# **DSP BLACKROCK**

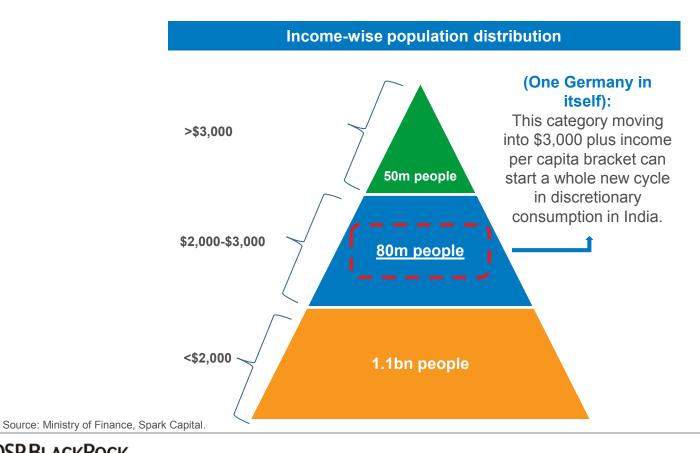
# **DSP BlackRock CoRe Fund**

(Consumption, Reforms & Transformation)

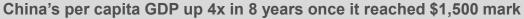
September 2016

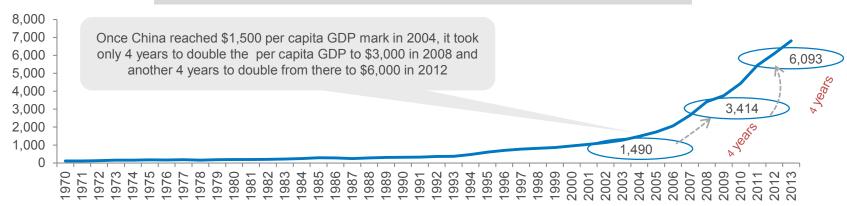
#### India is at an inflection point

- Income per capita of \$3,000 marks as the point of inflection for durable products penetration across countries.
- This stage of development corresponds to the point where a large numbers of consumers shift their focus from providing only the basic necessities to discretionary spending.



# A pick up in per capita GDP is imminent





#### India, in per capita GDP, is following China with a lag of ~10 years



Per capita GDP (\$)

#### Aspirational spending triggers awaiting

Source: Spark Capital Research, IMF - Bloomberg PLC and NSSO Survey -68th & 64th round data

#### Government is supporting by taking initiatives and reforms















- √ Free pricing for petrol/diesel
- ✓ Lower fuel subsidies and improved fiscal deficit
- ✓ Increase in Fuel Taxes Aiding Public Saving





- ✓ Financial inclusion plan (Jan Dhan Yojna).
- √ ~236 mn. bank accounts opened since Sep-14.
- ✓ Direct Benefit Transfer (DBT) of subsidies

Source: PIB, Economic Times, Business Standard, Shutterstock. Macquarie April 2016.

#### **GDP** breakup of India

# Approx. 90 lakh crore is the size of India's consumption

	60% Contribution to GDP (FY16)
GDP	100.0%
С	59.5%
G	10.6%
I	32.4%

- With rural demand turning around on good monsoon and higher govt rural spend, consumption demand should continue to remain high in the country.
- The **Seventh Pay Commission** has recommended 23.6% increase in salary and pension of 20 million Government employees (Centre + States), which would drive the next leg of consumption growth in next two-three years.

## The stage is set.....

- 1 Good monsoons
  - 2 Seventh pay commission will be paid from end August 2016
  - One Rank One Pension (OROP) is on track
  - 4 GST Bill passed in Parliament
- 5 Significant Government spending on targeted areas (infrastructure, housing, rural and sanitation)

#### For the next level of .....





Rural: Discretionary, Non-Discretionary &

Agri Inputs

**Urban**: Discretionary, Non-Discretionary,

Credit availability

**Transformation** 



Supply chain: GST, Road, Railways

**Direct Benefit Transfer (DBT)** 

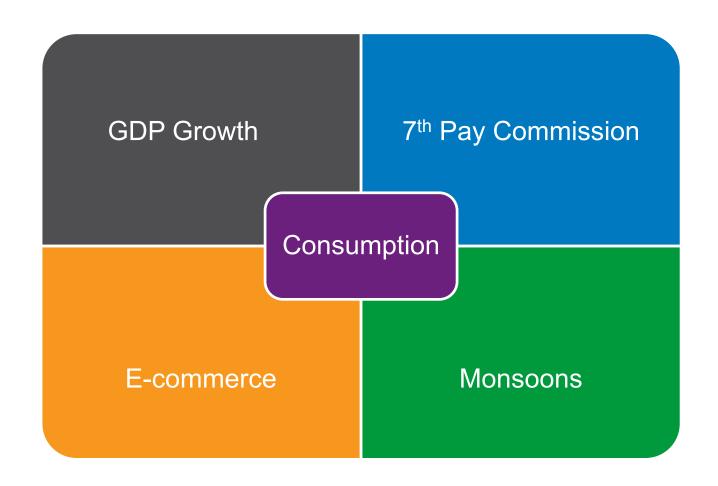
Financial Inclusion: JAM (Jan-Dhan,

Aadhar & Mobile),

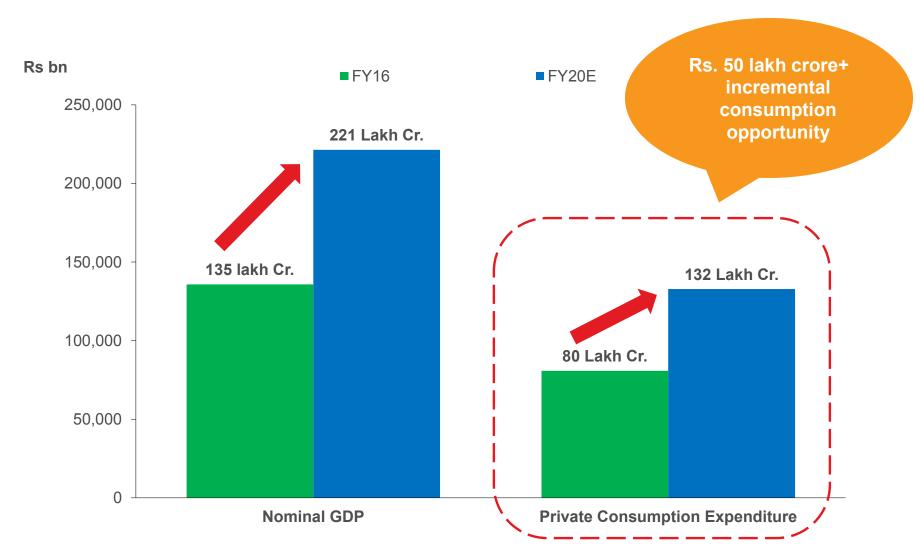
Microfinance

# Consumption

# What will drive consumption?



# **Consumption opportunity till 2020**



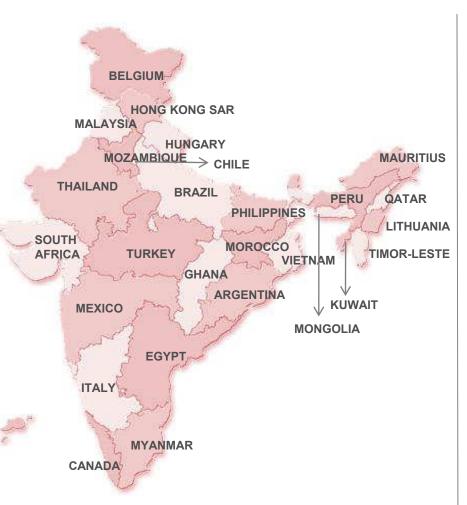
Source: CEIC, Macquarie.

Note: \*Nominal GDP growth is assumed at 13% CAGR till FY20. \* Private Consumption share in GDP is assumed to be stable at 60% till FY20

#### Private consumption accounts for ~60% of GDP (~Rs. 80 lakh crore)

#### Large population drives consumption

India has a large market across all income brackets

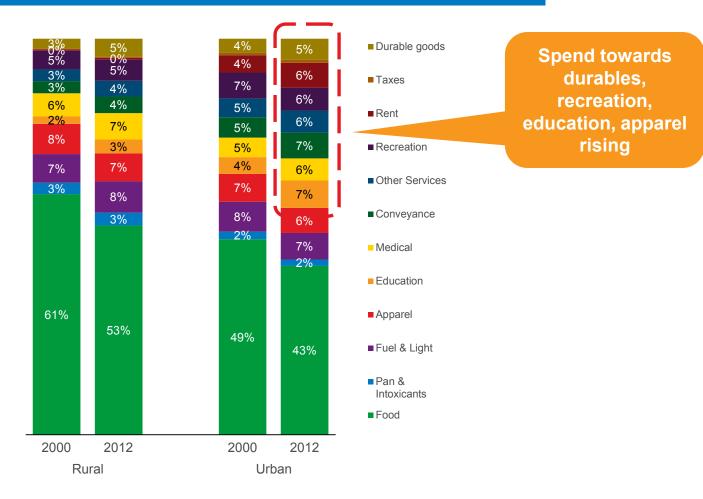


Income Class	Population (mn)	Income (US\$ in PPP terms)	Population size in India relative to country population
Highest	26	36,000	1.2x Australia
Upper middle	73	9,000	1.5x South Africa
Middle	282	3,500	3x Philippines
Lower middle	701	1,200	-

Source: Morgan Stanley, Axis Cap, country by population. Population data is as of December 2011.

# **Discretionary spend rising**

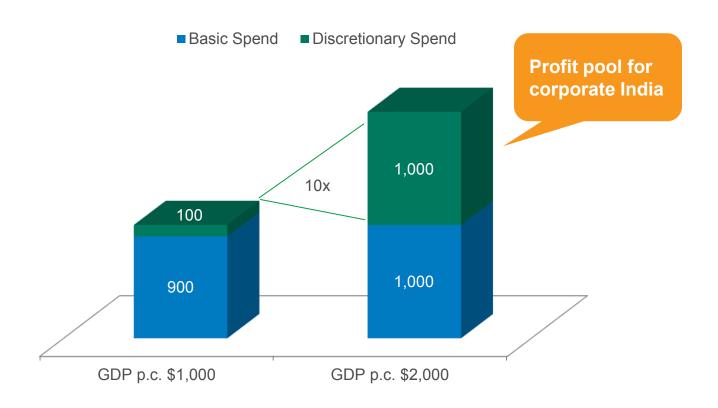
#### % of money spent on food and basic necessities has been falling



Source: Spark Capital Research, IMF - Bloomberg PLC and NSSO Survey -68th & 64th round data

# A disproportionate rise in consumption

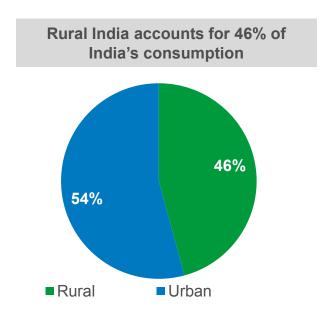
#### When per capita GDP doubles, discretionary spend becomes 10x

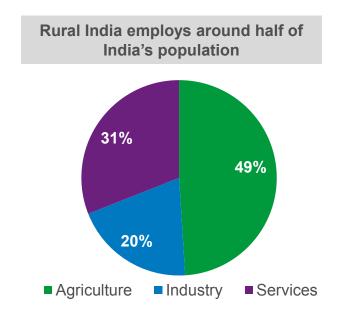


Source: Ministry of Finance, Spark Capital.

#### Better monsoons to revive rural demand

- ▶ Agricultural growth this year (estimated at 3.7% YoY in FY17) vs. an average of 0.5% YoY registered in the previous two years
- ▶ Boost to farm incomes to help support rural demand





Source: Govt, Company presentation, Spark Capital Ltd

# 7<sup>th</sup> Pay Commission and OROP to boost overall consumption





# 7<sup>th</sup> Pay Commission

The 7th Pay Commission has recommended 23.6% hike in salaries of central government employees (4.7mn) and pensioners (5.3mn) effective from Jan-16 onwards and entailing a wage bill of Rs. 1 trillion

Including other government entities (state government, quasi government and local bodies amounting to another ~15mn employees), the total increase on wage bill could be at least Rs. 3-3.5 trillion over the next 2-3 years

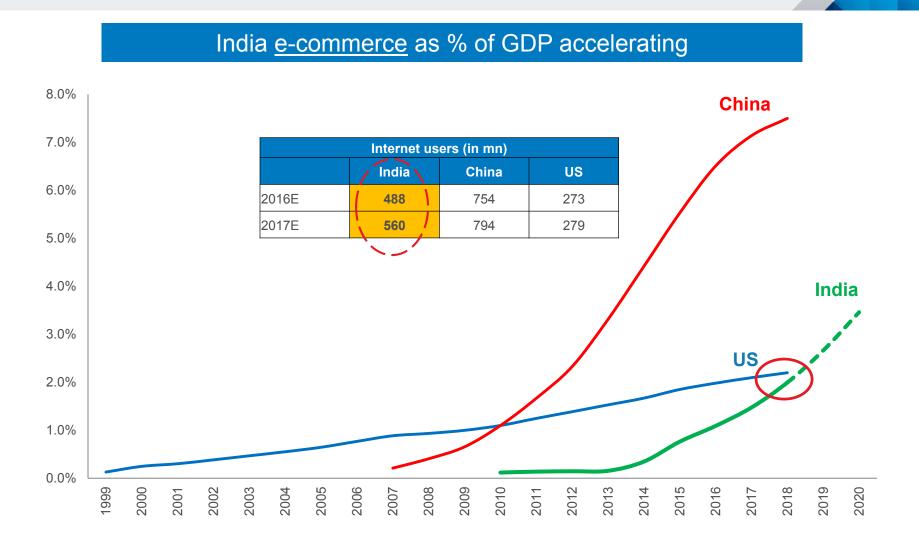
#### One Rank One Pension (OROP)

And a recurring outlay of Rs. 7500 cr./year going forward

Will result in an additional outlay of Rs.13,000 cr. in FY17



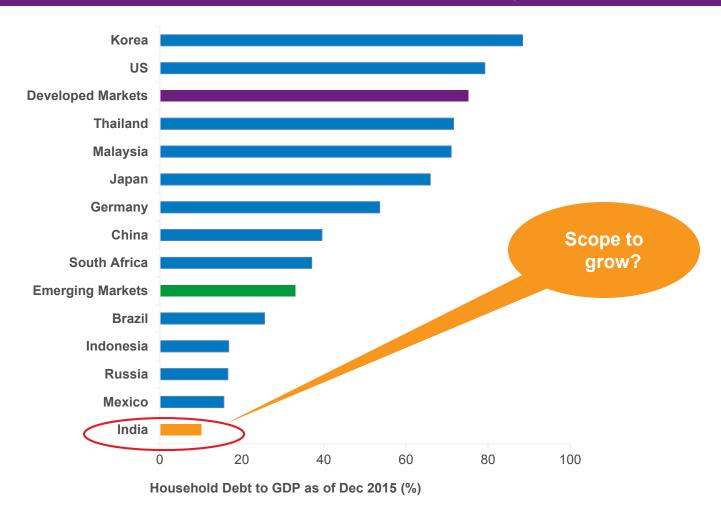
# India e-commerce: Consumer boom fast forwarded?



Source: Company data, Euromonitor, Techcrunch, Forbes, industry sources, Morgan Stanley. There is no guarantee that any forecasts made will come to pass.

# India is significantly underleveraged by global standards

## Household Debt % of GDP (2015) one of the lowest amongst EMs and DMs



Source: Edelweiss, BIS, CMIE

#### Beneficiaries...

#### Discretionary/ Retail consumption to be driven by conversion from unorganized

Category	Organized Share by value	Market Size (Rs. ~bn)	Drivers of organized retail
Paints	65%	247*	Premiumization
Apparel	36%	2,815	Social Strata
Footwear	40%	400	Comfort
Bags	15%	78	Convenience
Luggage	38%	68	Quality
Jewellery	20%	2,495	Trust and purity
Watches	45%	103	Social symbol
Grocery	5%	1,786	Discounts/Convenience
Leisure	18%	1,500	Entertainment/Ambience
Consumer Electronics	3%	660	Increase in per capita consumption
Furniture	10%	1,290	Aspirational purchases
Books	7%	30	Sophistication & urbanization
Consumer Durables	8%	850	Ambience, quality and service
Pharmacy & wellness	6%	2,000	Trust & quality

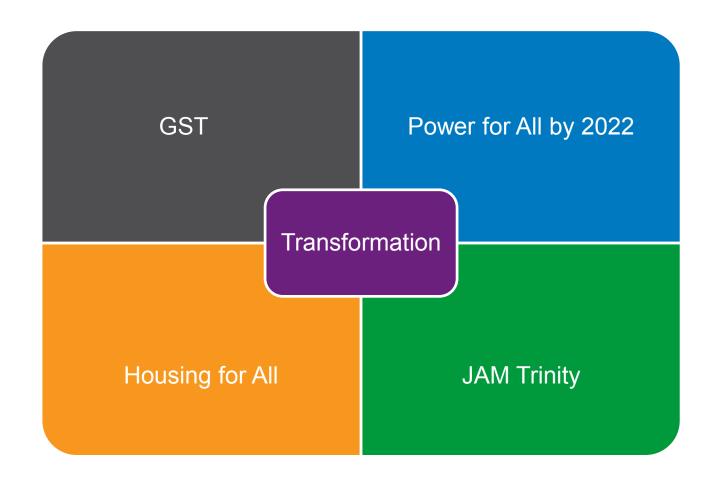
<sup>\*</sup> Decorative Paints only

#### Conversion from unorganized to be a key retail trigger

Source: Spark Capital.



#### What will drive transformation?

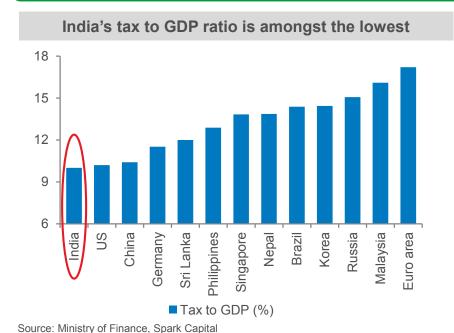


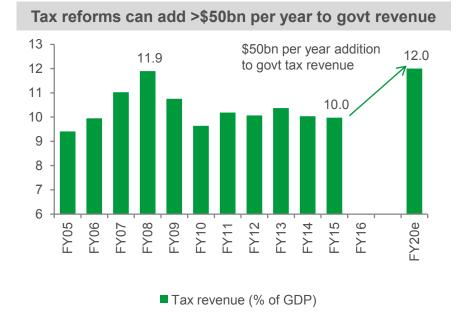
#### **GST: Tax reform to boost organised sector consumption**

GST will help reducing the gap between organised and unorganised sector

Implementation of GST from Apr'17 to enhance the tax-GDP ratio by ~2 percentage point, which will add over \$50bn per year to Government revenue

Can more than double the government capex spend from 1.8% of GDP to ~4% of GDP leading to higher employment and eventually consumption

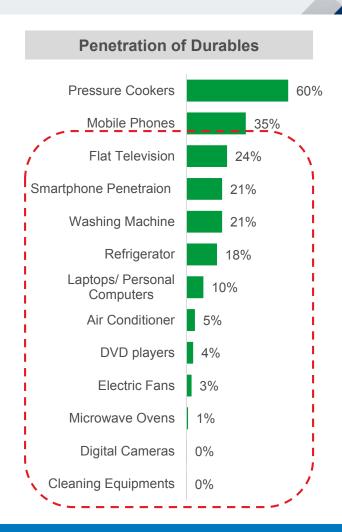




**DSP BLACKROCK** 

# "Power for all 24x7 by 2022" provides significant opportunity for durables penetration



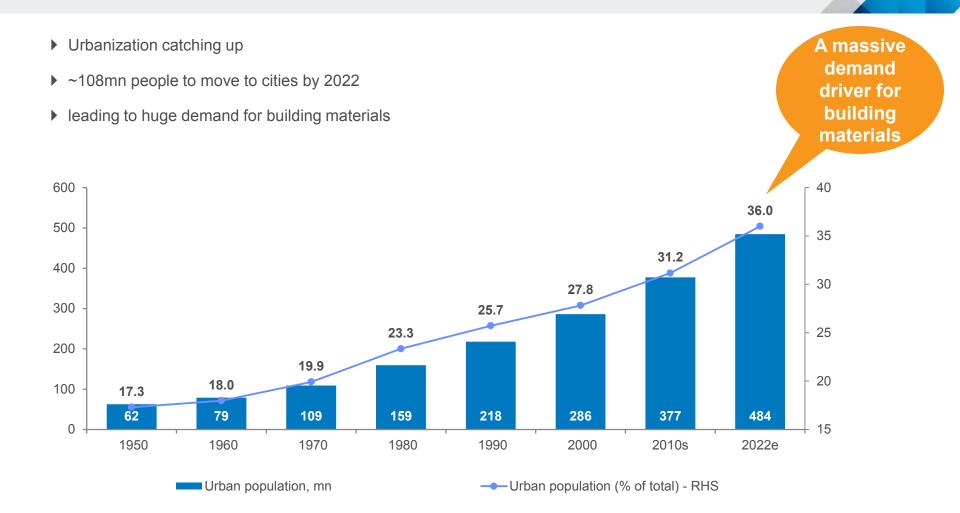


#### **Durables penetration opportunity to receive a boost**

Upto April 2016, Source: Spark Capital Research, REC annual reports – FY06-FY15, <a href="http://powermin.nic.in/en/content/deendayal-upadhyaya-gram-jyoti-yojana-ddugjy">http://powermin.nic.in/en/content/deendayal-upadhyaya-gram-jyoti-yojana-ddugjy</a>, <a href="http://www.wefonline.org/wefonline.org/media/docs/2008/CEAMA.pdf">http://www.wefonline.org/wefonline.org/media/docs/2008/CEAMA.pdf</a>. Deendayal Upadhyaya Gram Jyoti Yojana to lead to electricity penetration



# Government's focus on Housing for All by 2022

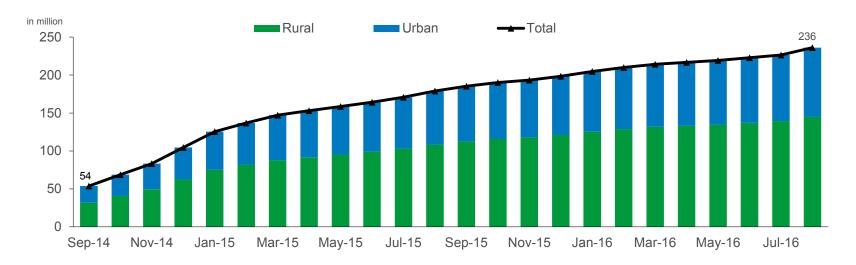


Pradhan Mantri Awas Yojana (PMAY) aims to construct 20 mn houses across the country by 2022.

Source: GOI. Spark Capital.

#### **Direct Benefit Transfer (DBT) & JAM**

- Financial inclusion through **JAM trinity** (Jan-Dhan, Aadhar & Mobile)
- ▶ Better and more timely delivery of benefits/subsidies to end beneficiaries
- ▶ Eliminates middlemen
- ▶ Mudra finance and micro finance loans to improve purchasing power among masses
- ▶ Through DBT, more than Rs 600 bn. have been transferred to about 1/4 of India's population (as of FY16).
- ▶ In the current scheme of things, the potential savings in programmes like PAHAL (the LPG subsidy scheme) and DBT for Food are pegged at around Rs 150 bn and Rs 280 bn per annum, respectively.
- ▶ The savings from the above can be utilized by the government for other productive purposes



Source: Macquarie.

# Some of the beneficiaries: Home improvement categories

Sectors F	5	Size of Industry (Rs mn)			CAGR			Sector multiplier to nominal GDP		
	FY05	FY10	FY15	FY05-10	FY10-15	FY05-15	FY05-10	FY10-15	FY05-15	
Paints	45,958	98,198	247,454	16%	20%	18%	1.1	1.1	1.1	
Pipes	11,710	40,704	91,800	28%	18%	23%	1.9	1.2	1.5	
Tiles	21,918	46,201	95,196	16%	16%	16%	1.1	1.1	1.1	
Plyboards	5,348	20,735	47,640	31%	18%	24%	2.1	1.3	1.6	
Light Electricals	48,009	89,342	167,475	13%	13%	13%	0.9	0.9	0.9	
Adhesives	6,518	17,415	40,231	22%	18%	20%	1.4	1.3	1.3	
Sanitaryware	3,016	10,078	26,420	27%	21%	24%	1.8	1.5	1.6	
Total size (Rs mn)	142,477	322,674	716,216	18%	17%	18%	1.2	1.1	1.2	

#### Organised market share rose across categories 70% 65% 65% 65% 60% 60% 60% 55% 50% 50% 40% 40% 35% 35% 30% 30% 20% 20% 10% **Paints** Electricals Tile Pipes Ply Sanitaryware Organised share ■FY10 ■FY16 Source: Spark Capital.



Presenting: DSP BlackRock CoRe Fund

#### Why DSP BlackRock CoRe Fund?

Strong multi-skilled in-house analysts having broad sector coverage

Investment opportunities due to7<sup>th</sup> Pay Commission, GST bill and increased Government focus of infrastructure spending

Significant value creation capability in Consumption and reforms related sectors

India at an inflection point with a shift in consumers focus on discretionary spending

As the theme is broad-based, stock picking opportunities are plenty

Fund Manager		Apoorva Shah
tion	LARGE	
oitaliza	MID	15-20
Market Capitalization	SMALL	securities
Mark	MICRO	
	Style	Flexible

#### **About the Fund Manager:**



Apoorva Shah joined DSP BlackRock Investment Managers Pvt. Ltd. (previously called DSP Merrill Lynch Fund Managers) in April 2006. He previously held senior positions in the Global Private Client and Institutional Equity Sales divisions of DSP Merrill Lynch Ltd.

Apoorva has a Post Graduate Diploma in Management (PGDM) from the Indian Institute of Management (IIM), Ahmedabad, and brings with him over 25 years of experience in banking and investment. Apoorva is focusing on the firm's institutional mandates.

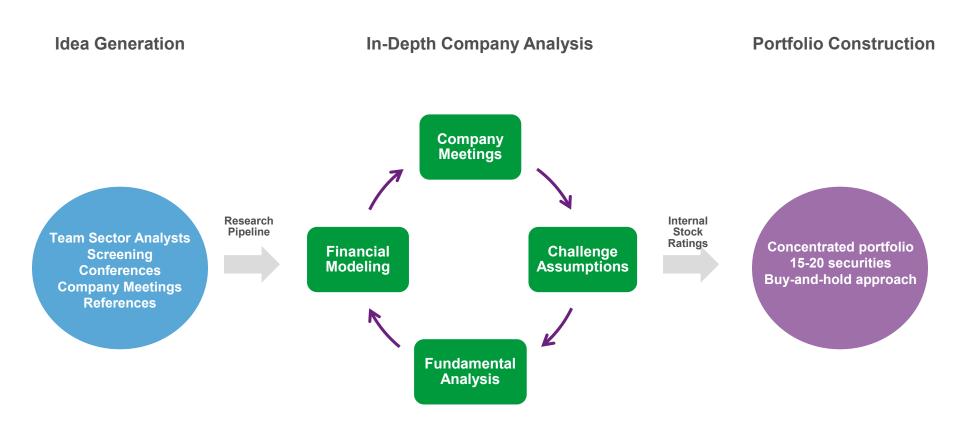
# **Summary of Key Terms**

Scheme Name	DSP BlackRock CoRe Fund				
Nature of the Fund	Close ended Category III AIF				
Fund Manager	Apoorva Shah				
Investment Objective*	Generate wealth from a concentrated portfolio of 15-20 securities of companies, primarily in broader consumption and government spending/reform related sector, with a strong growth potential				
Investment Strategy*	Identify high-conviction securities through bottom-up selection, take sizeable interest with buy-and-hold approach				
Minimum Capital Commitment	B1: >= Rs 1 cr to < Rs 3 crs B2: >= Rs 3 crs to < Rs 10 crs B3: >= Rs 10 crs				
Tenure	4 years from final close; extendable up to 1 year, with approval of 2/3 <sup>rd</sup> of the unit holders by value of their investment in the Fund				
First Capital Contribution	34% of total capital commitment				
Lock-in	12 months after the collection of last drawdown				
Liquidity Option	Investors can redeem during quarterly redemption windows after the lock-in period is over				
	Timelines (from the last drawdown)	Lock-in Period / early redemption fee <sup>@</sup>			
	<=12 months	Lock-in			
Exit Load	>12 months and <=24 months	4% of NAV			
	>24 months and <=36 months	3% of NAV			
	>36 months but before the maturity date	2%of NAV			
Frequency of NAV dissemination	Monthly				
Management fee	B1: 1.85% p.a. of the applicable NAV B2: 1.75% p.a. of the applicable NAV B3: 1.50% p.a. of the applicable NAV				
Placement fee	Up to 2% of the Capital Commitment				
Hurdle Rate	10% (XIRR, post tax)				
	B1: 20% over hurdle rate (without catch-up)				
Performance fee / Carry Units	B2: 20% over hurdle rate (without catch-up)				
	B3: 15% over hurdle rate (without catch-up)				

<sup>\*</sup>For detailed investment objective and investment strategy, please refer the Private Placement Memorandum of the Scheme. @will be charged on the Beneficial Interest, if any.



## **Investment Process – A 3 step approach**



#### Structured, disciplined research process

#### **Step I: Idea Generation**

#### **Internal Activities**

- Daily Calls
- Weekly sessions for portfolio review, stock pitches, target price review etc.
- Weekly call with global teams
- Internal screens

#### **External Interactions**

- ▶ Corporate interaction
  - ~400+ company interactions every year
  - ~15 conferences every year
  - Industry experts, supply chain checks
- Sell-side interaction
  - Key analysts for each sector



Investible Ideas

#### Key parameters assessed

- Sound industry prospects
- Competitive advantage within the industry
- Quality management
- ▶ 1-3 year earnings power significantly above the industry average
- Free cash flow generation
- Superior ROCE profile
- Undervaluation in relation to the fundamentals and growth

#### Monetising the best of an exhaustive research process

#### **Step II: In-depth Company Analysis**

# Targeted, fundamental approach to research Incorporating in-depth analysis of current business outlook and future prospects

# Evaluate Industry & Business

- Industry Analysis
- Assessment of economic cycle that backs the business
- Checks with various stakeholders in supply chain
- Meeting with company management
- Plant visits



# Formulate Assumptions

- Formulation of earnings and cash flow assumptions over next 2-3 years
- Seek out short/mid term catalysts



# Determine Valuations

- Determine fair valuation of businesses using various metrics like
  - Price to Book
  - Cash Flow
  - Return on Equity
  - Price to Earnings
  - Returns on Assets

Rigorous approach with emphasis on efficiency and depth of research

# **Step III: Portfolio Construction**

#### Concentrated portfolio comprising of high-conviction stock ideas

# Primary determinants of exposure to be taken

- Level of conviction
- Risk considerations

#### **Portfolio Sizing**

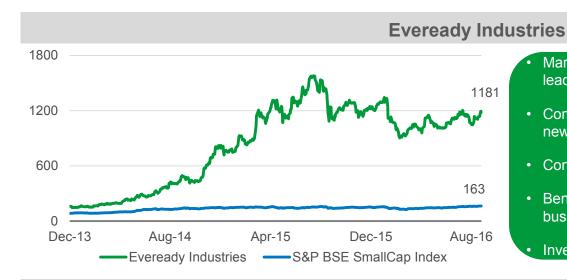
- Concentrated portfolio of 15-20 securities
- Positions taken through gradual increase in bets or block deals

#### **Portfolio Maintenance**

- Primarily a buy-and-hold approach
- ▶ Triggers for position review:
  - Stock reaches price target
  - Stock significantly outperforms expectations
  - Material change in investment case
  - Better idea/ more efficient utilization of portfolio risk capital

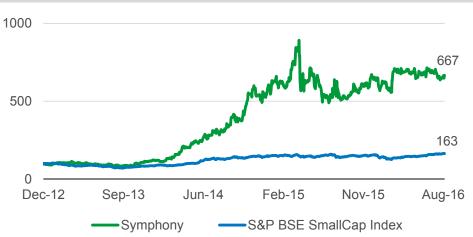
The portfolio aims to capture supernormal growth in a small set of stocks

#### Stock pickers market: generate alpha via active management



- Market leader of dry cell batteries, flashlights and a leading lighting solution provider
- Company went through a change of leadership with the new generation taking over the mantle
- Consistently maintained focus on balance sheet
- Benefitted from return of pricing power in its battery business
- Invested in future growth through LED business

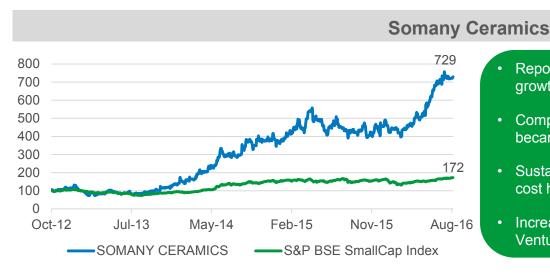
#### **Symphony**



- World leader in evaporative air coolers
- Combination of strong leadership and attractive valuations
- Capitalized on growth opportunity due to low penetration
- Benefits as the market evolves from being unorganized to organized

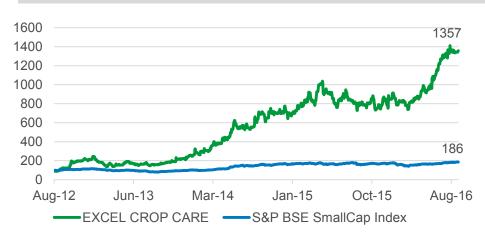
Source: Bloomberg; Data as on 26 August, 2016. Prices normalized to the base of 100. Individual stock price/stock performance does not represent the returns/performance of the Scheme.

#### Stock pickers market: generate alpha via active management



- Reported topline growth of 19% CAGR (FY012-16) and PAT growth of 27%
- Company has been continuously gaining market share and became 3<sup>rd</sup> largest player in the country
- Sustained improvement in product mix, benefit of fall in fuel cost has supported margin expansion
- Increasing capacity through own and entering in Joint Ventures is supporting company's topline growth

#### **Excel Crop Care**



- Reported CAGR of 35% (FY12-16) at PAT with 7% revenue growth with improved margins
- Sustained focus on reducing the cost in generic products has helped margin expansion
- Excel has strong pan India distribution and enjoys strong brand equity in generic product portfolio
- Proposed acquisition by Sumitomo chemical (Japan) recently offers significant growth potential by access to new molecules / products

Source: Bloomberg; Data as on 26 August, 2016. Prices normalized to the base of 100. Individual stock price/stock performance does not represent the returns/performance of the Scheme.

#### **Disclaimers**

DSP BlackRock Investment Managers Pvt. Ltd. ('DSPBRIM') is the Investment Manager of the DSP BlackRock Alternative Investment Fund (the "Fund"). The Fund has received registration with SEBI, as a Category III Alternative Investment Fund, under Securities and Exchange Board of India (Alternative Investment Funds) Regulations, 2012.

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The views expressed/data provided are as on 30<sup>th</sup> August, 2016 and may change as subsequent conditions vary.

The units of the scheme shall not be listed on stock exchange.

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# DSP BLACKROCK