

Alere, Inc.

December 14, 2015

(ALR-NYSE)

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Company Comment

Rating _____ Strong Buy 1

Diagnostics

Lowering Near-Term Estimates on Weak Flu Season; Still Like LT Story

Recommendation: We reiterate our **Strong Buy** rating on shares of Alere but, not surprisingly, lower our near-term estimates to reflect the lighter-than-expected 2015-16 flu season (as well as the incremental forex cushion). Unfortunately, the lack of flu probably delays the magnitude of the short-term organic growth recovery until 2Q16, which could keep the stock range-bound following the disappointing 3Q. Still, we remain believers in the Alere turnaround story, with a portfolio of assets that should deliver mid-single-digit revenue growth over time, which, combined with a litany of margin drivers (+400 bp) and below-the-line opportunities, should paint at least a mid-teens EPS CAGR through 2018. We believe this outlook is not reflected in the valuation after ALR's recent sell-off (-19% QTD) and would expect improved execution and visibility into its longer-term margin story as we progress through 2016 to drive multiple expansion off the current tempered sentiment.

- ◆ **Flu season off to a slow start:** Last year, combined 4Q/1Q U.S. flu revenue was more than \$45 million, with the original expectation for this year to reflect healthy growth given the Alere i roll-out (4,000 installed by year-end). Unfortunately, the recent CDC data amidst elevated temperatures throughout the country would suggest a lighter season vs. the prior year. As a result, we no longer expect flu to be a growth driver in the near term, as lower volumes offset the planned benefit from molecular conversion. We would also note that given the higher price point of molecular, purchase patterns are more real-time vs. stocking ahead. To reflect this, we lower our 4QE EPS by \$0.02 to the low end of guidance and reduce 2016E by \$0.07 (\$0.04 of which is in 1Q) to \$2.48 to reflect the lower flu contribution (and forex) vs. our prior views.
- ◆ **Still believe in revenue acceleration:** While lighter flu delays the cadence of improvement, the combination of a more focused portfolio alongside the anniversary of sizable y/y headwinds sets the stage for more consistent organic growth in 2016. The growth could accelerate faster in 2017 as Triage/INR return to market, the molecular menu expands, and Alere laps the likely mid-teens reduction in Medicare diabetes revenue from competitive bidding. Also, emerging markets remain poised to grow double digits (but are lumpy q/q).
- ◆ **Multiple levers to improve margins longer-term:** Alere as it stands today, after multiple divestitures, is a much more streamlined entity. Additionally, with a new (and highly credible) CFO in place and initiating plans, both for the short and long term, to improve operating efficiencies, we expect healthy margin gains over the next three years. A global procurement strategy, strategic pricing, further automation, and the eventual closing of certain plants provide visibility. Plus, a reacceleration of the top line should also aid margins, as should mix. This, combined with a renewed discipline on R&D and further corporate streamlining efforts, should enable EBIT margins to exceed 21% by 2017 (18.4% in 2015E).

Valuation: On our lower estimates, ALR trades at 15.7x 2016E EPS and 11.4x 2016E EBITDA, within the three-year range. Our unchanged \$52 price target is based on ~17.5x 2017E EPS, as we assume multiple expansion occurs amidst growth recovery and more consistent execution.

Non-GAAP EPS	Q1 Mar	Q2 Jun	Q3 Sep	Q4 Dec	Full Year	GAAP EPS Full Year	Revenues (mil.)
2014A	\$0.48	\$0.39	\$0.35	\$0.51	\$1.73	\$(2.38)	\$2,590
Old 2015E	0.53A	0.54A	0.54A	0.61	2.22	0.10	2,480
New 2015E	0.53A	0.54A	0.54A	0.59	2.20	0.09	2,473
Old 2016E	0.59	0.54	0.66	0.76	2.55	0.33	2,513
New 2016E	0.55	0.55	0.63	0.75	2.48	0.25	2,493
Old 2017E	0.74	0.66	0.77	0.88	3.05	0.85	2,647
New 2017E	0.70	0.67	0.76	0.88	3.00	0.79	2,625

Rows may not add due to rounding. 2014 reflects a tax related restatement. Non-GAAP EPS excludes non-cash

Current and Target Price

Current Price (Dec-11-15)	\$38.88
Target Price:	\$52.00
52-Week Range	\$55.99 - \$35.81
Suitability	High Risk/Growth

Market Data

Shares Out. (mil.)	86.2
Market Cap. (mil.)	\$3,351
Avg. Daily Vol. (10 day)	664,228
Dividend/Yield	\$0.00/0.0%
Book Value (Sep-15)	\$20.84
ROE %	NM
LT Debt (mil.)/% Cap.	\$3,169/60%

Earnings & Valuation Metrics

	2014A	2015E	2016E	2017E
P/E Ratios (Non-GAAP)	22.5x	17.7x	15.7x	13.0x

Company Description
Alere delivers reliable and actionable information through rapid diagnostic tests, resulting in better clinical and economic healthcare outcomes globally. Headquartered in Waltham, Mass., Alere focuses on rapid diagnostics for infectious disease, cardiometabolic disease and toxicology.

Please read domestic and foreign disclosure/risk information beginning on page 3 and Analyst Certification on page 43.

amortization, stock option expense, and non-recurring items. Raymond James has updated its suitability rating system, effective 9/29/15. Please see the disclosures for the definition of the suitability rating.

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		Raymond James & Associates											
		2017E	2017E	2017E	2017E	2017E	2017E	2017E	2017E	2017E	2017E	2017E	2017E
		Mar-17E	Jun-17E	Sep-17E	Dec-17E	2017E	2017E	2017E	2017E	2017E	2017E	2017E	2017E
Alele, Inc.													
Income Statement													
(\$ in thousands)													
Net product sales and services revenue		\$620,446	\$641,167	\$645,352	\$662,090	\$2,569,055	\$2,569,055	\$2,569,055	\$2,569,055	\$2,569,055	\$2,569,055	\$2,569,055	\$2,569,055
License and royalty revenue		\$5,212	\$6,604	\$4,182	\$5,052	\$21,050	\$21,050	\$21,050	\$21,050	\$21,050	\$21,050	\$21,050	\$21,050
Net revenue		\$625,658	\$647,771	\$649,534	\$667,142	\$2,590,105	\$2,590,105	\$2,590,105	\$2,590,105	\$2,590,105	\$2,590,105	\$2,590,105	\$2,590,105
VY Growth													
Cost of net revenue		\$297,005	\$323,518	\$325,569	\$335,954	\$1,293,316	\$1,293,316	\$1,293,316	\$1,293,316	\$1,293,316	\$1,293,316	\$1,293,316	\$1,293,316
Gross profit		\$328,653	\$324,253	\$323,965	\$331,188	\$1,296,789	\$1,296,789	\$1,296,789	\$1,296,789	\$1,296,789	\$1,296,789	\$1,296,789	\$1,296,789
Gross margin		52.4%	49.7%	49.8%	49.6%	50.1%	50.1%	50.1%	50.1%	50.1%	50.1%	50.1%	50.1%
VY Growth													
Research and development		\$36,343	\$35,026	\$31,618	\$24,607	\$128,594	\$128,594	\$128,594	\$128,594	\$128,594	\$128,594	\$128,594	\$128,594
Selling, general and administrative (includes medical device tax)		\$18,350	\$182,963	\$175,153	\$176,796	\$716,062	\$716,062	\$716,062	\$716,062	\$716,062	\$716,062	\$716,062	\$716,062
Total operating expenses		\$218,259	\$217,989	\$206,771	\$201,403	\$844,656	\$844,656	\$844,656	\$844,656	\$844,656	\$844,656	\$844,656	\$844,656
Operating income		\$109,400	\$97,264	\$116,604	\$120,795	\$463,133	\$463,133	\$463,133	\$463,133	\$463,133	\$463,133	\$463,133	\$463,133
Operating margin		17.5%	15.0%	18.0%	18.0%	17.9%	17.9%	17.9%	17.9%	17.9%	17.9%	17.9%	17.9%
Interest and other income (expense), net													
Income (loss) before provision (benefit) for income taxes		\$109,400	\$97,264	\$116,604	\$120,795	\$463,133	\$463,133	\$463,133	\$463,133	\$463,133	\$463,133	\$463,133	\$463,133
Provision (benefit) for income taxes		\$65,073	\$48,922	\$56,661	\$74,444	\$245,100	\$245,100	\$245,100	\$245,100	\$245,100	\$245,100	\$245,100	\$245,100
Income tax rate		59.5%	50.3%	48.6%	61.7%	52.9%	52.9%	52.9%	52.9%	52.9%	52.9%	52.9%	52.9%
Income (loss) before equity earnings of unconsolidated entities, net of tax		\$44,327	\$48,342	\$59,943	\$46,351	\$218,033	\$218,033	\$218,033	\$218,033	\$218,033	\$218,033	\$218,033	\$218,033
Equity earnings of unconsolidated entities, net of tax		\$5,500	\$2,237	\$5,866	\$3,800	\$18,403	\$18,403	\$18,403	\$18,403	\$18,403	\$18,403	\$18,403	\$18,403
Income (loss) from continuing operations		\$49,827	\$50,579	\$65,809	\$50,151	\$236,436	\$236,436	\$236,436	\$236,436	\$236,436	\$236,436	\$236,436	\$236,436
Income (loss) from discontinued operations, net of tax		\$45,837	\$38,220	\$35,156	\$43,076	\$168,969	\$168,969	\$168,969	\$168,969	\$168,969	\$168,969	\$168,969	\$168,969
Net income (loss) attributable to Alele Inc. and Subsidiaries		\$95,664	\$88,799	\$100,965	\$93,227	\$405,405	\$405,405	\$405,405	\$405,405	\$405,405	\$405,405	\$405,405	\$405,405
Preferred stock dividends													
Net income (loss) available to common stockholders		\$95,664	\$88,799	\$100,965	\$93,227	\$405,405	\$405,405	\$405,405	\$405,405	\$405,405	\$405,405	\$405,405	\$405,405
Adjustments for non-GAAP net income:													
Convertible debt interest		\$850	\$700	\$700	\$850	\$3,100	\$3,100	\$3,100	\$3,100	\$3,100	\$3,100	\$3,100	\$3,100
Preferred stock dividends		50	50	50	50	200	200	200	200	200	200	200	200
ACON Second Term Business acquisition interest expense													
Non-GAAP net income from continuing operations		\$96,514	\$89,549	\$101,715	\$93,377	\$408,505	\$408,505	\$408,505	\$408,505	\$408,505	\$408,505	\$408,505	\$408,505
Diluted non-GAAP EPS from continuing operations													
Weighted average common shares - basic		82,367	82,648	83,115	83,586	328,938	328,938	328,938	328,938	328,938	328,938	328,938	328,938
Weighted average common shares - diluted		87,107	87,453	87,930	88,170	338,468	338,468	338,468	338,468	338,468	338,468	338,468	338,468
VY Growth:													
Net revenue		5.3%	5.3%	5.3%	5.3%	5.3%	5.3%	5.3%	5.3%	5.3%	5.3%	5.3%	5.3%
Cost of net revenue		5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Gross profit		5.3%	5.3%	5.3%	5.3%	5.3%	5.3%	5.3%	5.3%	5.3%	5.3%	5.3%	5.3%
Total operating expenses		2.8%	2.8%	2.8%	2.8%	2.8%	2.8%	2.8%	2.8%	2.8%	2.8%	2.8%	2.8%
Operating income		2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Diluted non-GAAP EPS from continuing operations		1.1%	1.1%	1.1%	1.1%	1.1%	1.1%	1.1%	1.1%	1.1%	1.1%	1.1%	1.1%
Margin Analysis:													
Cost of net revenue		47.6%	51.3%	50.2%	50.4%	49.9%	49.9%	49.9%	49.9%	49.9%	49.9%	49.9%	49.9%
Gross profit		52.4%	48.7%	49.8%	49.6%	50.1%	50.1%	50.1%	50.1%	50.1%	50.1%	50.1%	50.1%
Research and development		5.8%	5.4%	4.9%	3.8%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Selling, general and administrative		29.1%	28.2%	27.0%	26.6%	27.6%	27.6%	27.6%	27.6%	27.6%	27.6%	27.6%	27.6%
Operating income		17.5%	15.0%	18.0%	18.0%	17.9%	17.9%	17.9%	17.9%	17.9%	17.9%	17.9%	17.9%

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Market Perform (MP3) Expected to perform generally in line with the S&P 500 over the next 12 months.

Underperform (MU4) Expected to underperform the S&P 500 or its sector over the next six to 12 months and should be sold.

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Market Perform (MP3) The stock is expected to perform generally in line with the S&P/TSX Composite Index over the next twelve months and is potentially a source of funds for more highly rated securities.

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Market Perform (MP3) Expected to perform in line with the underlying country index.

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Market Perform (3) Expected to perform generally in line with the Stoxx 600 over the next 12 months.

Underperform (4) Expected to underperform the Stoxx 600 or its sector over the next 6 to 12 months.

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	Coverage Universe Rating Distribution*				Investment Banking Distribution			
	RJA	RJL	RJ Arg	RJEE/RJFI	RJA	RJL	RJ Arg	RJEE/RJFI
Strong Buy and Outperform (Buy)	57%	69%	53%	44%	22%	40%	0%	0%
Market Perform (Hold)	38%	30%	47%	39%	7%	16%	0%	0%
Underperform (Sell)	5%	1%	0%	17%	6%	50%	0%	0%

* Columns may not add to 100% due to rounding.

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Medium Risk/Income (M/INC) Lower to average risk equities of companies with sound financials, consistent earnings, and dividend yields above that of the S&P 500. Many securities in this category are structured with a focus on providing a consistent dividend or return of capital.

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High Risk/Growth (H/GRW) Medium to higher risk equities of companies in fast growing and competitive industries, with less predictable earnings (or losses), more leveraged balance sheets, rapidly changing market dynamics, financial or legal issues, higher price volatility (beta), and potential risk of principal.

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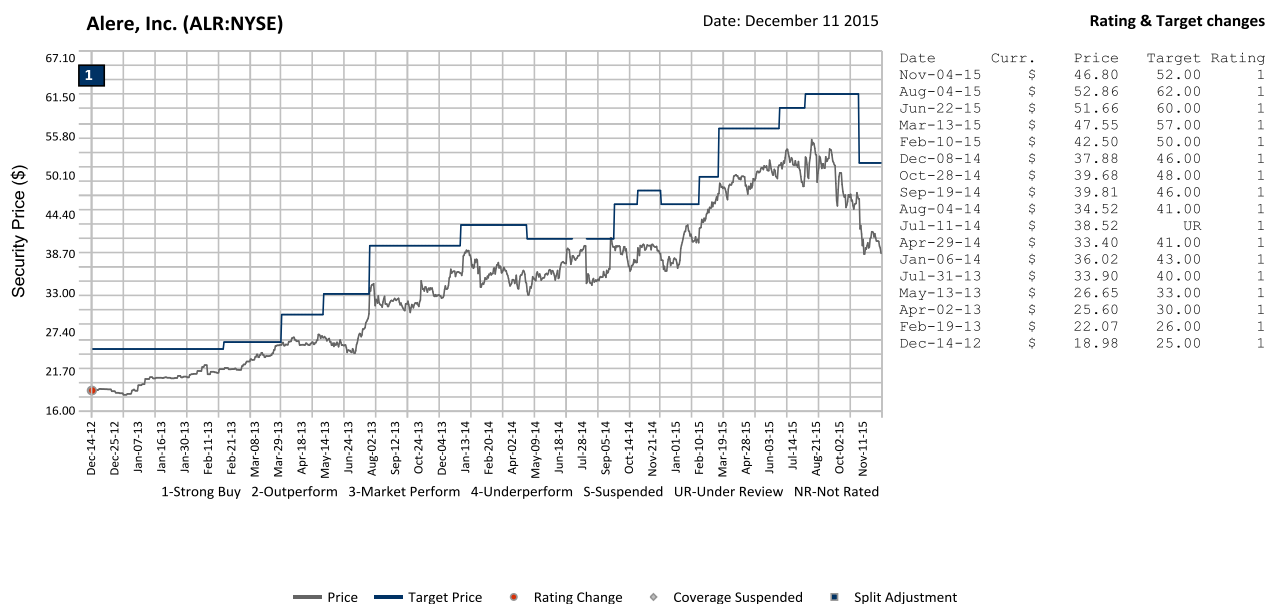
Raymond James expects to receive or intends to seek compensation for investment banking services from the subject companies in the next three months.

Company Name	Disclosure
Alere, Inc.	Raymond James & Associates makes a market in shares of ALR. Raymond James & Associates received non-securities-related compensation from ALR within the past 12 months.

Stock Charts, Target Prices, and Valuation Methodologies

Valuation Methodology: The Raymond James methodology for assigning ratings and target prices includes a number of qualitative and quantitative factors including an assessment of industry size, structure, business trends and overall attractiveness; management effectiveness; competition; visibility; financial condition, and expected total return, among other factors. These factors are subject to change depending on overall economic conditions or industry- or company-specific occurrences. Only stocks rated Strong Buy (SB1) or Outperform (MO2) have target prices and thus valuation methodologies.

Target Prices: The information below indicates our target price and rating changes for ALR stock over the past three years.



Valuation Methodology: Our valuation methodology for Alere is based on a forward P/E multiple relative to historical levels. We also analyze the company's enterprise value (defined as market capitalization plus long-term debt, less cash on the balance sheet) to our forward EBITDA estimate.

Risk Factors

General Risk Factors: Following are some general risk factors that pertain to the projected target prices included on Raymond James research: (1) Industry fundamentals with respect to customer demand or product / service pricing could change and adversely impact expected revenues and earnings; (2) Issues relating to major competitors or market shares or new product expectations could change investor attitudes toward the sector or this stock; (3) Unforeseen developments with respect to the management, financial condition or accounting policies or practices could alter the prospective valuation; or (4) External factors that affect the U.S. economy, interest rates, the U.S. dollar or major segments of the economy could alter investor confidence and investment prospects. International investments involve additional risks such as currency fluctuations, differing financial accounting standards, and possible political and economic instability.

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