study and consultation with victims and medical professionals.

Professor Walsh stated that "survivors have stressed the importance of a public acknowledgement of regret for the procedure's use" as well as emphasising redress by the government through support for affected women.

The Department of Health in the government of Ireland has formally recognised "the pain and suffering that many of the women who underwent this procedure suffered". It thanked Professor Oonagh Walsh, whose report was "crucial" to reaching the government's decision.

Honoured by GCU



Gavin Esler

The award-winning television and radio broadcaster, journalist and author, and Chancellor of the University of Kent. Mr Esler is a presenter on Dateline London on BBC World and the BBC News Channel, and he has presented numerous other TV and radio programmes. He was awarded an Honorary Degree of Doctor of Letters.

Jimmy Wales

The American internet entrepreneur is best known for founding Wikipedia, and wiki-related organisations, including the charitable organisation Wikimedia Foundation, and the for-profit company Wikia, Inc. Mr Wales was awarded an Honorary Degree of Doctor of Letters.



Eva and Dr Yoel Haller

Eva Haller, Honorary Professor of GCU and a Magnusson Fellow, and Dr Yoel Haller are social, educational and environmental activists who devote their time to the promotion of peace and the alleviation of injustice and poverty at home in the US and internationally. They were awarded Honorary Degrees of Doctor of Letters.



Ian Grabiner

The Group Chief Executive of the Arcadia Group, which owns nine of the UK's best-known high street and fashion brands. These are: BHS, Burton, Dorothy Perkins, Evans, Miss Selfridge, Outfit, Topshop, Topman and Wallis. He was awarded an Honorary Degree of Doctor of the University.



Sir Craig Reedie CBE

One of the most influential figures in international sport, he played a key role in London's successful bid to host the 2012 Olympic Games. The former chairman of the British Olympic Association, Sir Craig is currently Vice President of the International Olympic Committee. He was awarded an Honorary Degree of Doctor of Science.



Magnus MacFarlane-Barrow OBE

The founder and chief executive of Mary's Meals (originally known as Scottish International Relief), a charity that aims to provide one good meal a day to hungry children in their place of education. He was awarded an Honorary Degree of Doctor of the University.



Stephen J Friedman

He became the seventh President of PACE University, 2007. Since then, Mr Friedman has presided over a substantial increase in core enrolment while sustaining the University's historic commitment to providing access for students from all economic backgrounds. He was awarded an Honorary Degree of Doctor of Laws.



Professor John Marshall MBE

A world-renowned scientist whose pioneering work on lasers has led to innovative treatments for retinal disorders, offering hope to millions of patients across the world. He invented and patented the revolutionary Excimer laser for the correction of refractive disorders. He was awarded an Honorary Degree of Doctor of Science.



Dylan Jones

The editor of GQ, the monthly men's magazine focusing on fashion, quality journalism and culture. A graduate of Chelsea School of Art and St Martin's School of Art, Dylan has won the British Society of Magazine Editors' Editor of the Year award a record nine times. He was awarded an Honorary Professorship and a Lifetime Achievement Award.



Khalid Abdulrahim

Founder and chairman of the KAR Group, headquartered in the Kingdom of Bahrain and with business and commercial interests in Bahrain, UAE, Saudi Arabia, Syria, UK and Ireland. Khalid funds GCU's KAR Scholarship. He was awarded an Honorary Degree of Doctor of Engineering.





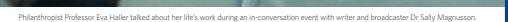


Working with inspirational industry and public figures ensures students and staff continue to bring real-world experiences to their learning and teaching. Through a series of masterclasses held at its Glasgow, London and New York campuses, GCU offers presentations and discussions delivered by thought leaders and honorary professors to provide specialist industry insight and expertise, as well as to engage and challenge thinking in areas key to tomorrow's leaders.

In the past year, masterclasses featured speakers from spheres ranging from financial services to sports, celebrating the 2014 Commonwealth

Games in Glasgow. Professor Tony Blunden, Head of Consulting with Chase Cooper, presented a lecture considering what operational risk is and how it can be demonstrated to business.

Award-winning creator of the Kick-Ass comic book and movies, and creative consultant for 20th Century Fox in Los Angeles, GCU honorary graduate Mark Millar returned to the University to talk about his wide-reaching impact on film, literature and pop culture. Patrick Grant, GCU Honorary Professor in Business, shared his fashion industry insights. He transformed the



fortunes of Savile Row tailor Norton & Sons, reinventing it to become one of the world's top luxury labels.

GCU has also hosted masterclasses from inspirational international leaders such as Marigay McKee, President of Saks Fifth Avenue, as part of GCU New York's ongoing Fashion Sharing Progress Town Hall series. The series showcases GCU's unique programmes in areas such as fashion marketing and business. Caroline Rush, Chief Executive of the British Fashion Council, was appointed an Honorary Professor of GCU and delivered her lecture at the newly launched GCU British School of Fashion in London. She traced the development of fashion over the past 20 years and predicted aspects of its continuing evolution over the next decade. Ahead of the highly anticipated Commonwealth Games,

Olympic gold medallist and Britain's most successful female rower, Dr Katherine Grainger CBE, reflected on her experiences of winning gold in the double scull in London 2012.

Embracing GCU's mission 'For the Common Good', guest speakers included human rights activist Tindyebwa 'Tindy' Agaba, who reflected on his experiences in academia and as a child growing up in war-torn Rwanda. He spoke of how his life helped prepare him for the humanitarian and legal work he now carries out with the support of his adopted mother, actress Emma Thompson. Philanthropist and social activist Professor Eva Haller talked passionately about her life's work during an in-conversation masterclass with writer and broadcaster Dr Sally Magnusson, who is an honorary graduate of GCU and Honorary President of the Magnus Magnusson Fellowship.

I feel so lucky to be part of Glasgow Caledonian University. Everything you do here is a privilege to be part of.

> Professor Eva Haller, Philanthropist and Honorary Professor

University Chancellor The role of Chancellor is ceremonial



Professor Muhammad Yunus

The Court is responsible for determining the overall strategic direction of the University. It establishes the budgetary framework and exercises general oversight over the University's performance and development.

The Principal and Vice-Chancellor, assisted by the University Executive, is responsible for the strategic development and operational management of the University, its academic schools and professional service departments. The Principal and Vice-Chancellor is an ex-officio member of the University Court.

University Executive



Professor Pamela Gillies CBE Principal and Vice-Chancellor

Professor John Wilson



Deputy Vice-Chancello



Executive Dean of the School of Health and Life Sciences and



Vice-Principal and Pro Vice-Chancellor Research and Academi



Pro Vice-Chancellor Busi Enterprise and Innovation



University Secretary and



Mr Gerry Milne
Chief Financial Officer and Vice-Principal Infrastructure

University Court



Mrs Rhona Baillie





Mr Austin Lafferty





Mr David Wallace Chair of Finance & General Purposes Committee

Mr Matthew Lamb



Mr Iain Stewart

(to June 2014) President of the Students'



Mr Antony Brian **Chair of Court**



Chair of Health & Safety



Dr Raian Madhok **Chair of Remuneration** (to July 2014)



Mr Alistair Webster



Mr Michael Stephenson



Mrs Hazel Brooke Vice Chair of Court and Chair Designate (w.e.f 6/2/2015)



Mr Tom Halpin Chair of Remuneration



Chair of Audit Committee



Dr Bob Winter



Dr Douglas Chalmers





Deputy Chair of the Finance and General Purposes

Mr John Chapman



Member of the Health & **Safety Committee**



Professor Stephanie Young Chair of Staff Policy Committee





Heart of the Campus

In June 2014, work started on GCU's £30 million Heart of the Campus project, a two-year redevelopment to enhance the student experience with the creation of state-of-the-art teaching and research spaces and inspiring social areas.

Before work could start on site, extensive preparatory work was carried out by GCU's Estates team from January to June, to ensure the campus was ready for construction. Stirling-based construction group, Robertson, was appointed project contractors following an extensive procurement process.

From 2014 until 2016, the lower floors of two buildings, the George Moore and Hamish Wood, will be significantly renovated and will be better connected to the campus centrepiece, the award-winning Saltire Centre. three new courtyard gardens will rejuvenate external spaces, bringing vitality and colour to the campus - and to this corner of the city. An organic design will showcase species chosen to record the exploits of the Scottish Plant Hunters and the courtyards will provide

inviting opportunities for outdoor learning and socialising. The first phase of development centres on the ground and first floors of the George Moore building which is currently under construction. The ground floor will be home to the new University restaurant with the first floor dedicated to an open-plan concept for Student Services. When work is finished on the George Moore, the spotlight will fall on the Hamish Wood ground and first floors which will be under construction from summer 2015 to spring 2016. It is part of a longer term redevelopment strategy for the Hamish Wood

A glass pavilion at the front of the Hamish Wood building will be a new gateway for the University and provide a clear identity for the Glasgow School for Business and Society. It will lead to multi-purpose classrooms and a Landscaping is a major part of the project and 500-seat flexible lecture theatre. The Heart of the Campus project is an exciting milestone in the GCU journey and is a key part of the University's Campus Futures project, a series of dynamic developments that will enhance the experience of everyone who works and studies at GCU.



This sculpture, by American sculptor and painter Fletcher Benton, was donated to GCU by honorary graduates Professor Eva and Dr Yoel Haller

GCU friends offer valuable support

GCU is grateful to its many alumni and friends, whose generous donations make a real difference to the University, its students and communities.

The special contributions that philanthropic donations make were highlighted with the launch of GCU's British School of Fashion and New York campus. GCU is particularly grateful for the generosity of Dr Don McCarthy which provided seed funding, and Marks & Spencer which launched a studio at the London campus complemented by £90,000 in support of the School and scholarships.

Many donors provided financial assistance and mobility scholarships at GCU, supporting exceptional talent and those in need to reach their full potential. For example, Dr Jamie Moffat and the Moffat Charitable Trust entered student employability.

their 16th year of support. A generous gift of £50,000 provided 13 scholarships to outstanding travel, tourism and events management students.

Similarly, 39 construction and environment students benefited from the fourth instalment of Dr Khalid Abdulrahim's generous donation of £250,000 which provides life-changing international study trips, scholarships, prizes and an Arabic language course.

Being part of the Santander Universities Global Network continues to make a significant impact. Over 100 students and staff benefited from £100,000 funding for scholarships, unique study visits, Spanish classes and match-funded internships helping to aid

GCU's strong links with industry partners are important and the University welcomed Warner Bros to join Shed Media Group, Fremantle, MG Alba, Screen Hi and BBC Scotland in providing nearly £100,000 in scholarship support for Scotland's only MA Television Fiction Writing programme.

Backing for GCU's groundbreaking work in widening access grew with donations from the BIG Lottery's Celebrate Fund, Hugh Fraser Foundation and AMW Charitable Trust supporting the Caledonian Club and its

This was enhanced further by GCU's most successful telethon campaign to date, raising £40,000 from alumni and friends who chose to provide regular donations to the Brighter Futures Fund.

Lasting relationships

Glasgow Caledonian University's success is achieved together with its stakeholders, partners and collaborators. We particularly wish to acknowledge with thanks the remarkable support of alumni, friends, staff and supporters who wish to remain anonymous, whose contributions have impacted greatly on our students and the wider University community.

Amanda J L Matheson

· Donna Marie Matthew

· Christos Matskas

· James McAlinden

Scott McCallion

Susan McCallum

Colin McCallum

Michael McCanr

Dr Don McCarth

James McConne

Kirsty M McDaid

James J P McDerm

· Conor G McErlean

Brian Thomas McGil

Christina Mckay McGreevy

· Kenneth James McGrouthe

Rhona Cameron McKerral

· Graeme McFaull

· Paul McGoldrick

· Kerry McGoldrick

· Kevin J McIlvaney

Sharon A McIlwrait

· Claire R McKenna

· Scott C McKenzie

Alison McKeown

· Michelle McLauchlan

· Craig Robert McLean

Siobhan Marie McMahon

William Coffield McMillan

· Peter McLaughlan

Margaret McLeish

Marion McNamara

· Joanne McParland

· Allan McRoberts

· Craig Miller

David M Moffat

Derek Moreland

Edward Morrison
 Paul Morron

Rob Mortor

· Gary T Noble

Isobel M J Ogg
 Alison Elizabeth Ogilvie

Said O Olatokunbo

· Christopher Olive

Kathleen O'Neill

Nicola Park

· Brian G Park

James Pearson

Emma Pollock

Tabish Rafique

· Cameron Raehurr

Lindsay Caroline PereraPaul William Phillips

Nazia N Mohammed

Marie Montgomery

Anthony George Morgan

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Helen Maxwell

· Lianne Ramage Mary C Renfrey

Jamés M Rennie

Bruce Renton

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· Dominic J Rimme

· Andrew Robertson

Carol Rivers

Simon Robb

John Rodgers

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· Angela Saundersor

Emma Samsor

Louise Shanks

· Joanne Shields

Henry Simmons

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- Sogand Azimi
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Yasmin Glover

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· Emma Louise Dolan

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 - Morag Helen Dixon
- The R S Macdonald Charitable

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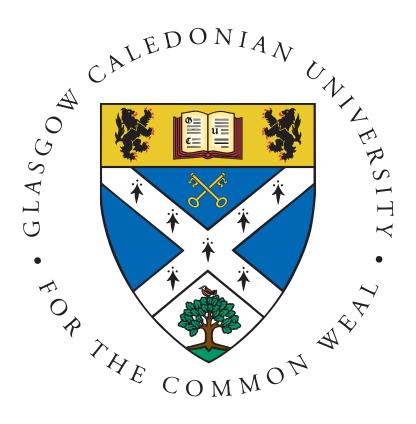
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