

We continue with our series of the "Best of Economic Development in the American South" with the "Best of the Aerospace Industry in the American South." The aerospace industry in the region had the two best back-to-back years ever in terms of project activity in 2016 and 2017. This ranking will assist you in finding a location in the South for your aerospace company.

The results are based on SB&D's knowledge of the aviation and aerospace industry in the region, data from RandleReport.com, SB-D.com and a poll of members of the Southern Economic Development Roundtable.

There are 10 categories per state in the "Best of the Aerospace Industry in the American South" and the communities or sites chosen are listed based on what we believe are the top of their classes.

We think you will enjoy reading the results of the "Best of the Aerospace Industry in the American South." The aerospace industry is growing faster than any industry in the region. This unique forum can help guide you and your business to a profitable place in the South, the third largest economy in the world. This is Part 1 of a three-part series that will profile five of the 15 states in the South. Profiled here is the best of aerospace in Alabama, Arkansas, Florida, Georgia and Kentucky.

erospace

OF THE AEROSPACE INDUSTRY IN ALABAMA

1. Alabama's Best Assets for the Aerospace Industry

- Airbus final assembly facility
- Marshall Space Flight Center
- Redstone Arsenal
- Maxwell Air Force Base
- Brookley Aeroplex
- Alabama Community College System
- AIDT
- Port of Mobile

Also receiving votes: Right to work laws; Available sites; Business climate; Fort Rucker; Incentives; Location; Low cost utilities; Low operating costs.

2. Alabama's Most Important Employers in the Aerospace Industry

- Redstone Arsenal
- Airbus/Brookley Aeroplex
- Boeing
- GE Aviation
- Lockheed Martin
- NASA

Also receiving votes: Marshall Space Flight Center; Raytheon; GKN Aerospace; Northrop Grumman; Sikorsky; BAE Systems; Commercial Jet; United Launch Alliance; UTC Aerospace Systems; Continental Motors.

3. The Best in Aerospace R&D in Alabama

- Marshall Space Flight Center
- Alabama Robotics Technology Park
- Auburn University
- ACCS Alabama Aviation Center
- University of Alabama Huntsville

Also receiving votes: University of Alabama.

4. Alabama's Best Community Colleges for Aerospace Worker Training

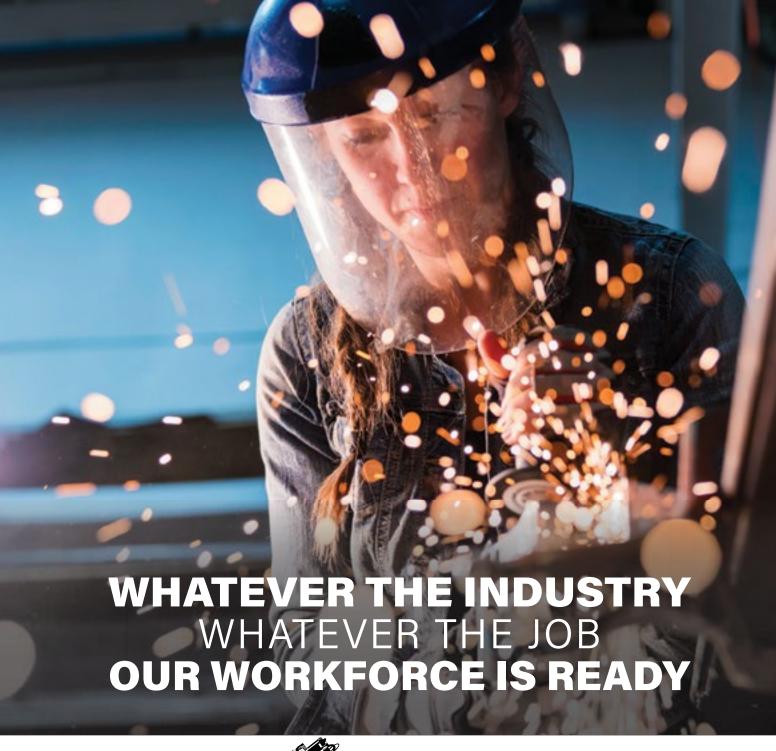
- Wallace State Community College
- Enterprise State Community College
- Calhoun Community College
- Coastal Alabama Community College

Also receiving votes: Snead State.

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The SLS Test Stand at the Marshall Space Flight Center will test the Space Launch System (SLS). It is the only facility that can handle something as big as the SLS hydrogen tank. The tanks are built at NASA's Michoud Assembly in New Orleans.









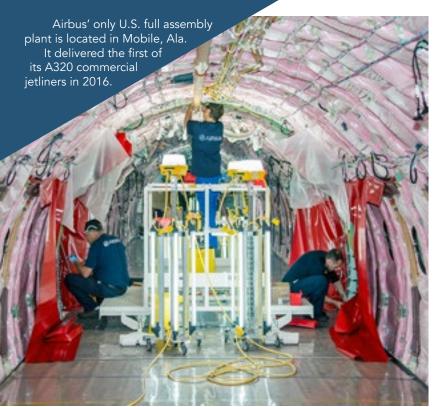


ALABAMA





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5. Best Sites in Alabama for Large Aerospace Assembly

- · South Alabama Megasite Baldwin County, Ala.
- Wasden Russell Property Montgomery County, Ala.
- Cogswell Industrial Park St. Clair County, Ala.
- Westervelt Calera Megasite Shelby County, Ala.

6. Best Places in North Alabama for Aerospace Companies

- Madison County Huntsville, Ala.
- Morgan County Decatur, Ala.
- Cullman County Cullman, Ala.
- Limestone County Athens, Ala.

Also receiving votes: Marion County - Hamilton. Ala.; The Shoals - Florence, Ala.

7. Best Places in West Alabama for Aerospace Companies

- Dallas County Selma, Ala.
- Tuscaloosa County Tuscaloosa, Ala.
- Walker County Jasper, Ala.
- Marion County Hamilton, Ala.

Also receiving votes: Fayette County - Fayette, Ala.

8. Best Places in Central Alabama for Aerospace Companies

- Montgomery County Montgomery, Ala.
- Jefferson County Birmingham, Ala.
- Elmore County Wetumpka, Ala.

Also receiving votes: Autauga County - Prattville, Ala.; Bibb County - Centreville, Ala.; Shelby County - Calera, Ala.; Talladega County, Ala. - Talladega, Ala.

9. Best Places in East Alabama for Aerospace Companies

- Lee County Auburn, Ala., Opelika, Ala.
- Macon County Tuskegee, Ala.
- Calhoun County Anniston, Ala.
- St. Clair County Ashville, Ala.

Also receiving votes: Chambers County - Lafayette, Ala.

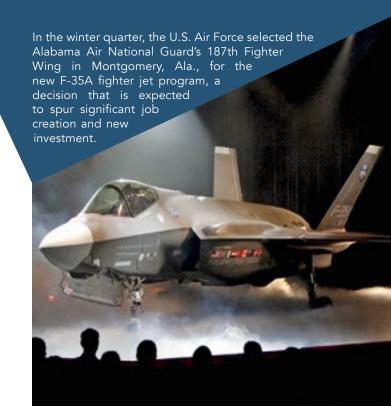
10. Best Places in South Alabama for Aerospace Companies

- Mobile County Mobile, Ala.
- Baldwin County Bay Minette, Ala.
- Houston County Dothan, Ala.
- Dale County Ozark, Ala.

Tech.

• Covington County - Andalusia, Ala.

Also receiving votes: Coffee County - Enterprise, Ala.; Crenshaw County - Luverne, Ala.; Butler County - Greenville, Ala.





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OF THE AEROSPACE INDUSTRY **IN ARKANSAS**

- 1. Arkansas' Best Assets for the Aerospace Industry
- Central location
- Over 100 public airports
- Arkansas Aeroplex
- Low operating costs

Also receiving votes: Available sites; Business climate; Incentives; Low cost utilities.

- 2. Arkansas' Most Important Employers in the Aerospace Industry
- Dassault Aviation
- Raytheon Missile Systems
- Lockheed Martin
- Aerojet Rocketdyne

Also receiving votes: Aviation Procurement Systems; Aviation Repair Technologies; Ducommun; Mundo-Tech; Pratt & Whitney; Triumph;

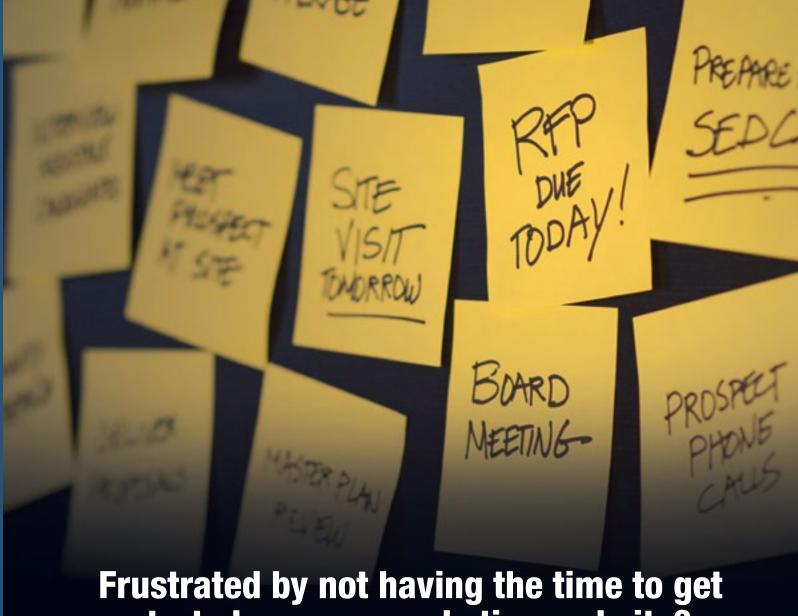
- 3. The Best in Aerospace R&D in Arkansas
- Little Rock Air Force Base
- Arkansas State University
- Embry-Riddle Aeronautical University
- Henderson State University

Also receiving votes: University of Arkansas.

- 4. Arkansas' Best Colleges for Aerospace Worker Training
- Henderson State University
- ASU Mid-South
- Southern Arkansas University Tech
- Arkansas State University
- University of Arkansas at Little Rock

Also receiving votes: University of Arkansas, CONTINUED





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What's stopping you from starting that much needed website redesign? You're probably concerned that it will take too much time, be too expensive and frankly be a huge pain. And for many it's just not that big a priority because you don't expect much from your website. Marketing Alliance can help. We build resultdriven websites that lead to conversions, including custom interactive maps that illustrate your location and assets. Our economic development marketing experts only focus on one thing: successfully marketing your region to targeted prospects and leading them to take action. Let us help you succeed.

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5. Best Sites in Arkansas for Large Aerospace Assembly

- West Memphis Megasite Crittenden County, Ark.
- Little Rock Metro Megasite Saline County, Ark.
- I-40 Industrial Site Lonoke County, Ark.

6. Best Places in North Arkansas for Aerospace Companies

- Madison County Huntsville, Ark.
- Washington County Fayetteville, Ark., Springdale, Ark.
- Benton County Bentonville, Ark., Springdale, Ark.
- Izard County Melbourne, Ark.

7. Best Places in West Arkansas for Aerospace Companies

- Garland County Hot Springs, Ark.
- Polk County Mena, Ark.
- Washington County Fayetteville, Ark.
- Benton County Bentonville, Ark.
- Sebastian County Fort Smith, Ark.

8. Best Places in Central Arkansas for Aerospace Companies

- Pulaski County Little Rock, Ark.
- Garland County Hot Springs, Ark.
- Jefferson County Pine Bluff
- Pulaski County North Little Rock, Ark.

9. Best Places in East Arkansas for Aerospace Companies

- Mississippi County Blytheville, Ark.
- Crittenden County Marion, Ark.
- Crittenden County West Memphis, Ark.
- Independence County Batesville, Ark.

10. Best Places in South Arkansas for Aerospace Companies

- Ouachita County Camden, Ark
- Columbia County Magnolia, Ark.
- Calhoun County Hampton, Ark.







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OF THE AEROSPACE INDUSTRY IN FLORIDA

1. Florida's Best Assets for the Aerospace Industry

- Kennedy Space Center
- Eglin Air Force Base
- MacDill Air Force Base
- Orlando International Airport

Also receiving votes: Business climate; Incentives; Low operating costs; Large aviation and aerospace cluster; Naval Air Station Pensacola; Miami International Airport; Tampa International Airport; Tyndall Air Force Base.

2. Florida's Most Important Employers in the Aerospace Industry

- Lockheed Martin
- Boeing
- SpaceX
- Northrop Grumman
- Embraer

Also receiving votes: NASA; Harris Corporation; United Launch Alliance; Rockwell Collins; Blue Origin; Pratt & Whitney; Sikorsky Aircraft; General Dynamics;

3. The Best in Aerospace R&D in Florida

- MacDill Air Force Base
- Kennedy Space Center
- SpaceX
- 4. Florida's Best Colleges for Aerospace Worker Training
- Embry-Riddle Aeronautical University
- Florida Institute of Technology
- Florida International University
- University of Central Florida

Also receiving votes: University of Florida.

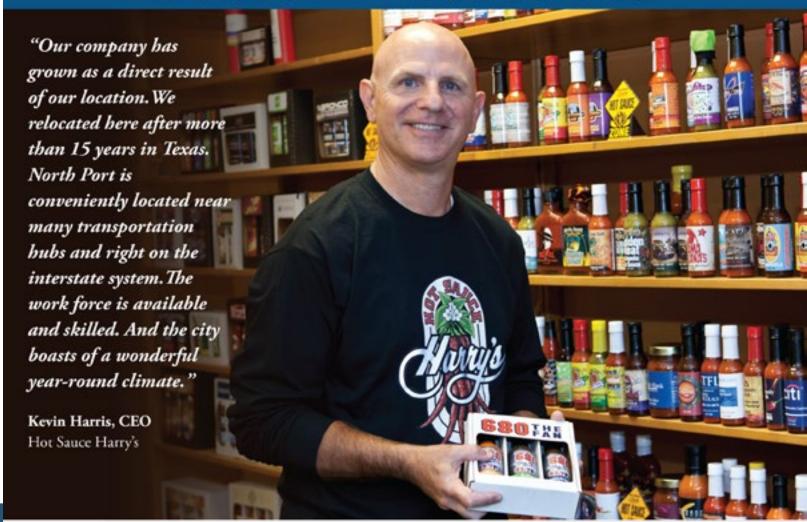
5. Best Sites in Florida for Large Aerospace Assembly

- Florida-Alabama Megasite Jackson County, Fla.
- North Florida Mega Industrial Park Columbia County, Fla.
- Crawford Diamond Industrial Park Nassau County, Fla.

SpaceX facilities are located at Cape Canaveral, Fla.



ACHIEVE ANYTHING





Best Place for Manufacturing in Tampa Bay





Eglin Air Force Base near Fort Walton in Northwest Florida is the largest Air Force base in the country.

6. Best Places in North Florida for Aerospace Companies

- Bay County Panama City, Fla.
- Okaloosa County Crestview, Fla.
- Escambia County Pensacola, Fla.
- Santa Rosa County Milton, Fla.
- St. Johns County St. Augustine, Fla.
- Duvall County Jacksonville, Fla.

7. Best Places in West Florida for Aerospace Companies

- Hillsborough County Tampa, Fla.
- Pinellas County St. Petersburg, Fla.
- Sarasota County Sarasota, Fla.
- Lee County Fort Myers, Fla.

8. Best Places in Central Florida for Aerospace Companies

- Orange County Orlando, Fla.
- Osceola County Kissimmee, Fla.
- Polk County Bartow, Fla.
- Seminole County Sanford, Fla.

9. Best Places in East Florida for Aerospace Companies

- Brevard County Titusville, Fla.
- Volusia County Deland, Fla.
- Martin County Stuart, Fla.

10. Best Places in South Florida for Aerospace Companies

- Palm Beach County West Palm Beach, Fla.
- Dade County Miami, Fla.
- Broward County Fort Lauderdale, Fla.

Lockheed Martin, which employs nearly 10,000 people in Central Florida, designs and manufactures all kinds of defense systems.





The LM-100J Super Hercules is built at Lockheed Martin's facilities in Marietta, Ga.



1. Georgia's Best Assets for the Aerospace Industry

- Daniel Guggenheim School of Aerospace Engineering
- U.S. Air Force Warner Robins Air Logistics Complex
- Hartsfield-Jackson Atlanta International Airport
- The Center of Innovation for Aerospace

Also receiving votes: Business climate; Incentives; Low operating costs; Quick Start training program.

2. Georgia's Most Important Employers in the Aerospace Industry

- Delta Airlines
- Gulfstream Aerospace
- Lockheed Martin
- Pratt & Whitney

Also receiving votes: HAECO; Maule Air; PCC Airfoils; Stambaugh Aviation; StandardAero; Thrush Aircraft; Triumph Aerostructures.

3. The Best in Aerospace R&D in Georgia

- Robins Air Force Base
- Georgia Institute of Technology
- Mercer Engineering Research Center
- Middle Georgia State University

4. Georgia's Best Colleges for Aerospace Worker Training

- Georgia Institute of Technology
- Mercer Engineering Research Center
- Middle Georgia State University

Also receiving votes: Embry-Riddle.

5. Best Sites in Georgia for Large Aerospace Assembly

- Heart of Georgia Megasite Laurens County, Ga.
- Sibley-Smith Industrial Park Baldwin County, Ga.
- Augusta Corporate Park Richmond County, Ga.
- Bridgeport Site Coweta County, Ga.

6. Best Places in North Georgia for Aerospace Companies

- Cobb County Marietta, Ga.
- Fulton County Atlanta, Ga.
- Gwinnett County Lawrenceville, Ga.
- Hall County Gainesville, Ga.

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7. Best Places in West Georgia for Aerospace Companies

- Muscogee County Columbus, Ga.
- Coweta County Newnan, Ga.
- Carroll County Carrollton, Ga.
- Fayette County Fayetteville, Ga.
- Polk County Cedartown, Ga.

8. Best Places in Central Georgia for Aerospace Companies

- Bibb County Macon, Ga.
- Houston County Warner Robins, Ga.
- Laurens County Dublin, Ga.

9. Best Places in East Georgia for Aerospace Companies

- Chatham County Savannah, Ga.
- Richmond County Augusta, Ga.
- Effingham County Springfield, Ga.

10. Best Places in South Georgia for Aerospace Companies

- Coffee County Douglas, Ga.
- Colquitt County Moultrie, Ga.
- Thomas County Thomasville, Ga.







TOP PHOTO: Headquartered in Savannah, Gulfstream designs, builds and assembles its business aircraft in the Georgia port city.

BOTTOM PHOTO: The Hartsfield-Jackson Atlanta International Airport has been the busiest in the world for 20 straight years.



Kentucky's Touchstone Energy Cooperatives



Big Sandy RECC • Blue Grass Energy • Clark Energy • Cumberland Valley Electric • Farmers RECC • Fleming-Mason Energy Grayson RECC • Inter-County Energy • Jackson Energy • Licking Valley RECC • Nolin RECC • Owen Electric Salt River Electric • Shelby Energy • South Kentucky Rural Electric • Taylor County RECC

best

OF THE AEROSPACE INDUSTRY IN KENTUCKY

- 1. Kentucky's Best Assets for the Aerospace Industry
- Low operating costs
- Kentucky Aerospace Industry Consortium
- UPS Worldport
- Prime Air Hub

Also receiving votes: DHL Hub; Business climate; Central location; Incentives.

- 2. Kentucky's Most Important Employers in the Aerospace Industry
- UPS
- GE Aviation
- Raytheon
- Lockheed Martin
- Safran Landing Systems

Also receiving votes: BAE; Belcan; DHL; Prime Air; Meggitt; Phoenix Products; Space Tango.

- 3. The Best in Aerospace R&D in Kentucky
- Morehead State University
- University of Louisville
- Eastern Kentucky University
- Kentucky State University

Also receiving votes: Western Kentucky University.

- 4. Kentucky's Best Colleges for Aerospace Worker Training
- Morehead State University
- University of Louisville
- Eastern Kentucky University

Also receiving votes: Kentucky State University; Western Kentucky University.

- 5. Best Sites in Kentucky for Large Aerospace Assembly
- Glendale Megasite Hardin County, Ky.
- West Kentucky Megasite Graves County, Ky.
- 6. Best Places in North Kentucky for Aerospace Companies
- Jefferson County Louisville, Ky.
- Boone County Burlington, Ky.
- Kenton County Covington, Ky.
- Campbell County Newport, Ky.
- 7. Best Places in West Kentucky for Aerospace Companies
- Hopkins County Madisonville, Ky.
- Daviess County Owensboro, Ky.
- McCracken County Paducah, Ky.
- Graves County Mayfield, Ky.

- 8. Best Places in Central Kentucky for Aerospace Companies
- Fayette County Lexington, Ky.
- Hardin County Elizabethtown, Ky.
- Boyle County Danville, Ky.
- 9. Best Places in East Kentucky for Aerospace Companies
- Jackson County McKee, Ky.
- Powell County Stanton, Ky.
- Rowan County Morehead, Ky.
- 10. Best Places in South Kentucky for Aerospace Companies
- Christian County Hopkinsville, Ky.
- Warren County Bowling Green, Ky.
- Pulaski County Somerset, Ky.
- Laurel County London, Ky. 🕈





TOP PHOTO: The Space Science Center at Morehead State University

CENTER PHOTO: Raytheon makes defense systems in Louisville, including this missile launch system.

BOTTOM PHOTO: Worldport hub, located in Louisville, Ky., is UPS's largest air facility. It processes an average of 1.6 million packages a day using 155 miles of conveyors. The massive facility houses over 20,000 employees.



MAJOR IN YOUR PASSION FOR THE STARS.

The Space Science Center at Morehead State University (Morehead, Kentucky) is a research and education center that focuses on the design, development and operation of small satellites and on providing hands-on training to the next generation of aerospace engineers through three degree programs.

SPACE SCIENCE PROGRAMS

- Master of Science in Space Systems Engineering
- Bachelor of Science in Astrophysics
- Bachelor of Science in Space Science

The Center provides satellite telemetry, tracking and control services with the 21 meter Space Tracking Antenna. The Center also provides spacecraft environmental testing services including: vibration analysis, T-Vac testing, EM testing, and residual gas analysis.

The Center's staff and students have successfully flown several small satellite space missions with NASA and industry partners. Lunar IceCube, currently in development under a partnership with NASA Goddard Spaceflight Center, JPL, and Busek, has been selected to fly on NASA's Exploration Mission-1 in 2018- the maiden voyage of the Space Launch System- the most powerful rocket ever built.



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