

# NONPROFIT MANAGEMENT PROGRAM

#### PROGRAM SITES

#### **NORTH CAROLINA**

Duke University Charlotte Western NC

#### VIRGINIA

Danville Petersburg

**COLORADO** The Vail Centre

learnmore.duke.edu/nonprofit 919.668.6742—Staff 919.684.6259—Registration

Mission: To strengthen the capacities of people, organizations, and networks within the nonprofit sector

#### Fall 2017 September-December

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#### Greeting from the Nonprofit Management Program staff

Welcome to the Nonprofit Management Program, a unit of Duke Office of Continuing Studies. We offer affordable, practical, and accessible training, to those working in and with the nonprofit sector—whether paid staff, volunteers, philanthropists, boards, nonprofit leaders, faith-based communities, or those transitioning from the private sector. Our training integrates Duke's commitment to academic excellence with the practical wisdom of the instructors and the realistic work experience of the participants.

The Nonprofit Management Program is growing! Between now and January 1, 2018, we will be revamping our classes, programs content, and other requirements. Come January 2018, look for new and updated nonprofit courses and programs that reflect current nonprofit trends. We will continue to provide quality instruction that addresses the needs of those in the nonprofit sector.

The Nonprofit Management Program offers a variety of courses each term: Spring (Jan–May); Summer (Jun–Aug), and Fall (Sep–Dec). For more information, attend a free Information Session (either via teleconference or in person). Sessions are offered at Duke and at other locations (page 3). To register for a free Information Session, go to www.learnmore.duke.edu/ nonprofit/certificateprogram/infosessions.asp.

Look for the brochure, class and program schedules, general information, information sessions, and more on our website: www.learnmore.duke. edu/nonprofit. Call us at 919.668.6742.

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Program Assistant

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### Where We Are

Nonprofit Management Program

Duke Smith Warehouse, Bay 6, 1st Floor 114 S. Buchanan Blvd., Campus Box 90708 Durham, NC 27708

www.learnmore.duke.edu/nonprofit

#### **OUR PROGRAMS**

#### **CERTIFICATE IN NONPROFIT MANAGEMENT—INDIVIDUAL CLASSES**

The Certificate in Nonprofit Management requires 72 hours of coursework—includes: • 5 Core courses (30 hours)

• 5 Key Elective courses (30 hours)

• General Electives, Special Topics in Nonprofit Management, or Online courses (12 hrs) Individual courses may be taken on a non-Certificate basis.

**Requesting your Certificate in Nonprofit Management:** For instructions on how to apply for your Certificate, visit **www.learnmore.duke.edu/nonprofit/certificateprogram/ faq.asp** or call 919.668.6742.

**Requesting a transcript:** Students may download an unofficial transcript from their online profile. At a fee of \$10, students may request an official transcript. Contact the Registration Office at 919.684.6259.

**ONLINE COURSES:** We offer 4 Online courses (page 9). Students may apply a maximum of 12 Online course hours toward the Duke Certificate in Nonprofit Management.

#### NONPROFIT MANAGEMENT INTENSIVE TRACK PROGRAM SCHEDULE

- 2017 Duke University: September 11–18
- 2018 Duke University: March 12–19; June 11–18; September 10–17 Charlotte (Gardner-Webb University): May 7–10 & 21–24 Danville Regional Foundation (custom training in VA): Contact Starling McKenzie, 434.483.4273
  - Vail Centre (custom training in CO): Contact Todd Wallis, 720.288.1206
- Earn the Duke Certificate in Nonprofit Management in 8 days!
- Offers 8 key areas of nonprofit management.
- 24 hours of pre-work assignments required.
- Pre-work is sent to students within 30 days of the class start date.
- To receive Certificate in Nonprofit Management—must attend classes as scheduled.
- Up to 34 students accepted into classes held at Duke; other locations may vary.
- Register early! Registration dates are on page 12.
- Visit www.learnmore.duke.edu/nonprofit/intensivetrack.

**CUSTOM TRAINING:** Duke NPM Program will design, develop, and deliver custom training to you. Partners determine training needs, location, eligibility, and goals. Call 919.668.6743 or e-mail nl40@duke.edu.

#### **EXECUTIVE CERTIFICATE IN NONPROFIT LEADERSHIP PROGRAM\***

October 9–13, 2017 Registration ends September 8, 2017

**October 8–12, 2018** Registration begins March 12, 2018, and ends September 7, 2018 The Executive Certificate in Nonprofit Leadership offers experienced nonprofit professionals the opportunity to increase their capacity for effective entrepreneurial leadership. For additional information, see page 13.

- Prospective students must apply and be accepted before registering.
- See application at www.learnmore.duke.edu/nonprofit/executiveleadership.
- Students may also request an application by calling 919.668.6742.
- Program is open to applicants who have the Duke Certificate in Nonprofit Management and 3+ years of senior management experience.
- Program is also open to applicants not holding the Duke Certificate in Nonprofit Management but who have 5+ years of senior management experience.
- Being accepted does not guarantee a seat in the class. Apply early—space is limited!
- Up to 26 students are accepted into the program.
- A \$750 scholarship may be available to graduates of the Duke Certificate in Nonprofit Management—based on funds availability.

\* Application required: Students must apply and be accepted before registering for the Executive Certificate in Nonprofit Management. Applications for the 2017 class are accepted through September 7, 2017.

#### INFORMATION SESSIONS & SITE COORDINATORS

**Free Information Sessions** are offered at sites listed below to help prospective students get the most from the Nonprofit Management Program. Learn about:

- Curriculum, Course selection, Earning the Certificate in Nonprofit Management, Individual courses
- Registration, Networking opportunities, Costs, and Class locations
- Programs—including the Executive Certificate in Nonprofit Leadership, and the Nonprofit Management Intensive Track

Before enrolling in the Nonprofit Management Program, we recommend that you attend an Information Session; however, it's not a requirement.

**Site Coordinators** schedule classes to meet the needs of the communities they serve. They are also involved with:

- Planning nonprofit courses
- · Recruiting instructors
- Conducting Information Sessions
- Answering questions about the Duke NPM
   Program

For additional information, contact the site coordinator or call 919.668.6742.

To register for an Information Session, please go to www.learnmore.duke.edu/nonprofit/ certificateprogram and expand the section on Information Sessions.

#### **TELECONFERENCE INFORMATION SESSION**

Register to receive call-in information

Thursday, Sept. 7, 12 to 1 pm • ID: 0199-121 Thursday, Nov. 16, 12 to 1 pm • ID: 0199-123

#### **DUKE UNIVERSITY**

Friday, Oct. 20, 4 to 5 pm • ID: 0199-122 Duke University, Smith Warehouse, Bay 6, Room B173

*Coordinator:* Mary Sherk, mary.sherk@duke.edu, 919.681.1025

#### **WESTERN NC**

Thursday, Aug. 17, 10 to 11 am • ID: 0199-120 Arthur Edington Education & Career Center, Rm ML06, 133 Livingston St, Asheville *Coordinator:* Debbie Haeger, debbie@nonprofitpathways.org, 828.242.9028

#### Nonprofit Management Program partners with . . .

**The Cameron Foundation** (Virginia)—Sponsors "Nonprofit Capacity Building Redesign— Connecting Capacity to Impact" for nonprofits (custom training). Participants enroll online via the foundation's website on a first come, first serve basis, until the classes are full. Classes are offered at 228 S. Sycamore St, Petersburg, VA. The board and staff of the Foundation identified several goals to be accomplished in the redesigned approach to capacity building. Capacity building goals are (1) to provide the appropriate level and intensity of resources to meet each nonprofit organization's need and current capacity; (2) to achieve measurable improvement in leadership, management, governance, sustainability, and overall ability to deliver impactful services; and (3) to strengthen the sector systemically by creating stronger networks of service providers, within and across categories of service delivery. For information, call or e-mail Jill Coleman, Vice-president for Programs, 804.732.8900, jillc@camfound.org.

**Community Foundation of NC East**—Wells Fargo recently presented \$100,000 to The Community Foundation of NC East to announce a new partnership among Wells Fargo, Duke Nonprofit Management Program, and the Community Foundation of NC East. The partnership creates an opportunity for nonprofit executive leaders in the eastern region of NC to be selected by the Community Foundation of NC East to attend the Duke Executive Certificate in Nonprofit Leadership. The next Executive Certificate is scheduled for October 9–13, 2017 (see page 13). For information about the scholarship, contact Melissa Spain, CEO/Executive Director, The Community Foundation of NC East, MelissaSpain@gmail.com, 252.756.8549.

**Danville Regional Foundation** (Virginia)—Sponsors the Duke Nonprofit Management Intensive Track Program and the Nonprofit Capacity Building Training Series. Training is available to nonprofits in Danville, also including Pittsylvania County (VA) and Caswell County (NC). For information, or to register, contact Starling McKenzie, Senior Program Officer, Danville Regional Foundation, smckenzie@drfonline.org, 434.483.4273.

**Guilford Nonprofit Consortium (Nonprofit Management Institute)**—Sponsors the Nonprofit Management Institute at High Point University. Participants may apply up to 30 hours of credit toward the Duke Certificate in Nonprofit Management. The Institute is an educational and training program designed to meet the professional development needs of local nonprofit professionals. The Guilford Nonprofit Consortium's director must approve/sign course attendance and indicate the course and hours attended. For information about the Institute, contact Bill Hayes, Director, bhayes@guilfordnonprofits.org, 336.851.2746 or 336.202.4309.

**North Carolina Center for Nonprofits**—The NC Center for Nonprofits' Statewide Conference is the premier annual event for North Carolina's nonprofit sector. Participants receive exposure to national, cutting edge speakers, access to high-quality information, and networking opportunities. Participants who attend the conference may apply 12 hours (6 hours each day) toward the Duke Certificate. A fee of \$20 per course hour applies. For questions, call the Duke Nonprofit Management Program at 919.668.6742.

**Vail Centre** (Colorado)—Provides learning experiences to those responsible for inspiring the communities of the future. It partners with universities and renowned experts to present certificate courses and academic forums that address real world challenges, all at a beautiful campus in the Rocky Mountains. For more information, visit www.vailcentre.org or contact Todd Wallis to apply for a scholarship: todd@vailcentre.org, 720.288.1206.

**Western North Carolina Nonprofit Pathways**—A collaboration of regional and state funders seeking to invest in the organizations that help the mountain communities succeed. Targeting the 18 western counties, Pathways offers a range of services from workshops around the region to onsite trainings with experienced professional consultants. Their mission is to help strengthen nonprofits that are vital to the future of western North Carolina. For more information, visit www.nonprofitpathways.org or e-mail contact @nonprofitpathways.org.

# NONPROFIT MANAGEMENT PROGRAM CURRICULUM

#### **CERTIFICATE IN NONPROFIT MANAGEMENT**

Core Areas				
Nonprofit—Board Development/Governance	12 hours*			
Nonprofit—Financial Management	12 hours*			
Nonprofit—Fundraising	12 hours*			
Nonprofit—Human Resource Development	12 hours*			
Nonprofit—Planning & Evaluation	12 hours*			
General Electives/Special Topics/				
Additional Key Electives/Online Courses 12 hours				
TOTAL HOURS REQUIRED	72 hours			

\*Includes the 6-hour Core Course and one 6-hour Key Elective

Duke Nonprofit Management Program offers a structured and rigorous grounding in the establishment, operation, and development of a successful nonprofit. The curriculum reflects a comprehensive evaluation of the needs of the changing nonprofit sector. Managing a nonprofit has developed in new and exciting ways—the Certificate in Nonprofit Management provides the skills to navigate successfully.

Nonprofit courses are designed for those working in and with the nonprofit sector:

- · Paid Staff
- Volunteers
- Philanthropists
- Boards of Directors
- Nonprofit Leaders
- Faith-based Communities
- Those Transitioning from the Private Sector

Earning the Duke Certificate in Nonprofit Management requires completing 72 hours of instruction:

30 hours5 Core Courses (each course is 6 hours long)+ 30 hours5 Key Electives (each course is 6 hours long)+ 12 hoursany combination of General electives, additional<br/>Key Electives, Special Topics, Online Courses72 hoursAny combination of General electives, additional<br/>Key Electives, Special Topics, Online Courses

# The Program is designed to take 2 years to complete. Students progress at an individual rate based on number of classes taken.

**NOTE:** Individual courses may be taken by prospective students not interested in earning a Certificate.

# www.learnmore.duke.edu/nonprofit

Core Course Nonprofit—Board Development/Governance (6 hours) Key Electives (6 hours each)

- Board Governance: Linking Performance & Prestige
- Fundamentals—Advocacy
- Fundraising: Coaching the Nonprofit Board to Make the Ask
- Learning Rules of the Meeting Game: Roberts Points of Order
- Nonprofit Organizations: Concepts, Components & Background

Participant must complete 12 course hours in this category (including the core course). Courses address the board's roles and responsibilities, nonprofit system of governance, board structure, recruiting board members, board operations, insight into how boards evolve, and trends in nonprofit governance.

#### Core Course Nonprofit—Financial Management (6 hours)

Key Electives (6 hours each)

- Basic Accounting for Nonprofit Managers
- Cost Allocation for Nonprofits
- Financial Reporting for Nonprofits
- Financial Reporting Analysis: Understanding the Essentials
- Fresh Approaches to Securing Business Support

Participant must complete 12 course hours in this category (including the core course). Courses cover financial management and topics integral to nonprofit fiscal management. Gain an understanding of the broader finance realm of nonprofit organizations.

#### Core Course Nonprofit—Fundraising (6 hours)

Key Electives (6 hours each)

- Advanced Grant Writing
- Fundamentals—Communications
- Grant Writing 101
- How To Get Grants to Fund Great Programs
- Telling Great Stories to Advance Your Cause

Participant must complete 12 course hours in this category (including the core course). Courses provide those involved in fundraising an array of skills taught by instructors who coordinate special events, write grants, make personal asks, manage campaigns, and work in developing planned giving initiatives.

Core Course Nonprofit—Human Resource Development (6 hours)

Key Electives (6 hours each)

- Employment Law for Nonprofits
- Earning the Public Trust:
- Guidelines in Standards & Accountability
- Ethical Issues in Nonprofit Management
- Leadership Through Influence: How To Get Commitment
- Turning People into Volunteers & Volunteers into Supporters

Participant must complete 12 course hours in this category (including the core course). Courses address ways to better lead nonprofit staff, how to deal with issues of attracting, recruiting, retaining, motivating, supervising employees, and project planning designed to ensure your nonprofit is compliant with state and federal law. Core Course Nonprofit—Planning & Evaluation (6 hours)

Key Electives (6 hours each)

- Designing Quantitative & Qualitative Data Collection
   Instruments for Nonprofit Organizations
- How to Start a Nonprofit
- Performance Measurement for Nonprofit Organizations
- Fundamentals—Evaluation
- Sustainable Strategic Planning for Nonprofits

Participant must complete 12 course hours in this category (including the core course). Courses address several aspects of planning and delivery in nonprofit organizations. The changing internal and external landscape requires ongoing re-evaluation of the organization's structure, its scale, its personnel, its programs, and so on.

In addition to successfully completing the core requirements, students will need to complete an additional 12 hours, in any combination of the following:

- General Electives
- Special Topics
- Key Electives (additional)
- Online Courses

#### General Electives (6 hours each)

General elective courses may be offered at nonprofit sites based on training needs in the area and requests from participants. A course description and course objectives are available for each course. Two to eight general elective courses may be offered each term.

- Advancing Foundation Relationships
- Coaching for Top Performance
- Conducting Successful Board Orientations
- Constructive Conflict Resolution
- Creating High Performance Teams: Multi-Cultural & Multi-Generational Workshop
- Developing an Active & Engaged Board of Directors
- Diversifying Your Organization's Funding Base
- Empowering Delegation
- Event Planning for Nonprofit Organizations
- Fundraising for Spiritual Communities
- · Grant Proposals: Planning for Positive Results
- How To Lead Group Meetings: Tools for Guiding
   Discussion & Decision Making
- · How to Manage Your Time & Reduce Your Stress
- Individual Donor Development
- · Interim Executive Director: Steward & Change Agent
- Leading and Cultivating New Leaders
- Leading Others through Performance Management
- Logic Models for Planning, Implementation, Evaluation & Communication
- Making Meetings Work

- Managing Multiple Priorities & Your Time
- Motivating Nonprofit Employees
- Nonprofit Organizations 101
- · Nonprofit Professional's Role as Change Agent
- Public Speaking: Speak Up For Your Nonprofit
- Risk Management for Nonprofits
- Social Media
- Volunteer Management Basics: Program Design
- Writing a Nonprofit Business Plan

#### Special Topics in Nonprofit Management (3 hours each)

Special Topics in Nonprofit Management courses may be offered at nonprofit sites based on training needs in the area and by request of participants. A course description and course objectives are available for each course. Other courses may be added based on training needs.

- Community Engagement & Collaboration: Connecting the Dots
   for Greater Impact
- · Legal Considerations for Board Governance
- S.O.A.R. to Develop a Strong Board
- Social Enterprise 101
- Social Enterprise 201
- Social Enterprise: Emerging Forms to Address Social Needs
- Transparency in Governance & Management: The New IRS 990

#### **Online Courses (General Electives)**

- Principles of Marketing for Nonprofit Organizations (4 hours)
- How to Read a Nonprofit Financial Statement (4 hours)
- Budgeting for Nonprofit Organizations (4 hours)
- Introduction to Nonprofit Management (5 hours)

**Nonprofit Fundamentals** These courses in Western NC focus on the individual core competencies every nonprofit leader needs to know. Each course will conclude with the development of an "action plan," in which you identify issues and next steps for your organization on the topic being taught. Once the course has ended, attendees will have access to follow-up coaching from the instructor who will help answer questions and address real life issues within your organization. (Followup coaching for Western NC nonprofits only.) The Fundamentals program is sponsored by WNC Nonprofit Pathways, a collaboration of the Community Foundation of Western North Carolina, Cherokee Preservation Foundation, Mission Hospital, and United Way of Asheville and Buncombe County. **The following Fundamentals courses taught in Western NC count as Core Courses:** 

- Fundamentals—Planning for Change
- Fundamentals—Fund Development
- Fundamentals—Human Resource Development
- Fundamentals—Board Basics
- Fundamentals—Financial Management

# COURSES BY REGION

#### **DUKE UNIVERSITY**

#### Nonprofit— Human Resource Development Core Course

Robert Kenney

Duke University • ID: 0813-045 Friday, September 15, 9 am to 4 pm Smith Warehouse, Bay 6, Room B173 \$125 (6 hours); Materials fee: \$10

#### Nonprofit—Financial Management

Core Course Melissa LeRoy

Duke University • ID: 0816-045 Saturday, September 16, 9 am to 4 pm Smith Warehouse, Bay 6, Room B173 \$125 (6 hours); Materials fee: \$10

#### Nonprofit—Fundraising

Core Course Ruth Peebles

Duke University • ID: 0812-051 Tuesday, September 19, 9 am to 4 pm Smith Warehouse, Bay 6, Room B173 \$125 (6 hours); Materials fee: \$10

#### Nonprofit—Board Development/ Governance

Core Course

Marty Martin

Duke University • ID: 0818-049 Thursday, September 28, 9 am to 4 pm Smith Warehouse, Bay 6, Room B173 \$125 (6 hours); Materials fee: \$10

#### **Individual Donor Development**

General Elective

Melissa LeRoy

Duke University • ID: 0820-017 Friday, October 6, 9 am to 4 pm Smith Warehouse, Bay 6, Room B173 \$125 (6 hours); Materials fee: \$10

Networking is a major part of your course experience. We suggest that you bring business cards and brochures to share with other class participants.

#### **Employment Law for Nonprofits**

Key Elective: Human Resource Development *Larry Warner* 

Duke University • ID: 2274-002 Thursday, October 12, 9 am to 4 pm Smith Warehouse, Bay 6, Room B173 \$125 (6 hours); Materials fee: \$10

#### Sustainable Strategic Planning for Nonprofits

Key Elective: Planning & Evaluation *Jeanne Allen* 

Duke University • ID: 0370-019 Thursday, October 19, 9 am to 4 pm Smith Warehouse, Bay 6, Room B173 \$125 (6 hours); Materials fee: \$10

#### Basic Accounting for Nonprofit Managers

Key Elective: Financial Management *Jenna Meints* 

Duke University • ID: 0080-013 Saturday, October, 21, 9 am to 4 pm Smith Warehouse, Bay 6, Room B173 \$125 (6 hours); Materials fee: \$10

# Social Enterprise: Emerging Forms to Address Social Needs

Special Topic Marty Martin

Duke University • ID: 2269-003 Thursday, October 26, 9 am to 12 pm Smith Warehouse, Bay 6, Room B173 \$65 (3 hours); Materials fee: \$10

#### **Social Media for Nonprofits**

General Elective Jeanne Allen

Marty Martin

Duke University • ID: 0817-024 Friday, October 27, 9 am to 4 pm Smith Warehouse, Bay 6, Room B173 \$125 (6 hours); Materials fee: \$10

#### **Board Governance:** Linking Performance & Prestige Key Elective: Board Development/Governance

**Duke University** • ID: 0123-020 **Thursday, November 2, 9 am to 4 pm** Smith Warehouse, Bay 6, Room B173 \$125 (6 hours); Materials fee: \$10

**Parking at Smith Warehouse:** Fees include a \$5 one-day parking pass for each class held at Smith. Questions? Call 919.668.6742 or visit www.learnmore.duke.edu/nonprofit.

#### The Duke Certificate in Nonprofit Management

Earning the Duke Certificate in Nonprofit Management requires completing 72 hours of course work. See pages 4 and 5 for the curriculum. The Program is designed to take 2 years to complete. Students progress at an individual rate based on number of courses taken.

#### Want to earn the Certificate faster?

Consider our Intensive Track Program. Participants can earn the Duke Certificate in Nonprofit Management in just 8 days. We hold several Intensive Track sessions each year. See page 12 for the 2017 dates and locations.

#### Already have your Duke Certificate in Nonprofit Management?

Consider the Duke Executive Certificate in Nonprofit Leadership! Our Executive Certificate is open to students who earned the Duke Certificate in Nonprofit Management and have at least 3 years of senior management experience. A \$750 scholarship is available. The Executive Certificate is also open to participants without the Duke Certificate in Nonprofit Management but who have at last 5 years of senior management experience. (See page 13).

#### Don't want to earn a Certificate?

Participants are welcome to take Nonprofit Management courses on a non-certificate basis. General (*or regular*) courses are open to the public at the stated course fee.

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**Grant Writing 101** 

Key Elective: Fundraising Ruth Peebles

Duke University • ID: 0056-041 Tuesday, November 14, 9 am to 4 pm Smith Warehouse, Bay 6, Room B173 \$125 (6 hours); Materials fee: \$10

#### Nonprofit—Planning & Evaluation

Core Course Sarah Heinemeier

Duke University • ID: 0574-038 Thursday, November 16, 9 am to 4 pm Smith Warehouse, Bay 6, Room B173 \$125 (6 hours); Materials fee: \$10

Materials Fees are due at the start of class. Please bring exact amount. Receipt given by instructor upon request. Personal checks are not accepted.

#### **How to Start a Nonprofit**

Key Elective: Planning & Evaluation *Melissa LeRoy* 

Duke University • ID: 0098-014 Saturday, November 18, 9 am to 4 pm Smith Warehouse, Bay 6, Room B173 \$125 (6 hours); Materials fee: \$10

#### Turning People into Volunteers & Volunteers into Supporters

Key Elective: Human Resource Development *Jeanne Allen* 

Duke University • ID: 0130-037 Thursday, November 30, 9 am to 4 pm Smith Warehouse, Bay 6, Room B173 \$125 (6 hours); Materials fee: \$10

#### **Constructive Conflict Resolution**

General Elective Robert Kenney

Duke University • ID: 0073-015 Friday, December 1, 9 am to 4 pm Smith Warehouse, Bay 6, Room B173 \$125 (6 hours); Materials fee: \$10

#### **Advanced Grant Writing**

Key Elective: Fundraising *Ruth Peebles* 

Duke University • ID: 0061-024 Tuesday, December 5, 9 am to 4 pm Smith Warehouse, Bay 6, Room B173 \$125 (6 hours); Materials fee: \$10

#### Financial Reporting for Nonprofits

Key Elective: Financial Management *Jenna Meints* 

Duke University • ID: 0292-011 Monday, December 11, 9 am to 4 pm Smith Warehouse, Bay 6, Room B173 \$125 (6 hours); Materials fee: \$10

#### Managing Multiple Priorities & Your Time

General Elective Robert Kenney

Duke University • ID: 0094-009 Friday, December 15, 9 am to 4 pm Smith Warehouse, Bay 6, Room B173 \$125 (6 hours); Materials fee: \$10

# **Working lunch**

Courses marked with an asterisk have a working lunch. Instructors will continue to teach during the lunch hour. Please bring a bag lunch.

# **Networking lunch**

Courses without an asterisk have a 1-hour lunch break. You may bring a bag lunch if you wish or visit a nearby restaurant.

Full course descriptions at www.learnmore.duke.edu/nonprofit/ certificateprogram/classsearch.asp

Courses are listed by location in chronological order; some courses appear multiple times

> Need to search by date? See the calendar on page 10

#### WESTERN NC

#### **Fundamentals**—Advocacy

Key Elective: Board Devel/Governance *Greg Borom* 

Western NC • ID: 0811-007 Thursday, September 14, 10 am to 4 pm Arthur Edington Education & Career Center, Rm ML06, 133 Livingston St, Asheville \$120 (6 hours); Materials fee: \$8

#### Social Media 101

General Elective Jodi Rhoden

#### Western NC • ID: 0817-025 Wednesday, September 20, 10 am to 4 pm \* Haywood Comm College, Creative Arts Bldg, Rm 7105, Clyde \$120 (6 hours); Materials fee: \$8

#### **Creating High Performance Teams**

General Elective

Althea Gonzalez

Western NC • ID: 0584-006 Wednesday, September 27, 10 am to 4 pm Blue Ridge Comm College, Cont Ed Bldg, Rm 122, Flat Rock \$120 (6 hours); Materials fee: \$8

#### **Fundamentals—Board Basics**

Core Course: Board Devel/Governance *Leslie Anderson* 

Western NC • ID: 0818-048 Wednesday, October 11, 10 am to 4 pm Arthur Edington Education & Career Center, Rm ML06, 133 Livingston St, Asheville \$120 (6 hours); Materials fee: \$8

# Working lunch

Courses marked with an asterisk have a working lunch. Instructors will continue to teach during the lunch hour. Please bring a bag lunch.

# **Networking lunch**

Courses without an asterisk have a 1-hour lunch break. You may bring a bag lunch if you wish or visit a nearby restaurant. **Nonprofit Fundamentals**, taught in Western NC, are sponsored by WNC Nonprofit Pathways, a collaboration of the Community Foundation of Western NC, Cherokee Preservation Foundation, Mission Hospital, and the United Way of Asheville and Buncombe County. Some Fundamentals courses count as Core Courses. See page 5.

#### Telling Great Stories to Advance Your Cause

Key Elective: Fundraising Marilyn Ball

#### Western NC • ID: 0805-018 Tuesday, October 17, 10 am to 4 pm Isothermal Comm College, The Polk Center, Rm 112, Columbus \$120 (6 hours): Materials fee: \$8

#### Basic Employment Law for Nonprofit Manager

Key Elective: Human Resource Development Carolyn Coward & colleagues from Van Winkle Law Firm

Western NC • ID: 2274-003

Wednesday, October 25, 10 am to 4 pm Arthur Edington Education & Career Center, Rm ML06, 133 Livingston St, Asheville \$120 (6 hours); Materials fee: \$8

#### Fundamentals— Financial Management

Core Course: Financial Management *Kathi Ballard* 

#### Western NC • ID: 0816-046 Thursday, November 9, 10 am to 4 pm \* Arthur Edington Education & Career Center, Rm ML06, 133 Livingston St, Asheville \$120 (6 hours); Materials fee: \$8

Course descriptions at www.learnmore.duke.edu/nonprofit/ certificateprogram

#### How to Get Grants to Fund Programs

Key Elective: Fundraising Mark Goldstein

#### Western NC • ID: 0810-007 Thursday, November 16 10 am to 4 pm 🛠

The Chestnut Tree Inn, Cherokee \$120 (6 hours); Materials fee: \$8

#### Basic Accounting for Nonprofit Managers

Key Elective: Financial Management *Melissa LeRoy* 

#### Western NC • ID: 0080-014 Friday, December 8, 10 am to 4 pm Mayland Comm College, Phillips Bldg, P 205, Spruce Pine

\$120 (6 hours); Materials fee: \$8

#### Fundamentals— Planning for Change

Core Course: Planning/Evaluation *Beth Trigg* 

Western NC • ID: 0574-039 Tuesday, December 12, 10 am to 4 pm Arthur Edington Education & Career Center, Rm ML06, 133 Livingston St, Asheville \$120 (6 hours); Materials fee: \$8

Courses are listed by location in chronological order; some courses appear multiple times

> Need to search by date? See the calendar on page 10

**Materials Fees** are due at the start of class. Please bring exact amount. Receipt given by instructor upon request. Personal checks are not accepted.

#### **Custom Training Opportunities Available**

Need special training for your organization? Custom training could include Financial Management, Strategic Planning, Employment Law for Nonprofits, Board Development/Governance, Grant Writing and Compliance, Planning & Evaluation, and more. Call or e-mail NPM Director Nancy Love, MPA, about your training needs, and we will design, develop, and deliver custom training specifically for your organization (919.668.6743; nl40@duke.edu). **Duke Nonprofit Management Program** currently provides custom training to several partners in North Carolina and Virginia and in Vail, Colorado.

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Principles of Marketing for Nonprofit Organizations Online Course • ID: 0190-024 \$95 (4 hours); General Elective

How to Read a Nonprofit Financial Statement Online Course • ID: 0191-024 \$95 (4 hours); General Elective

Budgeting for Nonprofit Organizations Online Course • ID: 0192-024 \$95 (4 hours); General Elective

#### Introduction to Nonprofit Management Online Course • ID: 1660-008

\$110 (5 hours); General Elective

# Online courses can be started at any time during the term.

A maximum of 12 hours of Online Courses may be applied toward the Certificate in Nonprofit Management.

To demo online classes, visit www.learnmore.duke.edu/nonprofit. See how self-paced Online Courses can enrich your Certificate training!

Networking is a major part of your course experience. We suggest that you bring business cards and brochures to share with other class participants.

Course descriptions at www.learnmore.duke.edu/nonprofit/ certificateprogram

#### **Please note:**

Animals, with the exception of service animals, are not permitted in classrooms.

#### presents

#### Statewide Conference for North Carolina's Nonprofits September 13–15, 2017

Concord, North Carolina

#### www.ncnonprofits.org | 919.790.1555

Participants who attend the conference may apply 12 hours of credit (6 hours each day) toward the Duke Certificate. A fee of \$20 per course credit hour applies. For questions about the credit, call the Duke Nonprofit Management Program at 919.681.1025.

How to check your Certificate Status online in the Duke Continuing Studies Student Portal

#### • Go to learnmore.duke.edu.

- Click on the link for **Student Login**.
- Log in under I already have an account.
- If you do not know your **User Name** and your **Password**, first click on **Forgot User Name** and enter the e-mail address associated with your account so that the system will send you the information. After you have retrieved your user name, then retrieve your password using **Forgot Password**.
- Enter them both. Then click on **Continue**.
- After you have logged in, click on the link for My Certificates on the left.
- You should see in your profile which certificates apply to you: the 72-hour Certificate in Nonprofit Management or the Certificate in Nonprofit Management (custom program).
- The **Certificate Status** at the top will show your overall progress toward meeting the hours of the certificate. Scroll down to see the distribution of courses and which ones have been completed.
- Log out using the link in the upper right corner.

#### **DUKE UNIVERSITY ADA POLICY**

Duke University welcomes individuals with disabilities to its programs, services, and activities. If you anticipate needing reasonable accommodations or have questions about physical access to any of the courses or Information Sessions listed within this Nonprofit Management Program brochure, please send an e-mail to nonprofit@duke.edu at least 30 days in advance of the indicated date (indicate "ADA Policy" in the title).

#### **SEVERE WEATHER POLICY**

In case of severe weather, the local Site Coordinator will make decisions concerning cancellation of any course. This decision will be recorded on the coordinator's voicemail number. Duke tries to make the decision 12 hours in advance of the scheduled course. Call the number of the site in the region where the course is scheduled. When possible, cancelled courses will be rescheduled. Participants may either attend the rescheduled courses or receive a full refund. We will inform you by phone about these options when the weather clears.



Curriculum: www.learnmore.duke.edu/nonprofit/certificateprogram (Expand Curriculum and Course sections)
 Registration: www.learnmore.duke.edu/nonprofit/certificateprogram (Expand Schedule and Registration sections)
 Intensive Track: www.learnmore.duke.edu/nonprofit/intensivetrack
 Executive Certificate in Nonprofit Leadership: www.learnmore.duke.edu/nonprofit/executiveleadership

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learnmore.duke.edu/nonprofit • Duke Nonprofit Management

# COURSE CALENDAR

#### September

Fundamentals—Advocacy
• Key Elective • 0370-017 Thursday, September 14, 10 am to 4 pm, Asheville
Nonprofit—Human Resource Development
• Core • ID: 0813-045 Friday, September 15, 9 am to 4 pm, Duke
Nonprofit—Financial Management
• Core • ID: 0816-045
Saturday, September 16, 9 am to 4 pm, Duke6
Nonprofit—Fundraising
• Core • ID: 0812-051
Tuesday, September 19, 9 am to 4 pm, Duke 6
Social Media 101
• General Elective • 0116-008 Wednesday, September 20, 10 am to 4 pm, Clyde
Creating High Performance Teams
• General Elective • 0130-036
Wednesday, September 27, 10 am to 4 pm, Flat Rock
Nonprofit—Board Development/Governance
• Core • ID: 0818-049
Thursday, September 28, 9 am to 4 pm, Duke 6
October
Individual Donor Development
General Elective • ID: 0820-017     Friday, October 6, 9 am to 4 pm, Duke 6
Fundamentals—Board Basics
• Core • 0813-043
Wednesday, October 11, 10 am to 4 pm, Asheville 8
Employment Law for Nonprofits
• Key Elective • ID: 2274-002 Thursday, October 12, 9 am to 4 pm, Duke
Telling Great Stories to Advance Your Cause
• Key Elective • 0476-009
Tuesday, October 17, 10 am to 4 pm, Columbus
Sustainable Strategic Planning for Nonprofits
• Key Elective • ID: 0370-019
Thursday, October 19, 9 am to 4 pm, Duke
Basic Accounting for Nonprofit Managers
• Key Elective • ID: 0080-013 Saturday, October 21, 9 am to 4 pm, Duke
Basic Employment Law for Nonprofit Managers
• Key Elective • 0078-009
Wednesday, October 25, 10 am to 4 pm, Asheville
Social Enterprise: Emerging Forms to Address Social Needs
• Special Topic • ID: 2269-003
Thursday, October 26, 9 am to 12 pm, Duke

#### Social Media for Nonprofits

•	General Elective • ID: 0817-024	
	Friday, October 27, 9 am to 4 pm	, Duke

#### November

Board Governance: Linking Performance & Prestige • Key Elective • ID: 0123-020
Thursday, November 2, 9 am to 4 pm, Duke
Fundamentals—Financial Management • Core • 0086-012 Thursday, November 9, 10 am to 4 pm, Asheville
Grant Writing 101 • Key Elective • ID: 0056-041 Tuesday, November 14, 9 am to 4 pm, Duke
Nonprofit—Planning & Evaluation • Core • ID: 0574-038 Thursday, November 16, 9 am to 4 pm, Duke
<ul> <li>How to Get Grants to Fund Programs</li> <li>Key Elective • 0292-010 Thursday, November 16, 10 am to 4 pm, Cherokee 8</li> </ul>
<ul> <li>How to Start a Nonprofit</li> <li>Key Elective • ID: 0098-014 Saturday, November 18, 9 am to 4 pm, Duke</li></ul>
Turning People into Volunteers & Volunteers into Supporters• Key Elective • ID: 0130-037Thursday, November 30, 9 am to 4 pm, Duke7
December
Constructive Conflict Resolution • General Elective • ID: 0073-015 Friday, December 1, 9 am to 4 pm, Duke
Advanced Grant Writing • Key Elective • ID: 0061-024 Tuesday, December 5, 9 am to 4 pm, Duke
Basic Accounting for Nonprofit Managers• Key Elective • 0812-048Friday, December 8, 10 am to 4 pm, Spruce Pine8
Financial Reporting for Nonprofits         • Key Elective • ID: 0292-011         Monday, December 11, 9 am to 4 pm, Duke
<ul> <li>Fundamentals—Planning for Change</li> <li>Core • 0123-019 Tuesday, December 12, 10 am to 4 pm, Asheville</li></ul>
<ul> <li>Managing Multiple Priorities &amp; Your Time</li> <li>General Elective • ID: 0094-009 Friday, December 15, 9 am to 4 pm, Duke</li></ul>

# FREQUENTLY ASKED QUESTIONS

#### What is the Duke Nonprofit Management Program?

The Program, a unit of the Duke Office of Continuing Studies, addresses the sustainability and impact of nonprofit organization employees and volunteers. It provides affordable, practical, and accessible training to those working in the nonprofit sector.

#### Where is the Program located?

We are at the Duke Smith Warehouse, 114 S. Buchanan Blvd., Bay 6, 1st Floor, Durham NC 27708. Our mailing address is Nonprofit Management Program, Campus Box 90708, Durham, NC 27708 (Phone: 919.668.6742; Fax 919.668.6747). Satellite sites listed on page 3.

#### How do I get started in the Program?

Visit our website at **www.learnmore.duke.edu/nonprofit** or call Nonprofit staff at 919.668.6742. You may also register online or call Registration at 919.684.6259 for credit card users only. Free information sessions are available (page 3).

# What is the recommended order for taking classes to earn the Duke Certificate in Nonprofit Management?

Students may take courses in any order. All students need the 5 Core courses and the 5 Key Elective courses, plus 2 courses (or 12 more hours). Often students find it useful to take 1 or more of the Core courses first, in order to establish a framework, and then select their Key Electives.

#### How do I earn the Duke Certificate in NPM?

You must complete 72 hours of coursework, divided among Core courses, Key Electives, General Electives, Special Topics in Nonprofit Management, and Online courses. A maximum of 12 hours may be applied from Online courses.

#### What if I don't intend to earn a Certificate?

Individual courses may be taken on a non-Certificate basis. All classes are open to the public at the stated course fee.

#### How can I find my course history and dates for completed Nonprofit classes?

Students registered since 2009 have an online profile in the Duke Nonprofit program database. Students who register online and have a password can access their course completion records via their personal profile.

#### How can I check my Certificate status?

You can find your Certificate status via the Duke Continuing Studies Student Portal at learnmore.duke.edu. See step-by-step instructions on page 9.

#### Where are courses offered?

See pages 6–10 for list of courses offered this term. Classes are held at Duke Smith Warehouse, Bay 6, 1st Floor and at other NPM sites. Customized training is also available upon request.

#### Is there a fee for parking at class locations?

Classes held at the Duke Smith Warehouse include a \$5 one-day parking fee. Other sites may include parking fees; contact the site coordinator (page 3).

#### Who are the instructors?

Instructors are established practitioners and scholars from a variety of disciplines within the nonprofit sector.

#### Is there a charge for course materials?

Yes. The cost is listed under each class. The materials fee is due at the start of class. Please bring exact change. Receipts are given by the instructor upon request. Personal checks are not accepted.

#### What about lunch?

Most courses will have a one-hour "networking" lunch break. Courses marked with a large grey asterisk will have a "working" lunch. See page 7.

#### When I register for an Online course, what's next?

Within five business days of receipt of your registration request, you will receive an e-mail with details, including your username and password. To demo online classes, visit **www.learnmore.duke.edu/**nonprofit/certificateprogram.

# How do I obtain my Certificate when I complete the curriculum requirement?

For instructions on how to apply for your Certificate, visit **www.learnmore.duke.edu/nonprofit/certificateprogram**.

**Requesting a transcript:** Students may download an unofficial transcript from their online profile. At a fee of \$10, students may request an official transcript. Contact the Registration Office at 919.684.6259.

#### How do I enroll in the Executive Certificate Program?

Prospective students must apply and be accepted. The Executive Certificate is open to those who hold the Duke Certificate in Nonprofit Management and have at least 3 years of senior management experience. It is also open to those not holding the Certificate but who have at least 5 years of senior management experience. See application at **www.learnmore.duke.edu/nonprofit/ executiveleadership** or call 919.681.1025 to request that an application be mailed. See page 13.

#### Duke Nonprofit Management Program Strengthening the capacities of people, organizations, and networks within the nonprofit sector

# NONPROFIT MANAGEMENT INTENSIVE TRACK PROGRAM

Participants from across the world enroll in the Duke Nonprofit Management Intensive Track Program. Classes are designed to give nonprofit professionals the skills and expertise needed to succeed in the sector.

#### Key Facts

- 34 participants are accepted into each program held at Duke.
- The Intensive Track explores 8 key areas of nonprofit management.
- Instructors are established practitioners and scholars from a variety of disciplines.
- Participants in the *regular program* complete the requirement for the Certificate in Nonprofit Management in 8 days. \*Custom training programs vary, based on sponsors' needs.
- Classes in the *regular program* are held from 9 am to 4 pm each day.
- Pre-reading assignments are sent to registered students within 1 month of the class start date.

#### Locations

#### **Regular Program**

- **Duke:** The Hilton Durham near Duke University, 3800 Hillsborough Rd, Durham, NC 27705
- **Charlotte:** Gardner-Webb University/Charlotte, 8030 Arrowridge Blvd, Charlotte, NC 28273

#### **Custom Training**

Colorado: The Vail Centre, Vail, CO

Virginia: Danville Regional Foundation, Institute of Advanced Learning and Research, 150 Slayton Ave, Danville, VA 24540

#### Registration

#### **Regular Program**

- Note registration start dates and ID# for each program
- Online: www.learnmore.duke.edu/nonprofit/intensivetrack
- Phone: 919.684.6259 (M-F, 8 am to 5 pm ET)

#### Custom Training (see page 14)

- The Vail Centre (CO): To register or for questions, call Todd Wallis, 720.288.1206
- Danville Regional Foundation (VA): To register or for questions, call Starling McKenzie, 434.483.4273

#### Fee \$1850 (Regular Program)

Includes tuition, program materials, drinks, and lunch on designated days (TBA). Students are responsible for their own lodging (including making reservations) and other expenses.

#### **Cancellation Policy**

**Regular Program:** \$200 of your tuition is nonrefundable. Refunds allowed (minus the \$200 administrative charge) if request is received in writing by end of day on the date listed below for each program. To submit a cancellation or transfer request, address an e-mail to learnmore@duke.edu. No refunds and no transfers after the dates stated below. **Custom Training:** Call the number indicated above.

#### **Refund Deadlines:**

March 2018 Program: Friday, February 9 May 2018 Program: Friday, April 6 June 2018 Program: Friday, May 18 September 2018 Program: Friday, August 10

#### September 11–18, 2017, at Duke

Earn the

Certificate in 8 davs /

Monday through Monday • ID: 0194-039 Registration begins July 10: Refund deadline August 11

#### **Tentative Schedule**

(Curriculum is similar for all Intensive Track programs)

#### Monday, September 11

#### Nonprofit—Board Development/Governance

Marty Martin, marty\_martin@martinlegalhelp.com

#### Tuesday, September 12

#### **Nonprofit—Planning & Evaluation**

Matthew Nash, mnash@duke.edu

#### Wednesday, September 13

**Grantwriting & Compliance** 

Ruth Peebles, rpeebles@theinsgroup.com

#### Thursday, September 14

#### **Evaluating Social Enterprise as a Strategy for Nonprofits**

Jeff Stern (TROSA), Jeffrey.m.stern@gmail.com

Friday, September 15

Sustainable Strategic Planning for Nonprofits Jeanne Allen, jeanneallennc@yahoo.com

#### Saturday, September 16

**Employment Law for Nonprofits** 

Larry Warner, larry@warnerlawoffices.net

#### Sunday, September 17

#### **Nonprofit—Financial Management**

Melissa LeRoy, melissaleroy@gmail.com

#### Monday, September 18

Nonprofit—Human Resource Development

Robert Kenney, ptt@lynchburg.net

Classes start promptly at 9 am each day and end at 4 pm. To receive the Duke Certificate in Nonprofit Management, students must attend each class as scheduled. For updates, please check learnmore.duke.edu/nonprofit/intensivetrack.

#### **Upcoming Intensive Track Programs**

March 12–19, 2018, at Duke Monday through Monday • ID: 0194-040 Registration begins January 3; Refund deadline February 9

May 7–10 & 21–24, 2018, in Charlotte Monday through Thursday over two weeks • ID: 0194-042

Registration begins March 5; Refund deadline April 6 June 11–18, 2018, at Duke

#### Monday through Monday • ID: 0194-043 Registration begins April 16; Refund deadline May 18

September 10–17, 2018, at Duke Monday through Monday • ID: 0194-044 Registration begins July 16: Refund deadline August 10

See program schedules, course descriptions, learning objectives, and instructor bios at www.learnmore.duke.edu/nonprofit/intensivetrack

# earnmore.duke.edu/nonprofit • Duke Nonprofit Management

# EXECUTIVE CERTIFICATE IN NONPROFIT LEADERSHIP

The **Executive Certificate in Nonprofit Leadership** offers high-impact training for seasoned nonprofit professionals whose leadership transforms organizations, communities, and lives.

# October 9–13, 2017

Monday through Friday • ID: 0461-009 Registration ends September 8, 2017

Location: JB Duke Hotel (Duke Campus), 230 Science Drive, Durham NC 27708

# October 8–12, 2018

#### Monday through Friday • ID: 0461-010

Registration begins March 12, 2018 Registration ends September 7, 2018

Location and lodging information for the 2018 program will be posted at www.learnmore .duke.edu/nonprofit/executiveleadership

#### Eligibility—Who Should Apply

- Applicants with a Duke Certificate in NP Management plus 3 years of senior management experience
- Applicants without a Duke Certificate in NP Management but who have 5 years of senior management experience

#### **Application Process**

- Application required: Students must apply and be accepted before registering
- Upon acceptance, student must register and pay in order to confirm a seat in the class
- Applications (online and downloadable) are at www.learnmore.duke.edu/nonprofit/ executiveleadership or call 919.668.6743 to request an application.
- 26 students are accepted into the program
- September 7, 2017—Deadline for applications
- September 8, 2017—Registration closes

#### Fee \$3,750

- Includes tuition, course materials, snacks, beverages, and designated meals
- Duke Certificate in Nonprofit Management graduates may qualify to receive a \$750 scholarship. Apply and register early.
- Students are responsible for lodging expenses
- **Refunds:** Refunds, minus a \$200 administrative fee, allowed if a written request is received by midnight ET of the deadline date. Send e-mail to learnmore@duke.edu. No refunds after deadline date.

#### Transformational learning for experienced nonprofit leaders seeking to accelerate their impact in organizations and communities

#### www.learnmore.duke.edu/nonprofit/executiveleadership

The **Executive Certificate in Nonprofit Leadership** is a comprehensive program that offers experienced nonprofit professionals the opportunity to increase their capacity for effective entrepreneurial leadership through applied theoretical studies, executive skills training, and reflective practices in an interactive learning environment. Through this innovative curriculum, participants will:

- Develop a greater mastery of leadership skills and increase their confidence in applying these effectively in the nonprofit workplace
- Gain an awareness of emerging trends in the nonprofit sector, including social entrepreneurship, earned income ventures, public-private partnerships, and the evolving legal landscape
- Master reflective practices that enhance communications, foster understanding, and lead to results
- Develop skills to regain balance and remain centered in the face of complexity and chaos
- Enhance their network through an expanded leadership cohort of peers drawn from across the country
- Create a personal leadership plan to use their refined skills to take action on changes they wish to make in their organizations and communities

As a result of their participation, graduates will be better able to:

- Forge high-performing teams driven to achieve the mission of the organization
- Foster within their organizations the proven practices of high-impact nonprofits
- Adopt entrepreneurial competencies of opportunity orientation, innovation, resourcefulness, and adaptive persistence
- Lead strategic change within their organizations
- Work with other leaders across organizations, sectors, and stakeholder groups to capitalize on opportunities for synergy in addressing critical social issues

Graduates of the Executive Certificate Program will return home equipped with the knowledge and skills to manage in the fast-paced, resource-constrained, mission-driven environments that characterize today's nonprofit sector.

#### Supporter—Blue Cross Blue and Shield of North Carolina Foundation

Supported in part by the Blue Cross and Blue Shield of North Carolina Foundation, the program was created in direct response to senior nonprofit managers, board members, and many of the more than 2,000 graduates of Duke University's nationally acclaimed, renowned Certificate in Nonprofit Management Program. Composed of nationally known experts from Duke University and leading practitioners, our faculty provides interactive instruction, practical resources, and targeted feedback to enhance and expand participants' skills in entrepreneurial nonprofit leadership.

# SCHOLARSHIP

for Duke Certificate in Nonprofit Management graduates!

Based on scholarship funds availability

Duke Nonprofit Management • learnmore.duke.edu/nonprofit

# FINANCIAL ASSISTANCE

For residents of **Western North Carolina**: WNC Nonprofit Pathways offers fee assistance (half the course fee will be covered) for courses offered in the western North Carolina region. You must be staff, board, or volunteer with a nonprofit organization located in and serving at least one of the 18 western NC counties to qualify. Limit two scholarships per person each term. Each class has a limited number of scholarships available. To access the scholarship, complete and submit a Scholarship Request form at www.nonprofitpathways.org/scholarship.

#### Nonprofit Management Program Core Courses:

- Nonprofit—Board Development/ Governance
- Nonprofit—Financial Management
- Nonprofit—Fundraising
- Nonprofit—Human Resource
   Development
- Nonprofit—Planning & Evaluation

#### Core Courses, Electives, and Special Topics cover the following:

- Board Relationships
- Evaluation
- Finance
- Human Resources
- Information Technology
- · Leadership & Management
- · Legal Issues
- Marketing & Public Relations
- · Organization Development
- Raising Funds
- Volunteer Management

#### www.learnmore.duke.edu/nonprofit

The Nonprofit Management Program, a unit of the Duke Office of Continuing Studies, integrates the university's commitment to academic excellence through combining practical wisdom of nonprofit instructors and the real work experience of the participants.

#### **PARTNERS/SUPPORTERS**

The Duke Nonprofit Management Program thanks the following agencies for their generosity. Their support makes it possible for the Program to offer courses throughout North Carolina and at locations in Virginia.

#### North Carolina:

AB-Tech Community College Blue Cross Blue Shield of North Carolina Foundation Blue Ridge Community College Cherokee Preservation Foundation Community Foundation of NC East Community Foundation of Western NC

Exceptional Children's Assistance Center (ECAC)

Gardner-Webb University (Charlotte Campus) Goodwill Industries, Career Center Greensboro Public Libraries Guilford Nonprofit Consortium Haywood Community College Isothermal Community College Kate B. Reynolds Charitable Trust Mayland Community College Mission Health

NC Center for Nonprofits

NC Department of Commerce—

Workforce Investment Act

NC Helping Hands Initiative

Polk County Community Foundation TROSA

United Way of Asheville/Buncombe County Wells Fargo

#### Virginia:

Danville Regional Foundation Institute for Advanced Learning & Research The Cameron Foundation, Petersburg

**Colorado:** 

The Vail Centre

#### **Custom Training**

The Duke NPM Program will design, develop, and deliver custom training to you. Partners determine their training needs, where training is to be offered, who is eligible, and the goals they want to accomplish.

Interested in Custom Training? Call 919.668.6743 or e-mail nl40@duke.edu.

#### **Are Your Costs Tax Deductible?**

Many participants who take courses in the Duke Nonprofit Management Program pay their own expenses, including course fees, mileage, and often lodging. These costs may be tax deductible. Check with your accountant concerning this matter.

#### Join us for a FREE Information Session

We will discuss registration, earning a Certificate, course schedules, class locations, networking in courses, and more. We have teleconference and walk-in information sessions. To register for an Information Session, contact the Site Coordinator in your local area (see page 3). Also visit our website, www.learnmore.duke.edu/nonprofit.

#### **Regional Listservs**

As of January 3, 2017, the Duke Nonprofit Management Program will close its Regional Networking Listservs due to membership inactivity. We encourage you to stay in touch by joining our mailing list (send a request to **nonprofit@duke.edu**), by following **@DukeNonprofit** on Twitter, and by visiting us on Facebook at **www.facebook.com/duke.nonprofit**.

#### Practical. Affordable. Accessible.

 Improve job performance and satisfaction
 Enhance organizational effectiveness and recognition
 Connect with other nonprofit professionals
 Advance your career with a widely respected credential

www.learnmore.duke.edu/nonprofit

#### **How to Register**

**Online** (for credit card only): Payment is processed as a secure encrypted transaction. www.learnmore.duke.edu/nonprofit.

By Mail: Fill out the registration form at right. Include check payable to "Duke University." Send to: Registration-Nonprofit Management, Duke Continuing Studies, Box 90700, Durham, NC 27708-0700.

**By Fax:** Fill out the registration form at right. Include enrollment, loan, and scholarship information. Fax to: 919.681.8235.

By Phone (for credit card users only): Have your completed registration form ready to refer to, including course ID numbers, and your credit card number with expiration date. Call: 919.684.6259.

It's best to register more than two weeks before class. Many classes fill quickly! Registration is first-come, first-served.

Mark Your Calendar. Confirmation will be sent only by e-mail.

#### **Refund and Transfer Requests**

Refund and Transfer Requests must be in writing. To receive a refund minus a processing fee for each course dropped, or to transfer to a different course, we must receive your written cancellation request at least 2 weeks before the class begins for daily classes, or by the date listed for the Intensive Track (page 12) and Executive Leadership (page 13). Processing/Transfer fees are \$20 for course fees under \$1000 and \$200 for course fees \$1000 and over. There are no refunds for Online Courses.

To submit a cancellation request

- E-mail: learnmore@duke.edu
- Fax: 919.681.8235
- Mail: Duke Continuing Studies, Registration—Nonprofit Management, Box 90700, Durham, NC 27708-0700
- Include your name, address, phone number, course title, and date
- Refunds given in the manner in which you paid
- Failure to attend a class does not entitle you to a refund or replacement class.

#### **Special Circumstances**

**Class is Filled/Waiting List:** If you register for a class that is already full, you may choose to add your name to a waiting list. No payment is required at that time. If a space becomes available, you will be notified of the opening. If you decide to register, payment is due at that time. Persons who register by mail will have their payment refunded.

If We Cancel a Class: On occasion we have to cancel a course. If that happens, you will receive a full refund.

Bad Checks: If a check is returned for insufficient funds, we will charge a returned check fee of \$35. Checks will not be resubmitted. The replacement payment must include the additional \$35 and be in the form of cash, money order, or credit card.

#### **Attendance Policy**

For class hours to count toward the Duke Certificate in Nonprofit Management, you must attend 100% of the course enrolled in and be present when the instructor takes the attendance. There is no limit on the hours you may take in any term.

#### **Student Age Requirement**

The Nonprofit Management Program, a unit of the Duke Office of Continuing Studies, requires that students be at least 18 years of age to register for nonprofit classes. However, if you are younger than 18 years old but are a part of a nonprofit organization and wish to attend classes, contact the Nonprofit Management Program Coordinator at 919.681.1025 or the Director at 919.668.6743. Students are not matriculated Duke University students and university student privileges do not apply to Continuing Studies students.

# REGISTRATION

#### **FALL 2017**

	Fall 2017 Registration
FALL 2017	2017
Number above your name on the mailing label (if any)	' Re
First Name	gistr
Last Name	atio
Address	-
City/State/Zip	
Daytime Phone ( )	
Evening Phone ( )	
Fax ()	It is crucial
E-mail	that we
Company	have your current
Job Title	phone
COURSES	numbers in case
Title	a course
	is full or there is a
ID# Fee \$	change in
Title	our course
1116	schedule
ID# Fee \$	Confirmation
	will be sent to the e-mail
Title	address
	provided here.
ID# Fee \$	11616.
Title	
ID# Fee \$	
TOTAL AMOUNT \$	
TOTAL AMOUNT \$	

#### Mark Your Calendar! If a course is full, we will contact you. Confirmations are sent only by e-mail. Please note Refund and Change Requests at left.

Include registration fees only. If the course description lists a materials fee "due at first class," do not include it here; give it to your instructor.

#### **Payment by Check**

Check Number ..... Please enclose a check payable to Duke University, and mail to: Registration-Nonprofit Management, Duke Continuing Studies, Box 90700, Durham, NC 27708-0700

#### **Payment by Credit Card**

Please register online with our secure, real-time registration system, by visiting our website at www.learnmore.duke.edu/nonprofit.

If you need assistance, please call our registration team at 919.684.6259 during normal business hours.

After registering, please save this brochure. It contains important information about your course dates, times, and locations.

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Nonprofit Management Program

**Duke University Smith Warehouse** Box 90708 Durham NC 27708-0708 www.learnmore.duke.edu/nonprofit 919.668.6742-Staff 919.684.6259—Registration

#### October 9-13, 2017 **Executive Certificate** in Nonprofit Leadership

Transformational learning for experienced nonprofit leaders seeking to accelerate their impact in organizations and communities



# December September-2017 ll6-

<u> ΛΙΛΕΚ</u>ΖΙΤΥ

# PROGRAM **TNAMAGEMENT NONPROFIT**

North Carolina, Virginia & Colorado Courses in

**Sustem Training Also Available** 

2476.888.616 vww.learnmore.duke.edu/nonprofit